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HISTORY

The coast of Western Australia was visited by many exploring parties prior to the foundation of the colony in 1829. However, it was not until 1863 that the vessel 'Mystery' dropped anchor in a mangrove inlet, which was given the name of Port Hedland after the Master of the 'Mystery', Captain Peter Hedland.

Towards the end of the century it became apparent that the pastoral industry in the Eastern Pilbara needed a port, and in 1896 the first Port Hedland jetty was begun. With the discovery of gold in the Marble Bar area a few years later, the jetty was extended in 1908, and a railway between Marble Bar and Port Hedland was completed in 1911.

From then until the late 1930s, the port was mainly used for the import of stores and producer items for the local industries, and the export of pearl shell, wool, livestock, gold, tin and small amounts of copper.

After the Second World War, the port continued to serve the pastoral industry, and began to export significant quantities of manganese.

However, in 1965 the iron ore industry, as we know it today, began in the port, when Goldsworthy Mining Ltd (now BHP Billiton Iron Ore) dredged an approach channel and turning basin for ships of up to 65,000 Dead Weight Tonnes (DWT). At the same time the Leslie Salt Company (now Dampier Salt Ltd) commenced development of a solar salt industry. A new land backed wharf was built to cater for salt exports and to improve the facilities available for the import of fuel and producer items.

Subsequently the Mt. Newman Mining Company (now BHP Billiton Iron Ore) chose Port Hedland as its export port, and further dredging and development took place to allow the use of the port by very large bulk carriers of up to 120,000 DWT. With experience, the size of vessels was increased, and vessels of up to 315m in length, and 185,000 DWT, were accepted.

In 1975/76 further work was carried out when extensions to the turning basin and some channel widening took place, allowing ships of up to 225,000 DWT to be handled.

In 1986 major capital dredging was undertaken to deepen the channel by 2.5m. In conjunction with a computerised under keel clearance programme, (the first in an Australian port) this allowed the port to handle ships up to 330m, and 260,000 DWT.

The channel at Port Hedland is now 20 nautical miles in length for outward vessels, varying in both width and depth with minima of 183m and 14.2m respectively. Gated pairs of synchronised beacons, which are maintained and owned by the Port Authority mark the channel to Port limits 10 nautical miles offshore. The Outer Channel (beyond Port Limits) which varies in width from 250m to 470m is marked by 13 synchronised beacons owned and maintained by the Australian Maritime Safety Authority.

Today the Port continues to serve the mining and pastoral industries of the Pilbara. Iron ore continues to be the dominant export trade but also important to the regional economy are exports of salt, HBI, manganese, chromite, feldspar, copper concentrates and livestock.

Highlights

| 30 June 2002 | Record Annual Iron Ore Throughput 68,625,123 tonnes |
|--------------|---|
| 30 June 2002 | Record Annual Hot Briquetted Iron 1,066,109 tonnes |
| 30 June 2002 | Record Annual Bulk Minerals export 594,176 tonnes |

Statistical Abstract

Shipping

| | 2001/02 | 2000/01 | 1999/00 | 1998/99 | 1997/98 |
|-------------------------------------|---------|---------|---------|---------|---------|
| Ratio of Accidents to | | | | | |
| Total Vessel Movements [*] | .000 | .002 | .000 | .000 | .000 |
| Number of Vessels | 624 | 693 | 603 | 616 | 634 |
| Gross Registered Tonnage (millions) | 41.0 | 41.6 | 37.2 | 38.3 | 39.7 |
| Port Throughput - Cargo (millions) | 72.4 | 72.9 | 65.4 | 67.2 | 69.8 |

^{*}Accident is defined as: "Any event involving the movement of a ship, which results in damage".

Finance and Performance

| | 2001/02 \$000 | 2000/01 \$000 | 1999/00 \$000 | 1998/99 \$000 | 1997/98 \$000 |
|--|------------------|------------------|------------------|------------------|------------------|
| Total Revenue | 13,054 | 14,027 | 12,395 | 11,665 | 12,491 |
| Charges Against Revenue | 10,438 | 151,354 | 10,126 | 9,683 | 10,630 |
| Cumulative Profit (Loss) | 19,411 | 17,525 | 18,606 | 17,836 | 16,187 |
| Working Capital | 10,318 | 7,821 | 14,116 | 12,165 | 12,795 |
| Fixed Assets at Book Value | 30,543 | 31,166 | 162,286 | 163,264 | 162,240 |
| Return on Assets | 10.5% | (324%) | 4.8% | 4.1% | 2.9% |
| Debt Ratio | 1:14 | 1:11 | 1:57 | 1:58 | 1:31 |
| Total Revenue per Cargo Tonne (in cents) | 18.0 | 19.2 | 18.8 | 17.3 | 17.9 |

Change in Charges

| 99 | 2001/02 | 2000/01 | 1999/00 | 1998/99 | 1997/98 |
|------------------------------------|---------|---------|---------|---------|---------|
| Annual C.P.I. Change | 2.4% | 6.0% | 2.6% | 1.6% | 0.7% |
| P.H.P.A. Charge Increase | - | - | - | - | _ |
| Real Change in Port Charges | -2.4% | -6.0% | -2.6% | -1.6% | -0.7% |
| Cumulative Total ** | -27.6% | -24.6% | -17.5% | -14.5% | -12.7% |

^{**} This represents the compounded total change over the last 10 years.

Chairman & CEO's Report

The Authority enjoyed another very good trade year with total throughput reaching 72.4 million tonnes. Although this was less than budgeted and less by about 0.5 million tonnes than last year's record, it was, nonetheless, a very good result. New records were set for iron ore exports that amounted to 68.6 million tonnes, miscellaneous bulk minerals totalling 594,176 tonnes and Hot Briquetted Iron (HBI) totalling 1,066,109 tonnes. Both HBI and salt were well down on budget but we are expecting that the next year will see results that are closer to the forecasts for both products.

We were once again able to hold our charges at previous levels. This was the fourteenth consecutive year that the Authority has managed to do this and the benefits to shippers have been significant over those years. Although revenue was less than budgeted, careful management of expenditure yielded good profit and rate of return results.

There were several issues of concern for the Port Authority arising from the siltation problems and dredging maintenance activities of the previous financial year. Following an independent study of the issues, the Authority has decided to upgrade its water level (tide) monitoring equipment. It also accepted advice on the updating hydrographic survey methods and will be considering a recommendation for a new hydrographic survey contract based on a new specification at its July 2002 Board Meeting. Recommendations on the structure of future dredging maintenance contracts will also be adopted.

On 29 December 2001 we reached the 30th anniversary of using helicopters for marine pilot transfers. Port Hedland was a leader in the use of helicopters for this type of service and 30 years of safe operations is a significant achievement. The helicopter service has proven to be safer, more efficient and more economical than using a pilot boat. The Port Authority is preparing to celebrate this achievement in a joint ceremony with the opening of its shiploader on No 1 Berth in July 2002.

Commissioning of the shiploader on No 1 Berth was completed this year. Despite some mechanical and electrical faults during the year, the performance of the shiploader has progressively improved so that we can now look forward with confidence to the benefits that it promised.

After a lengthy tender period, the Authority awarded a contract for asset maintenance to Cervan Marine, a local firm. The three year contract is to commence on 1 July 2002. Through the contract the Port Authority will apply modern asset management techniques to ensure that proper provision is made for the maintenance of its assets.

Work commenced on a Port Development Planning Study in 2002. From the study the Port Authority is seeking a master plan to guide future development and to protect the options for future development of the port. The plan is being developed in consultation with community interest groups and will be completed during the coming year.

BHP Billiton's Iron Ore's announcement that its Products and Capacity Expansion (PACE) Project was to proceed was very pleasing news. BHP Billiton Iron Ore's proposed development within the port will provide the capacity to lift its iron ore exports to about 90 million tonnes per annum by 2007.

Hope Downs Management Services Pty Ltd progressed its bankable feasibility study during the year. It is understood that the near complete study shows the project to be sound both technically and financially which is very encouraging news. If the project proceeds, exports of iron ore from Hope Downs could commence in 2006 and could rise to about 25 million tonnes per annum by the end of the decade.

The Port Authority acknowledges the efforts of Captain Brian Digby who retired from service as a Pilot to the port on 31 March 2002. Captain Digby was first appointed as a pilot with Port Hedland Port Authority in November 1979 and retired 22 years later. Captain Digby was the first Pilot to retire whilst in service to the port. We would also like to take the opportunity to acknowledge the contribution made by Peter Gooch over 25 years of service to the Port Authority as a Port Marine Officer. Peter retired in December 2001.

The appointment of two new senior staff members during the year has brought renewed stability and expertise to the management team. There has been a heavy workload on all staff from the need to support new private sector development proposals and to pursue operational improvements in a number of areas. The efforts of the whole team are much appreciated and they are to be congratulated on their contribution to a good year's result.

We welcome Mr Dean Dalla Valle who was appointed to the Board to replace Mr Netterfield as the Alternate to Mr Derek Miller. The contribution of all directors has been much appreciated during the year. Their leadership and sound decisions have made it possible for the Port Authority to enjoy another successful year.

Peter G Hardie CHAIRMAN

lan M Hutton
CHIEF EXECUTIVE OFFICER

CORPORATE PLAN

The Authority's Vision, Mission and Broad Objectives provide guidance in its decision making. These were first adopted in 1999 and are still seen as being relevant and helpful.

VISION

To be recognised by customers and other stakeholders as providing the best mix of facilities and services at the Port of Port Hedland.

MISSION

To facilitate trade through the Port of Port Hedland.

BROAD OBJECTIVES

Service Provision

The provision of reliable, competitive and efficient port and marine services that meet and are responsive to the needs of users.

Port Facilities

The provision and maintenance of suitable, reliable and competitive port facilities to meet user needs.

Planning and Development

Through forward planning, ensure that future development is not unreasonably constrained by external restrictions, effectively meets the needs of expected trades, is coordinated, and efficiently uses the port area.

Trade Facilitation

Facilitate trade and business opportunities within and through the Port.

Financial

To establish pricing for users of port services and facilities commensurate with the achievement of the required return on Government investment and consistent with the Authority's trade facilitation objective.

Human Resources

To provide a safe, healthy and supportive environment that encourages employees to work with commitment and enthusiasm to achieve corporate objectives.

Environment, Community Safety and Health

Ensure the impact of development and operational activities within, and adjacent to, the port meet recognised standards for the environment and for community safety and health.

Community Support

Establish and maintain a close relationship with the Port Hedland community in order to win support for current port operations and future developments.

ACHIEVEMENTS AGAINST STATED MAJOR GOALS PLANNED FOR 2001/2002

The Authority set a number of major goals for itself for 2001/2002 in its Statement of Corporate Intent submitted to the Minister for Transport. Those goals and the achievements in respect of those goals are detailed below:

| GOALS | ACHIEVEMENTS |
|--|--|
| Service Provision Introduce improvements to the Dynamic Under Keel Clearance System to allow deeper draft loadings under most situations whilst maintaining or improving the safety of the system of under keel clearance management. | The upgrade to DUKC Series III was successfully implemented. |
| Continue to monitor the new system of non-exclusive stevedoring licenses to ensure that the needs of customers are satisfied. | Some discontent from customers towards some stevedoring services was noted. The Authority is working with stevedores in accordance with the terms of the licence in an effort to reach a resolution that meets the needs of all parties. |
| Port Facilities Review the feasibility study for the extension of the No 1 Berth in the light of new information on potential trade increases. | A further review has yielded encouraging results confirming the benefit of the proposed berth extension. A detailed assessment will be completed before proceeding with the project. |
| Review, in conjunction with the livestock export industry, provision of additional facilities, such as portable races and penning facilities, to improve the efficiency of loading livestock. | The proposed additional facilities were procured and made available for loading during the 2002 winter season. |
| Finalise the development and implementation of a set of management plans for key assets in order to ensure that the Authority delivers port facilities that meet user needs. These plans are to include a policy statement and are to address the following: Utilities Plant & Vehicles | These were completed during the year. |
| Planning and Development In conjunction with the relevant State Agencies and Local Government, complete the preparation of a Port Development Plan that provides for the ultimate development of the harbour and surrounds. | This study is well advanced with phase 1 having been completed and the study programmed for completion by December 2002. |
| Trade Facilitation Restructure port charges in the budget year to introduce a berthage charge with commensurate reductions in wharfage. This will be essentially revenue neutral to the Authority but will make charges more equitable thus encouraging shippers. | This was achieved. The new charging regime was generally well accepted. |

| GOALS | ACHIEVEMENTS |
|---|---|
| Include land areas and water frontage for all anticipated future trades in an ultimate development plan that will show potential developers the opportunities at Port Hedland. | As per Planning and Development. |
| Achieve improvements in the efficiency and effectiveness of port and marine services and facilities as indicated above. | As above. |
| Financial The budgeted rate of return of 7.5% is greater than the normal target rate of return set by Government for the Port of 6.5%. It is planned that this will be achieved through increases in throughput, without a general increase in charges. | The financial result for the year achieved a RoR of 10.5%. This was accomplished as planned with the higher than anticipated return being largely attributed to a change in asset valuation methodology to deprival values. |
| Corporate Continue the development of a shared understanding amongst staff of, and the proper application of, new financial, human resource and supply procedures prepared following proclamation of the Port Authorities Act 1999. | Some good progress was made with respect to this objective. |

MAJOR GOALS PLANNED FOR 2002/2003

The Authority has established for itself the following major goals for 2002/2003.

Service Provision

Maximise the gains achievable from the latest version of the Dynamic Under Keel Clearance System. The greatest benefit to be achieved from the Series III package is wider time windows during which loaded vessels can depart the port safely.

Introduce improved water level monitoring and hydrographic survey procedures that will yield higher quality survey records, and hence greater confidence in available under-keel clearance.

Submit application for a 5 year offshore dredge spoil disposal permit to minimise the future likelihood of delays in executing a maintenance dredging program.

Work with service providers and customers to resolve concerns about the costs of some privately provided services.

Port Facilities

Continue to introduce minor improvements to the shiploader to make cleaning of the machine simpler and cheaper with less risk of marine pollution.

Construct a 130 metre extension to No 1 Berth to meet the needs of growing mineral and livestock exports.

Deepen the berthing pocket at No 1 Berth and its extension by 2 metres to 13.2 metres to allow Panamax vessels to load at all states of the tide.

Construct pens for two additional tugs within the existing tug harbour. These are required to meet the growth in the number of iron ore vessels.

Investigate the feasibility of providing a limited number of moorings suitable for small commercial craft and, if feasible at an acceptable cost, provide those moorings.

Planning and Development

Continue the work with BHP Billiton Iron Ore, Hope Downs Management Services Pty Ltd and Newcrest Mining Ltd to advance these companies plans for imminent and future development within the port.

In conjunction with the relevant State Agencies and Local Government, complete the preparation of a Port Development Plan that provides for the ultimate development of the harbour and surrounds. This study which is proceeding during the 2001/02 financial year will also provide a strategic plan, consistent with the ultimate development plan, based on trade forecasts for the next 20 years.

During 2002/03, it is the intention to seek environmental and planning endorsement for the ultimate development plan to protect the future potential of the port site and to give confidence to future developers.

Trade Facilitation

The retendering of some long term contracts this year at considerable increases in cost, in line with market trends for these services, will make it necessary for the Authority to increase charges. This is the first time since 1987 that the Authority has initiated a change in its pricing regime to generate increased revenue to meet rising costs. The increasing scale of the port's operations and improved efficiencies have allowed the Port Authority to achieve this enviable record for its customers. The Authority will continue to seek opportunities to improve efficiency in its operations and reduce its costs in future.

Seek environmental and planning endorsement for the ultimate development plan to provide guidance to future proponents on opportunities within the port and to provide greater confidence that development will be acceptable.

Achieve improvements in the efficiency and effectiveness of port and marine services and facilities as indicated above.

Financial

The Authority has budgeted to achieve a net profit before tax of \$2,283,040 which represents a return of 15% of turnover. This result is marginally below the average over the previous six years. Due to increases in specific contracted services and the need to provide additional tug pens it has been necessary to increase Pilotage and Tonnage fees by 12%. The Authority is cognisant of meeting the Government's Rate of Return requirements and will endeavor to achieve this without further increases in Port charges. The estimated ROR on the deprival value of assets for the budget year is 10.5%

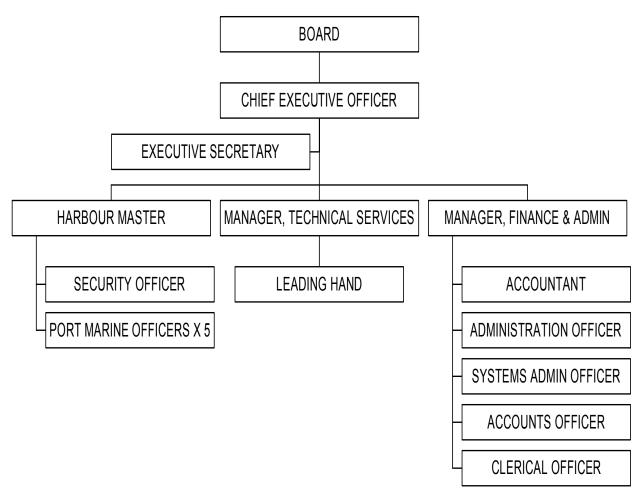
Corporate

Review in detail all aspects of the Authority's Marine Safety Plan to ensure the plan takes into account all emerging issues.

Review and update the Authority's Environmental Management Plan and its safety management plan.

Personnel

Organisational Chart



Policy Statements

Employment

It is the committed policy of Port Hedland Port Authority to ensure that the talents and resources of employees are utilised to the full and that no job applicant or employee receives less favourable treatment on the grounds of age, sex, marital status, pregnancy, race, family, religious or political conviction, or impairment.

In addition, this organisation is committed to promoting equal employment opportunity for all of its employees.

The overall responsibility for monitoring the effectiveness of this policy, and for implementing an on-going program of action to make the policy fully operative, is vested in the Chief Executive Officer.

It is the responsibility of all employees to accept their personal involvement in the practical application of this policy.

Occupational Safety & Health

This policy recognises that the safety and health of all employees within this Authority is the responsibility of Authority management. In fulfilling this responsibility, management has a duty to provide and maintain so far as is practicable a working environment that is safe and without risks.

The Chief Executive Officer is responsible for the implementation and monitoring of this policy. The safety and health duties of management at all levels are documented, and Authority procedures for training and back-up support are followed. In fulfilling the objectives of this policy, management is committed to regular consultation with employees to ensure that the policy operates effectively, and that safety and health issues are regularly reviewed. In this respect, the Authority has established a Safety & Health Committee comprising of representatives from each section and of representatives of key contractors.

Management seeks co-operation from all employees in realising our safety and health objectives and creating a safe work environment. All employees will be advised, in writing, of agreed changes and arrangements for their implementation.

Workplace Injuries Performance Indicators

| Notes | 2001/02 | 2000/01 | 1999/00 | 1998/99 | 1997/98 |
|---|-----------|---------|-----------|---------|---------|
| No. of Lost Time Injuries Lost Time Injury Frequency (1) Rate | 0 | 0 0 | 0 0 | 0 0 | 1 29 |
| Estimated Cost of Claims (2) Incurred/\$100 wages roll | 0 | 0 | 0.045 | 0.019 | 3.896 |
| Premium Rate (3) Rehabilitation Success Rate (4) | 2.84 - | 2.98 | 3.11 - | 2.08 | 1.93 |

Notes:

These indicators have been prepared from information provided by the underwriters, Riskcover:

- (1) The Lost Time Injury Frequency Rate is the number of lost time injuries/diseases where one day or more was lost multiplied by 1,000,000, divided by the total hours worked.
- (2) Estimated Cost of Claims incurred per \$100 wages is the actuarially estimated cost of claims incurred in the renewal period, adjusted to their present day value, multiplied by 100, divided by total wages.
- (3) Premium Rate is the total premium paid, multiplied by 100 and divided by total wages.
- (4) Rehabilitation Success Rate is the number of rehabilitated employees, multiplied by 100 and divided by the number of eligible employees.

Staffing

New Appointments

Mr Matt Reid –Systems Admin/Records Mr Lyle Stanley – Manager Technical Services Captain Lindsay Copeman – Harbour Master Mr Nathan Fry – Port Marine Officer

Resignations

Ms Teresa Hatch – Manager Technical Services Mr Brett Byfield – Systems Admin/Records

Other departures

Mr Peter Gooch - Retired

Future Direction – Human Resources

As is shown above the Port Authority has again experienced a number of changes (on all levels) over the past year. The focus for the coming year is to re-establish a team within the Authority to continue to improve the efficiency and operation of the Port.

It is proposed to refine and continue the training program initiated in the prior year for all staff members. It is also proposed to implement the now complete Human Resource policies and the new Performance Enhancement system for all staff. The new Certified Agreement was registered in December of 2001 and will be in place until December of 2004.

The overall aim of all of the above objectives is to retain valuable staff by making the Port Authority an attractive and supportive environment in which to work.

Overview of Port Operations

Introduction

Port Hedland Port Authority is responsible for the control of the port of Port Hedland, which consists of extensive water and land areas within the port limits.

The port is located on the coast of North Western Australia and is some 1,650 kilometres by road from Perth, the State Capital.

The Authority provides a service to the Pilbara Region of Western Australia and in particular to the mining companies and their customers, as well as servicing the needs of other industries throughout the region.

The Authority's revenue derives from charges in respect to the services that it provides and our historical strategy has been to maintain an efficient and long term financially viable operation, notwithstanding the cyclical nature of the port's activities.

Trade and Shipping

During the 2001/2002 financial year, 624 vessels visited the port compared to 693 during 2000/2001. This trend is for the main part due to the decrease in salt exports of 43% following the sale of Cargill Salt to Dampier Salt and high rainfall affecting salt production. HBI cargoes for the latter half of the year were also down following mechanical failures at the facility.

Total tonnage through the port was 72,374,426 tonnes, down 2.98% on the previous year, with iron ore exports accounting for 68,625,123 of this total. The average iron ore cargo was 151,156 tonnes. Total miscellaneous bulk mineral exports from the Port Authority wharves were 594,176 tonnes. With regard to new products, the port began exporting chrome again for Consolidated Minerals.

Other export cargoes included cattle and scrap metal. The port also handled import cargoes of bulk liquid petroleum products, acid, containers of magnesium oxide and containers of bulk cement.

Port Operations

The new shiploader at the No 1 Berth is beginning to perform reliably after some earlier setbacks. The shiploader is continuing to be modified to allow for easier access, cleaning, improved air draft and tonnage rate.

The maintenance of all Port Authority assets has been contracted to Cervan Marine, a local maintenance contractor. A key element in the contract is the development of a computerised database for all maintenance activities.

Technological Improvements

Dynamic Under Keel Clearance System (DUKC)

The DUKC system was upgraded to Series III. The latest version provides further improvement in available drafts and widening of the sailing window for deep drafted vessels.

Port Closures

Another quiet cyclone season was experienced with only one cyclone, TC Chris, impacting close to Port Hedland. This cyclone caused closure of the port for 32 hours. The cyclone mooring arrangements for tugs are under review to allow for an improved response when closing and opening the port.

Planning and Development

Stage 1 of the Port Development Plan has been completed. The next stage is to seek the views of interested stakeholders to ensure all issues are being considered and that the issues have the correct emphasis.

The ore storage area adjacent the No 1 Berth was increased in size to allow for greater storage of miscellaneous bulk mineral products.

The No 1 Berth is to be extended a further 130m to the south to allow two vessels alongside at a time. The berthing pocket will also be deepened by 2m to 13.2m to make it the same as the No 3 Berth. Preliminary ground investigations and sediment sampling have been completed.

Occupational Health & Safety

The Port Authority remains committed to Occupational Health & Safety. The Port Safety Management Plan has been revamped and updated during the year.

Environment

Port Hedland Port Authority continues to pursue its commitment to the protection of the environment. In conjunction with stevedores and mining companies stockpile management is carefully monitored to ensure that any dust emissions are kept within acceptable standards. Ongoing road sweeping has proved effective in the control of dust caused by heavy traffic throughout the port.

New portable dust monitoring equipment has been purchased to allow a base line dust level to be determined and to allow potential improvements to be recognised and any increase in dust to be dealt with promptly

Pilot Transfers

Pilot transfers from ships are either by pilot boat or helicopter. Port Hedland was a leader in initiating helicopter hatch-top landings for pilot exchange. To date, 22,399 transfers have been effected by this method. The service commenced during the first year of the Port Authority on 29th December 1971, completing 30 years of safe helicopter operations. When individual ship design precludes use of helicopter for pilot exchange, transfer is effected by pilot boat. Of the year's 1,218 pilot movements, 1,070 (87.8%) were by helicopter. When required the helicopter service can also be mobilised for medivac and marine search and rescue operations.

Port Facilities

Port Area

The port area vested in the Authority comprises the water mass of the Inner Harbour with all of the adjacent shore except for the BHP Billiton Iron Ore leaseholds at Finucane Island and Nelson Point. To seaward, the port's boundary is delineated by an arc of 10 nautical miles radius centred upon Hunt Point (at the entrance to the Inner Harbour) and terminating at the high water mark at the shore line to the east and west of the port.

A Pilotage Area, which lies beyond the boundaries of the port to seaward within an arc of 20 nautical miles radius from Hunt Point, has been defined by the Port Authorities Act 1999. This allows the Authority to control the movement of piloted ships within this extended area.

Port Hedland Port Authority Berths

Numbers 1 and 3 Berths, owned and controlled by the Authority, have a berth face length of 213m and 183m respectively. No 1 Berth basin is dredged to 11.2m below chart datum, while No 3 Berth basin is dredged to 13.2m.

Oil lines, for both oil imports and ships' bunkers (diesel only), lines for sulphuric acid import, fresh water lines and electricity, are available at each berth.

Both berths are suitable for use by general cargo vessels, tankers and rig tenders. The new shiploading system on No 1 Berth has a capacity of 1,000 tonnes per hour (tph) and is operated by licensed stevedores, while on No 3 Berth a bulk salt loader of 2,200 tph capacity is owned and operated by Dampier Salt Ltd.

Warehouses and sheds providing 1,750 square metres of undercover storage are available adjacent to No 3 Berth, together with some 5 hectares of open storage.

Private Berths

The length of BHP Billiton Iron Ore Nelson Point Berth is 658m and the berth pocket alongside is 679m x 65m with a depth of 19m below chart datum. Two 315m length vessels may be simultaneously berthed and loaded by either of the two 8,500 tph rated shiploaders. BHP Billiton Iron Ore Finucane Island Berth is sited on the western side of the harbour with a berth pocket of 370m x 61m and a depth of 17m. The loader is rated at 4,500 tph. Vessels up to 170,000 DWT and 314m in length may load to a guaranteed departure draft of 16.3m.

BHP Billiton Iron Ore has announced an upgrade to achieve a 90mtpa capacity by the year 2007. This will involve considerable dredging and the construction of an additional berth and shiploader at Finucane Island plus an increase in the capacity of the under harbour conveyor. Ground investigation work commenced in June of this year.

Tug Haven

The tug haven was completed in May 1987 and is now leased to BHP Billiton Transport and Logistics Pty Ltd. The haven is designed to provide safe, all-weather berthing for the port's fleet of 6 tugs and the Authority's contract pilot boat and survey boat.

During the year management of the tugs passed to Teekay Shipping.

Port Control Tower

The Port Control Tower is manned on a 24 hour a day basis and provides the essential communications centre for shipping and boating activities, port security, support role to the local police during marine search and rescue (SAR) and emergency operations.

Navigational Aids

The Authority owns and is responsible for the 35 beacons which mark the channel within port limits, various leading marks and an offshore buoy as well as the 6 buoys marking the Inner Harbour turning basin. Two Sarus Towers mark the eastern approach to the port. All navigation lights are solar powered with the main channel being fully synchronised.

A number of key leads have been upgraded with new LED style lights as a trial to gauge their ability to stand out against background illumination from the shiploading plant and facilities at Finucane Island and Nelson Point. Should the trials be successful additional lights will be upgraded.

Services

Towage - The port is serviced by a fleet of 6 tugs, each with a nominal minimum bollard pull of 50 tonnes.

Launches - Launches are available from various companies, comprising workboats, lines boats and fast launches.

Ship Repairs and General Services

A number of companies in Port Hedland are able to provide minor ship repair services, including machinery, welding, electrical, airconditioning and refrigeration repairs. Other contracting services available in the port are sandblasting/spray painting, plumbing, civil engineering, earthmoving, diving services, surveying, providoring, general maintenance, vehicle maintenance, light engineering and a supply of light building materials

Existing Tenants

Ampol Ltd

BHP Billiton Iron Ore Ltd BHP Billiton Transport & Logistics Ptv Ltd **BGC Contracting** BP Australia Ptv Ltd Brown's Auto Repairs Pty Ltd Cervan Marine & Maintenance Pty Ltd Cockburn Cement Limited **Commercial Minerals**

Consolidated Minerals Pty Ltd Coogee Chemicals Pty Ltd Dampier Salt Ltd

Gondwana Chemicals Pty Ltd Hedland Launch Service

Intertek Testing Services (Australia) Pty Ltd

Newcrest Mining Limited P&O Ports Limited Pilbara Manganese Pty Ltd Pilbara Chromite Pty Ltd Pilbara Marine Port Services Port Hedland Pilots Portside Fabrications Pty Ltd Seafarers Centre Sealanes (1985) Ptv Ltd Shell Company of Australia Ltd Stirling Marine Services Pty Ltd Toll Energy Logistics Pty Ltd Total Corrosion Control Pty Ltd Town of Port Hedland

Unimin Australia Limited

Directors' Report

In accordance with Schedule 5 of the Port Authorities Act 1999, the Directors submit their report for the year ended 30th June 2002.

Directors

The names and details of the Directors of the Port Hedland Port Authority during the financial year and until the date of this report are:

PETER G HARDIE

Chairman

Mr Hardie was reappointed Chairman on 1 July 2001 for a one year term expiring on 30 June 2002. Mr Hardie, a pastoralist, has owned and has resided at Boodarie Station, south west of Port Hedland, since 1956. He was previously a Member of the Authority from 1982 to 1988 and was first appointed to the position of Chairman on 1 November 1993. Mr Hardie was presented with the "Westfarmers Dalgety Pastoralist of the Year Award" in 1999.

JACK HAUNOLD

Director

Mr Haunold was reappointed to the Board on 1 July 2000 for a three year term expiring on 30 June 2003. Mr Haunold is a local businessman and a former Town Councillor. Mr Haunold is also Chairman of the Hedland Community Crime Prevention Committee.

BARRY RALSTON

Director

Mr Ralston, who has 38 years experience in management and shipping, was reappointed to the Board in 2001 for a 12 month term expiring 30 June 2002. Mr Ralston is Managing Director of FJ Sherborne (WA) Pty Ltd, customs brokers. Mr Ralston is also a Director of Sherborne ACA Cargo Services Ltd, freight forwarders, Trade Facilitators International Pty Ltd and Pakenham Pty Ltd.

BRENT RUDLER

Director

Mr Rudler was reappointed as a Director on 1 July 2001 for a two year term to expire on 30 June 2003. Mr Rudler is a local businessman and is currently the Town of Port Hedland's Mayor. Mr Rudler has been involved in the development and support of the community since 1994 and is also a Board Member of the Small Business Development Corporation.

MARY RUSSELL

Director

Mrs Russell was appointed to the Board on 1 July 2001 for a three year term to expire on 30 June 2004. Mrs Russell has been a Director of Golden Eagle Airlines since 1990. She holds an arts degree from the University of Western Australia and her work experience prior to the formation of Golden Eagle Airlines was in human resource management.

DEREK J MILLER

Director

Mr Miller was reappointed to the Board on the nomination of BHP Billiton on 6 August 1999 for a term expiring 30 June 2002. He is the Vice President Operations, BHP Billiton Iron Ore Pty Ltd. Mr Miller is a mining and metallurgical engineer and has held a variety of different mining positions over a career, which has spanned some 30 years.

ROGER RICHARDSON

Director

Mr Richardson was reappointed to the Board on the nomination of BHP Billiton in 2001 for a further term, expiring 30 June 2004. Mr Richardson is Superintendent Shipping for BHP Billiton Iron Ore Pty Ltd and a former Town Councilor. Mr Richardson is also Chairman of the Tropical Cyclone Industrial Liaison Committee.

DEAN DALLA VALLE

Alternate Director

Mr Dalla Valle is the Alternate Director for Mr D J Miller. Mr Dalla Valle was appointed on the nomination of BHP Billiton in 2001 for a term expiring 30 June 2002. Mr Dalla Valle is Vice President Ports for BHP Billiton Iron Ore Pty Ltd. Mr Dalla Valle is a qualified electrical engineer and has held various engineering and managerial positions.

JEFF ROWE

Alternate Director

Mr Rowe is Deputy Director to Mr R E Richardson. Mr Rowe was reappointed to the Board on the nomination of BHP Billiton in 2001 for a further term, expiring 30 June 2004. Mr Rowe is Manager Special Projects for BHP Billiton Iron Ore Pty Ltd. Mr Rowe is a qualified engineer and has held various engineering and managerial positions.

Principal Activities

Port Hedland Port Authority:

- Provides and maintains essential facilities including the channel and turning basin, navigation aids, berths, shiploader, storage areas and utilities.
- Provides services for the safe movement of ships within the port including scheduling and movement control, pilotage, and under keel clearance optimisation.
- Controls services provided by others in the port including stevedoring, towage, and line boats.
- Controls the activities of others in the port including the planning and construction of dedicated private facilities.
- Leases industrial land for port related activities.
- Plans for the future growth and development of the port.

There have been no significant changes in the nature of the principal activities during the financial year.

Operating Results

The operating profit after providing for income tax for the financial year was \$1,899,000

Dividends Proposed

In accordance with the current dividend policy the Directors have recommended a dividend of \$949,000 being 50% of net profit after tax. An Efficiency Dividend of \$101,000 required by the State Government will be paid in 2002/03.

Review Of Operations And Expected Results

A review of the operations of the Port Authority during the financial year, the result of those operations and the likely developments are contained in the Chairman's and Chief Executive Officer's Information Statement and Overview of Port Operations.

Significant Changes in the State of Affairs

There have been no significant changes in the state of affairs of the Authority since the previous Directors' Report.

Events Subsequent To Balance Date

The Directors are not aware of any matter or circumstances that have arisen since the end of the year that has significantly affected the operations of the Port.

Likely Developments

In the opinion of the Directors, no developments have occurred since 30 June 2002 which are likely to affect the operations of the Port Authority known at the date of this Report.

Directors Meetings

During the financial year 12 Directors' meetings and 3 special Directors' meetings were held. The number of meetings in which the Directors were in attendance is shown in the table below.

| | Director | 's' Meetings | | l Directors' etings |
|--|-----------------------------|----------------------|-----------------------------------|------------------------|
| | No. of meetings eligible to | Meetings attended | No. of meetings eligible to | Meetings attended |
| | attend | | attend | |
| Peter Hardie | 12 | 12 | 3 | 3 |
| Jack Haunold | 12 | 8 | 3 | 3 |
| Barry Ralston* | 12 | 10 | 3 | 3 |
| Brent Rudler | 12 | 11 | 3 | 3 |
| Mary Russell | 12 | 9 | 3 | 2 |
| Derek Miller* | 12 | 6 | 3 | 3 |
| Roger Richardson* | 12 | 11 | 3 | 3 |
| Dean Dalle Valle – Alternate to Mr Miller | 7 | 3 | 0 | 0 |
| Jeff Rowe – Alternate to Mr Richardson | 2 | 1 | 0 | 0 |

DIRECTORS' INTEREST IN CONTRACTS

During or since the previous financial year, no Director has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of emoluments received, or due and receivable in the accounts or the fixed salary of a full time employee) by reason of a contract made by the Port Authority with the Director or with a firm of which the Director is a member or an entity in which the Director has a substantial financial interest.

Insurance of Officers

The Authority paid a premium of \$20,680 to insure the Directors and officers against liabilities for costs and expenses incurred by them in defending any civil or criminal proceedings arising out of their conduct while acting in the capacity of director or officer of the Authority, other than conduct involving a wilful breach of duty in relation to their employment with the Authority.

Directors Emoluments

The emoluments of each Director of the Authority are as follows:

| Director | Salary | Directors | Committee | Super- | Incentives | Non Cash | Total |
|---------------|--------|-----------|-----------|-----------|------------|----------|--------|
| | | Fees | Fees | annuation | | Benefits | |
| | | | | Benefits | | | |
| P Hardie | | 14,700 | | 1,172 | | | 15,872 |
| J Haunold | | 6,900 | | 550 | | | 7,450 |
| B Ralston* | | 6,900 | | | | | 6,900 |
| B Rudler | | 6,900 | | 550 | | | 7,450 |
| M Russell | | 6,900 | | 550 | | | 7,450 |
| D Miller* | | 6,900 | | | | | 6,900 |
| R Richardson* | | 6,900 | | | | | 6,900 |
| D Dalla Valle | | | | | | | |
| J Rowe | | | | | | | |

^{*}Directors fees are paid to the Directors' respective employers.

Executive Emoluments

The emoluments of the two Executive Officers receiving the highest emoluments for the Authority are as follows:

| Director | Salary | Directors | Committee | Super- | Incentives | Non Cash | Total |
|-------------|---------|-----------|-----------|-----------|------------|----------|---------|
| | | Fees | Fees | annuation | | Benefits | |
| | | | | Benefits | | | |
| I Hutton | 125,355 | | | 13,797 | | 10,464 | 149,616 |
| L Copeman * | 81,199 | | | 10,545 | | 8,166 | 99,910 |

^{*} L Copeman commenced with the Authority October 2002.

Signed in accordance with a resolution of the Directors.

P Hardie CHAIRPERSON

J Haunold DIRECTOR

18th September 2002 PORT HEDLAND, WA

DIRECTORS' DECLARATION

In the opinion of the Directors of Port Hedland Port Authority:

- a) The Statement of Financial Performance gives a true and fair view of the Port Authority's profit for the financial year 1 July 2001 to 30 June 2002;
- b) The Statement of Financial Position gives a true and fair view of the Port Authority's state of affairs as at 30 June 2002;
- c) At the date of this declaration there are reasonable grounds to believe that the Port Hedland Port Authority will be able to pay its debts as and when they fall due.

The financial statements as set out on the following pages have been prepared in accordance with applicable Accounting Standards, other mandatory professional reporting requirements and the financial reporting provisions of the Port Authorities Act 1999.

This declaration is made in accordance with a resolution of the Directors.

R Richardson DIRECTOR

J Haunold DIRECTOR

18th September 2002 PORT HEDLAND, WA

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3,1714711G147T 8,1,471,3713,711,8



2002



PORT HEDLAND PORT AUTHORITY Financial Report - 30 June 2002

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The Port Hedland Port Authority was established through the Port Authorities Act 1999.
Its principal place of business is Wharf Road Port Hedland.
Financial reports and other information are available on our Website:

www.phpa.wa.gov.au

Financial Overview

| | | | : | 2001/02 | ! | 2000 | /01 | | VARIA | TION |
|---|-----------|------|---------|----------|--------------|------------------|----------------|------------------|---------|----------|
| | | | | \$000 | % | \$0 | 00 % | | \$000 | % |
| Charges on Ships | | | | 7,000 | 53 | 6,8 | 95 49 | | 105 | 10 |
| Charges on Cargo | | | | 3,515 | 27 | 4,0 | 55 29 | | (540) | (55) |
| Lease Rental | | | | 1,513 | 12 | 1,5 | 53 11 | | (40) | (4) |
| Other revenue | | | | 1,026 | 8 | 1,5 | <u> 24 11 </u> | | (498) | (51) |
| Total | | | | 13,054 | 100 | 14,0 | 27 100 | | (973) | (100) |
| PRINCIPAL ITEMS OF | : DEVENII | | EADENDI | TIIDE | | | | | | |
| PRINCIPAL ITEMS OF | 2001/02 | LAND | 2000/01 | IOKE | 1999/00 | | 1998/99 | | 1997/98 | |
| | \$000 | % | \$000 | % | \$000 | % | \$000 | % | \$000 | % |
| REVENUE | φυυυ | 70 | φυυυ | 70 | \$000 | 70 | φυσο | 70 | φυυυ | 70 |
| | 6.660 | 51 | 6,895 | 49 | 6.144 | 50 | 6,269 | 54 | 6.464 | 52 |
| Pilotage & Tonnage Wharfage & Berthage | 2,672 | 20 | 4,055 | 49 29 | 3,171 | 25 | 2,595 | 22 | 2,352 | 52 19 |
| Other | 3,722 | 29 | 3,077 | 29 | 3,080 | 25 25 | 2,893 | 24 | 3,675 | 29 |
| Other | 3,122 | 29 | 3,077 | | 3,000 | 25 | 2,001 | 24 | 3,073 | |
| Total | 13,054 | 100 | 14,027 | 100 | 12,395 | 100 | 11,665 | 100 | 12,491 | 100 |
| CHARGES AGAINST I | DEV/ENITE | | | | | | | | | |
| OHAROLO AGAMOTT | 2001/02 | | 2000/01 | | 1999/00 | | 1998/99 | | 1997/98 | |
| | \$000 | % | \$000 | % | \$000 | % | \$000 | % | \$000 | % |
| Maintenance | 2,091 | 20 | 6,471 | 70 4 | 1,814 | 7 0 18 | 1,498 | 7 6 15 | 1,461 | 70 14 |
| Salaries and Wages | 1,144 | 11 | 1,188 | 1 | 1,089 | 11 | 1,042 | 11 | 1,401 | |
| Interest | 0 | 0 | 1,100 | 0 | 1,009 | 0 | 205 | 2 | 331 | 3 |
| Depreciation | 1,902 | 18 | 1,596 | 1 | 1,715 | 17 | 1,924 | 20 | 1,666 | |
| Pilot Transit Service | 2,730 | 26 | 3,209 | 2 | 2,998 | 30 | 2,851 | 29 | 2,879 | |
| & Hydro Survey | 2,730 | 20 | 3,209 | | 2,990 | 30 | 2,001 | 29 | 2,019 | 21 |
| Deferred Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600 | 6 |
| Other Charges | 2,571 | 25 | 138,890 | 92 | 2,589 | 24 | 2,163 | 23 | 2,615 | |
| Other Onlarges | 2,071 | 25 | 150,050 | 32 | 2,309 | | 2,100 | | 2,013 | |
| Total _ | 10,438 | 100 | 151,354 | 100 | 10,205 | 100 | 9,683 | 100 | 10,630 | 100 |
| APPROPRIATION STA | TEMENT | | | | | | | | | |
| | | | 2001 | 02 | 2000/01 | 199 | 99/00 19 | 998/99 | 1997/9 | 8 |
| | | | \$0 | 00 | \$000 | | \$000 | \$000 | \$00 | 0 |

| | 2001/02 \$000 | 2000/01 \$000 | 1999/00 \$000 | 1998/99 \$000 | 1997/98 \$000 | |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|--|
| Operating Net Profit / (Loss) | 2,616 | (137, 327) | 2,190 | 1,981 | 1,861 | |
| Income Tax Expense | (717) | 84 | (803) | (712) | (448) | |
| Prior Period Tax Adjustments | - | 136,263 | - | (365) | - | |
| Extraordinary Item Net of Tax | - | - | - | - | (768) | |
| Accumulated Profit | 17,525 | 18,606 | 17,836 | 16,187 | 15,994 | |
| | | | | | | |
| Total | 19,424 | 17,626 | 19,223 | 17,091 | 16,639 | |

| LESS APPROPRIATIONS | 2001/02 \$000 | 2000/01 \$000 | 1999/00 \$000 | 1998/99 \$000 | 1997/98 \$000 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Catastrophe Salvage Reserve | - | - | (200) | (200) | (200) |
| Adjustment for Prior Periods | - | - | - | 1,411 | - |
| Accumulated Profits | - | - | - | - | - |
| Tax Effect | - | - | - | - | - |
| Increase in Prior Year Dividend | - | - | (1) | (86) | (58) |
| Proposed Dividend | (949) | (101) | (416) | (380) | (194) |
| Accumulated Profit as at the 30 June | 18,475 | 17,525 | 18,606 | 17,836 | 16,187 |



Statements of Financial Performance for the Year Ended 30 June, 2002

| | Notes | 2001/02 \$000 | 2000/01 \$000 |
|---|-------|---------------------|----------------------------|
| Revenue from ordinary activities | 2 _ | 13,054 | 14,027 |
| Port Operations Expense Management Operations Expense Other expenses from ordinary activities | 3 | 8,400 2,038 - | 12,438 1,187 137,729 |
| Profit / (loss) from ordinary activities before income tax expense | 3 | 2,616 | (137,327) |
| Income tax expense/benefit | 4 | 717 | 84 |
| Net Profit/(Loss) | | 1,899 | (137,243) |
| Total revenues, expenses and valuation adjustments other than those resulting from transactions with owners as owners | | 1,899 | (137,243) |

The above statements of financial performance should be read in conjunction with the accompanying notes.



Statements of Financial Position as at 30 June, 2002

| | Notes | 2001/02 \$000 | 2000/01 \$000 |
|-------------------------------|----------|------------------|------------------|
| CURRENT ASSETS | | · | • |
| Cash assets | 5 | 10,293 | 8,812 |
| Receivables Inventory | 6 7 | 2,385 73 | 2,129 |
| inventory | , | 70 | |
| Total Current Assets | _ | 12,751 | 10,941 |
| NON - CURRENT ASSETS | | | |
| Property, Plant & Equipment | 8 | 30,543 | 31,166 |
| Deferred tax assets | 9 | 411 | 542 |
| Total - Non Current Assets | _ | 30,954 | 31,708 |
| TOTAL ASSETS | | 43,705 | 42,649 |
| CURRENT LIABILITIES | | | |
| CURRENT LIABILITIES Payables | 10 | 1,668 | 2,773 |
| Provisions | 11 | 1,377 | 377 |
| Current tax liabilities | 12 | 324 | 120 |
| Total Current Liabilities | _ | 3,369 | 3,270 |
| NON - CURRENT LIABILITIES | | | |
| Provisions | 13 | 467 | 461 |
| Deferred tax liabilities | 14 | 181 | 180 |
| Total Non-Current Liabilities | | 648 | 641 |
| TOTAL LIABILITIES | _ | 4,017 | 3,911 |
| NET ASSETS | | 39,688 | 38,738 |
| | | · | · |
| Contributed Equity | 15 | 1,665 | 1,665 |
| Retained profits | 16 17 | 18,475 | 17,525 |
| Reserves | 17 | 19,548 | 19,548 |
| | _ | | |
| TOTAL EQUITY | _ | 39,688 | 38,738 |

The above statement of financial position should be read in conjunction with the accompanying notes.



Statements of Cash Flows for the Year Ended 30 June, 2002

| | Notes | 2001/02 \$000 | 2000/01 \$000 |
|---|-------|-----------------------------------|------------------------------------|
| Cash flows from operating activities | | φυσυ | \$000 |
| Receipts from Customers Payments to Suppliers and Employees Interest Received Income Tax and Sales Tax Paid | | 11,745 (9,139) 382 (381) | 13,841 (11,931) 842 (405) |
| Net cash inflows provided by operating activities | 18 | 2,607 | 2,347 |
| Cash flows from investing activities | | | |
| Payments for Purchase of Property, Plant and Equipment | | (1,361) | (7,613) |
| Proceeds from Disposal of Property, Plant and Equipment | | 235 | 38 |
| Net cash used in investing activities | | (1,126) | (7,575) |
| Cash flows from financing activities Dividends Paid | | - | (416) |
| Net cash used in financing activities | | - | (416) |
| Net increase (decrease) in cash held | | 1,481 | (5,644) |
| Cash at the beginning of the financial year | | 8,812 | 14,456 |
| Cash at the end of the financial year | 18 | 10,293 | 8,812 |

The above statement of cash flows should be read in conjunction with the accompanying notes.

Notes to and Forming Part of the Accounts

NOTE 1 - Summary of Significant Accounting Policies

The following accounting policies have been adopted in the preparation of the financial statements for the year ended 30 June 2002. These policies are consistent with those adopted in the prior year unless otherwise stated.

(a) Basis of Accounting

The financial statements are prepared on an accrual basis of accounting on an historical cost basis.

The financial statements constitute a general purpose financial report, which has been prepared in accordance with Australian Accounting Standards and Urgent Issues Group (UIG) Consensus Views and the Port Authorities Act 1999 which generally reflect the Corporations Act 2001.

(b) Cash

For the purposes of the Statement of Cash Flows, cash includes cash on hand, cash at bank, commercial bills which are readily converted to cash on hand and are the subject of insignificant risk of change in value.

(c) Revenue Recognition

Revenue from ordinary activities is net of returns and taxes, for services to entities outside the authority and is recognised when the revenue for services have been provided. Miscellaneous Revenue is derived predominantly from house rentals and is recognised when accrued. Interest revenue includes interest on short-term investments and is recognised when accrued.

(d) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of the item of expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

(e) Income Tax

The Authority adopts the liability method of tax-effect accounting whereby the income tax attributable to profit shown in the Statement of Financial Performance is based on the profit from ordinary activities before income tax adjusted for any permanent differences. The provisions for deferred income tax and the future income tax benefit represent the tax effect of timing differences calculated at the rate of income tax applicable when those timing differences are expected to reverse. The future tax benefit relating to tax losses is not carried forward as an asset unless the benefit is virtually certain of realisation. From 1 July 2001 the Authority was subject to taxation under the National Tax Equivalent Regime ("NTER"). Under NTER the Authority is required to implement full tax effect accounting and pay to the State Government the equivalent tax that would be paid to the Federal Government under Federal Tax Legislation.

(f) Payment of Dividend to the State

In accordance with Section 84 of the Port Authorities Act 1999 the Board of the Authority shall, as soon as practicable after the end of each financial year make a recommendation to the Minister as to the amount of dividend appropriate for the financial year.

(g) Receivables

Debtors are recognised at the amounts due and are generally settled within 30 days except for property rentals, which are governed by individual lease agreements. Bad debts are written off when formally recognised as being irrecoverable.

(h) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned on the basis of weighted average cost.

(i) Payables

These amounts represent liabilities for goods and services provided to the Authority prior to the end of the financial year and which are unpaid. Payables, including trade creditors and accrued expenses, are recognised when the Authority becomes obliged to make future payments as a result of a purchase for goods or services. Trade creditors are unsecured and are usually paid within 30 days of recognition.

(j) Property, Plant and Equipment and Depreciation

Until 30 June 2000 the Authority's fixed assets were carried at cost or independent valuation. In complying with the requirements of Australian Accounting Standard AASB1041, the Authority has elected to revert to the cost basis of measuring all property plant and equipment. In changing from a revaluation to cost policy, the carrying amounts of property, plant and equipment previously carried at revalued amounts, are the deemed cost of those assets.

The Authority's fixed assets are depreciated using the straight line method, at a rate estimated to write off the cost of the asset over the assets anticipated useful life. Rates vary from 1.11% to 33% where the useful life has been estimated at only three years.

The depreciation rates for the classes of non-current assets are as follows:

| DEPRECIATION RATES (9 |
|-----------------------|
| 2.50 - 12.50 |
| 5.00 - 33.00 |
| 1.11 - 20.00 |
| 3.33 - 16.67 |
| |

Revaluation decrements are recognised as expenses in the Statement of Financial Performance, unless they are reversing revaluation increments previously credited to, and still included in the balance of, the asset revaluation reserve in respect of that same class of assets, in which case they are debited directly to the asset revaluation reserve.

Revaluation increments are credited directly to the asset revaluation reserve, unless they are reversing a previous decrement charged to the Statement of Financial Performance in which case the increment is credited to the Statement of Financial Performance.

Revaluations do not result in the carrying value of property, plant and equipment exceeding their recoverable amount. (Refer Note 1 (k)).

Expenditures in respect of assets with a value greater than \$1,000 are capitalised and included as Assets in the Statement of Financial Position. Physical control is maintained over all assets regardless of cost.

(k) Recoverable Amount of Property, Plant and Equipment

The recoverable amount of an asset is the net amount expected to be recovered through the net cash inflows arising from its continued use and subsequent disposal.

All property, plant and equipment are reviewed at least annually to determine whether their carrying amounts require write down to recoverable amount. Recoverable amount is determined using net cash flows discounted to present values.

(I) Changes in Accounting Policy - Property, Plant and Equipment

Disclosures of property, plant and equipment is prepared in conformity with the new Accounting Standard, AASB 1041 Revaluation of Non-current assets. This Standard has been applied for the year ended 30 June 2001. In accordance with this Standard, property, plant and equipment previously carried at valuation is now carried at "deemed cost". This change in policy had a significant impact on the financial position and financial performance of the Authority's previous years financial statements.

(m) Employee Entitlements

Provision is made for the Authority's liability for employee entitlements arising from services rendered by employees to reporting date. Employee entitlements expected to be settled within one year together with entitlements arising from salaries and wages, annual leave and sick leave, which will be settled after one year, have been measured at their nominal amount. Other employee entitlements payable later than one year have been measured at the present value of the estimated cash outflows to be made for those entitlements.

(n) Employee Superannuation

The Gold State Superannuation Scheme, is a defined benefit lump sum scheme, and the Superannuation and Family Benefits Act Scheme, a defined benefit pension scheme are now closed to new members. The Authority is responsible for superannuation benefits for past years' service of members of the Superannuation and Family Benefits Act Scheme who elected to transfer to the Gold State Superannuation Scheme. The Authority also accrues for superannuation benefits to the pension scheme for those members who elected not to transfer from that scheme.

The liability for superannuation charges under the Gold State Superannuation Scheme and West State Superannuation Scheme are extinguished by payment of the employer contributions to the Government Employees Superannuation Board.

The note disclosure required by paragraph 14(e) of AASB1028 (being the employer's share of the difference between employee's accrued superannuation benefits and the attributable net market value of plan assets) has not been provided. State scheme deficiencies are recognized by the State on its whole of government reporting. The Government Employees Superannuation Board's records are not structured to provide the information for the Authority. Accordingly, deriving the information for the Authority is impractical under current arrangements, and thus any benefits thereof would be exceeded by the cost of obtaining the information.

(o) Sick Leave

Experience indicates that no liability for sick leave exists as on average, sick leave taken in each financial year is less than entitlements accruing in that period and this experience is expected to recur in future periods.

(p) Insurance

The Authority has an extensive insurance portfolio, however due to the high cost of premiums, the Authority chooses to self-insure navigational aid structures. In the event of damage caused by a ship to these assets, repair costs are usually recoverable from the ship's owners.

(q) Investments

Investments are stated at cost and interest revenue is recognised when accrued.

(r) Comparatives

Where required by Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

(s) Net Fair Values of Financial Assets and Liabilities

Net fair value of financial instruments are determined on the following basis:

Financial instruments traded in an organised financial market (traded securities) – current quoted market bid price for an asset or offer price for a liability adjusted for any transaction costs necessary to realise the asset or settle the liability. Financial monetary assets and liabilities not traded in an organised financial market – cost basis carrying amounts of receivables, payables and accruals (which approximate net market value).

(t) Maintenance and repairs

Channels, port structures and plant and equipment are maintained on a planned and routine basis. This is managed as part of an ongoing major maintenance program. The costs of this maintenance is expensed as incurred, except where it relates to the improvement of an asset , in which case the costs are capitalised and depreciated in accordance with note 1(j).

(u) Rounding of Amounts

The Authority presents amounts in the Financial Statements and Director's Report rounded to the nearest thousand dollars.

NOTE 2 - Revenue from Ordinary Activities

Revenue from Ordinary Activities consists of the following items:

| | 2001/02 \$000 | 2000/01 \$000 |
|--|-------------------------|-------------------------|
| Revenue from Operating Activities | | |
| Charges on Cargo Charges on Ships Utilities and Lease Revenue | 3,515 7,000 1,838 | 4,055 6,895 1,943 |
| Revenue from outside operating activities | 12,353 | 12,893 |
| Miscellaneous Revenue Interest Proceeds on Disposal of Property, Plant and Equipment | 122 413 166 | 272 824 38 |
| Revenue From Ordinary Activities | 13,054 | 14,027 |

Miscellaneous Revenue is predominantly made up of revenue earned from the lease of equipment and insurance claims recovered.

NOTE 3 - Profit / (Loss) from Ordinary Activities before Income Tax

a) Net Gains and Expenses

| · | 2001/02 \$000 | 2000/01 \$000 |
|---|------------------|------------------|
| Profit / (Loss) from ordinary activities before income tax expense includes the following specific net gains and expenses | 2,616 | (137,327) |
| Net Gains | | |
| Interest | 413 | 824 |
| Net gain on disposal of property, plant & equipment | 154 | 10 |
| Expenses | | |
| Depreciation Buildings and Port improvements | 172 | 170 |
| Other equipment | 653 | 336 |
| Navigational Aids | 377 | 397 |
| Wharves and Utilities | 700 | 694 |
| Total Depreciation | 1,902 | 1,597 |
| Provisions | | |
| Employee entitlements | 162 | 131 |

NOTE 4 – Income Tax

The income tax attributable to the financial year differs from the amount prima facie payable on the profit from ordinary activities and is reconciled as follows:

| | 2001/02 \$000 | 2000/01 \$000 |
|--|--------------------------|-----------------------|
| Profit / (Loss) from ordinary activities | 2,616 | (137,327) |
| Prima facie income tax on the operating profit at 30% (2001 – 34%) | 785 | (46,691) |
| Tax effect of permanent differences: Capital dredging and channels Sundry items Capital profit on sale of freehold land Income tax adjusted for permanent differences | - (40) 1 | 46,614 2 - - |
| | 746 | (75) |
| Net adjustment to deferred income tax liabilities and assets to reflect the decrease in company tax rate to 30% (2001/34%) | (29) | 159 |
| Income tax attributable to profit from ordinary activities | 717 | 84 |
| Income tax attributable to profit compromises: Current income taxation provision Deferred income taxation provision Future income tax benefit (Under) provision in previous year | 737 133 2 (155) | (150) 102 132 |
| _ | 717 | 84 |

NOTE 5 - Current Assets

Cash Assets

Cash Assets represent the Cash at Bank, Cash on Hand and Commercial Bills. Funds surplus to operational requirements has been invested in Commercial Bills to maximise earnings.

| | 2001/02 \$000 | 2000/01 \$000 |
|---|------------------|------------------|
| Cash at Bank and Cash on Hand Commercial Bills | 1,458 8,835 | 765 8,047 |
| | 10,293 | 8,812 |

(i) Significant Terms and Conditions

Interest on Cash at Bank and Commercial bills varied approximately between 4.2% and 5.0% (2001 2% and 6.25%) during the year. Commercial bills are normally held for periods of between 30 and 90 days.

NOTE 6 - Receivables

| | 2001/02 \$000 | 2000/01 \$000 |
|---------------------------|------------------|------------------|
| Debtors Prepayments | 2,307 78 | 2,121 8 |
| Total | 2,385 | 2,129 |
| NOTE 7 – Inventory | 2001/02 \$000 | 2000/01 \$000 |
| Replacement parts at cost | 73 | <u>-</u> _ |
| | 73 | |

NOTE 8 – Property, Plant and Equipment

Property, plant and equipment previously carried at valuations are now carried at 'deemed cost' in accordance with AASB 1041 – Revaluation of Non-Current Assets.

| (a) At deemed cost | 2001/02 \$000 | 2000/01 \$000 |
|-------------------------------------|------------------|------------------|
| Freehold land | ΨΟΟΟ | ΨΟΟΟ |
| At cost | 467 | 387 |
| Navigational Aids | | |
| At cost | 7,230 | 7,230 |
| Less Accumulated Depreciation | 2,270 | 1,893 |
| · | 4,960 | 5,337 |
| Wharves and Utilities | | |
| At cost | 17,872 | 17,606 |
| Less Accumulated Depreciation | 3,829 | 3,130 |
| | 14,043 | 14,476 |
| Buildings and Port Improvements | | |
| At cost | 5,541 | 5,433 |
| Less Accumulated Depreciation | 2,649 | 2,652 |
| | 2,892 | 2,781 |
| Other Equipment | | |
| At Cost | 11,603 | 10,927 |
| Less Accumulated Depreciation | 3,422 | 2,742 |
| _ | 8,181 | 8,185 |
| Total Property, Plant and Equipment | 30,543 | 31,166 |

(b) Reconciliations of carrying amounts

Reconciliations in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year are prepared in accordance with the revised AASB 1041 - Revaluations of Non-Current Assets.

| | Freehold land, channels, capital dredging | Navigational Aids | Wharves | Buildings & Port Improvments | Other Equipment | Total |
|-------------------------------------|---|----------------------|---------|------------------------------------|--------------------|---------------|
| | \$000 | \$000 | \$000 | \$000 | \$000 | \$000 |
| Balance of the beginning of year. | 387 | 5,337 | 14,476 | 2,781 | 8,185 | 31,166 |
| Additions Disposals | 80 | | 267 | 311 (28) | 703 (54) | 1,361 (82) |
| Depreciation | | (377) | (700) | (172) | (653) | (1,902) |
| Carrying amount at the end of year. | 467 | 4,960 | 14,043 | 2,892 | 8,181 | 30,543 |

NOTE 9 - Deferred Tax Assets

| | 2001/02 \$000 | 2000/01 \$000 |
|--|------------------|------------------|
| Future income tax benefit | 411 | 542 |
| NOTE 10 - Current Liabilities - Payables | | |
| Trade Creditors | 237 | 167 |
| Rental Received in Advance | 287 | 303 |
| Other Creditors | 349 | 321 |
| Accrued Expenses | 795 | 1,982 |
| Total | 1,791 | 2,773 |

i) Significant Terms and Conditions

Trade creditors payable are settled within 30 days.

ii) Net Fair Values

The Authority considers the carrying amount of trade creditors approximate their net fair value.

NOTE 11 - Current Liabilities - Provisions

| | 2001/02 \$000 | 2000/01 \$000 |
|------------------------|------------------|------------------|
| Employee Entitlements | 327 | 276 |
| Provision for Dividend | 1050 | 101 |
| Total | 1,254 | 377 |

The Authority provides for its future liability for Long Service Leave entitlements to staff. The provision represents Long Service Leave due within 12 months.

For the 2000/01 financial year the Authority recommended to the Minister an efficiency dividend of \$101,000 be declared. A provision for dividend of \$101,000 has been provided for in respect of the year ending 30 June 2001. In addition to the above dividend, since the year and the Board have recommended to the Minister that a dividend of \$949,000 be declared for the year ending 30th June 2002.

| NOTE 12 - Current tax liabilities | | |
|--|--------------------------|------------------------------|
| | 2001/02 \$000 | 2000/01 \$000 |
| Provision for Income Tax | 324 | 120 |
| NOTE 13 - Provisions (Non Current Liabilities) | | |
| | 2001/02 \$000 | 2000/01 \$000 |
| Employee entitlements | 467 | 461 |
| NOTE 14 - Deferred Tax Liabilties | | |
| | 2001/02 \$000 | 2000/01 \$000 |
| Deferred income tax | 181 | 180 |
| NOTE 15 – Contributed Equity | | |
| | 2001/02 \$000 | 2000/01 \$000 |
| Equity Contributed by WA State Government | 1,665 | 1,665 |
| Note 16 - Retained Profits | | |
| | 2001/02 \$000 | 2000/01 \$000 |
| Retained profits at beginning of financial year Net profit/(loss) Dividends provided for or paid | 17,525 1,899 (949) | 18,606 (137,243) (101) |
| Aggregate amount transferred to catastrophe reserve Aggregate amount transferred from Developer Contribution Reserve | - | 136,263 |
| Retained profit at the end of financial year | 18,475 | 17,525 |

NOTE 17 - Reserves

| | 2001/02 \$000 | 2000/01 \$000 |
|---|------------------|------------------|
| Catastrophe Reserve Developers Contribution Reserve | 2,900 | 2,900 |
| Asset Revaluation Reserve Asset Realisation Reserve | 16,512 136 | 16,512 136 |
| Total Reserves | 19,548 | 19,548 |

Catastrophe Salvage Reserve

This reserve was created at the inception of the Authority to provide funds to which expenses resulting from shipping mishaps, cyclones and the like could be applied. The reserve is particularly appropriate in the event of damage to navigational aids, as due to the high cost of premiums, the Authority chooses largely to self-insure these assets. There were no charges to the reserve this financial year.

Developers' Contributions Reserve

This sum represents the amount originally invested in the port by Mount Newman Mining Joint Venture and Goldsworthy Mining Limited, now merged as BHP Billiton Iron Ore Ltd. The funds were used to provide capital dredging and navigational aids.

This reserve has been transferred to Retained Profits following the write down of these assets.

| | 2001/02 | 2000/01 |
|--|---------|----------------------|
| Balance at the beginning of the year Transfer to Retained Profits | - - | 136,263 (136,263) |
| Balance at end of year | | |

Asset Revaluation Reserve

The Asset revaluation reserve is used to record increments and decrements on the revaluation of non-current assets, as described in accounting policy note 1(j).

Asset Realisation Reserve

The asset realisation reserve records realised gains on sale of non-current assets that have been previously revalued.

NOTE 18 - Notes Accompanying Cashflow Statement

(i) Reconciliation of Operating Profit after income tax to net cash inflow from operating activities

| operating activities | 2001/02 \$000 | 2000/01 \$000 |
|---|------------------|------------------|
| Profit from Ordinary Activities After Income Tax | 1,899 | (137,243) |
| Depreciation | 1,902 | 1,596 |
| Net Profit on Disposal of Property, Plant and Equipment | (166) | (11) |
| Net Loss on Disposal of Property, Plant and | 12 | 1 |
| Equipment Recoverable amount write down of non-current assets | - | 137,109 |
| Change in Assets and Liabilities | (040) | (400) |
| Receivables | (310) | (109) |
| Prepaid expenses Payables | (19) (1,091) | 1,495 |
| Prepaid Rental Income | (1,091) | 1,495 |
| Movement in Provisions: | (10) | 20 |
| Employee Entitlements | 59 | (28) |
| Income Tax | 205 | (132) |
| Future Income Tax Benefit | 131 | (102) |
| Provision for Deferred Income Tax | 1 | (255) |
| Net Cash inflow from Operating Activities | 2,607 | 2,347 |
| Cash as at 30 June | 2001/02 | 2000/01 |
| | \$000 | \$000 |
| Cash at Bank | 1,457 | 764 |
| Cash on Hand | 1 | 1 |
| Cash on Commercial bills I(b) | 8,835 | 8,047 |
| Cash Assets | 10,293 | 8,812 |

NOTE 19 - Related Parties

(ii)

Two Directors, Mr RE Richardson and Mr DJ Miller and their Deputies, Mr J Rowe and Mr D Dalla Valle are employees of BHP Billiton Iron Ore Ltd. BHP Billiton uses the port facilities for the export of iron ore commodities and the terms of trade offered to this customer, are equivalent to those offered to all other port users.

NOTE 20 – Events Subsequent to Reporting Date

There were no events subsequent to the reporting date that would significantly effect the information presented in the Financial Statements of the Authority for the year ending 30 June 2002.

NOTE 21 - Debts and Assets Written Off

No debts were written off in this financial year. Assets to the value of \$11,958 were written off during the year with the approval of the Board.

NOTE 22 – Remuneration of Directors

The total fees, salaries and benefits paid or due and receivable for the year to Directors of the Authority are disclosed as follows.

| | 2001/02 \$000 | 2000/01 \$000 |
|----------------|------------------|------------------|
| Directors fees | 59 | 46 |

The number of Directors of the Authority whose total of fees, salaries and other benefits received or due and receivable for the financial year, fall within the following bands:

Fee Range

| | | 2001/02 | 2000/01 |
|----------|---------------------|---------|---------|
| | | \$000 | \$000 |
| Director | \$0 - \$10,000 | 6 | 6 |
| | \$10,000 - \$20,000 | 1 | 1 |

Note 23 - Remuneration of Executives

The total fees, salaries and benefits paid or due for the year to executives whose remuneration is \$100,000 or more are disclosed as follows:

| | 2001/02 \$000 | 2000/01 \$000 |
|------------|------------------|------------------|
| Executives | 261 | 355 |

The number of Executives whose total of salaries and other benefits received or due and receivable for the financial year, fall within the following bands.

| | 2001/02 | 2000/01 |
|--|---------|---------|
| \$100,000 - \$109,999 | | |
| \$110,000 - \$119,999 \$110,000 - \$119,999 | 1 | - |
| \$120,000 - \$129,999 | - | - |
| \$130,000 - \$139,999 | - | 1 |
| \$140,000 - \$149,999 | 1 | _ |
| \$220,000 - \$229,999 | - | 1* |

^{*}Note this annual figure included a lump sum payment for termination of contract.

NOTE 24 - Employee Benefits

| | 2001/02 \$000 | 2000/01 \$000 |
|---|------------------|------------------|
| Employee Benefit and related on-costs liabilities | | |
| Included in Other Creditors – current (Note 10) | 123 | 88 |
| Provision for employee benefits – current (Note 11) | 204 | 188 |
| Provision for employee benefits – non-current | | |
| (Note 13) | 467 | 461 |
| Aggregate employee benefits and related on | | |
| costs liabilities | 794 | 737 |
| | | |
| Employee Numbers | | |
| Average number of employees during the year | 17 | 17 |

NOTE 25 - Financial Instruments

Interest Rate Risk Exposures

The Authority's exposure to interest rate risk showing the contractual repricing dates or maturity dates, whichever dates are earlier, for classes of financial assets and financial liabilities is set out below:

| 2001/02 | Note | Floating interest rate | Fixed Interest Bearing Maturing in: | | | Non- Interest Bearing | |
|-----------------------------------|------|------------------------|--|-----------------|--------------|-----------------------------|--------|
| | | | 1 year or less | 1 to 5 years | Over 5 years | | |
| | | | \$000 | \$000 | \$000 | \$000 | \$000 |
| Financial Assets | | | | | | | |
| Cash Assets | 5 | 1,457 | 8,835 | - | - | 1 | 10,293 |
| Receivables | 6 | - | - | - | - | 2,307 | 2,307 |
| | | - | 10,292 | - | - | 2,308 | 12,600 |
| Weighted Average Interest Rate | | | 4.5% | | | | |
| Financial Liabilities Payables | 10 | - | ı | - | - | 1,791 | 1,791 |
| Net exposure | | - | 10,292 | - | - | 517 | 10,809 |

Cash Assets

Cash Assets include Cash at Bank and Commercial Bills (with maturity varying between 30 days and 90 days), attract an interest rate which varies approximately from 4.2% to 5%.

Last years comparative figure were as follows:

| 2000/01 | Note | Floating Interest Rate | Fixed Interest Bearing Maturing in: | | | Non- Interest Bearing | |
|-----------------------------------|------|------------------------------|--|----------------|----------------|-----------------------------|--------|
| | | | 1 year | 1 to 5 | Over 5 | _ | |
| | | | or less \$000 | years \$000 | years \$000 | \$000 | \$000 |
| Financial Assets | | | 4000 | Ψοσο | Ψ | Ψ | Ψ |
| Cash Assets | 5 | 764 | 8,048 | - | - | _ | 8,812 |
| Receivables | 6 | - | - | - | ı | 2,129 | 2,129 |
| | | | 8,812 | • | • | 2,129 | 10,941 |
| Weighted Average Interest Rate | | | 5.7% | | | | |
| Financial Liabilities Payables | 10 | - | - | - | 1 | 2,773 | 2,773 |
| Net exposure | | - | 8,812 | | - | (644) | 8,168 |

Net Fair Values - Aggregate Amounts

The carrying amounts and net fair values of financial assets and liabilities as at 30 June 2002 are as follows:

| | 2001/02 | | 2000 |)/01 |
|-----------------------------------|-----------------------------|----------------------------|-----------------------------|----------------------------|
| | Carrying Amount \$000 | Net Fair Value \$000 | Carrying Amount \$000 | Net Fair Value \$000 |
| Financial Assets | 40.000 | 40.000 | 0.040 | 0.040 |
| Cash assets Debtors | 10,393 2,385 | 10,393 2,385 | 8,812 2,129 | 8,812 2,129 |
| Financial Liabilities Payables | 1,791 | 1,791 | 2,773 | 2,773 |

Credit Risk Exposures

Credit risk represents the loss that would be recognised if counterparties failed to perform as contracted.

The credit risk on financial assets, which have been recognised on the Statement of Financial position, is the carrying amount. The Authority minimises concentration of credit risk by undertaking transactions with a number of customers.

NOTE 26 - Segment Information

The mission statement of the Authority is "To facilitate trade through the Port of Port Hedland."

The Authority's activities are directed towards achieving its mission and in this regard operates in one reportable business segment for the purpose of AASB 1025 "Segment Reporting".

The Authority operates predominantly in the one geographic segment, being Western Australia.



AUDITOR GENERAL

INDEPENDENT AUDIT REPORT ON PORT HEDLAND PORT AUTHORITY

To the Parliament of Western Australia

Matters Relating to the Electronic Presentation of the Audited Financial Statements

This audit report relates to the financial statements of Port Hedland Port Authority for the year ended June 30, 2002 included on Port Hedland Port Authority's web site. The Authority's directors are responsible for the integrity of Port Hedland Port Authority's web site. I have not been engaged to report on the integrity of this web site. The audit report refers only to the statements named below. It does not provide an opinion on any other information which may have been hyperlinked to or from these statements. If users of this report are concerned with the inherent risks arising from electronic data communications, they are advised to refer to the hard copy of the audited financial statements to confirm the information included in the audited financial statements presented on this web site.

Scope

I have audited the financial statements of Port Hedland Port Authority for the year ended June 30, 2002 comprising the Statement of Financial Performance, Statement of Financial Position, Statement of Cash Flows, accompanying Notes and Directors' Declaration. The Authority's directors are responsible for the financial statements. I have conducted an independent audit of the financial statements in order to express an opinion on them as required by the Port Authorities Act 1999.

My audit has been conducted in accordance with Australian Auditing Standards to provide reasonable assurance whether the financial statements are free of material misstatement. My procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial statements, and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion whether, in all material respects, the financial statements are presented fairly in accordance with Accounting Standards and other mandatory professional reporting requirements in Australia and statutory requirements so as to present a view which is consistent with my understanding of the Authority's financial position, and performance as represented by the results of its operations and its cash flows.

The audit opinion expressed in this report has been formed on the above basis.

Audit Opinion

In my opinion, the financial statements of Port Hedland Port Authority are properly drawn up:

- (a) so as to give a true and fair view of:
 - (i) the Authority's financial position at June 30, 2002 and of its performance for the financial year ended on that date; and
 - (ii) the other matters required by schedule 5 of the Port Authorities Act 1999 to be dealt with in the financial statements;
- (b) in accordance with the provisions of the Port Authorities Act 1999; and
- (c) in accordance with applicable Accounting Standards and other mandatory professional reporting requirements in Australia.

D D R PEARSON AUDITOR GENERAL September 25, 2002

2004/02

2002/02

2002/03 Financial Estimates

OPERATING BUDGET

(Not subject to Audit)

In accordance with the Port Authorities Act 1999, the Authority is required to prepare and submit a Statement of Corporate Intent including annual estimates to the responsible Minister. The Port Hedland Port Authority's 2002/2003 budget was prepared in March 2002 and after endorsement by the Authority's Board it was subsequently submitted to the Minister for Planning and Infrastructure for approval.

In framing the budget every effort is made to achieve the Port Authority's financial obligations, maintain a balance between Government requirements, the Port Authority's financial well being and the satisfaction of its customers.

The summary of the Operating Budget, which appears below, is predicated on customers' forecast throughputs and estimated expenditure to service that activity and to maintain the fabric of the Authority's assets. The 2002/2003 Operating Budget achieves these aims and provides an estimated ROR of 10.6%, based on the deprival method of valuing assets, which is a change from the previous period where the written down current cost value of assets was used. The rate for the budget year is above the target ROR of 6.5% nominated by the Minister.

Operating Budget 2002/03

| | 2001/02 Actual \$000 | 2002/03 Estimate \$000 |
|--|----------------------------|------------------------------|
| Revenue Account | • | · |
| Pilotage Dues | 3,182 | 3,978 |
| Tonnage Dues | 3,478 | 4,096 |
| Harbour Maintenance Levy | 168 | 146 |
| Wharfage | 2,336 | 2,252 |
| Lease Rentals | 1,513 | 1,592 |
| Berthage | 336 | 408 |
| Other | 2,041 | 2,366 |
| Total Earnings | 13,054 | 14,838 |
| Expenses | | |
| Salaries and Employee Related Costs | 1,584 | 1,669 |
| Pilotage Contract | 1,519 | 2,114 |
| Maintenance | 2,091 | 2,215 |
| Helicopter, Hydrographic Survey and Pilot Boat | 1,211 | 1,642 |
| Depreciation | 1,902 | 2,453 |
| Employee entitlements | 162 | 134 |
| Loss on sale of fixed assets | 12 | - |
| Other | 1,957 | 2,328 |
| Total Expenses | 10,438 | 12,555 |
| Surplus/ (Deficit) | 2,616 | 3,283 |

CAPITAL BUDGET

(Not subject to Audit)

The Authority's budget for new capital works for 2002/03 is \$11,935,000. All projects will be funded internally and consequently, no borrowing will be required.

The table below summarises the Authority's proposed capital works for 2002/03.

Capital Works Programme 2002/03

| | 2002/03 \$000 |
|---------------------------------------|------------------|
| New Capital Works 2002/03 | 4000 |
| Motor Vehicle Replacements | 115 |
| Housing Upgrades and replacements | 380 |
| Office Extension | 500 |
| Office Equipment and Computer Upgrade | 150 |
| Fire and safety equipment | 320 |
| DUKC/PVTS/SUKC upgrades | 470 |
| Wharf Extension | 7,000 |
| Capital Dredging | 2,000 |
| 2 x Tug Pens | 750 |
| Contingency | 250 |
| Total for 2002/2003 | 11,935 |





Performance Indicators

OPERATIONAL

The outcome is

To provide expert marine pilotage to allow uninterrupted movement in and out of the port for shipping, including ultra large bulk carriers

| отррит о , постани о от а того до таки самисто | 01/02 | 00/01 | 99/00 | 98/99 | 97/98 | |
|--|--------------|--------------|---------------|---------------|---------------|--|
| Effectiveness | | | | | | |
| No. of Piloted Movements Port Closure (Hours) | 1231 32.0 | 1377 19.0 | 1200 114.9 | 1,222 76.0 | 1,256 15.8 | |
| Efficiency | | | | | | |
| Number of Accidents to Vessels and Port Ratio of Accidents / Total Vessel Movements (a) | 000. | .003 | 000. | 0 000. | 000. | |

Comment

Accident is defined as: "Any event involving the movement of a ship, which results in damage".

PORT SERVICES

The objective is

To provide wharves, storage facilities and services to meet customers' needs in a cost effective manner.

00/01

99/00

98/99

97/98

Effectiveness

| Berth Occupancy (per cent): (t |) | | | | | | |
|----------------------------------|----------|-------|-------|-------|-------|--|--|
| Nelson Point Berth | 77% | 86% | 85% | 85% | 86% | | |
| Finucane Island Berth | 61% | 66% | 65% | 49% | 47% | | |
| PHPA No. 1 Berth | 33% | 37% | 28% | 24% | 34% | | |
| PHPA No. 3 Berth | 27% | 39% | 33% | 36% | 34% | | |
| Average Ship Alongside Time: (c) | | | | | | | |
| Nelson Point Berth | 34hrs | 38hrs | 42hrs | 39hrs | 38hrs | | |
| Finucane Island Berth | 52hrs | 59hrs | 68hrs | 67hrs | 58hrs | | |
| PHPA No. 1 Berth | 43hrs | 39hrs | 36hrs | 37hrs | 45hrs | | |
| PHPA No. 3 Berth | 32hrs | 27hrs | 28hrs | 30hrs | 31hrs | | |

01/02

Average Cargo Tonnes Lifted per Vessel:

| | 01/02 | 00/01 | 99/00 | 98/99 | 97/98 |
|--|------------|---------|---------|---------|---------|
| Iron Ore Vessels | | | | | |
| Nelson Point | 154,555 | 152,586 | 150,250 | 148,335 | 147,210 |
| Finucane Island | 123,204 | 124,270 | 103,161 | 119,590 | 108,017 |
| Salt Vessels | 34,040 | 27,876 | 31,053 | 31,355 | 31,170 |
| Fuel Tankers (inc. bitumen) | 23,093 | 18,208 | 12,057 | 15,712 | 18,072 |
| General Cargo | 1,155 | 761 | 792 | 947 | 1,263 |
| Bulk Cargo Vessels | 27,008 | 18,811 | 17,554 | 9,844 | 12,415 |
| Acid | 7,636 | 0 | 0 | 0 | 0 |
| Wharf Turnover In Tonnes per Linear Metre | of Berthfa | ıce | | | |
| Nelson Point Berths | 92,310 | 91,357 | 79,219 | 85,439 | 89,713 |
| Finucane Island Berth | 40,687 | 41,169 | 37,044 | 34,246 | 34,860 |
| PHPA Berths | 6,776 | 9,454 | 8,818 | 8,780 | 7,910 |

Comment

The higher this figure, the more productive the wharf.

PHPA Wharves only:-

| | | 01/02 | 00/01 | 99/00 | 98/99 | 97/98 |
|---|-----------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Wharf Utilisation (Gross) (e) Wharf Utilisation (Net) (f) | | 30% 21% | 38% 25% | 33% 29% | 24% 21% | 25% 20% |
| Throughput in | n Tonnes per h | our ^(g) | | | | |
| Salt Oil | Gross Net Gross | 1,406 1,647 750 | 1,324 1,598 545 | 1,026 1,104 367 | 1,159 1,281 574 | 1,031 1,219 617 |
| General Cargo (inc. l/s, scrap, cem, cont) | Net Gross Net | n/a 48 71 391 | 694 46 53 411 | 394 27 41 219 | 635 27 37 266 | 724 19 36 261 |
| Misc Bulk Minerals | Net | 431 | 536 | 284 | 339 | 332 |

Comment

The closer together the gross and net figures are, the greater the productive usage of facilities.

Unit Cost:- Cents per tonne

| Total C | ost per | Cargo | Tonne | 14.4 | 19.5* | 15.6 | 14.4 | 15.2 |
|---------|----------|-------|-------|------|-------|------|------|------|
| Total | Cost | per | Gross | | | | | |
| Registe | ered Tor | nes | | 25.4 | 34.2* | 27.5 | 25.3 | 26.8 |

^{*} Includes maintenance dredging cost.

KEY:

- (a) Number of accidents to annual ship movements.
- (b) The total ship alongside hours for each berth expressed as a percentage of the total hours in the year.
- (c) The total ship alongside hours of each berth divided by the number of vessels using the berth throughout the year.
- (d) The total number of hours each class is required to wait divided by the total port calls by each class of vessel.
- (e) Total metre/hours of vessels alongside expressed as a percentage of the total available berth metre/hours. Vessel metre/hours is a function of the length of the vessel and the hours, which it spent alongside. Berth metre/hours are a multiple of the length of the berth times the total hours available.
- (f) Measures the productive usage of the wharf i.e. the proportion of metre/hours when vessels are involved in loading or discharging cargo.
- (g) The Gross figure includes all time spent alongside by a vessel, whether cargo working or not. The Net figure relates to output achieved whilst work is in progress.

Statistical Information

Statistical Information 2002

Wharf Throughput in Tonnes

Total Throughput

| Nelson Point Berth Finucane Island Berth PHPA Berths 60,740,039 8,951,193 60,112,992 9,057,232 8,149,743 7,534,171 7,669,215 7,669,2 | a oagpat | ······· | | | | |
|--|------------------------|------------|------------|------------|------------|------------|
| Pinucane Island Berth PHPA Berths 8,951,193 9,057,232 8,149,743 7,534,171 7,669,215 3,476,851 3,132,451 | | 2001/02 | 2000/01 | 1999/00 | 1998/99 | 1997/98 |
| Imports (Tonnes) 01/02 00/01 99/00 98/99 97/98 Sulphuric Acid 61,084 62,192 29,367 13,684 7,879 Cement 4,048 5,068 0 0 0 0 Bentonite Clay 0 0 0 0 0 6,945 Bitumen 8,964 3,093 5,877 0 0 0 Containerised Cargo 5,419 2,888 3,298 1,120 966 Fuel Oils 273,063 254,914 242,055 269,132 315,312 General (inc. Scrap) 4,173 11,821 3,479 1,538 15,382 Iron Ore 68,625,123 68,469,377 61,535,621 63,705,916 66,700,588 Hot Briquetted Iron 1,066,109 700,847 403,841 47,313 0 Salt 1,702,018 2,787,599 2,825,827 3,041,446 2,524,755 Bulk Cargo (inc. Mang, Feld, Copper, Nickel & Chromite) 577,367 577,367 | Finucane Island Berth | 8,951,193 | 9,057,232 | 8,149,743 | 7,534,171 | 7,669,215 |
| Sulphuric Acid 61,084 62,192 29,367 13,684 7,879 Cement 4,048 5,068 0 0 0 0 Bentonite Clay 0 0 0 0 6,945 Bitumen 8,964 3,093 5,877 0 0 Containerised Cargo 5,419 2,888 3,298 1,120 966 Fuel Oils 273,063 254,914 242,055 269,132 315,312 General (inc. Scrap) 4,173 11,821 3,479 1,538 15,382 Iron Ore 68,625,123 68,469,377 61,535,621 63,705,916 66,700,588 Hot Briquetted Iron 1,066,109 700,847 403,841 47,313 0 Salt 1,702,018 2,787,599 2,825,827 3,041,446 2,524,755 Bulk Cargo (inc. Mang, Feld, Copper, Nickel & Chromite) 577,367 364,507 127,977 241,362 Livestock 15,404 18,991 11,801 10,737 4,062 <th>Port Trade</th> <th></th> <th></th> <th></th> <th></th> <th></th> | Port Trade | | | | | |
| Cement Bentonite Clay 4,048 5,068 0 0 0 Bentonite Clay Bitumen 8,964 3,093 5,877 0 0 Containerised Cargo Fuel Oils 5,419 2,888 3,298 1,120 966 Fuel Oils 273,063 254,914 242,055 269,132 315,312 General (inc. Scrap) 4,173 11,821 3,479 1,538 15,382 Exports Iron Ore 68,625,123 68,469,377 61,535,621 63,705,916 66,700,588 Hot Briquetted Iron 1,066,109 700,847 403,841 47,313 0 Salt 1,702,018 2,787,599 2,825,827 3,041,446 2,524,755 Bulk Cargo (inc. Mang, Feld, Copper, Nickel & Chromite) 594,176 577,367 364,507 127,977 241,362 Livestock 15,404 18,991 11,801 10,737 4,062 General (inc. cont's) 4,711 2,135 1,427 11,217 15,788 Scrap | Imports (Tonnes) | 01/02 | 00/01 | 99/00 | 98/99 | 97/98 |
| Cement Bentonite Clay 4,048 5,068 0 0 0 Bentonite Clay Bitumen 8,964 3,093 5,877 0 0 Containerised Cargo Fuel Oils 5,419 2,888 3,298 1,120 966 Fuel Oils 273,063 254,914 242,055 269,132 315,312 General (inc. Scrap) 4,173 11,821 3,479 1,538 15,382 Exports Iron Ore 68,625,123 68,469,377 61,535,621 63,705,916 66,700,588 Hot Briquetted Iron 1,066,109 700,847 403,841 47,313 0 Salt 1,702,018 2,787,599 2,825,827 3,041,446 2,524,755 Bulk Cargo (inc. Mang, Feld, Copper, Nickel & Chromite) 594,176 577,367 364,507 127,977 241,362 Livestock 15,404 18,991 11,801 10,737 4,062 General (inc. cont's) 4,711 2,135 1,427 11,217 15,788 Scrap | Sulphuric Acid | 61,084 | 62,192 | 29,367 | 13,684 | 7,879 |
| Bentonite Clay | | 4,048 | 5,068 | 0 | 0 | 0 |
| Containerised Cargo 5,419 2,888 3,298 1,120 966 Fuel Oils 273,063 254,914 242,055 269,132 315,312 General (inc. Scrap) 4,173 11,821 3,479 1,538 15,382 Exports Iron Ore 68,625,123 68,469,377 61,535,621 63,705,916 66,700,588 Hot Briquetted Iron 1,066,109 700,847 403,841 47,313 0 Salt 1,702,018 2,787,599 2,825,827 3,041,446 2,524,755 Bulk Cargo (inc. Mang, Feld, Copper, Nickel & Chromite) 594,176 577,367 364,507 127,977 241,362 Feld, Copper, Nickel & Chromite) 15,404 18,991 11,801 10,737 4,062 General (inc. cont's) 4,711 2,135 1,427 11,217 15,788 Scrap 10,134 8,480 3,507 0 0 0 Oil 0 8,777 0 0 0 0 | Bentonite Clay | 0 | | 0 | 0 | 6,945 |
| Fuel Oils General (inc. Scrap) 273,063 254,914 242,055 269,132 315,312 (inc. Scrap) 4,173 11,821 3,479 1,538 15,382 (inc. Scrap) 339,976 284,076 285,474 346,484 (inc. Scrap) 285,474 (inc. Scrap) 285,475 (inc. Scra | Bitumen | 8,964 | 3,093 | 5,877 | 0 | 0 |
| General (inc. Scrap) 4,173 11,821 3,479 1,538 15,382 Exports Iron Ore 68,625,123 68,469,377 61,535,621 63,705,916 66,700,588 Hot Briquetted Iron 1,066,109 700,847 403,841 47,313 0 Salt 1,702,018 2,787,599 2,825,827 3,041,446 2,524,755 Bulk Cargo (inc. Mang, Feld, Copper, Nickel & Chromite) 594,176 577,367 364,507 127,977 241,362 General (inc. cont's) 4,711 2,135 1,427 11,217 15,788 Scrap 10,134 8,480 3,507 0 0 Oil 0 8,777 0 0 0 | Containerised Cargo | 5,419 | 2,888 | 3,298 | | 966 |
| Sample S | Fuel Oils | | 254,914 | 242,055 | 269,132 | 315,312 |
| Iron Ore | General (inc. Scrap) | 4,173 | 11,821 | 3,479 | 1,538 | 15,382 |
| Iron Ore | | 356,751 | 339,976 | 284,076 | 285,474 | 346,484 |
| Hot Briquetted Iron Salt 1,066,109 700,847 403,841 47,313 0 1,702,018 2,787,599 2,825,827 3,041,446 2,524,755 241,362 594,176 577,367 364,507 127,977 241,362 Chromite) Livestock 15,404 18,991 11,801 10,737 4,062 General (inc. cont's) 4,711 2,135 1,427 11,217 15,788 2 Scrap 10,134 8,480 3,507 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Exports | | , | , | , | , |
| Salt 1,702,018 2,787,599 2,825,827 3,041,446 2,524,755 Bulk Cargo (inc. Mang, Feld, Copper, Nickel & Chromite) 594,176 577,367 364,507 127,977 241,362 Livestock 15,404 18,991 11,801 10,737 4,062 General (inc. cont's) 4,711 2,135 1,427 11,217 15,788 Scrap 10,134 8,480 3,507 0 0 Oil 0 8,777 0 0 0 | Iron Ore | 68,625,123 | 68,469,377 | 61,535,621 | 63,705,916 | 66,700,588 |
| Bulk Cargo (inc. Mang, Feld, Copper, Nickel & Chromite) 594,176 577,367 364,507 127,977 241,362 Livestock 15,404 18,991 11,801 10,737 4,062 General (inc. cont's) 4,711 2,135 1,427 11,217 15,788 Scrap 10,134 8,480 3,507 0 0 Oil 0 8,777 0 0 0 | Hot Briquetted Iron | 1,066,109 | 700,847 | 403,841 | 47,313 | 0 |
| Feld, Copper, Nickel & Chromite) Livestock 15,404 18,991 11,801 10,737 4,062 General (inc. cont's) 4,711 2,135 1,427 11,217 15,788 Scrap 10,134 8,480 3,507 0 0 Oil 0 8,777 0 0 0 | Salt | | 2,787,599 | 2,825,827 | | 2,524,755 |
| Chromite) Livestock 15,404 18,991 11,801 10,737 4,062 General (inc. cont's) 4,711 2,135 1,427 11,217 15,788 Scrap 10,134 8,480 3,507 0 0 Oil 0 8,777 0 0 0 | Bulk Cargo (inc. Mang, | 594,176 | 577,367 | 364,507 | 127,977 | 241,362 |
| General (inc. cont's) 4,711 2,135 1,427 11,217 15,788 Scrap 10,134 8,480 3,507 0 0 Oil 0 8,777 0 0 0 | | | | | | |
| Scrap 10,134 8,480 3,507 0 0 Oil 0 8,777 0 0 0 | Livestock | 15,404 | 18,991 | 11,801 | 10,737 | 4,062 |
| Oil 0 8,777 0 0 0 | General (inc. cont's) | 4,711 | 2,135 | 1,427 | 11,217 | 15,788 |
| | Scrap | 10,134 | 8,480 | 3,507 | 0 | 0 |
| 70.047.675 70.572.572 05.446.524 06.044.606 00.406.555 | Oil | 0 | 8,777 | 0 | 0 | 0 |
| 72,017,675 72,573,573 65,146,531 66,944,606 69,486,555 | | 72,017,675 | 72,573,573 | 65,146,531 | 66,944,606 | 69,486,555 |

72,374,426 72,913,549 65,431,080 67,230,080 69,833,039



Main Cargo Distribution by Destination

| | | IRON | ORE | | SALT 1 | | | | TOT | TOTAL | | |
|-----------------|-----------------|------|-----------------|------|---------------------|-----|-----------------|------|-----------------|-------|--------|------|
| | 2001/ | 02 | 2000/ | 01 | 2001 | /02 | 2000 | 01 | 2001/ | 02 | 2000/ | 01 |
| | Tonnes 000's | % | Tonnes 000's | % | Tonne s 000's | % | Tonnes 000's | % | Tonnes 000's | % | Tonnes | % |
| Japan | 28,237 | 41.1 | 28,221 | 41.2 | 526 | 31 | 1,217 | 43.7 | 28,853 | 41.0 | 29,438 | 41.3 |
| Korea | 12,695 | 18.5 | 11,463 | 16.8 | 650 | 38 | 890 | 31.9 | 13,345 | 19.0 | 12,353 | 17.3 |
| China | 13,693 | 20.0 | 10,908 | 15.9 | 0 | 0 | 0 | 0 | 13,693 | 19.5 | 10,908 | 15.3 |
| Interstate | 4,116 | 6.0 | 4,319 | 6.3 | 0 | 0 | 0 | 0 | 4,116 | 5.9 | 4,319 | 6.1 |
| Taiwan | 4,978 | 7.3 | 5,511 | 8.0 | 358 | 21 | 169 | 6.0 | 5,336 | 7.6 | 5,680 | 8.0 |
| Netherland s | 1,198 | 1.8 | 1,428 | 2.1 | 0 | 0 | 0 | 0 | 1,198 | 1.7 | 1,428 | 2.0 |
| France | 0 | 0 | 1,085 | 1.6 | 0 | 0 | 0 | 0 | 0 | 0 | 1,085 | 1.5 |
| Philippines | 1,820 | 2.7 | 2,532 | 3.7 | 20 | 1 | 58 | 2.1 | 1,840 | 2.6 | 2,590 | 3.6 |
| All other | 1,798 | 2.6 | 3,002 | 4.4 | 148 | 9 | 454 | 16.3 | 1,946 | 2.7 | 3,456 | 4.9 |
| Total | 68,625 | 100 | 68,469 | 100 | 1702 | 100 | 2788 | 100 | 70,327 | 100 | 71,257 | 100 |

Containerised Cargo

| | 2001/02 | 2000/01 | 1999/00 | 1998/99 | 1997/98 |
|--------------|---------|---------|---------|---------|---------|
| No. of TEU's | 253 | 103 | 128 | 208 | 1035 |

Gross Registered Tonnage of Vessels Entered Distributed by Cargo Type

| | 2001/02 | 2000/01 | 1999/00 | 1998/99 | 1997/98 |
|---|--|--|--|---|--|
| Iron Ore Hot Briquetted Iron Salt Bulk & General Cargo Fuel Tankers (inc. bitumen/acid) | 37,977,894 743,696 1,074,269 816,723 324,796 | 38,020,866 500,548 1,790,724 780,773 390,103 | 34,151,919 304,676 1,762,513 459,258 453,913 | 35,641,004 37,133 1,959,836 303,057 364,022 | 37,202,899 - 1,593,922 431,217 447,783 |
| Nil Cargo | 84,739 | 133,363 | 28,796 | 20,662 | 8,816 |

41,022,117 41,616,377 37,161,075 38,325,714 39,684,637

Number of Vessels Entered Distributed by Cargo Type

| | 2001/02 | 2000/01 | 1999/00 | 1998/99 | 1997/98 |
|----------------------------------|----------|-----------|----------|---------|---------|
| Iron Ore | 457 | 461 | 414 | 441 | 472 |
| Hot Briquette Iron Salt | 31 50 | 23 100 | 17 90 | 2 97 | - 81 |
| Bulk and General Cargo | 54 | 80 | 48 | 41 | 47 |
| Fuel Tankers (inc. bitumen/acid) | 20 | 14 | 23 | 18 | 18 |
| Nil Cargo | 10 | 9 | 11 | 17 | 16_ |
| Total | 622 | 687 | 603 | 616 | 634 |

Commonwealth and fishing vessels which do not carry cargo and which are not rated in terms of Gross Registered Tonnage are not included in the above table.

All Vessels Entered – Nationality (includes Commonwealth, Naval and Service Vessels)

| | 2001 | 1/02 | 200 | 0/01 | 199 | 9/00 | 199 | 8/99 | 199 | 7/98 |
|----------------|------|------|-----|------|-----|------|-----|------|-----|------|
| FLAG | No. | % | No. | % | No. | % | No. | % | No. | % |
| Australia | 21 | 3 | 31 | 4 | 49 | 8 | 61 | 10 | 68 | 11 |
| China | 12 | 2 | 20 | 3 | 70 | 12 | 35 | 6 | 19 | 3 |
| Greece | 14 | 2 | 14 | 5 | 8 | 1 | 7 | 1 | 13 | 2 |
| Japan | 44 | 7 | 40 | 6 | 59 | 10 | 60 | 10 | 58 | 9 |
| Liberia | 45 | 7 | 61 | 9 | 50 | 8 | 55 | 9 | 35 | 6 |
| Panama | 228 | 37 | 224 | 32 | 183 | 30 | 173 | 28 | 166 | 26 |
| Philippines | 17 | 3 | 31 | 3 | 28 | 5 | 27 | 4 | 37 | 6 |
| South Korea | 14 | 2 | 14 | 2 | 22 | 4 | 17 | 3 | 27 | 4 |
| Taiwan | 37 | 6 | 35 | 4 | 38 | 6 | 30 | 5 | 56 | 9 |
| United Kingdom | 6 | 1 | 5 | 1 | 6 | 1 | 0 | 0 | 45 | 7 |
| Other | 186 | 30 | 218 | 31 | 90 | 15 | 151 | 24 | 110 | 17 |
| Total | 624 | 100 | 693 | 100 | 603 | 100 | 616 | 100 | 634 | 100 |

Ships Piloted by Vessel Size (Vessel Size Measurement in Deadweight Tonnes)

| | 2001 | /02 | 2000 |)/01 | 1999 | 0/00 | 1998 | /99 | 1997 | 7/98 |
|--------------------|------|-----|------|------|------|------|------|-----|------|------|
| | No. | % | No. | % | No. | % | No. | % | No. | % |
| Up to 49,999 | 279 | 23 | 428 | 31 | 327 | 27 | 321 | 26 | 305 | 24 |
| 50,000 to 99,999 | 129 | 10 | 113 | 8 | 104 | 9 | 118 | 10 | 124 | 10 |
| 100,000 to 149,999 | 148 | 12 | 188 | 14 | 208 | 18 | 236 | 19 | 298 | 24 |
| 150,000 to 199,999 | 526 | 43 | 518 | 38 | 447 | 37 | 437 | 36 | 422 | 33 |
| 200,000 to 249,999 | 149 | 12 | 130 | 9 | 112 | 9 | 103 | 8 | 103 | 8 |
| 250,000 and over | 0 | 0 | 0 | 0 | 2 | 0 | 7 | 1 | 4 | 1 |
| Total | 1231 | 100 | 1377 | 100 | 1200 | 100 | 1222 | 100 | 1256 | 100 |

Pilot Transit Mode of Operation

| | 2001 | /02 | 2000/01 | | 1999/00 | | 1998/99 | | 1997/98 | |
|------------|------|-----|---------|-----|---------|-----|---------|-----|---------|-----|
| | No. | % | No. | % | No. | % | No. | % | No. | % |
| Helicopter | 1077 | 89 | 1125 | 82 | 1005 | 84 | 1047 | 86 | 1100 | 88 |
| Pilot Boat | 137 | 11 | 252 | 18 | 186 | 16 | 168 | 14 | 153 | 14 |
| *Total | 1214 | 100 | 1377 | 100 | 1191 | 100 | 1215 | 100 | 1253 | 100 |

^{*}Excludes in-port movements where the helicopter or pilot boat is not used.