

2006 / 2007 Annual Report



Department of Sport and Recreation
Government of Western Australia

Hon JOHN KOBELKE MLA

Minister for Sport and Recreation

In accordance with Section 62 of the Financial Administration and Audit Act 1985, I hereby submit for your information and presentation to Parliament the annual report of the Department of Sport and Recreation for the period 1 July 2006 to 30 June 2007.

A handwritten signature in black ink, reading "Ron Alexander". The signature is written in a cursive, flowing style.

Ron Alexander
Director General
September 2007

Department of Sport and Recreation
246 Vincent Street
LEEDERVILLE WA 6007

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Highlights

- \$18.15 million in funding allocated to sport and recreation organisations which included \$11.5m through the Sports Lotteries Account.
- \$19.4 million invested in capital upgrades to sport and recreation camps at Hillarys, Orange Grove, Woodman Point, Point Walter and Quaranup.
- \$10.52 million was allocated to local governments and sporting organisations to build or upgrade community sporting and recreation facilities.
- A total of 20,239 people visited the department's four metropolitan recreation camps and recorded a combined 99,035 participations in an organised recreation program, which is a nine per cent increase on the previous year.
- Organisational, governance and planning consultancy support to state and regional sporting associations.
- \$988,100 allocated through the Sport and Recreation Community Grants Scheme to initiate 91 projects that led to increased participation in physical activity or enhanced skills by providers of sport and recreation. The scheme had a specific focus on projects focussing on Culturally and Linguistically Diverse communities.
- The department released the *Recreation Strategic Reform Agenda* and progressed implementation of its recommendations including the creation of a recreation focussed unit of five staff, formation of the Recreation Advisory Panel, enhanced communications tools, strategic review of education and training framework in recreation and development of adventure activity standards.
- Partnered with the WA Sports Federation to coordinate and facilitate a statewide and industry education program on the *Working With Children (Police Checks) Act 2004*.
- The Premier's Physical Activity Taskforce provided significant momentum and commitment to coordinate the whole of government response on physical activity. The Taskforce was successfully transferred to the department from the Department of the Premier and Cabinet.
- Through the Country Sport Enrichment Scheme and Champions to the Regions Scheme the department provided \$103,000 to help ten sporting organisations to host seven state and national sporting events.
- Online services included free online school holiday calendar to promote sport and recreation based activities for school aged children. More than 200 events were listed during each school holiday period. The Find a Club website gives users the ability to find sport and recreation clubs in their area.
- \$157,500 provided to eight state sporting associations through the Regional Academy of Sport program to help country athletes and coaches.
- A total of \$101,800 through the High Performance Coach Scholarship program was provided to 17 of the state's most promising coaches who have the potential to work at the elite level of sport.
- Approval of the Draft Redevelopment Plan for replacement athletics, basketball and rugby union facilities at AK Reserve in the Town of Cambridge following the state's resumption of AK Reserve and Perry Lakes Stadium sites in February 2006.
- Executive support provided to the Major Stadia Taskforce which provided its final report The Stadium and the City to the Minister for Sport and Recreation in May 2006.

Director General's Report



The department has identified a number of impacts this environment will have on the sport and recreation industry.

It has been a dynamic twelve months for the Department of Sport and Recreation. Alongside the core work of the department we have also pursued a number of additional challenges and I am pleased with our performance in this regard.

Of particular community interest has been the work of the Major Stadia Taskforce, established by the State Government to review Perth's existing stadia and determine the needs of the major sporting codes and the community into the future. Chaired by Chamber of Commerce and Industry Chief Executive, John Langoulant, the taskforce presented its final report *The Stadium and the City* to the Minister for Sport and Recreation in May 2007. The report is considered to be the most comprehensive planning process ever undertaken for a major civic infrastructure proposal in sport and recreation in this state. The department provided executive support to the taskforce throughout the two year major stadia study.

Western Australia is enjoying the benefits of a strong economy and near full employment. The department has identified a number of impacts this environment will have on the sport and recreation industry. Among them is the difficulty faced by a growing number of clubs and associations to attract volunteers to deliver community level sport and recreation services. The department, seeing this emerging trend, has responded by continuing to build capacity in the community club system by supporting the establishment of the Statewide Club Development Scheme. In partnership with local government this scheme employs 17 club development officers to deliver programs and services that develop local sport and recreation clubs.

The department moved quickly to implement the recommendations of the Recreation Strategic Reform Agenda (RSRA). In a short space of time the department delivered high level consultancy and leadership services and programs with each of the recreation peak bodies and responded to a range of recreation interests in fitness, outdoors, aquatics, local government and trails through the RSRA. I am pleased with the progress we have made in this important area.

The very nature of the sport and recreation industry has seen our very close association with the Working with Children Screening Unit and the WA Sports Federation. We have worked in partnership to implement an awareness and education program to support the roll-out of the *Working with Children (Criminal Record Checking) Act 2004* for people in the sport and recreation industry who work with children. Our close

Director General's Report

association with this implementation program provides added profile and weight to this issue and I am pleased with the industry's response.

The department takes seriously the need to ensure that sport and recreation is available to everyone in our community, regardless of their background. We have implemented a range of initiatives to increase participation among groups with traditionally low participation rates such as people from culturally and linguistically diverse (CaLD) backgrounds. The department has established a CaLD Working Group and supported the City of Stirling CaLD Youth Sport and Leisure Project.

This is in addition to our ongoing provision of Indigenous sport programs throughout Western Australia.

I am delighted to report that our recreation camps have completed a very successful year with major progress of the capital improvement plan. This once-in-a-generation program, involving an investment in the order of \$19.4 million, is almost complete and has been undertaken in a very competitive construction market. The program has also unfolded without major disruption to camp operations and this is a credit to the camp management team and to our understanding clients. Apart from refurbishments to accommodation facilities the industry is looking forward to the opening later in 2007 of the new Adventure Training Centre at Woodman Point Recreation Camp.

During the year the department undertook a substantial statewide talent development program. This has enabled us to drive a coordinated approach to achieving high performance and talent development outcomes. This program, in partnership with the Western Australian Institute of Sport, is developing clear pathways and development programs at the sub-elite level.

The Premier's Physical Activity Taskforce was successfully transferred to the department from the Department of Premier and Cabinet. This has been a smooth transition and the work of the Taskforce and its various working groups continued seamlessly. Indeed the Taskforce finalised and released a four year strategic plan overseeing the whole-of-government response on physical inactivity. I look forward to our role in its implementation.

The department has an important role to advocate the benefits and value of participation in sport and active recreation, particularly at the community level. During the year a series of major advocacy initiatives was developed and implemented covering the areas of volunteerism, participation and capacity building in communities. These included a series of audio and video presentations targeting decision makers on issues such as the link between physical activity and educational outcomes, club membership and mental health and the social capital derived from sport and recreation.

The five year industry strategic framework, Strategic Directions for Western Australian Sport and Recreation (2006-2010) - SD4 was released in August 2006. This crucial framework provides the industry with a series of challenges covering industry, organisational and people development, infrastructure, participation and high performance. SD4 is the industry benchmark in many organisational areas and its influence is testimony to vision it provides.

Finally, I wish to acknowledge and thank the staff of the department who directly serve the industry and those who deliver corporate services.

I look forward to the coming year with confidence.



Ron Alexander
Director General
September 2007

Corporate Overview

The Department of Sport and Recreation is committed to developing a comprehensive, strong and diverse sporting and recreational system in Western Australia that is easily accessible, encourages maximum participation and develops talent.

Responsible Minister

The Department of Sport and Recreation reports to the Hon John Kobelke BSc DipEd JP MLA Minister for Police and Emergency Services; Community Safety; Water Resources; Sport and Recreation.

Director General

Ron Alexander

Mr Alexander has fulfilled a number of key consultancy and management roles, culminating in his appointment as Executive Director of the then Western Australian Sport and Recreation Council, the peak advisory body to government on sport and recreation matters. In June 1999, Mr Alexander was appointed Director General of the Department of Sport and Recreation which is widely recognised as an industry leader which provides direction and focus on a number of significant community and industry issues. Mr Alexander also a member of the board of the Western Australian Institute of Sport; a member of the Strategic Management Council, a body comprising of the directors general of State Government departments; a member of the Standing Committee on Recreation and Sport which comprises the directors general of all state and national departments of sport and recreation.

Director, Business Management

Bill Swetman

Mr Swetman was appointed to the position of Director Business Management in December 2003. Prior to this he held the positions of Director Business Support at Pilbara TAFE, and Director Planning and Resource Management at the West Pilbara College of TAFE.

Mr Swetman has worked in a variety of executive and senior management roles in government, providing both corporate and academic support and advice to the WA TAFE sector.

Director, Strategic Policy, Planning and Research

Graham Brimage

Mr Brimage was appointed to the position of Director Strategic Policy Planning and Research in 1999. Prior to this he fulfilled a range of executive and senior management roles in the department including Director Recreation, Manager Sport, Senior Consultant working with local government, state sporting associations and other service providers in the recreation, fitness and outdoors sectors. Mr Brimage introduced development planning with state sporting associations, oversaw the management of camps, supported industry and sector level strategic planning and introduced regional planning to local governments. He was also the Manager, Sports Sponsorship for three years with the Western Australian Health Promotion Foundation (Healthway) overseeing the tobacco sponsorship replacement program.

Director, Programs and Services

Ronnie Hurst

Mr Hurst was appointed to the position of Director, Programs and Services in June 2003 having previously held the position of Manager Community Development with the City of Melville for nine years. Originally from Scotland, Mr Hurst held positions in local government and with the Scottish Sports Council as a Development Officer.

Mr Hurst was the local government representative on the Community Sporting and Recreation Facilities Fund and has a wide variety of sporting and recreational interests.

Director, Facilities and Camps

Nigel McCombe

Mr Nigel McCombe has been Director, Facilities and Camps since August 2003. He was previously Manager, Whiteman Park with the Ministry for Planning for four years.

Mr McCombe has worked in a variety of senior management positions in the parks, arts, film and entertainment industries overseeing the development of new facilities.

Corporate Overview

Our Mission

To enhance the quality of life of Western Australians through their participation and achievement in sport and recreation.

Our priorities are to:

- Encourage more Western Australians to be physically active;
- Strengthen the capacity of sport and recreation organisations;
- Support talent development and achievement in sport and recreation;
- Promote sound infrastructure planning and sustainable facilities; and
- Provide affordable recreation camp experiences.

How we operate:

- Provide industry leadership and coordination for sport and recreation services statewide;
- Establish partnerships within the industry, across government and with other stakeholders;
- Involve clients in all aspects of service planning and delivery; and
- Provide consultancy services and resource support to individuals, organisations and community groups delivering sport and recreation.

Our major partners are:

- Sport and recreation clubs and community groups
- State sporting associations
- Western Australian Institute of Sport
- Western Australian Sports Centre Trust
- Local governments
- Peak industry organisations
- Outdoor recreation agencies
- Sport and recreation service agencies
- Sport and recreation education institutions
- State departments and agencies, e.g. Education, Health, Planning and Infrastructure, Lotterywest, Healthway, and Housing and Works
- Federal agencies, e.g. Australian Sports Commission, Australian Sports Anti Doping Authority
- Non-government organisations, e.g. National Heart Foundation, Australian Council for Health, Physical Education and Recreation (ACHPER)
- Private sector companies, e.g. Rio Tinto, Skywest Airlines, Newcrest Mining.

Our Strategic Intent

The department's Strategic Intent, including strategic goals and operations are developed around the industry Strategic Directions documents.¹

Our goals are to provide:	We achieve this by:
Industry Development Development of a sport and recreation industry with vibrancy, purpose and direction	<ul style="list-style-type: none"> • Industry level strategic planning and research • Industry forums and seminars • Policy development advice and resources • Coordination of the development of relevant legislation
Participation Physically active lifestyles for Western Australians	<ul style="list-style-type: none"> • Promoting participation in sport and recreation • \$1m annually in grants for increasing participation or developing people at a grassroots level • Implementing the department's response to the Premier's Physical Activity Taskforce strategy • Working with local government to achieve participation outcomes • Activity programs and accommodation through our recreational camps
Infrastructure Quality sport and recreation facility planning, design and management	<ul style="list-style-type: none"> • \$9m annually in grants to upgrade existing facilities and build new facilities • Management and implementation of the State Sporting Facilities Plan • Advice and resources to improve planning, design and management of sport and recreation facilities • Supporting development of a statewide trails network
Developing organisations Improved management in organisations delivering sport and recreation services	<ul style="list-style-type: none"> • \$10m annually in grants for sport development • Advice on organisational development (e.g. governance, financial management, strategic and operational planning, risk management) • On-line access providing support for sport and recreation resources
Developing people Development of skilled and informed people in service delivery	<ul style="list-style-type: none"> • Education and training for coaches, administrators and officials • Support and recognition for volunteers in sport and recreation
High Performance Encouraging the pursuit of excellence	<ul style="list-style-type: none"> • Funding for the Western Australian Institute of Sport • Implementation of a five-year high performance plan for Western Australia • Performance planning and talent development initiatives for sports • Establishing international sporting, business and cultural links • Establishing a high performance coaching and officiating scholarship scheme

¹ Strategic Directions for Western Australian Sport and Recreation 1999-2002 developed by the then Western Australian Sport and Recreation Council and more recently SD4 – Strategic Directions for Western Australian Sport and Recreation 2006-2010, developed on behalf of the industry by the Department of Sport and Recreation.

How we meet the Government's strategic outcomes

The department regularly reviews its strategic intent to ensure it aligns with strategic outcomes identified in the Government's Strategic Planning Framework – Better Planning: Better Futures.

Goal	DSR's contribution to strategic outcomes
People and Communities	<ul style="list-style-type: none"> Enhancing the lifestyle of Western Australians through participation and achievement in sport and recreation (DSR's mission statement). Significant contribution to the Premier's Physical Activity Taskforce; the Director-General is deputy chair. Community level statewide education and accreditation programs in coaching, officiating and administration. Conduct of statewide risk management programs for non-profit organisations as part of a whole-of-government initiative. Recruitment, training and retention of volunteers through the Club Development Scheme and the Rio Tinto Volunteer Management Scheme. Consultancy support and advice to non-profit sport and recreation providers. Youth leadership programs in an education environment. Promotion and advocacy of the principles of inclusive participation in sport, recreation and physical activity to service providers (regardless of age, gender, cultural background, disability and geographical location). Production of appropriate publications to facilitate professional development.
The Economy	<ul style="list-style-type: none"> Leveraging over \$30m of investment in the state's sport and recreation infrastructure annually through the Community Sporting and Recreation Facilities Fund (CSRFF) commitment in the order of \$9m per annum. Development of relationships with Indian Ocean rim and Asian countries through the department's Sport International WA arm, promoting sport export and investment opportunities in Western Australia. Enhanced investment decision-making and budget planning for state/ international level sporting facilities through the State Sporting Facilities Plan framework.
The Environment	<ul style="list-style-type: none"> Requirement in the department's capital works grant programs that key state objectives in energy savings and water conservation are met. Supporting extended scheduling capabilities of existing venues e.g. lighting and synthetic surfaces. Promoting strategic approaches of joint provision, co-location, rationalisation and dual use in community infrastructure.

Goal	DSR's contribution to strategic outcomes
The Regions	<ul style="list-style-type: none"> • Provision of an office network in eleven locations statewide providing services to regional Western Australia. • Through CSRFF, supporting the development of community facilities, as well as employment opportunities, in country areas. • Provision of on-line education and training opportunities in a number of areas including coaching and club development. • Coordination of a specific regional funding program to support major events and development programs statewide. • Country Sport Development Program allows individuals to travel to country areas and conduct courses or for country people to travel to Perth to upgrade skills and knowledge of community sport development. • The Country Sport Enrichment Scheme provides opportunities for regional communities to access state and national level sporting events. • The Gifted and Talented Athlete program provides significant opportunities for talented athletes in regional WA. • Sports Lotteries Account Country Package funding provides financial support to sport development initiatives in regional communities. • Coordination and funding for ten regionally based club development officers.
Governance	<ul style="list-style-type: none"> • Engaging other government agencies, community and volunteer organisations in the development of policy, e.g. statewide consultation in the development of industry sport and recreation policy Strategic Directions for Western Australian Sport and Recreation 2006-2010, Physical Activity Taskforce, State Sporting Facilities Plan. • Maintenance of eleven regional offices, ensuring local contribution to policy and providing service access. • Active contribution towards Government sustainability strategy. • Providing professional public service through implementation of successful human resource initiatives e.g. performance development program, induction procedures. • Promoting Government reform and increased organisational development performance in public, private and not-for-profit providers of sport and recreation services at local, regional and state levels. • Ongoing management of a statewide grants management system. • Sound financial management, including unqualified audited financial statements.

How we meet the Government's strategic outcomes

The department reports on three services:

- Infrastructure and Organisational Development – providing industry leadership and support for infrastructure and organisational development;
- People Development – providing consultancy advice and education support; and
- Recreation Camps Management – providing market leadership in camp management.

The goals aligned to these outputs form the framework of this annual report.

Infrastructure and organisational development

- Industry Development – development of a sport and recreation industry with vibrancy, purpose and direction.
- Infrastructure – quality sport and recreation facility planning, design and management.
- Developing Organisations – improved management in organisations delivering sport and recreation services.

People development

- Participation – physically active lifestyles for Western Australians.
- High Performance – encouraging the pursuit of excellence.
- Developing People – the development of skilled and informed people in service delivery.

Recreation Camps

- Recreation Camps Management - providing the community with quality, affordable outdoor recreation camp opportunities through a sustainable camps network.

Government policy priorities

Government policy priorities include:

- Active Ageing Strategy;
- Citizens and Civics Strategy; and
- Better Planning – Better Futures, State Strategic Plan.

Issues and trends that impact Government decision making in sport and recreation

- **Societal policies** – Sport and recreation are critical components of the social fabric of any society, and especially in the country areas of Western Australia. Through sport and recreation, social values, norms and policies need to be upheld and reflected so that a safe and enjoyable environment is provided for those who participate, especially in the more vulnerable sectors of our community, such as children, young women and non-English speaking people. Social statements supporting harassment-free sport, anti-racism, codes of behaviour, disability access, gender equity and age appropriate activities are included in the criteria for applications for Sports Lotteries Account funding.
- **Urban planning** – Sport and recreation activities and facilities contribute to the wellbeing of a community thus all infrastructure planning should be incorporated into broader community infrastructure planning. The allocation of adequate public open space in new and existing urban developments is a critical factor in future provision of quality sport and recreation environments for Western Australian communities.
- **Demographic shifts** – The department is working on strategies to address the predicted five per cent increase in Western Australia's population by 2010. Subtle demographic shifts, such as the increasing proportion of mature age people, increasing proportion of single parent families, shifts from inland to coastal communities and immigration from non-traditional localities have specific challenges and opportunities for sport and recreation planners.
- **Children's participation** – A recent study of Western Australian school children indicated that over the past 18 years, across all age groups measured, the Body Mass Index of children has increased. Alarming, the number of children who are overweight and obese increased from just over nine per cent of males and 10 per cent of females in 1985 to 23 per cent of males and 30 per cent of females in 2003. The research indicated that while children are active in a variety of ways, levels of activity decline as children get older.

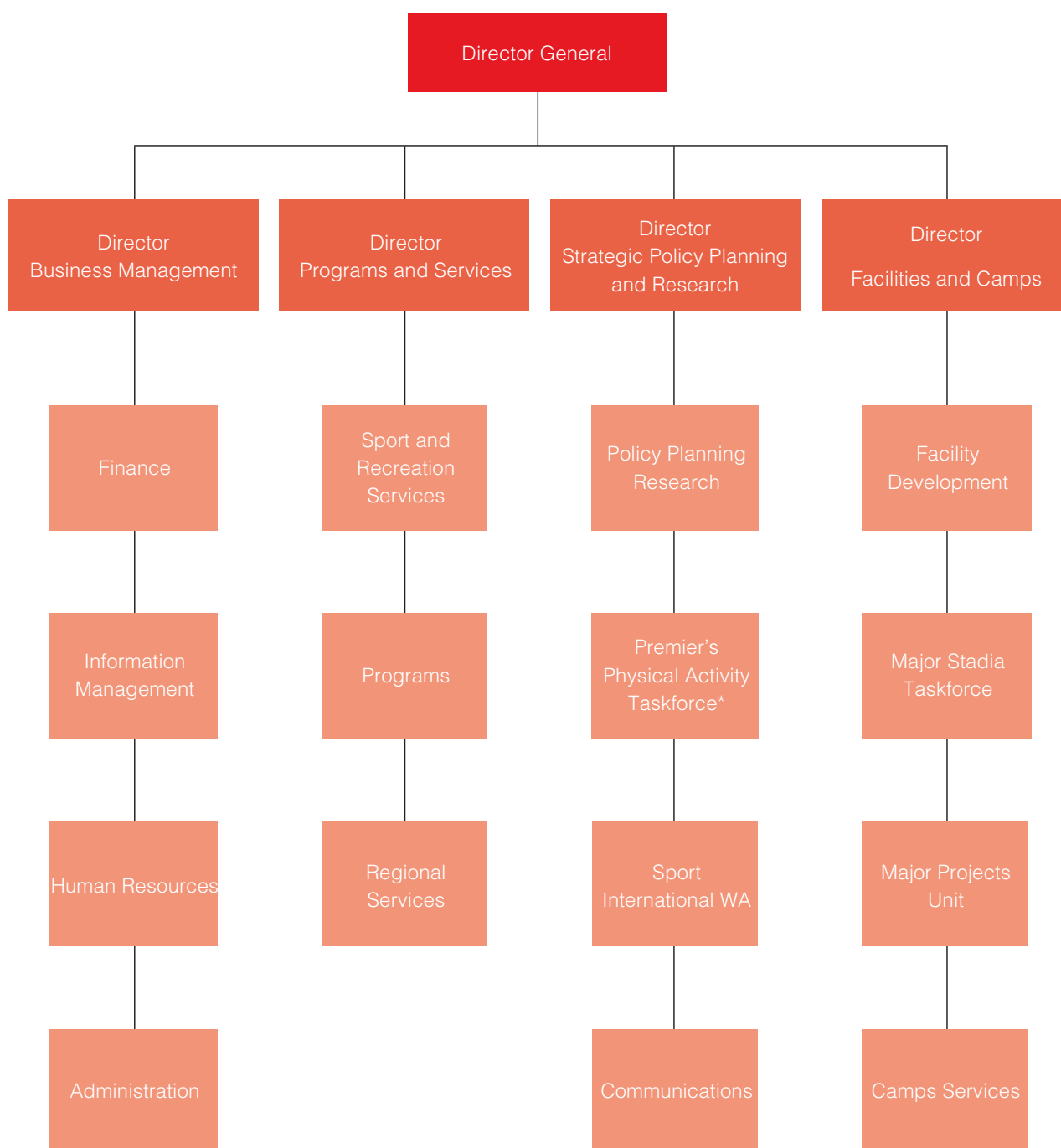
- **Physical activity** – According to a 2002 study on Western Australian adults (aged over 18 years) 48 per cent of Western Australian adults are obese and overweight. Research continues to show that moderate level physical activity provides significant physical and mental health benefits to individuals. The data also demonstrate a strong relationship between levels of inactivity and increased health costs to the nation. The Department is actively working on strategies to increase physical activity among our youth and in the general community.
- **Sporting and Recreation Facilities** – There are ongoing demands for improved sporting facilities at all levels. The State Sporting Facilities Plan (SSFP)² provides a strategic and systematic approach to the future development of Western Australia's sporting infrastructure at national and international levels, based on community needs and sustainability. Sport and recreation activities and facilities contribute to the well-being of a community and all infrastructure planning should be incorporated into broader community infrastructure planning.
- **Planning and Environmental Impacts** – There is a number of planning and environmental policies implemented by other government agencies that impact, or will impact on the sport and recreation sector. These include Liveable Neighbourhoods and Network City planning policy, and policy related to metropolitan urban renewal projects or regional centers such as Bunbury. In addition, wider land-use planning for sport and recreation facilities will continue to be addressed to improve whole-of-government outcomes. Environmental policies such as Bush Forever and Water Catchments are also having an increasing impact on the ability to develop and access land for continued use of facilities.
- **Drugs in sport** – The elite sport arena continues to be tainted by some athletes using performance-enhancing drugs and illegal strategies, such as blood doping and, potentially, gene technology. The government has implemented legislation to strengthen drug testing in sport in Western Australia and this initiative supports international efforts to eradicate artificial means of enhancing performance by elite athletes in accordance with the World Anti-Doping Code. Ongoing education and monitoring programs will continue to ensure a sustainable drug-free sport and recreation environment.
- **Governance** – The Australian Sports Commission is continuing to refocus its efforts on the development of sport through national sporting organisations. The emergence of new and alternative governance models in sport has raised questions of the appropriateness of such models to meet state level needs in sport development and service delivery. Through the department's leadership of a national working group a major study to investigate the impacts of sport governance models especially at the national level has been completed. The outcomes from the study will ensure better intelligence will be available to provide guidance to sport organisations in any governance review process they care to undertake as part of their strategic management.
- **Volunteers** – Volunteers continue to provide essential support to all levels of sport and recreation throughout the state. Volunteers are a critical component of the industry and contribute significantly to the social fabric and ongoing sustainability of our communities, especially in regional and rural Western Australia.
- **Population growth** – There are population growth issues on the urban fringes of the metropolitan area and in larger regional centres which impact on the ability of any existing infrastructure to service demand. In addition, rapid growth beyond current boundaries (known as "leapfrog projects") places additional pressure on local governments and the state to fund infrastructure development.
- **Shared use** – Continued pressure on shared use of other public facilities such as school ovals will continue to grow, particularly in inner urban areas where urban infill is enlarging population numbers.
- **Partnerships** – Significant issues arise from partnerships with some local governments involving state facility developments. Planning for future state facilities needs to address land ownership arrangements and give greater consideration to future facility management models.
- **Insurance – Risk Management** – Increased insurance premiums, and in some instances non-availability of cover, are still adversely impacting sport and recreation service providers. State and Commonwealth tort law reforms appear to be bringing some stability to the sport and recreation marketplace although it is too early to gauge the impact. Ongoing education about strategies including risk management and pooling are key strategies for public, private and community-based service providers.

² State Sporting Facilities Plan, Department of Sport and Recreation, Western Australia, 2001

How we meet the Government's strategic outcomes

- **Sustainability** – The department released its Sport and Recreation Sustainability Strategy in August 2004 based on the State Government's State Sustainability Strategy 'Hope for the Future'. It sets a statewide benchmark for best practice in promoting a more sustainable social, economic and environmental future for all Western Australians.
- **Climate Change** – the continuing changes in our climate impact on the industry's capacity to develop and manage infrastructure (e.g. water use). There are significant strategic issues to which the sport and recreation industry must respond in relation to the impact of climate change.

Department of Sport and Recreation Structure



The Year in Review



The Department of Sport and Recreation provides industry leadership and support for infrastructure and organisational development.

Infrastructure and Organisational Development

Industry Development

Goal: Development of a sport and recreation industry with vibrancy, purpose and direction

The Department of Sport and Recreation provides industry leadership and support for infrastructure and organisational development.

Policy Development

- **Sport and recreation industry strategic directions**

Following extensive consultation, which included people from within the industry and many external stakeholders in late 2005, significant progress was made on Western Australian Sport and Recreation Industry Strategic Directions 2006-2010 (SD4). The framework provides direction and will promote the sport and recreation industry as a vital contributor to the lifestyles of Western Australians, from physical, health and social perspectives, at the individual, community and business level. SD4 was launched in August 2006 and the department has a key role to play to ensure that the sport and recreation sector in Western Australia remains responsive to the community.

- **Sustainability**

The department embraced the concept of sustainability and produced its first action plan for the period 2005 -2007. The resource, *Getting It Right... Now! – Today for Tomorrow*, translated the concept into a sport and recreation environment. Since then the industry has been engaged through various activities:

- Agency clients are being exposed and educated and sustainability principles are being incorporated into their operations.
- The Sports Sustainability Program which facilitates the investment of \$4million by the State to support the governance and management of sport associations to provide services and participation opportunities throughout the state fully implemented.
- The Life Cycle Cost Guidelines for facilities was launched and is being implemented.
- Roll-out of Strategic Directions for the Western Australian Sport and Recreation Industry (2006-2010).

- Key initiatives, such as the Rio Tinto Volunteer Visions Project, the Club Development Scheme, the Indigenous Sports Program and the Officiating and Coaching Programs.

- **Climate Change**

The department continued to identify and consider the impacts of climate change on the lifestyles of Western Australians. Critical in this has been:

- scoping climate change impacts on sport and recreation
- coordinating the industry response to the priority actions in the State Water Plan.

- **Development of legislation to deal with specific issues**

The impact of unauthorised aerial advertising at major events across Australia, particularly sporting events, has been identified by the events industry as a major issue. The department prepared the necessary documentation for Cabinet to consider legislating against such practices.

- **Junior sport policy**

The department developed a number of booklets with information from the Junior Sport Framework to be included in the Club Development scheme. These booklets will be promoted to clubs across Western Australia. The booklets will be used by sports to develop sport specific junior sport policies.

- **Police checks for people working with children**

The department played a key role in a community education campaign for the *Working with Children (Criminal Record Checking) Act 2004*. The department partnered with the WA Sports Federation to coordinate and facilitate a statewide education and awareness program. Presentations were made to industry stakeholders on the implications of the Act. General community education seminars were conducted in 40 regional WA centres and eight metropolitan local government centres. Twenty-one sports were directly contacted through seminars or meetings and six presentations were held at conferences or associated courses. Information was sent to more than 4,700 sport and recreation organisations to raise awareness of the legislation. Media coverage included interviews and community announcements on radio and 11 newspaper articles.

- **Active Ageing**

The second stage of the project has been completed to investigate the active recreational needs of seniors in selected regional areas of regional Western Australia (Peel and the great Southern).

Physical Activity Taskforce

The department continued to make a major contribution to the Premier's Physical Activity Taskforce (PATF) and its working groups. Many ongoing activities which are part of the department's core business are linked to the PATF's program goals. The Taskforce Secretariat was transferred from the Department of Premier and Cabinet on 1 July 2006.

Child and Adolescent Physical Activity

Following on the findings of the Premier's Physical Activity Taskforce's Child and Adolescent Physical Activity and Nutrition Survey 2003 (CAPANS) an implementation group identified a range of programs and interventions to address inactivity, and increased weight and obesity among children. These programs continue to be delivered to targeted populations as identified and resourcing allows.

Land Use Planning

The department has continued to work closely with local and State Government partners and with state sporting associations on better land use planning outcomes. There is growing recognition within government about the department's role which is resulting in improved consultation. In 2007 the department began a relationship with the Urban Development Institute to improve understanding of the agency's role and potential to add value to planning discussions.

Sport and Recreation Ministers' Council (SRMC)

Western Australia provided the SRMC/SCORS Secretariat from 2004 to 2006 and continued to make an important contribution to the direction of sport and recreation policy and service provision in Australia through SRMC.

Each state and territory government reports to the Ministers' Council through SCORS. Issues included:

- Shared use of school and community sport and recreation facilities;

The Year In Review

- Indigenous sport and recreation;
- Physical activity and obesity
- Sport and recreation industry research and statistics;
- Provision of public open space for sport and recreation activities;
- Philanthropy in sport; and
- Fair play in sport.

Standing Committee on Recreation and Sport (SCORS)

The department continued its active support of SCORS, as secretariat until December 2006 and through its contribution to the discussions on a range of issues including:

- Physical activity – sport and recreation contribution;
- Indigenous sport and recreation;
- Governance;
- Sport and recreation industry research and statistics;
- National elite sports system;
- Provision of public open space for sport and recreation activities;
- Illicit drugs in sport;
- Music tariff review;
- Combat sports interstate protocol; and
- Sports betting.

National Network of Regional Academies of Sport (NNRAS)

The department maintained its alliance with NNRAS which is the peak body for regional sporting academies throughout Australia and provides a forum that encourages a coordinated and collaborative approach to quality development of people with sporting potential in regional Australia.

Infrastructure

Goal: Quality sport and recreation facility planning, design and management

Major infrastructure, planning and funding

The department continued to provide leadership through its facilities planning and funding programs. Achievements during 2006/2007 include:

- a review of the State Sporting Facilities Plan, with the partial development of the 2007 framework;
- construction commenced on the State Gymnastics Centre;
- planning for developments at Whiteman Park and the State Equestrian Centre;
- completion of additional works at the State Baseball Centre;
- completion of planning for new facilities at Ellenbrook; and
- completion of the Perth Major Stadia Study report The Stadium and the City.

AK Reserve

The State Government resumed control of the Perry Lakes sporting facilities and AK Reserve in the Town of Cambridge on 3 February 2006. Since then the department has progressed the development of the three sporting facilities (athletics, basketball and rugby union) required under the *Perry Lakes Redevelopment Act*.

2006/2007 saw significant progress in the planning of the replacement sporting facilities. Achievements include:

- Relocation of Riding for Disabled Association Capricorn to a 40-hectare site in Pinjar.
- Completion of the AK Reserve draft Redevelopment Plan and its supporting plans:
 - archaeological survey
 - floral and fauna assessment
 - environmental assessment
 - landscape report
 - traffic, car park and public transport report
 - infrastructure study.
- Completion of public comment period for AK Reserve draft Redevelopment Plan.
- Completion of all three stages of the design process

for the State Athletics Centre (schematic design, design development and contract documentation).

- Completion of the first two stages of the design for the State Basketball Centre.
- Completion of brief formulation for the Rugby facility.
- Development of management models for the facilities and the precinct.
- Appointment of Public Arts coordinator.
- Commencement of Bush Corridor Management and Implementation Plan.
- Commencement of detailed geo-technical assessment strategy including appointment of Environmental Auditor.
- Appointment of an ecological sustainable development (ESD) consultant to examine the design of the sporting facilities to meet provisions in the Perry Lakes Redevelopment Act (2005).

Athletics

The project architects for the State Athletics Centre finalised design and completing contract documentation with a view to construction tenders being advertised in 2007.

Basketball

The project architects for the basketball facility expected to advertise for construction tenders in 2007.

Rugby

Ongoing consultation with Rugby WA has resulted in the agreement of a project scope. It is expected that a tender for a project architect will be called in August 2007.

Major Stadia Taskforce

The State Government established the Major Stadia Taskforce in August 2005 to review the existing condition of the major football (all codes) and cricket stadia in Western Australia and to develop a plan to serve the needs of the Western Australian public and major sports over the next 15 to 20 years.

The state government adopted the recommendations contained in the *Perth Major Sporting Stadium Interim Report* as a sound framework to progress the finalisation of the review of stadia.

The Taskforce's final report, *The Stadium and the City* was released by the Minister for Sport and Recreation in May 2007 as a blueprint with which to consider development of a future major multi-purpose sporting stadium at either the East Perth Power Station site or the Kitchener Park site adjacent to Subiaco Oval.

The department provides executive support to the taskforce.

Facilities consulting, planning, design and management

The development of a successful sport and recreation facility is based upon a comprehensive consultation process, sound planning, design, and management incorporating contemporary business standards and customer needs.

The department provided leadership on several initiatives throughout 2006/2007 and as such:

- completed strategic facilities plans for cricket, Australian Rules football and tennis;
- implemented an Indoor Air Quality study for aquatic facilities;
- completed a decision making model to aid local government and sport and recreation organisations to make more informed decisions;
- commenced a master planning process for the East Fremantle Oval precinct;
- partnered with Urban Development Institute of Australia to bring an international speaker to WA; and
- partnered the Department for Planning and Infrastructure and the Town of Victoria Park on facility needs in the Burswood and Victoria Park region.

The department continued to review all existing publications to refine its range of resources to guide facility planning principles, asset management and facility management.

The Year In Review

Local and Regional Facilities Planning

The department provided extensive consultation and guidance to local governments and state sporting associations on facility planning and best practice in asset management.

Table 1 summarises the financial assistance for local governments to support their facilities planning and Table 2 provides an outline of the scope of planning and projects being developed in regional Western Australia.

Table 1: 2006/2007 approved financial assistance to local governments for facilities planning.

Local government	Funding provided	Project type
City of Armadale	\$10,000	Needs Assessment and Feasibility study for the provision of active sporting reserves
City of Geraldton	\$15,151	Development of Eight Street Sporting Precinct Master/ Concept Plan
City of South Perth	\$15,000	Feasibility Study for the development of the George Burnett Leisure Centre
Shire of Ashburton	\$30,000	Feasibility Study for the redevelopment of the Paraburdoo and Tom Price Aquatic Centres
Shire of Carnarvon	\$6,000	Structural report for the redevelopment of the Carnarvon Aquatic Centre
Shire of Derby-West Kimberley	\$14,700	Development of a Master Plan for the Fitzroy Crossing Recreation Precinct
Shire of Toodyay	\$12,400	Development of a Recreation Strategy

Table 2: Regional support for facilities development in 2006/2007

Region	Local government and projects
South West	Floodlighting in Capel; solar heating at Bridgetown Public Swimming Pool and a playing field at Leschenault Recreation Park.
Kimberley	Redevelopment of Kununurra Tennis Courts; upgrade at Wyndham Memorial Swimming Pool.
Mid West	Refurbishment of Maley Park changerooms; New clubhouse at Woorree Park.
Goldfields	Upgrade of Hopetoun Recreation Complex; Upgrade of Menzies Sports court and resurfacing at Ravensthorpe Sporting Complex.
Great Southern	Extension to Albany Surf Life Saving Club; refurbishment of Katanning Aquatic Centre and relocation of a range at Katanning Shooting Club.
Wheatbelt	New multipurpose pavilion at Westonia; new bowling green and courts at Brookton and new clubhouse and bowling green in Nungarin.
Gascoyne	Upgrade of oval at Burringurrah Community; construction of changerooms at Carnarvon Festival Ground.
Pilbara	Upgrade of lighting and power supply at Karratha BMX club.

State Sporting Facilities Plan

In November 2001, the State Government endorsed the State Sporting Facilities Plan (SSFP). The department developed the SSFP to serve as a blueprint for the provision of state-level infrastructure for sport in Western Australia for the next decade. The plan has been a catalyst for the development of a range of state level facilities. Funding has now been committed for future years through the State Sporting Infrastructure Fund, enabling the department and sports to progress planning with greater confidence.

Projects in 2006/2007 included:

- **State Gymnastics Centre** – commencement of construction for a planned opening in early 2008.
- **State Training Centre (Netball)** – the business case identified Challenge Stadium as the more

sustainable site. Government has requested that more detailed design work and financial capital costs be carried out in 2007/2008.

- **State Athletics Centre** – the department has undertaken significant planning and design work on the new venue at AK Reserve in conjunction with UWA and AthleticA as part of the master-planning process. Completion of the facility is scheduled for 2008.
- **Members Equity Stadium – Stage 2** – initial design concepts for the project have been completed but the project has been put on hold pending a decision by government on recommendations contained in final report of the Major Stadia Taskforce.
- **Champion Lakes** – the department has worked with the Armadale Redevelopment Authority (ARA) on the planning of potential sport and recreation infrastructure at this venue. There remain a significant number of issues to be addressed before the venue is fully operational. However, works completed and scheduled by the ARA mean that the facility can be used to host certain events and can be used recreationally.
- **Challenge Stadium / WA Institute of Sport** – the department completed a Strategic Facility Planning process with the WA Sports Centre Trust and WAIS on the Challenge Stadium site. The process integrates with the master-plan being prepared for the precinct and will feed into the State Sporting Facilities Plan and State Infrastructure Strategy for future funding requests.
- **East Fremantle Oval** – Work commenced on developing a masterplan for the precinct.
- **Whiteman Park** – Work commenced on the replacement of shooting equipment to facilitate the 2008 National Olympic Discipline Championships. Further planning work has commenced on relocating Perth Pistol Club to the site.
- **State Equestrian Centre** – Planning work commenced on building modifications required to maximise facility use and restore facility to appropriate standard.

Facilities planning and development

The department provides facility consultant advice to 144 local governments throughout Western Australia. This advice covers a wide range of facility related issues.

Throughout 2006/2007 the department conducted a series of decision making workshops and presented sessions at the Western Australian Local Government Association conference on asset management and life cycle costing.

The suite of facility focused online and hardcopy resources was reviewed and updated including Facility Planning; Needs Assessment; and Feasibility Study Guides. A review of the Sports Dimensions Guide commenced and several case studies related to CSRFF projects were undertaken.

The department provided considerable input to the progress of a facilities mapping project to identify and map sporting and recreation facilities. This will enhance facility planning and participation in physical activity throughout Western Australia. The project is being developed in partnership with the Department of Land Information and local governments and utilises the Shared Land Information Platform (SLIP) and has moved into the first phase of user acceptance testing.

The department continued to consult extensively with local governments, state sporting associations and community based organisations on facility planning and development issues. This was reflected in the CSRFF seminars hosted by metropolitan and regional local governments, and the department's involvement with the development and staging of regional facility seminars.

Further, the department introduced facility plans targeting sports which had been identified by local governments as needing direction in this area. This was an expansion on similar assistance given to state sporting associations. Supporting this planning initiative are the ongoing plans and studies undertaken by the department and state sporting associations for the development of facilities detailed in the State Sporting Facilities Plan.

Table 3 lists funding approved to assist with state sporting facility planning and development.

The department was invited to join the Western Australian Planning Commission and Department for Planning and Infrastructure planning committees relating to the Burswood Peninsula, North West Corridor and South West Interagency Taskforce to represent sport and recreation interests.

The Year In Review

Considerable progress was made in planning considerations to meet the State's commitment to provide swimming facilities in Ellenbrook and Mindarie.

Table 3: 2006/2007 funding approved to assist with state sporting facility planning and development.

Coordinator	Project type	Funding provided
Town of East Fremantle	East Fremantle Oval Precinct Master Planning	\$15,000
Baseball WA	Increase seating at Baseball Park	\$165,000
City of Joondalup	Install geothermal heating	\$200,000
City of Stirling	Redevelopment of Balga Aquatic Centre	\$450,000
West Australian Planning Commission	Burswood Community Facility Study	\$10,000
Town of Vincent	State Gymnastics Centre	\$1,700,00
Total		\$2,540,000

Camps Capital Works

The DSR Camps chain operates five sites, four of which are under direct management:

- Bickley Outdoor Recreation Camp, Orange Grove
- Ern Halliday Recreation Camp, Hillarys
- Point Walter Recreation and Conference Centre, Bicton
- Woodman Point Recreation Camp, Munster.

The fifth facility, Camp Quaranup at Albany, is leased to a private operator.

The construction phase of the camps Capital Investment Project began in 2005/2006. The total estimated commitment at 30 June 2007 was \$19.42 million, including the improvements undertaken during 2005/2006 at Camp Quaranup (\$1.18 million) and Point Walter (\$2.54 million).

Point Walter

The Point Walter capital improvements included the addition of a new dining facility, dormitory and day area change-rooms. Refurbishments to dormitory bathrooms and the caretaker's accommodation were not achieved as part of this project.

Woodman Point

Building works commenced at Woodman Point in January 2006 with a contract value of \$7.88 million. The core building works concluded in May 2007 with a number of minor elements specific to the Adventure Training Centre due to be completed in August 2007.

Woodman Point is now a refurbished recreation camp of significant heritage value which can accommodate 236 camp visitors in large dormitory areas. The kitchen and storage areas have been refitted to cater for this increased capacity. The isolation hospital refurbishment was completed and will become a community hub in the camp precinct. The camp will also operate a world leading Adventure Training Centre offering more than thirty different indoor and outdoor recreation leadership challenges. The refurbished Woodman Point recreation camp will be officially opened in October 2007.

Ern Halliday

The Ern Halliday building contract was let in two stages to minimise the impact of cost escalation while supplementary funding was being considered by Treasury.

Badge Constructions undertook the Stage 1 \$3.97 million contract in April 2006 and was given approval to continue with the \$2.1 million Stage 2 improvements in June 2006. These works were executed according to the master plan recommendations and included five new buildings to enhance the capacity of the site for both day user groups and residential visitors.

- 50 bed dormitory including leaders rooms
- 100 seat dining room to complement refurbished kitchen
- leaders cottage to support the commodore dormitory
- 120 seat meeting hall
- administration and reception office located at the entry gate.

These works also encompassed the re-cladding of the gymnasium and the installation of an artificial caving facility as a new outdoor recreation program area. Practical completion was granted in June 2007 and the enhancements will be officially acknowledged later in 2007.

The nature of restorative works and scoped upgrading of infrastructure services were significant elements in the improvement projects at both Ern Halliday and Woodman Point. The defects liability period for these projects will be monitored throughout 2007/2008.

Developing Organisations

Goal: Improved management in organisations delivering sport and recreation services

Consultancy

The department provided consultancy services to 90 state sporting associations, as well as regional sporting associations, many community-based clubs, a variety of recreation organisations and local governments throughout the state.

There were more than 1500 consultations with identified clients during the year and the consultancies included advice on the following areas:

- Management – strategic, business, financial, resource allocation and risk management planning. An assessment tool developed to evaluate the management performance of all organisations receiving grants from the department was further refined to reflect current priorities and best business practices.
- Using the assessment tool as one indicator, along with other processes, the department was able to make an objective assessment of its funded clients' operations and determine funding levels required from the Sports Lotteries Account.
- Governance – board performance, constitution and incorporation and organisational structure.
- The change process – research, evaluation and review incorporating the latest trends in the industry. This area forms the basis for much of the department's education and training programs.
- Policy development and implementation – sharing best practice principles and dealing with compliance systems.
- Sport development – four forums were attended by approximately 140 people representing state sporting associations (presidents, CEOs and development officers). The department also provided state sporting associations with the opportunity to attend one of 14 breakfasts with the Director General to discuss sport development issues.

Consultants also assisted a number of sport and recreation organisations to restructure their operations so they would remain relevant in the market place.

The department entered into significant contracts for service with Royal Life Saving WA, Surf Life Saving WA and the WA Sports Federation.

Recreation

In October 2006, the department established a Recreation Unit to focus on the essential strategic issues highlighted in the 2006 Recreation Strategic Reform Agenda. Focus areas included:

- developing new consultation modes with recreation interests;
- improving the profile and recognition of the recreation sector;
- developing a strategic review of the education and training framework for recreation;
- enhancing working partnerships with recreation peak bodies;
- creating strategies to enhance business improvements and strengthen recreation planning;
- developing adventure activity standards; and
- improving product development and promotion of recreation and adventure activities.

By January 2007, five staff were recruited to implement strategies around the key issues for industry, and the existing tracks and trails area was transferred from the Facilities Unit to the Recreation Unit.

Key achievements include:

- development of recreation industry e-newsletter;
- formation of the Recreation Advisory Panel;
- updating industry on latest legislation;
- advocating for recreation within DSR's existing services and externally in the recreation and sport sector;
- creating a recreation assessment tool to assist peak bodies with sustainability;
- developing customer scorecard to create feedback mechanism for peak bodies;
- mediation with key industry stakeholders on a variety of issues;
- funding Adventure Activity Standards with Outdoors WA, Recreation Mentoring and Leadership Program with Parks and Leisure WA, facilities reviews for LIWA Aquatics, and support for annual conferences;
- providing input on a range of draft management plans around recreation; and
- advocating for recreation to special population groups.

Trails

The Recreation Unit worked closely with the trails sector during 2006/2007 and achievements included:

- metropolitan and regional state trails workshops;
- trails funding workshops;
- participation in national forums discussing leadership accreditation, trails standards and infrastructure development;
- strengthened cross-agency and community partnerships with the implementation of the Trails WA Reference Panel;
- successfully coordinated tracks and trails federal grant to progress a range of community based tracks and trails projects; and
- Lotterywest funding to develop recreational trails increased from \$500,000 to \$750,000 per year from 2007/2008 for five years.

Table 4 shows how trails funding was distributed to regional Western Australia during 2006/2007.

Table 4: Approved trails funding per region for 2006/2007.

Region	Amount \$
Metropolitan	204,269
South West	110,573
Wheatbelt	106,523
Great Southern	25,450
Goldfields	32,600
Peel	4,330
Midwest	24,450
Pilbara	5,000
Kimberley	0
Gascoyne	19,750
Total	532,945

Regional support

Consultancy services were provided to a number of regional organisations and local governments. Major regional consultancy achievements included:

- **Kimberley** – development of sporting personnel through coaching, sports injury courses and administration support.
- **Mid West** – organisations supported through strategic planning, consultancy support, education, training and mentoring. Several organisations were hosted in the Mid West SportsHouse.
- **Goldfields** – with the predicted population growth in southern areas of the region there was a focus on consultations to develop sport and recreation in these emerging communities.
- **Wheatbelt** – local groups were provided access to seminars addressing aquatic and playing fields management specifically for Wheatbelt communities.
- **Pilbara** – a series of breakfast functions for sport and recreation club and association presidents were well attended; roll out of the Pilbara Regional Recreation Plan began.
- **South West** – a pool managers' course was conducted to support the need for more qualified personnel; a coaching network was established; and training for recreation centre personnel was developed.
- **Great Southern** – local governments were involved in the implementation of a turf management program to train and develop local staff to improve financial and environmental sustainability.
- **Gascoyne** – a Clubs United Conference was conducted; Working with Children legislation forums were held throughout the region.
- **Peel** – specific governance assistance was provided to regional sporting associations in planning and management.

Funding

Sports Lotteries Account (SLA)

Table 5 outlines the allocation of \$11,348,745 approved through the Sports Lotteries Account for sport development in Western Australia.

All organisations that received grants through the department, excluding Community Sporting and Recreation Facilities Fund grants and Trails Grants Program, are listed in Table 17 on page 47.

Table 5: A comparative breakdown of SLA funding for 2006/2007

SLA funding distribution	Net approved amount		
	Country specific	Location non specific	Total approved amount
State sporting associations' Organisations Sustainability Program	0	4,096,000	4,096,000
Western Australian Institute of Sport	0	3,872,000	3,872,000
Special Initiatives	108,000	1,459,065	1,567,065
Country Package	560,568	0	560,568
Sport and Recreation Community	137,400	302,200	439,600
Club Development LGA Officer	98,000	76,000	174,000
Country Sport Enrichment	130,900	0	130,900
Hosting National Championships	0	120,700	120,700
High Performance	0	100,000	100,000
High Performance Coaching Scholarship	0	65,000	65,000
SLA-CIR – Coach in Residence	0	58,612	58,612
Professional Development/ Governance	0	46,000	46,000
Regional Coaching/ Official Scholarship	44,500	0	44,500
Champions to the Region	41,000	0	41,000
Sport International	0	32,800	32,800
	1,120,368	10,228,377	11,348,745

Regional Sport Development Funding

The Sports Lotteries Account Country Package provides financial support to sport development initiatives in regional communities.

A total of \$560,568 was approved in 2006/2007 to support the development of country sport through Country Package and other regional sports grants.

State Sporting Associations

More than \$5.1 million was approved for 85 state sporting associations.

Community Sporting and Recreation Facilities Fund

The Community Sporting and Recreation Facilities Fund (CSRFF) is administered by the department to provide financial assistance to community groups and local government authorities to develop basic infrastructure for sport and recreation.

The program aims to increase participation in sport and recreation with an emphasis on physical activity, through rational development of good quality, well-designed and well-utilised facilities.

Staff from the Facilities branch undertook a number of visits to regional areas to discuss the program and to provide advice on specific proposals. The purpose of these visits was to increase understanding of the program and government policy. The department endeavours to influence the proponents' project planning in order to improve the quality of applications and compliance with sound facility planning guidelines.

A full listing of CSRFF approvals can be seen in Table 18 page 54 of this report.

People Development

Participation

Goal: Physically active lifestyles for Western Australians

Initiate and partner participation initiatives

The department's ability to deliver its outcomes is dependent upon developing partnerships with stakeholders, including sport and recreation groups, local governments, other government agencies, community groups and businesses.

Country Sport Enrichment Scheme and Champions to the Regions Scheme

The Country Sport Enrichment Scheme and the Champions to the Regions Scheme made a powerful contribution to life in regional Western Australia by providing opportunities for communities to access state and national level sporting events and people.

Funding of \$103,900 was provided to assist ten sporting associations to host seven programs in Bunbury, Margaret River, Kalgoorlie, Dongara, Carnarvon, Esperance and Geraldton.

- **Basketball** – an SBL game was held in Esperance and the Perth Lynx played a WBL game in Geraldton.
- **Baseball** – Western Australia played South Australia in Kalgoorlie.
- **Surfing** – The Margaret River Pro surfing event was a world class event on the international surfing calendar.
- **Australian Rules football** – Western Australian Football League games were held in Dongara and Carnarvon.
- **Netball** – Perth Orioles played a National Netball League game in Eaton.
- **Hockey** – WA Thundersticks competed against a Chinese team in Kalgoorlie.

Regional participation initiatives

- **Peel** – successful participation events in the Peel included the Peel Aged Care Games, Sport 4 You, Sports Trac and Splash n Dash.
- **Gascoyne** – Salt Sisters Surf Weekend introduced young women to surfing, and sport and physical activity opportunities were held at major sporting events.
- **South West** – Fitness for Northcliffe program provided activities for women, seniors, small children and after-school activities. The Amaroo Primary School in Collie created a program through football to develop young people and leaders in the community.
- **Pilbara** – programs for Indigenous women in swimming and boot-scooting were conducted; infant swimming classes were also provided.
- **Goldfields** – The 10,000 Step program continued to focus on physical activity in Esperance. A Year 7 orientation program, Tools for Change, included aspects for youth development including physical activity and leadership.
- **Mid West** – excellent retention rate from a women's cycling program with 22 of the 32 novice riders joining a local club. Role model programs in the Murchison encouraged children to participate in basketball, netball and football.
- **Great Southern** – The Be Active Games for Seniors in Care now caters for hundreds of participants and demonstrates that age need not be barrier to participation. A 'Stress Less – Get Physical Day' encouraged the community to sample a range of sport and recreation opportunities.
- **Kimberley** – The inaugural Step It Out Pedometer Challenge in Derby involved 340 people with a number of community walks which have resulted in the establishment of the town's walking trails.
- **Wheatbelt** – 150 active seniors attended Active Ageing Expo. Six regional primary schools participated in the Active After-schools Sports Day in Narrogin.

Camps Services

The department operates four recreation camps at Hillarys, Woodman Point, Orange Grove, and Point Walter. A fifth facility, at Quaranup, Albany, is leased to a private operator. Camp services encompass the provision of recreation programs and accommodation from the camp environments.

During 2006/2007 there were 99,035 participations in programs which was a nine per cent increase on the previous year.

Table 6 details the number of people who undertook programs at each camp and the number of participations over the previous three financial years. Although Ern Halliday performance was impacted by the capital works program the overall result is mostly attributed to the expanded trading capacity at Woodman Point combined with consistent growth at Point Walter and Bickley camps.

The launching of the new Adventure Training Centre at Woodman Point and Artificial Caving facility at Ern Halliday in 2007/2008 will provide further opportunity for creative program delivery.

Table 6: Camps program and participation statistics

Camp	2004/2005 Participations as at 30/6/2005	2005/2006 Participations as at 30/6/2006	2006/2007 Participations as at 30/6/2007	2004/2005 Participants as at 30/6/2005	2005/2006 Participants as at 30/6/2006	2006/2007 Participants as at 30/6/2007
Bickley	11,656	17,203	18,132	3,026	3,810	3,771
Ern Halliday	44,013	44,278	36,030	8,789	9,457	7,831
Pt Walter	12,946	16,561	19,734	2,670	3,547	4,184
Woodman Point	12,521	11,596	25,139	2,179	1,890	4,543
TOTAL	81,136	89,638	99,035	16,664	18,704	20,329

Note: Woodman Point Camp programs commenced in April 2004. Capital works were undertaken at Ern Halliday and Woodman Point during 2006/2007.

Throughout the capital works upgrade the camps maintained operations and minimised the impact on clients' use of the facilities. As a result, growth at the refurbished Woodman Point and Point Walter camps was sufficient to offset a 17 per cent decline in residential occupancy at Ern Halliday. This is a four per cent increase on the 2004/2005 accommodation result which preceded the impact of capital works.

Table 7: Camps accommodation represented as bed nights occupied

Camp	2004/05	2005/06	2006/07
Bickley	8,328	8,793	8,598
Ern Halliday	23,792	24,286	20,111
Pt Walter	11,761	10,082	13,410
Woodman Point	13,253	9,514	17,235
TOTAL	57,134	52,675	59,354

People Development

Indigenous Sport Program (ISP)

Thirteen officers throughout Western Australia support the Indigenous Sport Program. The majority of officers are located in regional Western Australia. The program receives significant financial support from the Australian Sports Commission through a service agreement.

Partnerships established with state sporting associations and national sporting organisations have seen improved development and service delivery to the Indigenous community statewide. Sport development and participation activities are conducted with:

- Western Australian Cricket Association;
- Western Australian Football Development Trust;
- Touch West;
- WA Netball;
- WA Swimming Association;
- Surfing WA;
- Softball WA;
- Basketball WA; and
- Tennis West.

The Aboriginal Participation in Sport Program sponsored by Healthway delivers programs in the metropolitan area, regional and remote communities, complementing the ISP.

Memoranda of understanding have been developed with Town of Port Hedland, Shire of East Pilbara, BHP Billiton, Newcrest Mining, Western Desert Puntukurnuparna AC, Garnduwa Amboorny Wirnan AC and Pilbara Meta May for coordination and service delivery to the Pilbara and Western Desert regions. The MOU with Garnduwa Amboorny Wirnan to assist with the delivery of the ISP in the Kimberley will be renewed for 2007/2008.

Table 8: A selection of Indigenous sport programs in the metropolitan area.

Location	Program	Comment
Nyoongar (Perth)	Netball	Developed an integrated Indigenous player pathway that links to the netball pathway (both State and National) and provides access at a number of points. Netball Aboriginal Advisory Committee is operative and providing vital community input for the implementation of the netball program Leverage all regional programs and increase the number of access programs offered through both schools and associations. The annual NAIDOC carnival continued to grow providing opportunities to conduct skills development clinics, e.g. coaching/officiating courses prior to the carnival.
	Aboriginal seniors	Four Have a Go days were conducted in recreation centres across the metropolitan area with more than 600 Aboriginal seniors participating. Activities included: badminton, carpet bowls and chair hockey.
	Swimming	A very successful swimming program was conducted at the Swan Aquatic complex in Midland. Participants and coaching staff were very positive about the program and wish it to be developed further. A much better outcome was the involvement of participants' parents in the program.

Table 9: Indigenous sport programs in regional areas

Location	Program
Yamatji (Mid West)	Tennis West conducted a regional tennis program at primary schools giving students an opportunity to participate in a non-traditional sport. Students also had access to grass tennis courts and club facilities in Geraldton. Support was provided to Mullewa Football Club to improve sustainability through coaching, officiating, sports first aid and club development. AthleticA conducted programs at 20 schools involving 2000 Indigenous and non-Indigenous students.
Gascoyne	The communities of Mungulla (on Carnarvon town boundary) and Burringurrah were in the process of having their sports grounds fully reticulated and grassed. Basketball WA and Netball WA conducted clinics and assisted in establishing seasonal competitions.
Nyoongar Country	Swimming WA conducted a two-month program in Katanning. Thirty Aboriginal youth attended the program during which they developed their swimming technique and were encouraged to join the local swimming club. WA Netball has conducted a successful Yirra Djinda development program in Northam and Kellerberrin. This included coaching and officiating. The program was conducted over two-months with Netball WA and Northam Netball Association.
Western Desert (Martu Lands and Ngaanyatjarra Lands)	Community based projects were conducted such as the "Desert Dust-Up" and senior football and softball carnivals. Senior and little league AFL teams traveled to Perth to participate in the Western Desert Shield and BHP Billiton Little League Cup.
Goldfields	A junior basketball competition was conducted in South Hedland during the first school term of 2007. A successful netball and basketball program with both SSAs has been successfully conducted in Kalgoorlie. Indigenous athletes participated in the Leonora Gift (athletics).

Seniors

The department continued to work with the Seniors' Recreation Council of WA (SRC) on the extension of their statewide network of branches which provide additional sport and recreation opportunities for Western Australian seniors. Branches now include Esperance, Kalgoorlie, Albany, Narrogin, Peel, Perth, Carnamah, Northam, Bunbury and Margaret River.

The Aged Care Games program for people in care was extremely successful and was further developed in metropolitan and regional areas. Since its inception more than 4000 people have participated in the Aged Care Games program in 13 events. Sponsorship support has assisted the growth of the games.

The 2006 Seniors Have A Go Day at Burswood Park was the most successful to date with an estimated attendance of more than 12,500 people. Additional planning took place for November 2006 to celebrate the twenty-first anniversary of Seniors Week in WA.

DSR supported the presentation of the Aboriginal Seniors' Days and these have been well supported. This initiative has established strong working relationships with a number of agencies and service providers and many of the participants have enhanced their involvement in the community through 'have a go' days, establishing carpet bowling groups and supporting volunteers in other programs.

The department and the SRC supported the Have A Go television series which ran for 13 weeks on Channel 7 and achieved excellent ratings.

Walk Friendly

The department supported the presentation of Walk Leader Training programs in metropolitan and regional centres.

The department has increased its contribution to the Walk Week - Walk There Today project in partnership with the Heart Foundation, and the Departments of Health; Main Roads; and Planning and Infrastructure. This project produced the Walk There Today resource and presented a week-long public awareness campaign to encourage physical activity and walking.

People Development

Youth Unit

The Youth Unit aims to provide opportunities for the participation, enjoyment and safety of physical activity and sport for all young people in Western Australia.

This is achieved through coordinating or facilitating programs during and after school hours, providing funding through the Sport and Recreation Community Grants Scheme and partnering with key stakeholders to develop and implement strategies on junior sport participation.

Schools Network

The Schools Network is a national network that supports schools in their promotion and delivery of sport and physical activity.

During 2006/2007 the network consisted of more than 160 member schools. Several inter-school projects promoting school and community links were provided. With assistance from cluster funding teachers were provided with a two new editions of the School Sports Program resource and four Junior Sport Development Days were conducted, two each in metropolitan and regional areas.

Sportsfun Across Generations (SAG)

The intergenerational mentoring program Sportsfun Across Generations, which involves seniors mentoring young people during in-school physical education classes, was expanded to include several more local governments throughout WA.

In 2006, the Minister for Sport and Recreation approved funding to continue the project for a further three years.

The School Volunteers Program (SVP) continued to coordinate the program with the assistance of a part-time project officer. The project officer has promoted SAG extensively throughout seniors groups, selected communities and among key sport and recreation stakeholders.

In May 2007, the project was independently evaluated to determine whether the outcomes of the program were being achieved. A full report and evaluation including recommendations will be delivered in 2007/2008.

Sportsfun

The youth leadership program Sportsfun is very popular in schools with more than 2000 leaders enrolled during 2006/2007.

The program is traditionally run in secondary schools where Year 11 and 12 students receive training as youth leaders. They demonstrate these skills by coaching a variety of modified sports to primary school students.

Sportsfun is now established in a number of community organisations including 18 Police and Community Youth Clubs throughout WA.

School - Community Link Projects

The Youth Unit funded and coordinated several school-community link projects to provide youth leadership, participation opportunities for youth at risk and programs to enhance links between schools and clubs. Partnerships were established with the Australian Council for Health, Physical Education and Recreation, YMCA, schools, local governments and state sporting associations.

Spectator Behaviour

The Youth Unit invited a number of industry representatives to join a reference group to consider poor spectator behaviour. Several focus groups were convened through which a number of key issues and desired outcomes were developed.

Youth Sport in Recreation Committee

In late 2006, the department formed the inaugural Youth Sport and Recreation Committee, a group of 25 high school students from across the metropolitan area. The students were nominated by their principals for demonstrating leadership skills and a passion for sport and recreation.

The committee meets at the Department of Sport and Recreation monthly to gain industry knowledge and discuss topical issues. It is expected that a new committee will be formed for the beginning of 2008.

School Holiday Calendar

In 2006, the Youth Unit developed an online School Holiday Calendar, in response to requests from parents, students, teachers and school administrators about activities available to young people during school holidays.

The online calendar is a free service for sport and recreation providers. In 2007, every primary school student in WA received a postcard promoting the calendar prior to each term break. The online calendar

lists more than two hundred activities during each school holiday.

Regional Women's Participation Program

The Women's Participation Program provided opportunities for hundreds of girls and women in regional areas of Western Australia to participate in sport and recreation in safe and enjoyable environments. More than 80 regional programs were supported through sponsorship from Healthway and promoted the Smarter than Smoking message. The program also provided development opportunities for regional female coaches.

Table 10: Women's Participation Programs conducted in 2006/2007.

Program	Comment
Senior High Schools and District High Schools Country Week Active Achievers Awards	Girls and boys from regional senior and district high schools from Karratha to Esperance were nominated. Several students and teachers attended the awards ceremony and the nominees were acknowledged at the Country Week closing ceremony before an audience of more than 4,000 teachers and students.
Real Adventure Women (RAW)	Programs included surfing, kite surfing, come and try-cycling and try-athlon, sporting shooters program, physio-chi, walking, self-defense, Women's Only Outdoor Weekends, and Women's Absolutely Fabulous Program.
Smarter Than Smoking Schoolgirls' Breakfasts, Luncheons and Schoolgirl's Physical Activity Days	Smarter Than Smoking schoolgirls' regional breakfasts, luncheons and schoolgirls' days designed to encourage and inspire young girls to maintain their participation in sport and physical activity and often feature female sporting role models.
New-Mothers Programs	Women With Young Children Walking Program

Program	Comment
Leadership Days and Camps	Leadership days and camps are designed to improve participants' leadership skills. Several leadership programs were held throughout the state.
Smarter Than Smoking Football Carnivals	Smarter Than Smoking football carnivals were held throughout regional Western Australia. More than 140 girls participated in the metropolitan football carnival, with players from Geraldton, Peel, South West and the Great Southern competing against their metropolitan counterparts.
Indigenous Girls Programs	Programs included Cultural Youth Leadership Camps, Deadly Divas Day and Young Women's Leadership Camps.

Women's programs under the sport and recreation community grants scheme

A number of grants providing opportunities for women to participate in sport and recreation were funded including:

- Gosnells Women's Health Service – Creating physical activity options for women
- Women's Health Services – Physical Activity Project
- City of Rockingham – Active Women's Week
- Sikh Community of WA – Women's Soccer Program.

Culturally and Linguistically Diverse Initiatives (CaLD)

- **CaLD Sport and Recreation Industry Working Group** – a CaLD Sport and Recreation Industry Working Group was established and included representatives from a range of agencies including WA Sports Federation and the Office of Multicultural Interests.
- **City of Stirling Project** – a three year CaLD Youth Sport and Recreation Project was initiated in partnership with the Office of Multicultural Interests and the City of Stirling to increase participation of youth from new and emerging communities.

People Development

Sport and Recreation Community Grants Scheme (SRCGS)

The scheme provides community organisations with the opportunity to initiate projects that lead to increased participation in physical activity or enhanced skills by providers of sport and recreation.

The scheme included two funding rounds designed to complement the sport sustainability program through which state sporting associations are primarily funded.

Ninety one diverse projects were funded totalling \$988,100 including:

- A weekly Police Citizens Youth Club for at risk young people through a rally driving program in which participants were also required to attend weight training and boxing;
- A regional shire conducted coaching development for skate park activities; and
- A disabilities association training volunteers to help people in wheelchairs to enjoy boating, fishing and diving.

The SRCGS had a specific focus on CaLD projects and a short term project officer was appointed to liaise with CaLD communities. This resulted in a range of projects targeting increased participation of CaLD communities were funded under the SRCGS. These included:

- Football West – Outreach for Diversity (CaLD) Program;
- Metropolitan Migrant Resource Centre – creating opportunities for cross cultural collaboration in youth through physical activity program;
- Kensington Police and Community Youth Centre – Futsal Project; and
- ISHAR Multicultural Women's Health Centre – Carers 'Lets Be Active' Project

Substantive Equality Project

The department is committed to the State Government's five-year policy framework for Substantive Equality in partnership with the Equal Opportunity Commission.

The aim of the project is to promote inclusive practices and reduce systemic discrimination.

Substantive Equality involves achieving equitable outcomes as well as equal opportunity.

Ethics/Harassment-Free Sport

The department coordinated the delivery of courses to train industry personnel as Member Protection Information Officers (MPIO). These officers are the first contact point for members of their organisation in matters involving harassment, discrimination or abuse.

Table 11: Member Protection Courses conducted in 2006/2007

Course	Comment
Member Protection Information Officer (MPIO) Course	Thirty four representatives from clubs and state sporting associations attended MPIO workshops with 26 going on to become accredited as MPIOs for their association.
Play By the Rules	The Play By the Rules website was promoted via resource dissemination to clubs and groups.

High Performance

Goal: Encourage the pursuit of excellence

Athletes require opportunities through which they can develop their talent and reach the elite or optimum level in their sport. This necessitates the provision of appropriate development pathways from participation through to the elite level, quality coaching, relevant competition experiences and specialist support programs.

During 2006/2007 the department funded many state sporting associations for high performance initiatives through the Sport Sustainability Program and several other grant schemes. Importantly a very positive and cooperative working relationship with the Western Australian Institute of Sport was further enhanced.

As part of its contribution to the implementation of recommendations contained in Future success – A Strategic Plan for High Performance Sport in Western Australia beyond 2002 the department partnered the WA Institute of Sport and the WA Sports Federation to produce resources for state sporting associations to develop high performance plans.

Talent Development

An indication of the department's commitment to addressing Future Success has been the appointment of a permanent Talent Development Regional Coordinator and Talent Development Sports Consultant to assist the Senior Consultant for high performance. These positions have enabled the department to drive a coordinated approach to achieving high performance and talent development outcomes. In partnership with WAIS there is now a strong emphasis on developing clearly defined pathways and underpinning development programs for sub-elite athletes.

In early 2006 the department was allocated \$2.8 million over four years for talent development. This support has allowed the department to introduce a number of initiatives to assist emerging WAIS sports to improve their high performance programs. The funding will also ensure that state sporting associations have a greater opportunity to build statewide talent development programs and that the coaching of sub-elite athletes takes a high priority.

Grants and consultancy were provided to several targeted prospective WAIS sports, in partnership with their respective national sporting organisations, to implement sports science/sports medicine and coaching support in their talent development/high performance programs.

As part of its strategy to increase awareness and understanding in the areas of high performance planning, talent development and the athlete-coach pathway, the department introduced High Performance and Talent Development Forums. The two forums conducted during 2006/2007 covered holistic development of athletes and inclusive practices for engaging indigenous participants.

Regional Academy of Sport Program

The Regional Academy of Sport Program was developed by the department to help country athletes and coaches overcome many of the social, financial and cultural barriers they face in the pursuit of their full potential.

The program continued to play an important role in helping state sporting associations to identify and develop talented athletes in regional areas. It assisted in the creation of opportunities and pathways for talented athletes and coaches in regional Western Australia.

Currently eight state sporting associations benefit from

Regional Academy of Sport funding as shown in Table 12. Three additional state sporting associations were able to expand their talent development networks to regional areas this year.

Table 12: Regional Academy of Sport Programs for 2006/07.

Association	Region	Amount
TennisWest	All regions	\$20,000
Netball	All regions	\$40,000
Swimming	All regions	\$45,000
TouchWest	Pilbara and Kimberley	\$15,000
Gymnastics	Pilbara and Kimberley	\$7,500
Diving	Pilbara	\$5,000
Baseball	Pilbara and Goldfields	\$10,000
Cycling	South West	\$15,000
Total		\$157,500

Through the program and other high performance initiatives the department will continue to build a link between talent and elite development to increase the number of country athletes representing Western Australia at the state and national level.

Regional Gifted Athlete Program (GAP) Life Skills Education and Training

During 2006/2007, a life skills education and training program for regionally based talented athletes was developed in partnership with WAIS. The program was designed to assist the development of Healthway supported Smarter Than Smoking Country Sport Scholarship athletes to gain personal development skills through the National Athlete Career and Education program.

GAP Life Skills were delivered to 52 Smarter Than Smoking athletes from four regional areas as a pilot program. Regional athletes participated in a series of practical workshops supported by complementary resources that included:

- elite athlete pathways
- sports nutrition
- injury prevention and recovery
- sports media
- supporting your athlete (for parents and partners)
- managing transition

People Development

- promotion and marketing
- time management and goal setting.

The GAP initiative provides regional sub-elite athletes a more holistic approach to developing their talent and preparing them for the transition into the elite environment.

High Performance Coach Scholarships

The High Performance Coach Scholarship scheme was launched during 2006/2007. Seventeen of the state's most promising coaches received scholarships from total funding \$101,800 as shown in Table 13. These coaches will use their scholarships to pursue targeted personal development in their chosen sport and to fast track their coach education.

Since its inception the program has become a significant vehicle to develop promising coaches. It is expected that scholarships will continue to be recognised by coaches as valuable opportunities for personal development.

Table 13: High Performance Coaching Scholarship recipients Round 2.

Coach	Sport	Funding
Ramon Anderson	Canoeing	\$20,000
Gavin Bell	AFL	\$5,900
Melissa Hall	Hockey	\$4,300
Anthony Hancox	BMX	\$3,000
Brian Kempson	Triathlon	\$5,800
Steve Kirkham	Baseball	\$5,200
Grant Landers	Triathlon	\$5,800
John Laurito	AFL	\$2,000
Sean Leyland	Rowing	\$7,200
Andrew Lockyer	AFL	\$6,000
Kennie Lowe	Football	\$7,000
Bill Monaghan	AFL	\$7,400
Katrina Powell	Hockey	\$2,000
Phil McKechnie	Swimming (Albany)	\$2,500
Karl Mustchin	BMX	\$5,000
Mel Tantrum	Swimming	\$4,500
Michelle Wilkins	Netball	\$8,200
Total allocation		\$101,800

High Performance Officiating Scholarships

These scholarships originated from key recommendations of the Officiating Reference Panel and the High Performance Development Unit. This initiative provides development and mentoring opportunities for talented officials to expedite their sporting association's pathways to the elite level.

Table 14 shows the eleven scholarships that were awarded to officials from nine different sports totalling \$40,000 in grant funding.

Table 14: Recipients of High Performance Officiating Scholarships in 2006/2007.

Scholarship Official	Sport	Funding
Michael Williams	Gymnastics	\$4,700
Karen Gilgallon	Gymnastics	\$2,300
Kaye Bolger	Swimming	\$2,500
Julie Bennett	Netball	\$4,000
Tarryn Murray	Netball	\$2,500
Wendy Barker	Equestrian	\$5,000
Dianne Scoble	Karting	\$2,500
Karen Woods	Touch	\$5,000
Jeremy Hanrahan	Triathlon	\$2,000
Janet White	Cycling	\$5,000
Steven DiConza	Basketball	\$4,500
Total		\$40,000

Drugs in Sport

The State Government's policy on drugs in sport is to ensure that participation in sport and recreation at all levels is free of performance enhancing drugs and methods.

A comprehensive strategy includes:

- Legislative base that allows for drug-testing of state competitors;
- Implementation of a drug-testing program conducted by the Australian Sports Anti Doping Authority for state competitors;
- Requirement of state sporting associations to adopt drugs in sport policies of their national organisation which is compliant with the World Anti Doping Code; and
- Continuation of funding of \$30,000 per annum to Sports Medicine Australia (WA Branch) to support drugs in sport education programs.

Smarter Than Smoking Country Sport Scholarship

Healthway provided \$150,000 for Country Sport Scholarships to support talented country athletes. These funds were distributed directly to regional athletes based on their applications.

Scholarships enable many country athletes to pursue their sporting careers and assist in overcoming the obstacles of distance in their development. These athletes become important role models for other athletes and local people.

Scholarships were awarded to more than 200 athletes from a broad range of sports.

Sport International WA (SIWA)

As a unit of the Department of Sport and Recreation, Sport International WA facilitates sports exchanges between Western Australia and international governments and sporting agencies.

Malaysia

The department provided consultancy services to the Government of Malaysia in areas nominated from time to time by the National Sports Council of Malaysia. A key task was the restructure of the National Sports Council and National Institute of Sport in Malaysia. This is a major initiative and is ongoing.

In September 2006 Women's Sport and Fitness Foundation of Malaysia sought the assistance of the department to conduct a workshop in Kuala Lumpur directed at empowering women.

Another recent initiative was the commencement of action to establish a rating system for all Malaysian national sporting associations at the request of the Olympic Council of Malaysia. This is an ongoing assignment.

Malaysian sporting teams traveled to Perth for training and competition which resulted in several Western Australian teams undertaking reciprocal visits.

The department assisted Edith Cowan University (ECU) to gain recognition and acceptance in Malaysia and expertise from the ECU continues to be provided regularly.

India

The department was invited by the Government of Haryana, India to outline the concept of establishing an overall sport development strategic plan. As a result a Memorandum of Understanding relating to cooperation in sports with the Government of Western Australia is being considered.

Singapore

The department helped the Royal Life Saving Society to secure a contract for the provision of life saving and aquatic services to the Singapore Sports Council.

FINA World Masters

Sport International WA assisted with Perth's bid to stage the FINA World Masters Swimming Championships from 12-24 April 2008. The organisational aspects of the event have now been referred to the jurisdiction of the WA Sports Centre Trust where the event will be held.

Developing People

Goal: Development of skilled and informed people in service delivery

Education and Training of Service Providers

Education and training remain core components of the development of sport and recreation in Western Australia. Volunteers and paid personnel required regular updating of their skills and knowledge to remain relevant and to meet the increased expectations and demands placed upon their roles in the sport and recreation industry.

Coaching and Officiating

Education and Training

Coaching development was provided through the following:

- High Performance Coaching Scholarships
- Coaching General Principles Course - nine metropolitan and five regional
- Online Coaching General Principles Course – 407 registered (207 metro, 180 regional)
- Two Level 2 Coaching Principles Courses.
- Development of coaches network (South West)
- A series of 19 general coaching workshops.

Regional Coach/Official Scholarships

These scholarships offer financial support to assist regional coaches and officials in their development. Thirty seven scholarships totaling \$46,500 were awarded across the state.

Coach in Residence Program

The Coach in Residence program is a long standing and highly successful initiative that contributes to the development of sport in Western Australia. The program was expanded to include coaches of officials, making the program an even more valuable resource for sports.

The program provided financial support to bring leading coach and official educators to Western Australia who would provide long-term statewide development for sport. Table 15 shows how funding was distributed during 2006/2007.

Table 15: Coach in Residence Grant Recipients for 2006/2007.

Sport	Coach	Amount
BMX	Wade Bootes	\$7,200
Football West	Scott Gilligan	\$3,000
Netball WA	Jill McIntosh	\$4,650
Netball WA	Maureen Boyle	\$2,000
Surf Life Saving	Gavin Hill	\$900
Surf Life Saving	Bob Mayo	\$1,250
WA Ice Hockey	Tommi Suutari	\$15,000
WA Cycling Federation	Garron Buckland	\$2,650
WA Kendo Renmei	Katsuo Oda Hachidan	\$3,900
	Kuniaki Nagayama Nanadan	
WA State Parachute Council	Jenni Plumridge	\$3,062
WA Ice Skating Synchronised	Lisa Darken	\$3,000
WA Ice Skating	Valentin Nikolayev	\$12,000
Total		\$58,612

Partnerships

Under a renewed memorandum of understanding, Central TAFE delivers the Level 2 Coaching Principles Course in conjunction with the department. Strong partnerships continue with Central TAFE and Challenger TAFE, The University of Western Australia and Edith Cowan University to accredit students who have completed courses with Level 1 and 2 Coaching Principles certificates.

Partnerships in the delivery of the Level 1 Coaching Principles course continue with the Royal Life Saving Society and secondary schools.

Officiating

The department continued its commitment to the development and promotion of sports officials in Western Australia. During 2006/2007 new programs were developed and implemented alongside existing programs.

New Programs

- **Green Shirt Program** - to reduce the incidence of abuse and harassment directed at inexperienced officials at the grass roots level of sport. Three summer and three winter sports piloted the program in 2006/2007. All reported significant increases in new officials to their sport and a reduction in the abuse towards new officials.
- **Dealing with Conflict and Difficult People Seminar** – to educate officials, coaches and administrators in strategies when dealing with conflict and difficult people. A presenter's manual and participant manual were developed and will be used by those participating in the seminar. The first seminar was delivered by the department in early 2007. A presenters' workshop will be developed to allow sporting associations to deliver the course.
- **High Performance Officiating Scholarship** – this initiative provides development and mentoring opportunities for talented officials to advance quickly through sporting association pathways to the elite level. Eleven scholarships were awarded to officials from nine different sports totaling \$40,000 in grant funding (refer Table 14).
- **Officiating General Principles Course** – delivered three times in the metropolitan area. The course was reviewed by the Australian Sports Commission and in January 2006 was split into Introductory and Advanced Levels. The Australian Sports Commission is now developing the Introductory Course to be available online in 2008.
- **Presenter and Assessor Training Courses** – personnel involved in presenting training courses and assessing individuals in their sport were offered opportunities develop these skills at the following courses: Certificate IV in Assessment and Workplace Training, Presenter Training and Introduction to Assessment.
- **Officiating Reference Panel** – The 12-member panel, which represents a cross-section of sports, met six times and advised the department on strategies and policies to develop and support the role of officials.
- **Officials Development Network (ODN)** – the inaugural meeting of the ODN occurred in May 2006. The network was established as a forum for sports to exchange information, ideas and experiences with the ultimate aim of achieving better trained and supported officials who are integrated and valued personnel in the sports industry. The ODN is open to all sports and meets up to four times per year. The ODN will be reviewed and alternative formats are being explored by the Officiating Reference Panel.

Existing Programs

- **Officials' Breakfast Club** – three functions gave 379 officials and other industry representatives the opportunity to listen to current trends affecting officials such as the development of the Green Shirt Program and its impact on the sports involved. The mid-year combined officials' and coaches' breakfast looked at how a coach can have a greater impact on their athletes and what it takes for an official to be the best they can be. These events were part of an ongoing strategy to improve the relationship between these two groups.
- **Officials' Awards Dinner** – attended by more than 250 people to acknowledge those who had achieved at the highest level or contributed to the ongoing development of officials in their sport. Sports also had the opportunity to nominate officials for commendation certificates. Thirty-seven nominees were acknowledged in the Official of the Year category and 123 commendation certificates were awarded.

Country Sport Development Program

This program has been sponsored by Skywest Airlines for twelve years and has been accessed by more than 40 sports including athletics, baseball, water polo, football, gymnastics, cricket, equestrian sports, bowls, tennis, badminton, swimming, motorcycling and touch.

The program enables individuals to travel to country areas and conduct courses or country people to travel to Perth to upgrade their skills and knowledge of community sport development. During 2006/2007 the total value of the sponsorship was \$30,000. Table 16 shows the number of flights undertaken by each region.

Developing People

Table 16: Flights under the Skywest Airlines Sponsorship 2006/2007.

Region	Number of flights
Mid West	8
Goldfields (including Kalgoorlie and Esperance)	5
Great Southern	5
Gascoyne (including Carnarvon and Exmouth)	6
Pilbara	1
Kimberley	12
Total	37

Club Development Scheme

In its sixth year, the Club Development Scheme continued to provide valuable assistance to sport and recreation volunteers to better deliver quality services and activities through their clubs to their members and participants. The key areas of the scheme include grants, resources, club development officers, education and training seminars.

- **Resources** – more than 1,200 Club Development resources were distributed to all levels of the sport and recreation industry. This takes the total number of resources distributed over the six years of the program to nearly 47,000. The resources continue to gain acknowledgement as the industry leader at a national and international level.
- **Regional Implementation** – \$29,700 was allocated to the department's regional offices for club development initiatives. These initiatives included local club conferences and consultancy to clubs.
- **Consultancy** – advice and consultancy was provided to community sport and recreation clubs, particularly through the department's regional offices.

Volunteers in Sport

The Rio Tinto Volunteer Management Scheme is a partnership between the department and the Rio Tinto WA Future Fund to improve the promotion and management of volunteers in sport and recreation.

The Rio Tinto WA Future Fund allocated \$540,000 over four years (2003 – 2007) to implement the scheme. Its main objectives were:

- Identify and respond to current trends and challenges in volunteerism; and
- Help sport and recreation organisations develop sustainable strategies to manage their volunteers more effectively.

The Rio Tinto Volunteer Management Scheme consists of:

- A fulltime project officer to administer the scheme;
- State steering committee – comprising representatives of DSR, Rio Tinto WA Future Fund, Department of Local Government and Regional Development, WA Sports Federation, state sporting associations, local government, the Volunteering Secretariat, and Volunteering WA. .

Volunteer Management Grants – Fifteen grants were distributed to local governments, state sporting associations and volunteer resource centres in regional and metropolitan Western Australia in order to assist these organisations in establishing a volunteer management coordinator

Resources – more than 210 Clubs' Guide to Volunteer Management and 50 Volunteer Management Tool Kits were distributed to sport and recreation clubs.

Consultancy – more than twenty consultations were provided to local government, sporting organisations and community groups regarding volunteer management.

Statewide Club Development Officer Scheme – almost \$2 million over three years was approved to employ 17 Club Development Officers to service 32 local governments. The scheme is a unique opportunity to develop partnerships with local government to build the governance and organisational management capacity of community-based clubs.

Online Information – the department's website contains comprehensive information on volunteer management, as well as examples and templates which can be downloaded by clubs.

Disability Education Program (DEP)

The Disability Education Program is a general sport and physical activity awareness modular training program for teachers, community leaders and sport and recreation club officials and volunteers. It consists of seven three-hour modules covering a range of areas.

The department first entered into a contractual agreement with the Australian Sports Commission to deliver the Disability Education Program on their behalf in 2003/2004.

2006/2007 saw the further expansion of strong partnerships which enhanced the development and delivery of the program in Western Australia and contribute to the sustainability of the program.

These partners include:

- Department of Education and Training (Canning district);
- Notre Dame University;
- Edith Cowen University;
- West Coast TAFE; and
- Great Southern TAFE.

The program also looked at a closer relationship with state sporting associations through the Project Connect program. The department was able to work with identified sports to develop programs for people with disabilities and assist in skills development and participation opportunities.

These partners included:

- Football West
- Table Tennis
- Tennis
- Lawn Bowls

Overall, 64 modules were delivered statewide for both DEP and Project Connect and attended by 911 people.

The state manager and coordinator attended national mid-year meetings in Queensland July 2006 and a national training for all state coordinators in the Australian Capital Territory in January 2007.

Business Management, Legislation and Compliance

Core business management services include human resource management, financial services, information technology, information management including records and information centre, general administration, and reception. Other key services include corporate governance and review, internal audit, risk management, freedom of information, energy smart and recycling programs and complaint handling systems.

The Department of Sport and Recreation has 158 staff primarily located in our Leederville office. The department also has regional staff located in Kununurra, Broome, Karratha, Carnarvon, Geraldton, Kalgoorlie, Northam, Narrogin, Mandurah, Bunbury and Albany.

Following the dissolution of the Recreation Camps and Reserve Board on 30 June 2005 and the transfer of its operations to the Department of Sport and Recreation from 1 July 2005, the Department assumed responsibility for the employment of staff previously engaged by the Board. Staff are located in four camps. A fifth camp is leased to a private operator.

During the reporting year, the department continued to provide input and assistance to the Office of Shared Services, the body responsible for implementing a shared services approach to the delivery of Corporate Services across the Western Australian public sector.

Information Management

The Information Management branch achieved many of its proposed reforms during 2006/2007 and built on them through a review of current systems and planned developments.

- The launch of the department's content management system driven website was achieved in early 2007 with the prospect of an upgrade to be explored in the future.
- A systems review was completed and a new Core Systems Project has been implemented and is currently underway. The detailed design and prototyping specifically relating to the modules for client relationship management (CRM), grants and camps bookings is nearing completion and it is expected that the system will be implemented towards the end of 2007.
- The department enhanced its Wide Area Network (WAN) to provide greater stability, reliability and higher bandwidths for regional office access.
- A Storage Area Network (SAN) and blade server solution was fully implemented resulting in a consolidation of physical servers and improving

hardware efficiency.

- A major upgrade of regional servers took place in November and December 2006 in accordance with the department's hardware replacement program.
- The introduction of video-conferencing facilities in metropolitan and regional offices has been completed and the system is currently being tested and benchmarked.
- The Sports House portal has been implemented as an intranet-based platform and was utilised by regional Sports House staff.
- The department introduced workstation management software into its standard operating environment to provide better software maintenance and to streamline common support-based tasks.
- Regular information management forums were staged to update agency staff on development of information and communications technology and records management principles.

Records Management

The department introduced an electronic document and records management system (EDRMS) in parallel with its previous recordkeeping system. The system has now been implemented in all regional and recreational camp offices across the state. Extensive training was provided to all departmental staff and policies and procedures will be updated to align with the management of electronic documents while adhering to recognised best practice and State Records legislation.

The department has also been actively working towards the revision of the current Business Classification Scheme (BCS) to better accommodate its core business functions.

Information Centre

The Information Centre assists the department to achieve its goals and objectives by providing access to current, relevant and timely library and research services.

In 2006/2007 the Information Centre continued to provide library and research services to other core client groups including the Western Australian Institute of Sport and the Premier's Physical Activity Taskforce. The Information Centre is accessible other client groups including staff of state sporting associations and members of the public.

Major projects achieved in 2006/2007 included:

- Developing strong partnerships with other sports libraries nationally by investigating a journal consortia relationship.
- Cataloguing and organising regional library collections to improve library services to the sport and recreation community in regional Western Australia.
- Enhancing the online publications facility on the department's website.
- Improving services to priority clients by developing personalised current awareness services.

More than 2,000 external clients used the Information Centre during 2006/2007.

Human Resource Management

The department's Human Resources Branch provides services to all staff across the organisation which has a diverse range of occupational groups, covered by a number of different employment arrangements.

Initiatives

Shared Services Arrangements

Throughout the reporting year, the department continued to refocus organisational structures and business processes and to reflect the shared services approach to corporate services being implemented across the Western Australian public sector. The department liaised extensively with the Office of Shared Services to manage issues requiring attention prior to roll-in.

The department commenced a comprehensive data-cleansing program to ensure high quality personnel and payroll data was available to facilitate a smooth transition to the shared services environment. Existing business processes are being reviewed and refined to reflect shared services parameters.

Training and Development

The key component in the department's Training and Development Program during the reporting year was the implementation of a Leadership Development Strategy for senior managers.

In addition, a range of other corporate and individually targeted training and development opportunities and awareness raising programs was promoted to employees throughout the year.

Employee Assistance Program

The department continues to offer employees confidential counseling services to assist in resolving both personal and work related issues.

Graduate assistants, traineeships and work experience

Agency programs promoting employment opportunities to young people continued throughout the reporting year.

In addition to the existing graduate program and the school-based traineeship programs, the department developed a range of attraction and retention initiatives to maintain the employment of younger workers in the organisation.

As well as formalised traineeship arrangements, the department continued to support schools and universities with work placements for students as part of their studies.

Financial Management

The Finance department managed a very busy financial year with throughput of payments and budget increasing substantially over the previous financial year.

Other achievements for the year include:

- All monthly, quarterly and annual reporting deadlines were met;
- Unqualified audit reports were received for the department and the Professional Combat Sports Commission;
- Committee participation and ongoing provision of data for the Office of Shared Services, as part of government's corporate services reform agenda;
- Provision of ongoing financial management training at regular intervals throughout the year;
- Review and amendment of a number of financial operations in line with the new *Financial Management Act 2006* (FMA); including significant amendments to the treatment of assets and associated thresholds; and
- Internal audit reviews conducted during the year reported that internal control systems were operating effectively.

Business Management, Legislation and Compliance

Administration

The Administration area complements each of the core management disciplines of human resources, information management and finance. Major achievements included:

- Induction for all new staff with regard to departmental policies in all areas of administration with particular emphasis placed on requirements in the areas of purchasing and risk management;
- Responsible purchasing and making full use of Common Use Arrangements to achieve procurement savings and compliance with the State Supply Commission policies;
- Rationalisation of the department's vehicle fleet to reduce costs by replacing at least one large six cylinder vehicle with a four cylinder vehicle in regions that have more than one vehicle. Six cylinder vehicles in the Perth office pool were replaced with four cylinder vehicles. One LPG six cylinder station wagon has been retained in the Perth pool for transporting equipment. Safety and comfort remain a priority when choosing an appropriate vehicle;
- Continual monitoring and rectification of building maintenance issues;
- Selection and purchase of up to date electronic equipment to support departmental initiatives; and
- Office fit-out refurbishments undertaken to accommodate additional staff for the department.

Statutory Reporting

Public Sector Standards - Statement of Compliance

Compliance with Public Sector Standards and Ethical Codes

1. No compliance issues arose during 2006/2007 regarding public sector standards.
2. No compliance issues arose during 2006/2007 regarding the WA Code of Ethics.
3. Compliance issues that arose during the financial year 2006/2007 regarding our own agency code of conduct included:
 - Allegations of breach of departmental policy against a staff member (May 2007)
 - Investigation continuing.
4. Significant action taken to monitor and ensure compliance included:
 - Information about Standards and Codes included on agency intranet and in induction materials.
 - Grievance Officer nominees reviewed regularly with rolling refresher training implemented for all Grievance Officers.
 - DSR Code of Conduct and departmental policies and procedures subject to an on-going review with priority areas nominated on an annual basis.

Compliance with Customer Service and Complaints Handling Policy and Guidelines

The department's employee charter incorporates DSR's corporate ethos and values, customer service charter and code of conduct. These are linked to the Public Sector Code of Ethics to provide staff with a comprehensive guide on the required standard of behaviour for the department.

The department's complaints handling policy and procedures are under continual review. The department provides a clear and transparent description of its complaints handling procedure on the agency's website which also gives the public the opportunity to lodge complaints online.

The department received no formal complaints about its services or products from the public under the current procedures during the year.

Disability Services

Equity, access and inclusion are principles on which the department's strategic intent is based. The inter-divisional equity and access committee is responsible for the implementation of the agency's plan.

The department engaged consultant Connell Wagner to run community consultation and draft a new Disability Access and Inclusion Plan (DAIP) required under an amendment to the Disability Services Act 1993 which will be lodged with the Disability Services Commission.

Key achievements against the key outcomes of the department's current plan are:

- The department continues its contractual agreement with the Australian Sports Commission (ASC) to deliver the Disability Education Program on the ASC's behalf. More details on page xx of this report.
- Access to information for staff and external clients has been provided through the services of the department's information centre and on request for an audio format was requested in the DAIP consultation process.
- All new staff were advised of our obligations under the Act during induction programs, 11 sessions held.

Equity and Diversity Plan Objectives

Although the department's EEO, Equity and Diversity Plan 2001 – 2005 expired during the course of the reporting year, the department continued to consolidate the work which had been done in the identified priority areas of youth and people from culturally diverse backgrounds.

Work commenced on the development of an Equal Employment Opportunity Management Plan to replace the EEO Equity and Diversity Plan 2001-2005. This plan will be based on the Equity and Diversity Plan for the Public Sector Workforce 2006-2009 released in June 2006.

Advertising and Marketing Expenditure

In compliance with section 175ZE of the Electoral Act 1907, the Department of Sport and Recreation is required to report on expenditure incurred during the financial year in relation to advertising agencies, market research organisations, polling organisations, direct mail organisations and media advertising organisations.

Statutory Reporting

The details of the report for 2006/2007 are as follows:

Expenditure with Advertising Agencies	124,345.88
Marketforce Productions	
Media Decisions	
Expenditure with Market Research Agencies	225,883.46
The University of Western Australia	
TNS Social Research	
Expenditure with Polling Agencies	NIL
Expenditure with Direct Mail Agencies	NIL
Expenditure with Media Advertising Agencies	10,161.82
Albany Advertiser Pty Ltd	
Boddington Community Newsletter	
Nungarin Newslink Inc	
Sensis	
Telstra	
West Australian Newspapers	
Total Expenditure	360,391.16

Freedom of Information (FOI) Act 1992

The department provides Freedom of Information services to all sectors of the community including the public and media. The department's Freedom of Information Statement is available online in the About Us section of the department's website www.dsr.wa.gov.au.

Of the four (4) FOI applications received, two were for personal information and edited access was given. One application was refused access; that application was partially transferred to another government department. Two applicants requested external reviews.

Recordkeeping Plans

In accordance with Section 19 of the State Records Act 2000 the Recordkeeping Plan is undergoing a review to further align it with the department's recent transition to electronic document management and to ensure that record keeping practices are maintained and aligned with the State Records Act 2000.

Awareness of record keeping procedures and training in policies and processes were highlighted during monthly staff induction sessions to address the roles and responsibilities of employees in relation to compliance with the Recordkeeping Plan.

During 2006/2007, the department successfully implemented TRIM CONTEXT to manage electronic document and record management systems. The

department's training program incorporates records management practices using TRIM CONTEXT. All departmental staff were trained in the use of electronic document management.

Corruption Prevention

During the reporting year the department undertook a review of its risk management framework, including policy and procedure documentation to ensure that appropriate risk management strategies were incorporated to reduce the risk of corruption and misconduct.

The department also built on the staff awareness initiative of previous years, incorporating the inclusion of material related to staff dealing with misconduct and corruption-related issues in the department's induction program.

Substantive Equality

The department has committed to implementing substantive equality in the Sport and Recreation Community Grants Scheme.

The areas of focus through which the implementation of substantive equality has commenced are:

- Assessing the accessibility of the department's grants scheme; and
- conducting a needs analysis on the grants process and associated documentation.

Sustainability

The department embraced the concept of sustainability and produced its first action plan for the period 2005–2007. The resource, *Getting It Right... Now! – Today for Tomorrow*, translated the concept into a sport and recreation environment. Since then the industry has been engaged through various activities:

- Agency clients are being exposed and educated and sustainability principles are being incorporated into their operations.
- The Sports Sustainability Program which facilitates the investment of \$4 million by the state to support the governance and management of sport associations to provide services and participation opportunities throughout the state fully implemented.
- The Life Cycle Cost Guidelines for facilities was launched and is being implemented.
- Roll-out of Strategic Directions for the Western Australian Sport and Recreation Industry (2006–2010).
- Key initiatives continue to be implemented, such as the Rio Tinto Volunteer Visions Project; the Club Development Scheme; the Indigenous Sports Program and the Officiating and Coaching Programs.

Corporate Legislation and Compliance

The Department of Sport and Recreation is a department constituted under the *Public Sector Management Act 1994*.

Legislation impacting on the department's activities:

- *Corruption and Crime Commission Act 2003*
- *Disability Services Act 1993*
- *Equal Opportunity Act 1984*
- *Freedom of Information Act 1992*
- *Financial Management Act 2006*
- *Industrial Relations Act 1979*
- *Library Board of Western Australia Act 1951*
- *Minimum Conditions of Employment Act 1993*
- *Occupational Safety and Health Act 1994*
- *Parks and Reserves Act 1895*
- *Parks and Reserves (Dissolution of the Recreation Camps and Reserve Board) Regulations 2005*
- *Parliamentary Commissioner Act 1972*
- *Perry Lakes Redevelopment Act 2005*
- *Privacy Act 1988 (C'wealth)*
- *Professional Combat Sports Act 1987*
- *Public and Bank Holidays Act 1972*
- *Public Interest Disclosure Act 2003*
- *Public Sector Management Act 1994*
- *Salaries and Allowances Act 1975*
- *Sex Discrimination Act 1984 (Commonwealth)*
- *Sports Drug Testing Act 2001*
- *State Records Act 2000*
- *State Superannuation Act 2000*
- *State Supply Commission Act 1991*
- *Western Australian Sports Centre Trust Act 1986*
- *Workers Compensation and Rehabilitation Act 1981*
- *Working with Children (Criminal Record Checking) Act 2004*

Sponsors

Without the support of sponsors, a great deal of the work of the department would not be possible.

The contribution of our sponsors is gratefully acknowledged.

Major sponsors:

Lotterywest

Healthway Smarter than Smoking

Australian Sports Commission

Alcoa World Alumina Australia

Skywest Airlines

Rio Tinto WA Future Fund



Grants Approved



*Building capacity in
the sport and recreation
industry for the benefit
of all Western Australians.*

In 2006/2007 the Department of Sport and Recreation provided grants to sporting, recreation and community organisations from five distinct funding sources:

Sports Lotteries Account	\$11.5 million
Dept Sport and Recreation Consolidated Fund	\$3.7 million
Sports Wagering Account	\$2.3 million
Healthway	\$0.35 million
Australian Sports Commission	\$0.3 million

This does not include the capital works grants such as the Community Sporting and Recreation Facilities Fund, which is shown in Table 18 on page 55.

The Sports Lotteries Account is administered by the department to provide financial support to sporting organisations for the development of sport in Western Australia.

The *Lotteries Commission Act 1990*, section 22, provides that five percent of the commission's net subscriptions are made available to the Minister for Sport and Recreation from this account. In 2006-2007 this resulted in Lotterywest allocating \$12,000,000 to the Sports Lotteries Account.

The Sports Wagering Account was established through the Gaming and Wagering Commission Act 1987. Funds are achieved from levies paid by licensed suppliers as a result of bets on sporting events under S15 of the Betting Control Act 1954. Unlike the Sports Lotteries Account, this fund does not restrict grants to sport.

In 2006/2007, the Department for Racing, Gaming and Liquor transferred \$2,149,049 to the Sports Wagering Account.

Table 17 combines the five funding sources listed above to show alphabetically, the recipient organisations that benefited from these grant programs.

Grants Approved

Table 17: All organisations that received grants through DSR, excluding Community Sporting and Recreation Facilities Fund grants in 2006/2007.

Organisation Name	Amount	Organisation Name	Amount
ACHPER WA Branch	83,300	Black Swan Tae Kwondo Inc	1,900
Albany and Regional Volunteer Service Inc	750	BMX Sports Western Australia Inc	32,200
Albany Athletics Group	1,250	Boddington Riding Club	750
Albany Basketball Association	1,300	Boulder Speedway Association Inc	1,500
Albany Boardriders	1,150	Bowls WA	100,600
Albany Bowling Club Inc	1,800	Broome Amateur Swimming Club Inc	5,700
Albany Golf Club Inc	680	Broome Basketball Association Inc	1,000
Albany Horseman's Association Inc	4,000	Broome Golf Club	2,600
Albany Little Athletics Centre	600	Broome Junior Senior Motocross Club Inc	7,000
Albany Rifle Club Inc	450	Broome Tennis Club	400
Albany Senior High School	5,000	Broome Touch Football Association	2,000
Albany Surf Life Saving Club	3,870	Bruce Rock Cricket Club Inc	400
Albany Swimming Club Inc	4,000	Bruce Rock Football Club Inc	400
Albany Table Tennis Club	500	Bruce Rock Golf Club Inc	350
Albany Touch Association	1,000	Bruce Rock Narembeen Cricket Association	2,700
Albany Triathlon Club	1,000	Bruce Rock Tennis Club Inc	1,200
Albany Volleyball Association Inc	750	Bunbury and Districts Badminton Association Inc	600
Albany Water Ski Club Inc	3,250	Bunbury and Districts Little Athletics Centre Inc	2,000
Alexander Squash Club Inc	600	Bunbury and Districts Softball Association Inc	600
Amaroo Primary School	15,000	Bunbury Golf Club Inc	5,000
Archery Society of Western Australia	28,350	Bunbury Horse and Pony Club Inc	300
Armada Soccer Club Juniors	1,800	Bunbury Netball Association Inc	1,050
Arthur River Country Club Inc	1,700	Bunbury Rollerskating Club Inc	4,500
Ascot Kayak Club Inc	6,000	Bunbury Rowing Club Inc	8,500
AthleticA	170,000	Bunbury Swimming Club Inc	1,000
AUSSI Masters Swimming WA Branch Inc	36,000	Bunbury Triathlon Club Inc	5,750
Australian Bowhunters Association Inc	5,000	Burekup and District Country Club Inc	500
Australian Karate Federation WA Inc	28,000	Burracoppin Football Club	500
Australian Karting Association (WA) Inc	19,500	Busselton Bowling Club Inc	1,100
Australian Rugby Union Ltd	2,000	Busselton Strikers Softball Club Inc	600
Australian Shukokai Karate Association N/W Branch	1,000	Caledonian Society of Albany Inc	500
Australian Sports Anti-Doping Authority	20,000	Calisthenics Association of WA Inc	25,000
Australian Stock Horse Society Great Southern Branch	300	Canoeing Western Australia Inc	71,500
Avon Valley Ladies Golf Association Inc	3,500	Capel Horse and Pony Club	300
Avon Zone Pony Club Assoc	5,000	Carnarvon District Shooting Sports Association	300
Badminton Association of Western Australia Inc	40,000	Carnarvon Junior Cricket Council	1,500
Balkuling Horse and Pony Club	1,500	Carnarvon Junior Soccer Association	1,000
Baseball WA Ltd	330,650	Carnarvon Netball Association	3,300
Basketball South West Inc	17,500	Carnarvon Softball Association	1,500
Bencubbin Golf Club	4,800	Carnarvon Speedway Club Inc	4,200
Beverley Offroad Motorsports Association Inc	3,000	Central Districts Regional Cricket Association	5,400
Bibbulmun Track Foundation Inc	16,200	Central Districts Tennis Association Zone 3	16,900
Billiards and Snooker Association of WA Inc	17,000	Central Midlands Zone 3 Country Swimming	8,500
		Committee WASA Inc	

Organisation Name	Amount
Chapman Valley Football Club	4,900
Chess Association of WA	5,000
Churches of Christ Sport and Recreation Association Inc	4,600
City of Albany	2,100
City of Bayswater	50,000
City of Bunbury	65,000
City of Bunbury Surf Lifesaving Club Inc	3,000
City of Canning	25,000
City of Geraldton	50,000
City of Gosnells	27,000
City of Joondalup	65,000
City of Mandurah	4,500
City of Perth	10,000
City of Rockingham	29,000
City of South Perth	52,000
City of Stirling	81,900
City of Swan	15,000
City of Wanneroo	20,000
Clackline/Toodyay Karate	2,000
Confederation of Australian Motor Sport WA	56,000
Coolgardie Community Sports Association Inc	650
Corrigin Netball Club Inc	400
Cowaramup District Social Club Inc	800
Croquet West	19,700
Dancesport WA	14,350
Deanmill Football Club Inc	500
Denmark Motorcross Club Inc	3,000
Denmark Surf Life Saving Club Inc	7,300
Denmark Walpole Junior Football Club Inc	300
Denmark/Walpole Football Club	1,250
Department for Planning and Infrastructure	88,000
Department of Consumer and Employment Protection	15,000
Department of Education and Training	725,000
Department of Health	50,000
Department of Sport and Recreation	637,599.70
Derby 4 Kids Inc	1,200
Derby Amateur Swimming Club	800
Disabled Recreation Club Inc	15,000
Dongara Junior Football Club	900
Donnybrook and Districts Junior Football Council Inc	5,000
Dragon Boating WA Inc	5,000
Dudley Park Bowling and Recreation Club Inc	600

Organisation Name	Amount
Dumbleyung Gymnastics Club	3,000
Dumbleyung Hockey Club	500
Dumbleyung Lakeview Golf Club Inc	1,000
Dumbleyung Tennis Club Inc	900
Eastern Districts Lawn Tennis Association Zone 5	2,700
Eastern Goldfields BMX Club	1,500
Eastern Goldfields Cycle Club Inc	1,500
Eastern Goldfields Gun Club Inc	600
Eastern Goldfields Hockey Association Inc	10,500
Eastern Goldfields Little Athletics Association Inc	3,000
Eastern Goldfields Medical Division of General Practice LTD	800
Eastern Goldfields SHS Education Support Centre	1,000
Eastern Goldfields Squash Rackets Association	1,500
Eastern Goldfields YMCA Youth Services	15,935
Eaton Bowling and Social Club Inc	300
Equestrian Federation of Australia WA Branch	95,100
Esperance Amateur Swimming Club Inc	1,500
Esperance Basketball Association Inc	5,000
Esperance Bay Yacht Club Inc	3,000
Esperance Bowling Club Inc	500
Esperance District Football Association Inc	2,500
Esperance District Recreation Association	5,000
Esperance Goldfields Surf Life Saving Club	4,000
Esperance Motorcycle Club	400
Esperance Squash Club Inc	500
Exmouth Game Fishing Club Inc	1,000
Exmouth Gymnastics Club	600
Exmouth Horse and Pony Club Inc	400
Fairbridge Western Australia Inc	1,480
Federation of Western Australia Police and Citizens Youth Club - Bunbury	2,000
Federation of Western Australia Police and Citizens Youth Club - Carnarvon	11,500
Federation of Western Australian Police and Citizens Youth Club - Geraldton	4,440
Federation of Western Australian Police and Citizens Youth Club - Armadale	4,900
Federation of Western Australian Police and Citizens Youth Club - Kensington	23,300
Federation Sport Bocce of WA Inc	2,500
Fishers with Disabilities Association Incorporated	10,000
Football West Limited	291,000
Friends of the Cape to Cape Track Inc	1,000

Grants Approved

Organisation Name	Amount	Organisation Name	Amount
Future Visions Inc	8,100	Hockey Australia Inc	37,000
Garnduwa Amboorny Wirnan Aboriginal Corporation	235,355	Hyden Tennis Club	750
Gascoyne Football Association Inc	2,500	Institute of Aquatic and Recreation Management	1,500
Gascoyne Off Road Racing Club Inc	1,500	Integral Health and Fitness	8,000
Gascoyne Region Swimming	2,700	International Practical Shooting Conf WA Inc	12,000
Geraldton Amateur Basketball Assoc Inc	13,000	ISHAR Multicultural Women's Health Centre Inc	3,700
Geraldton Amateur Swim Life Saving Club	6,000	Joondalup Lakers Hockey Club	3,800
Geraldton and Districts Badminton Association	8,060	Judo Federation of Australia WA Inc	10,000
Geraldton Board Riders Club Inc	2,800	Kalbarri Sport and Recreation Inc	1,825
Geraldton Golf Club Inc	1,500	Kalgoorlie Amateur Swimming Club	600
Geraldton Hockey Association Inc	9,500	Kalgoorlie Boulder Basketball Association	1,200
Geraldton Junior Soccer Association	11,000	Kalgoorlie PCYC	435
Geraldton Midwest Sports Federation Inc	59,800	Kalgoorlie Railways Ladies Bowling Club	230
Geraldton Mountain Bike Club Inc	1,450	Kalgoorlie Tri Club Inc	6,150
Geraldton Softball Association	500	Kambalda Equestrian Club	1,100
Geraldton Sporting Aboriginal Corporation	1,500	Karalundi Aboriginal Education Centre	50,000
Geraldton Squash Rackets Association	1,000	Karingal Neighbourhood Centre Inc	10,000
Geraldton Surf Life Saving Club	920	Karlgarin Hyden Hockey Club Inc	600
Geraldton Touch Association	2,000	Karratha Amateur Basketball Association	1,000
Geraldton Water Polo Association	2,000	Karratha Amateur Swimming Association	750
Girrawheen Senior High School	4,400	Karratha and Districts Junior Soccer Association	3,250
Gnowangerup Sporting Complex Management Committee Inc	2,000	Karratha BMX Club Inc	1,700
Goldfields Amateur Water Polo Association	1,000	Karratha Gymnastics Club Inc	2,000
Goldfields Disabled Sports Zone 4 Inc	5,500	Karratha Touch Association	600
Goldfields Junior Development Association Inc	9,100	Katanning Country Club Inc	3,300
Goldfields Oh Do Kwan Taekwondo Academy Inc	1,600	Katanning Regional Little Athletics Centre	1,500
Goldfields Soccer Association Inc	500	Kellerberrin Golf Club Inc	490
Goldfields Tennis Club Inc	1,000	Kenyan Community of Western Australia Incorporated	5,000
Gorgon Upstream Joint Venture	15,000	Kimberley Football Association	10,000
Gosnells Cricket Club Inc	10,000	King River Horse and Pony Club Inc	3,000
Gosnells Women's Health Service Inc	4,800	Kojonup Equestrian Club	400
Great Northern 8 Ball Association Inc	600	Kukerin-Dumbleyung Football Club	500
Great Southern Basketball Development Program	5,000	Kulin Bowling Club Inc	620
Great Southern Regional Cricket Board	7,000	Lacrosse West Inc	23,000
Great Southern Riders Squad	2,500	Lake Grace Golf Club Inc	450
Greenough Polo Crosse Club	1,200	Lake Kununurra Golf Club Inc	600
Greenough Western Riding club Inc	500	Lawley Park Tennis Club	1,000
Gridiron West Inc	11,000	Leave No Trace Australia Limited	10,000
Gymnastics Western Australia	173,200	Leisure Institute of WA - Aquatics	22,000
Handball West	5,000	Lockridge Senior High School	5,100
Hang Gliders Association of WA	2,500	Lower Great Southern Hockey Association	1,850
Hedland Junior Football Association	1,000	Mandurah Amateur Swimming and Lifesaving Club	2,650
Hedland Touch Association	2,750	Mandurah Basketball Association	9,800

Organisation Name	Amount
Mandurah Board Riders Club	400
Mandurah Croquet and Recreation Club	500
Mandurah Hockey Club	2,200
Mandurah Hockey Stadium	6,800
Mandurah Junior Baseball Club Inc	2,850
Mandurah Netball Association	5,000
Mandurah Offshore Fishing and Sailing Club	3,000
Mandurah Pirates Rugby Union Football Club	1,750
Mandurah Triathlon Club Inc	650
Marching WA Inc	5,000
Margaret River Boardriders Club Inc	1,000
Margaret River Karate Club Inc	1,500
Melville Water Polo Club	300,000
Merredin Districts Amateur Basketball Association	1,000
Merredin Netball Association	500
Metropolitan Migrant Resource Centre Inc.	8,500
Mid West Regional Cricket Board	7,000
Midlands Football Development Council Inc	7,500
Midwest Gascoyne Netball Region	9,000
Midwest Regional Athletics Development Council	950
Midwest Regional Athletics Development Council Inc	3,100
Midwest Regional Football Development Council Inc	7,000
Moorabinda Croquet Club Inc	200
Moore Districts Zone 2 Tennis Association	6,000
Motorcycling Australia WA Inc	98,000
Muslim Social and Sports Association WA Inc	1,000
Narembeen Golf Club Inc	600
Narrogin Equestrian Association	1,450
Narrogin International Rules Basketball	500
Narrogin Pony and Riding Club Inc	1,500
National Heart Foundation of Australia WA Division	9,000
National Trust of Australia WA	5,000
Netball WA	360,750
Newdegate Gymnastics Club	15,000
Ningaloo Whaleshark Festival Incorporated	4,160
North Albany Senior High School	3,000
North Kalgoorlie Cricket Club	500
North West Netball Region Inc	28,290
North West Regional Gymnastics Association	25,650
Northam and Districts Little Athletics Centre Inc	2,000
Northam Cricket Association	2,000
Northam Indoor Hockey Association	1,200
Orienteering Association of WA	20,000

Organisation Name	Amount
Outdoors WA	155,000
Parks and Leisure Australia WA Region	57,200
Pearl Coast Gymnastics Club Broome Inc.	6,400
Peel Bowling and Social Club	1,800
Peel District Cycling Club Inc	2,150
Peel District Football Development Commission	5,500
Peel Dynamic Gymsports Incorporated	1,325
Peel Regional Soccer Council	7,350
Perth Dynamo Football Club	3,000
Pinjarra Equestrian Assn Inc	2,000
Polocrosse Association of Western Australia	20,000
Pony Club Association of WA Central Zone	4,500
Pony Club Association of Western Australia Inc	41,000
Port Hedland Baseball Association Inc	2,500
Port Hedland Motorcycle Club	1,000
Port Hedland Senior Cricket Association Incorporated	650
Port Hedland Softball Assoc	1,000
Port Hedland Speedway Club Inc	750
Professional Combat Sports Commission	51,000
Railways Football Club Kalgoorlie Inc	1,500
Rainbow Coast Neighbourhood Centre Inc	3,190
Recfishwest	40,000
Recreation and Sport Network Inc	45,000
Roe District Men's Hockey Association	800
Roe Districts Women's Hockey Assn Inc	5,000
Rollersports Association of WA Inc	33,000
Rowing WA	107,200
Royal Life Saving Society Australia WA Branch Inc	186,000
School Sport WA	12,000
Scripture Union	5,000
Seniors Recreation Council of WA Inc	50,935
Senses Foundation Inc	31,200
Shire of Ashburton	500
Shire of Brookton	50,000
Shire of Broome	50,000
Shire of Bruce Rock	2,000
Shire of Carnarvon	8,500
Shire of Chapman Valley	5,000
Shire of Coolgardie	22,000
Shire of Cranbrook	26,000
Shire of Dardanup	2,000
Shire of Denmark	300

Grants Approved

Organisation Name	Amount	Organisation Name	Amount
Shire of Donnybrook-Balingup	2,000	South West Netball Region Inc	16,400
Shire of Dumbleyung	1,500	South West Orienteering Trekkers Inc	500
Shire of East Pilbara	30,500	South West Regional Football Council Inc	7,900
Shire of Exmouth	49,500	South West Tennis Association - Tennis West Zone 6	7,000
Shire of Gnowangerup	50,000	South West Women's Health and Information Centre Inc	20,000
Shire of Goomalling	3,200	South Western Bowling Zone Inc	4,500
Shire of Harvey	6,000	Southern Country Ladies Bowling Zone	2,500
Shire of Irwin	20,000	Southern Cross Golf Club Inc	450
Shire of Katanning	12,000	Southern Districts Dressage Club Inc	2,500
Shire of Katanning - Katanning Leisure Centre	400	Southern Districts Touch Association Inc	4,000
Shire of Kondinin	23,000	Southern Ocean Surfers Inc	1,500
Shire of Kulin	3,500	Southwest Bowmen Inc	300
Shire of Lake Grace	15,000	Spalding Horse and Pony Club	1,000
Shire of Leonora	11,840	Sporting Shooters Association of Australia WA Inc.	650
Shire of Manjimup	1,000	Sports Medicine Australia WA Branch	85,000
Shire of Merredin	15,000	Stirling City Rangers Hockey Club	1,200
Shire of Moora	2,500	Stirling Senators Basketball Association Inc	5,000
Shire of Morawa	16,000	Surf Life Saving Western Australia Inc	449,470
Shire of Mukinbudin	50,000	Surfing Western Australia Inc	119,300
Shire of Mundaring	20,000	Swan City Youth Service Incorporated	14,000
Shire of Nannup	7,000	Taekwondo Western Australia Inc	13,000
Shire of Northampton	5,000	Tennis West	174,800
Shire of Roebourne	12,500	Tennis West - Zone 1	9,420
Shire of Upper Gascoyne	500	Tennis West - Zone 9	5,000
Shire of Waroona	3,500	Tennis West Goldfields Zone	1,650
Shire of West Arthur	9,900	Tennis West Zone 11	3,500
Shire of Wiluna	875	Tennis West Zone 7	6,000
Shire of Wyndham East Kimberley	65,000	Tenpin Bowling Association of WA Inc	25,000
Shire of York	2,450	The Escape Youth Centre	4,600
Show Horse Council of WA Inc	900	The Goldfields Netball Region Incorporated	2,500
Sikh Association of Western Australia	5,000	The Kalgoorlie and Districts Pony Club Inc	3,350
South East Runners	1,750	The School Volunteer Program Inc	147,000
South Eastern Zone - Pony Club Association of WA	5,000	Tom Price Men's Softball Association	600
South Fremantle Football Club	800	Tom Price Motor Cycle Club Inc	600
South Metropolitan Health Service	15,000	Toodyay Tennis Club Inc	500
South Perth Women's Hockey Club	850	Touchwest	105,000
South West - Region 1 Country Swimming Committee WASA Inc	3,000	Town of Cambridge	4,000
South West Cricket Association Inc	8,200	Town of East Fremantle	15,000
South West Cycle Club Inc	5,000	Town of Kwinana	53,500
South West Football Development Trust Council	11,100	Town of Narrogin	500
South West Goju-Ryu Karate-Do Association	2,100	Town of Northam	5,500
South West Goju-Ryu Karate-Do Association Inc	1,500	Town of Port Hedland	860
South West Hockey Association Inc	13,800	Town of Vincent	10,000

Organisation Name	Amount
Triathlon WA	53,600
University of WA Sport and Recreation Association	47,000
Upper Great Southern Hockey Association	8,300
Volleyball WA	102,000
WA Amateur Wrestling Association Inc	12,000
WA Blind Bowling Association	300
WA Council of the Australian Power Boat Association	5,000
WA Disabled Sports Association	187,000
WA Disabled Water Ski Club	2,900
WA Eight Ball Federation Inc	23,000
WA Gun Club	480,000
WA Ice Hockey Association Inc	35,000
WA Kitesurfing Association Incorporated	1,410
WA Ladies Bowling Association	6,000
WA Police Legacy Inc	1,000
WA Rifle Association	37,000
WA Rugby League Inc	92,500
WA Rugby Union Inc	105,000
WA Shooting Association	36,000
WA Softball Association Inc	78,000
WA Squash	67,500
Wagin Amateur Swimming Club Inc	500
Walpole Sport and Recreation Centre Inc	9,400
Waroona Amateur Basketball Assoc	1,300
WASA Region 5 Swimming	5,700
Weightlifting Western Australia Inc	7,000
West Australian Amateur Boxing Association	30,000
West Australian Campdraft Council Inc	1,000
West Australian Cycling Federation Inc	124,250
West Australian Endurance Riders Association	1,000
West Australian Football Commission Inc	401,300
West Australian Gliding Association Inc	12,000
West Australian Kendo Renmei	3,900
West Australian Mountain Bike Association Inc	1,000
West Australian Pistol Association Inc	22,000
West Australian Small Bore Rifle Association Inc	5,000
West Australian State Parachute Council Inc	11,062
West Coast Gymnasts	17,000
West Perth Football Club	10,000
West Pilbara Softball Organisation Inc	2,750
Western Australian Association for the Development of Role Models and Leaders Inc	10,000
Western Australian Basketball Federation	162,500
Western Australian Clay Target Association Inc	24,000

Organisation Name	Amount
Western Australian Cricket Association Inc	159,675
Western Australian Darts Council Inc	20,000
Western Australian Diving Association Inc	105,000
Western Australian Fencing Association	48,200
Western Australian Field and Game Association Inc	11,000
Western Australian Flying Disc Association	5,000
Western Australian Golf Association Inc	66,000
Western Australian Hockey Association Inc	266,300
Western Australian Ice Skating Association Inc	20,000
Western Australian Institute of Sport Inc	4,740,040
Western Australian Lacrosse Association Inc	45,000
Western Australian Local Government Association	85,000
Western Australian Olympic Council Inc	235,000
Western Australian Rogaining Association Inc	16,000
Western Australian Speedway Commission Inc	80,000
Western Australian Sports Federation	554,000
Western Australian Swimming Assn Inc	304,348
Western Australian Table Tennis Association Inc	15,000
Western Australian Tandem Cycling Advisory Council	21,000
Western Australian Water Polo Inc	100,000
Western Australian Water Ski Association Inc	13,650
Western Australian Waveski Association Inc	5,000
Westonia Telecentre	1,500
Wheatbelt Netball Region	1,000
Wheatbelt Regional Cricket Council Inc	5,500
Wheatbelt Regional Football Development Council Inc	7,500
Wheatbelt Sports Council Inc	3,000
Wheelchair Sports WA Assoc Inc	40,000
Whitford Hockey Club	1,600
Whitfords Little Athletics Club	1,100
Wildcats 2000 Pty Ltd	35,000
Women's Golf Western Australia Inc	48,000
Women's Health Care Association	19,900
Women's Sport Foundation of WA Inc	56,000
Wongan Hills Bowling Club	800
Yachting Western Australia Inc	101,000
Yangebup Lakes Little Athletics Club	700
Youth Involvement Council Inc	2,000
Total	18,144,090

Community Sporting and Recreation Facilities Fund Approvals (CSRFF)



*Priority is given to projects
that lead to facility sharing
and rationalisation.*

This is a Treasury Trust Fund administered by the department to provide financial assistance to local governments and sporting and recreation organisations for the provision of well-planned capital works facilities which can lead to increases in physical activity levels.

Through the CSRFF program, grants, usually of up to one-third of the estimated project cost, are available to community groups and local governments. Priority is given to projects that lead to facility sharing and rationalisation. Multi-purpose facilities reduce infrastructure required to meet similar needs and increase sustainability.

Each year, grants are allocated over a triennium of financial years. In 2006 funds were allocated for 2006/2007, 2007/2008 and 2008/2009. Grants are categorised as either annual grants or forward planning grants.

Annual grants are allocated to projects with an estimated value between \$7,500 and \$270,000. Grants in this category must be claimed in the 2006/2007 financial year.

Forward planning grants are allocated to projects of a more complex nature requiring extensive planning, with a total value in excess of \$270,000. These projects may be allocated funds in any of the three years of the triennium.

All CSRFF grant payments are made in the name of the applicant body, through the local government in which the project is to be undertaken.

Community Sporting and Recreation Facilities Fund Approvals (CSRFF)

Table 18: CSRFF approved grants 2006/2007

Organisation	Project	Amount
Bakers Hill Golf Club	upgrade fifteen existing tees and installation of three new synthetic tees	3,800
Ballidu Tennis Club	resurfacing two courts with synthetic grass	9,726
Beverley Bowling and Croquet Club	installation of one synthetic bowling green with lighting	71,500
Boddington Tennis Club Inc	resurfacing of six existing hardcourts with synthetic turf	45,000
Boxwood Hills Combined Sports Club	installation of disabled ablutions and upgrade of facilities at Boxwood Hill Combined Sports Club	35,000
Boyup Brook Hockey Council Inc	construction of a spectator shelter and storage area for hockey and cricket	12,858
Broome Junior/Senior Motocross Club Inc	construction of an undercover area to provide shade to riders	10,000
Carnarvon Bowling Club Inc	installation of disabled toilets and members spectator area	9,091
Carnarvon Tennis Club Inc	resurfacing of eight tennis courts and upgrade lighting to six courts	30,143
City of Albany	construction of an active reserve and associated infrastructure at Bayonet Head – Lower King precinct	269,603
City of Armadale	upgrade of floodlighting at William Skeet Reserve	10,000
City of Armadale	upgrade of floodlighting at Gwynne Park	5,000
City of Armadale	construction and resurfacing of two tennis courts at Cross Park	6,600
City of Armadale	upgrade of floodlighting to two greens at Armadale Bowling Club	15,000
City of Armadale	replacement of sports lighting at Frye Park – stage 1	11,000
City of Bayswater	construction of multi-use clubrooms at RA Cook Reserve	265,000
City of Bayswater	upgrade to ablutions, storeroom and officials room at Houghton Reserve	21,000
City of Bayswater	replacement of four existing grass courts with synthetic grass with floodlighting at Bayswater Tennis Club	90,000
City of Belmont	installation of lighting to four courts and conversion of two grass courts into hard courts at Belmont Tennis Club	40,000
City of Geraldton	development of Eighth Street Sporting Precinct Master/Concept Plan	15,151
City of Gosnells	development of two facilities incorporating changerooms, kiosk, meeting rooms, storage and public access amenities at Tom Bateman Reserve	618,750
City of Joondalup	upgrade of training lights at Windermere Reserve	21,166
City of Mandurah	development of sporting facilities at Meadow Springs Regional Open Space	1,284,000
City of South Perth	feasibility study for the development of the George Burnett Leisure Centre	15,000
City of Stirling	upgrade and installation of floodlighting at Carine Regional Open Space (East)	13,626
City of Stirling	upgrade and installation of floodlighting at Charles Riley Reserve (lower level)	13,403
City of Stirling	upgrade and installation of floodlighting at Richard Guelfi Reserve	8,854
City of Stirling	upgrade and installation of floodlighting at Walter Road Reserve	13,276
City of Stirling	upgrade and installation of floodlighting at Wordsworth Reserve	8,773
City of Swan	upgrade of floodlighting at Baskerville Oval	58,000
City of Wanneroo	installation of floodlighting at Oldham Reserve – stage 1	42,892
City of Wanneroo	upgrade and installation of lighting at Gumblossom Reserve	220,075
City of Wanneroo	construction of changeroom/clubroom facility at Gumblossom Reserve	230,648
Collie Bowling Club Inc	installation of two synthetic bowling greens and drainage	156,954
Derby Rodeo and Horseriders Association	replacement of fencing at rodeo grounds in Derby	8,464
Dumbleyung District Club (Inc)	construction of disabled ablutions	5,000
East Fremantle Junior Football Club	extension to clubroom for storage	4,500

Community Sporting and Recreation Facilities Fund Approvals (CSRFF)

Organisation	Project	Amount
Exmouth Yacht Club	construction of ablution facility	19,555
Hensman Park Tennis Club Inc	conversion of three grass courts to synthetic surface with lighting and fencing	40,266
Jerramungup District High School P and C Association	installation of solar heating at the Jerramungup swimming pool	10,666
Kalbarri Golf and Bowling Club Inc	installation of one synthetic bowling green	67,000
Kalbarri Sport and Recreation Inc	extension of existing sport and recreation facility at Kalbarri Town Oval	85,500
Katanning and Districts Pony Club Inc	installation of safety fencing	3,500
King River Horse and Pony Club Inc	replacement of old pony wooden yards with steel yards	7,183
Kojonup Tennis Club Inc	resurfacing of eight tennis courts	7,600
Mandurah Hockey Stadium	resurfacing of synthetic hockey pitch	60,000
Manning Memorial Bowling Club Inc	installation of one synthetic bowling green	51,000
Melville Cricket Club Inc	upgrade of two synthetic pitches and extension to two centre turf wicket blocks at Tompkins Park	13,600
Mingenew Football Club	installation of lighting at Mingenev Recreation Ground Oval	17,506
Moonyoonooka Polocrosse Club	installation of irrigation system using recycled water to polocrosse, horse and pony and cross country grounds	27,834
Mosman Park Bowling Club Inc	installation of one synthetic bowling green	54,000
Mosman Park Football Club	installation of additional floodlighting at Tom Perrott reserve	12,000
Munglingup Golf Club	upgrade of clubrooms, ablution block including disabled toilets	42,400
North Beach Tennis Club Inc	upgrade of floodlighting to Tennis Australia standard	5,500
North Fremantle Bowling Club	construction of perimeter fencing around two tennis courts	7,000
Northcliffe Family Centre Inc	construction of a multi-purpose skate, blade and bike park	37,098
Osborne Park Bowling Club	installation of floodlighting	7,000
Pinjarra Golf Club (Inc)	construction of a practice fairway facility	39,060
Port Bouvard Sport and Recreation Club Inc.	construction of four tennis courts and minor clubhouse upgrade	96,500
Quinninup Community Association Inc	installation of new synthetic cricket wicket at the Quinninup town oval	2,513
Royals Football and Sporting Club Inc	installation two cricket training nets at Centennial Oval	5,000
Safety Bay Bowling and Recreation Club	installation of floodlighting to two greens	14,000
Scarboro Surf Lifesaving Club	refurbishment of ablutions	30,000
Shire of Ashburton	feasability study for the redevelopment of the Paraburdoo and Tom Price Aquatic Centres	30,000
Shire of Augusta-Margaret River	upgrade to Cowaramup Oval including resurfacing, reticulation, turf wicket and relocation of synthetic wicket	47,833
Shire of Bruce Rock	resurfacing of the golf tees with a synthetic surface	4,278
Shire of Bruce Rock	relocation of four tennis courts and two netball courts	120,000
Shire of Carnarvon	structural report for the redevelopment of the Carnarvon Aquatic Centre	6,000
Shire of Chittering	construction of ablutions at Muchea Hall	18,000
Shire of Dalwallinu	construction of new ablutions at Pithara Speedway Club	19,000
Shire of Dalwallinu	installation of one synthetic green at Kalannie Bowling Club	50,900
Shire of Derby-West Kimberley	construction of a skate park at Derby	34,153
Shire of Derby-West Kimberley	development of a master plan for the Fitzroy Crossing Recreation Precinct	14,700
Shire of Donnybrook-Balingup	upgrade of Balingup Oval including reticulation and floodlighting	78,700
Shire of Dowerin	relocation of sporting facilities to the Town Oval	455,000

Organisation	Project	Amount
Shire of Dumbleyung	upgrade of internal facilities and ablutions at the sports avilion at Nenke Park	54,000
Shire of East Pilbara	modifications to the Newman Recreation Centre to increase size of fitness centre, meeting room and childcare facilities	330,000
Shire of Esperance	construction of an indoor sports stadium at Bay of Isles Leisure Centre	1,750,000
Shire of Gnowangerup	installation of cricket nets at the Gnowangerup Sporting Complex.	2,500
Shire of Gnowangerup	installation of solar heating at the Gnowangerup Swimming Pool	14,000
Shire of Harvey	upgrade of Meriden Park including reticulation, two junior soccer pitches and shelter	26,171
Shire of Irwin	construction of two indoor courts and changerooms at the Irwin Recreation Centre – Stage 1	1,174,000
Shire of Kalamunda	construction of additional ablutions and kitchen/kiosk facility at the Ray Owen Centre	179,757
Shire of Kojonup	installation of new cricket practice nets at the sports oval	13,000
Shire of Kojonup	construction of a disabled ramp at the Sports Complex	6,666
Shire of Lake Grace	relocation and construction of sporting facilities at the Lake Grace Sporting Precinct – Stage 1	245,000
Shire of Meekatharra	installation of four light towers at the town oval	46,666
Shire of Narembeen	replacement of the 33 metre pool with a 25 metre pool and related infrastructure at Narembeen	333,333
Shire of Northam	installation of wet deck, half basketball court, shade sails and new ladders at Wundowie swimming pool	60,527
Shire of Roebourne	redevelopment of the primary school oval to replace Gus Jagar Oval at Roebourne	290,000
South Bunbury Cricket Club Inc	installation of additional cricket practice net and upgrade to existing nets at Forrest Park	6,361
South Perth Junior Football Club	upgrade of floodlighting at Ernest Johnson Oval	24,520
Thornlie Bowling Club Inc	upgrade to clubhouse including kitchen, disabled toilet, storage plus office and committee room	48,585
Thornlie Football and Sportsman's Club	refurbishment of ablutions at Berehaven Oval	18,000
Tingledale Tennis Club	construction of retaining walls to provide disabled access	3,866
Tom Price Diamond Club Inc	upgrade of facilities including changerooms and a meeting room at Tjulina Oval	51,000
Town of Bassendean	installation of additional floodlighting at Jubilee Reserve	27,865
Town of Victoria Park	upgrade of clubrooms including ablutions, changerooms and kitchen at Fraser Park	179,848
Troy Park Sports Association	upgrade of floodlighting at Troy Park	50,883
Walpole Country Club Inc	installation of one synthetic bowling green	51,000
Yungngora Community Incorporated	construction of covered basketball courts	200,000
Total		10,528,246



AUDITOR GENERAL

INDEPENDENT AUDIT OPINION

To the Parliament of Western Australia

**DEPARTMENT OF SPORT AND RECREATION
FINANCIAL STATEMENTS AND KEY PERFORMANCE INDICATORS FOR
THE YEAR ENDED 30 JUNE 2007**

I have audited the accounts, financial statements, controls and key performance indicators of the Department of Sport and Recreation.

The financial statements comprise the Balance Sheet as at 30 June 2007, and the Income Statement, Statement of Changes in Equity, Cash Flow Statement, Schedule of Income and Expenses by Service, and Summary of Consolidated Account Appropriations and Income Estimates for the year then ended, a summary of significant accounting policies and other explanatory Notes.

The key performance indicators consist of key indicators of effectiveness and efficiency.

Director General's Responsibility for the Financial Statements and Key Performance Indicators

The Director General is responsible for keeping proper accounts, and the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Treasurer's Instructions, and the key performance indicators. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements and key performance indicators that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; making accounting estimates that are reasonable in the circumstances; and complying with the Financial Management Act 2006 and other relevant written law.

Summary of my Role

As required by the Auditor General Act 2006, my responsibility is to express an opinion on the financial statements, controls and key performance indicators based on my audit. This was done by testing selected samples of the audit evidence. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion. Further information on my audit approach is provided in my audit practice statement. Refer "<http://www.audit.wa.gov.au/pubs/Audit-Practice-Statement.pdf>".

An audit does not guarantee that every amount and disclosure in the financial statements and key performance indicators is error free. The term "reasonable assurance" recognises that an audit does not examine all evidence and every transaction. However, my audit procedures should identify errors or omissions significant enough to adversely affect the decisions of users of the financial statements and key performance indicators.

Department of Sport and Recreation

Financial Statements and Key Performance Indicators for the year ended 30 June 2007

Audit Opinion

In my opinion,

- (i) the financial statements are based on proper accounts and present fairly the financial position of the Department of Sport and Recreation at 30 June 2007 and its financial performance and cash flows for the year ended on that date. They are in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Treasurer's Instructions;
- (ii) the controls exercised by the Department provide reasonable assurance that the receipt, expenditure and investment of money, the acquisition and disposal of property, and the incurring of liabilities have been in accordance with legislative provisions; and
- (iii) the key performance indicators of the Department are relevant and appropriate to help users assess the Department's performance and fairly represent the indicated performance for the year ended 30 June 2007.



COLIN MURPHY
AUDITOR GENERAL
24 September 2007

Certification of Financial Statements

for the year ended 30 June 2007

The accompanying financial statements of the Department of Sport and Recreation have been prepared in compliance with the provisions of the Financial Management Act 2006 from proper accounts and records to present fairly the financial transactions for the financial year ended 30 June 2007 and the financial position as at 30 June 2007.

At the date of signing we are not aware of any circumstances which would render any particulars included in the financial statements misleading or inaccurate.



David Parrick
Chief Financial Officer



Ron Alexander
Accountable Officer

17 September 2007

Report on Operations

for the year ended 30 June 2007

Actual performance compared to Resource Agreement targets

Financial Targets

	2007 Target (1) \$000	2007 Actual \$000	Variation (2) \$000
Total cost of services (expense limit) (sourced from Income Statement)			
Explanation of variance Grants expenditure was reduced \$40.4M as a result of the indefinite deferral of Members Equity Stadium (\$30.3M) and the repositioning of CSRFF grants (\$7.2M). This was offset by increased expenditure on Employee Benefits (\$2.0M) and Supplies and Services (\$3.0M)	93,654	56,996	(36,658)
Net cost of services (sourced from Income Statement)			
Explanation of variance In addition to the explanation provided above the Department generated an additional \$1.0M in User Charges and Fees and \$1.5M in Other Revenue.	90,441	50,784	(39,657)
Total equity (sourced from Balance Sheet)			
Explanation of variance Equity increased as a result of an increase in Reserves (\$0.2M) and higher than anticipated Contributed Equity (\$2.0M)	27,572	29,888	2,316
Net increase/(decrease) in cash held (sourced from Cash Flow Statement)			
Explanation of variance In addition to the movements highlighted in the Net Cost of Services above there were additional purchases of non-current assets as part of the Camps Facilities upgrade (\$2.0M).	(2,037)	(3,952)	(1,915)
	No.	No.	No.
Approved full time equivalent (FTE) staff level	147	158	11

(1) As specified in the budget statements for the 2006-07

(2) Further explanations are also contained in Note 34 'Explanatory Statement' to the financial statements

Income Statement

for the year ended 30 June 2007

	Note	2007 \$'000	2006 \$'000
COST OF SERVICES			
Expenses			
Employee benefits expense	6	11,650	9,583
Supplies and services	7	11,078	4,832
Depreciation and amortisation expense	8	961	639
Accommodation expenses	9	1,399	1,092
Grants and subsidies	10	29,227	21,765
Capital user charge	11	2,094	1,947
Other expenses	12	588	252
Loss on disposal of non-current assets	16	(1)	1
Total cost of services		56,996	40,111
Income			
Revenue			
User charges and fees	13	2,266	1,894
Commonwealth grants and contributions	14	977	864
Other revenue	15	2,970	1,754
Total revenue		6,212	4,512
Total income other than income from State Government		6,212	4,512
NET COST OF SERVICES		50,784	35,599
INCOME FROM STATE GOVERNMENT			
Service Appropriation	17	46,065	37,473
Liabilities assumed by the Treasurer	17	52	16
Resources received free of charge	17	24	20
Total income from State Government		46,141	37,509
SURPLUS/(DEFICIT) FOR THE PERIOD		(4,643)	1,910

The Income Statement should be read in conjunction with the accompanying notes.

Balance Sheet

as at 30 June 2007

	Note	2007 \$'000	2006 \$'000
ASSETS			
Current Assets			
Cash and cash equivalents	30(a)	153	4,539
Restricted cash and cash equivalents	18	6,478	6,044
Inventories	19	5	19
Receivables	20	1,131	1,713
Amounts receivable for services	21	341	347
Other current assets	22	245	1,034
Total Current Assets		8,354	13,696
Non-Current Assets			
Receivables	20	-	330
Amounts receivable for services	21	1,783	1,007
Property, plant and equipment	23	24,053	16,571
Intangible assets	24	151	120
Total Non-Current Assets		25,987	18,028
TOTAL ASSETS		34,342	31,724
LIABILITIES			
Current Liabilities			
Payables	26	2,245	1,247
Provisions	27	1,061	963
Other current liabilities	28	307	226
Total Current Liabilities		3,613	2,436
Non-Current Liabilities			
Provisions	27	841	708
Total Non-Current Liabilities		841	708
Total Liabilities		4,454	3,144
Net Assets		29,888	28,580
EQUITY			
Contributed equity	29	22,020	15,880
Reserves	29	641	451
Accumulated surplus	29	7,227	11,869
Total Equity		29,888	28,200
TOTAL LIABILITIES AND EQUITY		34,341	31,344

The Balance Sheet should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2007

	Note	2007 \$'000	2006 \$'000
Balance of equity at start of period		28,200	12,761
CONTRIBUTED EQUITY	29		
Balance at start of period		15,880	2,225
Capital contribution		6,140	4,933
Other contributions by owners		-	8,722
Balance at end of period		<u>22,020</u>	<u>15,880</u>
RESERVES	29		
Asset Revaluation Reserve			
Balance at start of period		451	-
Gains from asset revaluation		190	451
Balance at end of period		<u>641</u>	<u>451</u>
ACCUMULATED SURPLUS	29		
Balance at start of period		11,869	9,960
Surplus for the period		(4,643)	1,910
Balance at end of period		<u>7,227</u>	<u>11,869</u>
Balance of equity at end of period		<u>29,888</u>	<u>28,200</u>
Total income and expense for the period		<u>(4,453)</u>	<u>2,361</u>

The Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Cash Flow Statement

for the year ended 30 June 2007

	Note	2007 \$'000	2006 \$'000
CASH FLOWS FROM STATE GOVERNMENT			
Service appropriation		44,948	36,382
Capital contributions		6,140	5,533
Holding account drawdowns		347	2,410
Net cash provided by State Government		51,435	44,325
Utilised as follows:			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee benefits		(11,414)	(9,434)
Supplies and services		(10,202)	(5,515)
Grants and subsidies		(28,903)	(21,740)
Accommodation		(1,360)	(174)
Capital User Charge		(2,094)	(1,947)
GST payments on purchases		(4,116)	(3,704)
Other payments		(544)	(164)
Receipts			
User fees and charges		2,259	1,888
Commonwealth grants and contributions		977	814
GST receipts on sales		462	399
GST receipts from taxation authority		3,722	4,785
Other receipts		3,652	1,534
Net cash used in operating activities	30(b)	(47,561)	(33,258)
CASH FLOWS FROM INVESTING ACTIVITIES			
Loans/advances		-	-
Repayments of loans and advances		715	325
Purchase of non-current physical assets		(8,541)	(8,979)
Net cash used in investing activities		(7,826)	(8,654)
Net increase/(decrease) in cash and cash equivalents		(3,952)	2,413
Cash and cash equivalents at the beginning of period		10,583	8,170
CASH AND CASH EQUIVALENTS AT THE END OF PERIOD	30(a)	6,631	10,583

The Cash Flow Statement should be read in conjunction with the accompanying notes.

Schedule of Expenses and Revenues by Service

for the year ended 30 June 2007

	Infrastructure and organisational development		People development in sport and recreation		Recreation camps management		Total
	2006/7	2005/6	2006/7	2005/6	2006/7	2005/6	2006/7
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits expense	5,872	4,789	2,592	2,916	3,013	1,878	11,650
Supplies and services	5,584	2,415	2,465	1,470	2,865	947	11,078
Depreciation and amortisation expenses	484	300	214	220	249	392	961
Accommodation expenses	705	546	311	332	362	214	1,399
Grants and subsidies	27,723	20,430	1,884	1,335	-	-	29,227
Capital User Charge	1,175	510	851	369	69	1,068	2,094
Other expenses	296	87	131	54	152	35	588
Cost of disposal of non-current assets	(1)	1	-	-	-	-	(1)
Total cost of services	41,839	29,078	8,448	6,696	6,710	4,534	56,996
							40,307
Income							
User charges and fees	11	40	489	88	1,766	1,766	2,266
Commonwealth grants and contributions	309	273	668	591	-	-	977
Other revenues	908	543	2,027	1,176	35	35	2,970
Total income other than income from State Government	1,228	856	3,184	1,855	1,801	1,801	6,212
NET COST OF SERVICES	40,611	28,222	5,264	4,841	4,909	2,733	50,784
							35,795
INCOME FROM STATE GOVERNMENT							
Service Appropriation	26,176	28,741	12,995	4,793	6,897	3,939	46,065
Liabilities assumed by the Treasurer	30	12	15	2	8	2	52
Resources received free of charge	14	15	7	3	4	2	24
Total income from State Government	26,220	28,768	13,017	4,798	6,909	3,943	46,141
SURPLUS/(DEFICIT) FOR THE PERIOD	(14,391)	546	7,753	(43)	2,000	1,210	(4,643)
							1,713

The Schedule of Expenses and Revenues by Service should be read in conjunction with the accompanying notes.

Summary of Consolidated Fund Appropriations and

Income Estimates

for the year ended 30 June 2007

DELIVERY OF SERVICES

Item 60 Net amount appropriated to deliver services

Item 61 Contribution to Community Sporting and Recreation Facilities Fund

Amount Authorised by Other Statutes:

Lotteries Commission Act 1990

Salaries and Allowances Act 1975

Total appropriations provided to deliver services

2007 Estimate \$'000	2007 Actual \$'000	Variance \$'000	2007 Actual \$'000	2006 Actual \$'000	Variance \$'000
26,582	27,906	1,324	27,906	18,334	9,572
6,800	5,200	(1,600)	5,200	8,750	(3,550)
10,561	12,000	1,439	12,000	10,206	1,794
188	189	1	189	183	6
44,131	45,295	1,164	45,295	37,473	7,822

CAPITAL

Capital Contribution

6,140	6,140	-	6,140	4,933	1,207
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GRAND TOTAL

50,271	51,435	1,164	51,435	42,406	9,029
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Details of Expenses by Service

Infrastructure and organisational development

People development in sport and recreation

Recreation Camps Management

Total Costs of Services

Less total income

Net Cost of Services

Adjustments (i)

Total appropriations provided to deliver services

41,317	41,839	522	41,839	29,078	12,761
7,381	8,448	1,067	8,448	6,696	1,752
3,296	6,710	3,414	6,710	4,534	2,176
51,994	56,997	5,003	56,997	40,308	16,689
(3,274)	(6,212)	(2,938)	(6,212)	(4,512)	(1,700)
48,720	50,784	2,064	50,784	35,796	14,988
(4,589)	(5,489)	(900)	(5,489)	1,677	(7,166)
44,131	45,295	1,164	45,295	37,473	7,822

Capital Expenditure

Purchase of non-current physical assets

Adjustments for other funding sources

Capital Contribution (appropriation)

12,028	8,541	(3,487)	8,541	9,237	(696)
(5,888)	(2,401)	3,487	(2,401)	(4,304)	1,903
6,140	6,140	-	6,140	4,933	1,207

(i) Adjustments comprise movements in cash balances and other accrual items such as receivables, payables and superannuation.

Note 34 'Explanatory statement' provides details of any significant variation between estimates and actual results for 2007 and between actual results for 2006 and 2007.

Notes to the Financial Statements

1 Departmental mission and funding

The Department's mission is to enhance the quality of life of Western Australians through their participation and achievement in sport and recreation.

The Department is mainly funded by Parliamentary appropriation supplemented by user charges levied for use of camp facilities on a fee-for-service basis.

2 Australian equivalents to International Financial Reporting Standards

General

The Department's financial statements for the year ended 30 June 2007 have been prepared in accordance with Australian equivalents to international Financial Reporting Standards (IFRS), which comprises a Framework for the Preparation and Presentation of Financial Statements (the Framework) and Australian Accounting Standards (including the Australian Accounting Interpretations).

In preparing these financial statements the Department has adopted, where relevant to its operations, new and revised Standards and Interpretations from their operative dates as issued by the AASB and formerly the Urgent Issues Group (UIG).

Early adoption of standards

The Department cannot early adopt an Australian Accounting Standard or Australian Accounting Interpretation unless specifically permitted by TI 1101 'Application of Australian Accounting Standards and Other Pronouncements'. No Standards and Interpretations that have been issued or amended but are not yet effective have been early adopted by the Department for the annual reporting period ended 30 June 2007.

3 Summary of significant accounting policies

(a) General Statement

The financial statements constitute a general purpose financial report which has been prepared in accordance with the Australian Accounting Standards, the Framework, Statements of Accounting Concepts and other authoritative pronouncements of the Australian Accounting Standards Board as applied by the Treasurer's Instructions. Several of these are modified by the Treasurer's Instructions to vary application, disclosure, format and wording.

The Financial Management Act and the Treasurer's Instructions are legislative provisions governing the preparation of financial statements and take precedence over the Accounting Standards, the Framework, Statements of Accounting Concepts, and other authoritative pronouncements of the Australian Accounting Standards Board.

Where modification is required and has a material or significant financial effect upon the reported results, details of that modification and the resulting financial effect are disclosed in the notes to the financial statements.

(b) Basis of Preparation

The financial statements have been prepared in accordance with Accounting Standard AAS 29 "Financial Reporting by Government Departments" on the accrual basis of accounting using the historical cost convention, modified by the revaluation of land, buildings and infrastructure which have been measured at fair value.

The accounting policies adopted in the preparation of the financial statements have been consistently applied throughout all periods presented unless otherwise stated.

The financial statements are presented in Australian dollars and all values are rounded to the nearest thousand dollars (\$'000).

(c) Reporting Entity

The reporting entity is the Department. There are no related bodies.

(d) Contributed Equity

UIG Interpretation 1038 'Contributions by Owners Made to Wholly-Owned Public Sector Entities' requires transfers in the nature of equity contributions to be designated by the Government (the owner) as contributions by owners (at the time of, or prior to transfer) before such transfers can be recognised as equity contributions in the financial statements. Capital contributions (appropriations) have been designated as contributions by owners by TI 955 'Contributions by Owners made to Wholly Owned Public Sector Entities' and have been credited directly to Contributed Equity.

Transfer of net assets to/from other agencies are designated as contributions by owners where the transfers are non discretionary and non reciprocal. See note 29 'Equity'.

(e) Income

Revenue recognition

Revenue is measured at the fair value of consideration received or receivable. Revenue is recognised for the major business activities as follows:"

Sale of goods

Revenue is recognised from the sale of goods and disposal of other assets when the significant risks and rewards of ownership control transfer to the purchaser and can be measured reliably."

Rendering of services

Revenue is recognised upon delivery of the service to the client or by reference to the stage of completion of the transaction."

Interest

Revenue is recognised as the interest accrues."

Service Appropriations

Service Appropriations are recognised as revenues in the period in which the Department gains control of the appropriated funds. The Department gains control of appropriated funds at the time those funds are deposited into the Department's bank account or credited to the holding account held at the Department of Treasury and Finance. See note 17 'Income from State Government' for further detail."

Net Appropriation Determination

The Treasurer may make a determination providing for prescribed revenues to be retained for services under the control of the Department. In accordance with the determination specified in the 2006/2007 Budget Statements, the Department retained \$6.212M in 2007 (\$3.421M in 2006) from the following:

- proceeds from fees and charges;
- Commonwealth specific purpose grants and contributions;
- revenues derived from the sale of real property;
- one-off gains with a value of less than \$10,000 derived from the sale of property other than real property; and
- other departmental revenue."

Grants, donations, gifts and other non-reciprocal contributions

Revenue is recognised at fair value when the Department obtains control over the assets comprising the contributions which is usually when cash is received."

Income due under the Lotteries Commission Act (1990) is recognised as revenue when due to the Department. Accordingly, amounts due but not received are recognised as accrued income.

Other non-reciprocal contributions that are not contributions by owners are recognised at their fair value. Contributions of services are only recognised when a fair value can be reliably determined and the services would be purchased if not donated.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the balance sheet date, the nature of, and amounts pertaining to, those undischarged conditions are disclosed in the notes.

Gains

Gains may be realised or unrealised and are usually recognised on a net basis. These include gains arising on the disposal of non current assets and some revaluations of non current assets."

(f) Property, plant and equipment

Capitalisation/Expensing of assets

Items of property, plant and equipment costing more than \$5,000 are recognised as assets and the cost of utilising assets is expensed (depreciated) over their useful lives. Items of property, plant and equipment costing less than \$5,000 are immediately expensed direct to the Income Statement (other than where they form part of a group of similar items which are significant in total)."

Notes to the Financial Statements

Initial recognition and measurement

All items of property, plant and equipment are initially recognised at cost.

For items of property, plant and equipment acquired at no cost or for nominal consideration, the cost is their fair value at the date of acquisition.

Subsequent measurement

After recognition as an asset, the Department uses the revaluation model for the measurement of land and buildings, and the cost model for all other property, plant and equipment. Land and buildings are carried at fair value less accumulated depreciation on buildings and accumulated impairment losses. All other items of property, plant and equipment are carried at historical cost less accumulated depreciation and accumulated impairment losses. “

Where market evidence is available, the fair value of land and buildings is determined on the basis of current market buying values determined by reference to recent market transactions. When buildings are revalued by reference to recent market transactions, the accumulated depreciation is eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount.

Where market evidence is not available, the fair value of land and buildings is determined on the basis of existing use. This normally applies where buildings are specialised or where land use is restricted. Fair value for existing use assets is determined by reference to the cost of replacing the remaining future economic benefits embodied in the asset, ie. the depreciated replacement cost. Where the fair value of buildings is dependent on using the depreciated replacement cost, the gross carrying amount and the accumulated depreciation are restated proportionately.

Independent valuations of land and buildings are provided annually by the Western Australian Land Information Authority (Valuation Services) and recognised with sufficient regularity to ensure that the carrying amount does not differ materially from the asset's fair value at the balance sheet date.

The most significant assumptions in estimating fair value are made in assessing whether to apply the existing use basis to assets. Professional judgment by the valuer is required where the evidence does not provide a clear distinction between market type assets and existing use assets.

Refer to note 23 'Property, plant and equipment' for further information on revaluations.

Depreciation

All non-current assets having a limited useful life are systematically depreciated over their estimated useful lives in a manner that reflects the consumption of their future economic benefits.

Land is not depreciated. Depreciation on other assets is calculated using the straight line basis, using rates which are reviewed annually. Estimated useful lives for each class of depreciable asset are:

Buildings	20–40 years
Furniture and Fittings	5 years
Equipment	3–5 years
Computer Hardware	3 years
Computer Software (i)	3 years

(i) Software that is integral to the operation of the hardware.

Motor vehicles used by the Department are leased. See note 3(i).

Works of art controlled by the Department are classified as property, plant and equipment. They are anticipated to have very long and indefinite useful lives. Their service potential has not, in any material sense, been consumed during the reporting period and so no depreciation has been reported.

(g) Intangible Assets

Capitalisation/Expensing of assets

Acquisitions of intangible assets costing over \$5,000 and internally generated intangible assets costing over \$50,000 are capitalised. The cost of utilising the assets is expensed (amortised) over their useful life. Costs incurred below these thresholds are immediately expensed directly to the Income Statement."

All acquired and internally developed intangible assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, the cost is their fair value at the date of acquisition.

The cost model is applied for subsequent measurement requiring the asset to be carried at cost less any accumulated amortisation and accumulated impairment losses.

Amortisation for intangible assets with finite useful lives is calculated for the period of the expected benefit (estimated useful life) on the straight line basis using rates which are reviewed annually. All intangible assets controlled by the Department have a finite useful life and zero residual value. The expected useful lives for each class of intangible asset are:

Software	3 years
Web site costs	3 years

Computer Software

Software that is an integral part of the related hardware is treated as property, plant and equipment. Software that is not an integral part of the related hardware, it is treated as an intangible asset. Software costing less than \$5,000 is expensed in the year of acquisition.

Web site costs

Website costs are charged as expenses when they are incurred unless they relate to the acquisition or development of an asset, when they may be capitalised and amortised. Generally, costs in relation to feasibility studies during the planning phase of a web site and ongoing costs of maintenance during the operating phase are expensed. Costs incurred in building or enhancing a web site, to the extent that they represent probable future economic benefits controlled by the Department that can be reliably measured, are capitalised."

(h) Impairment of Assets

Property, plant and equipment and intangible assets are tested for any indication of impairment at each balance sheet date. Where there is an indication of impairment, the recoverable amount is estimated. Where the recoverable amount is less than the carrying amount, the asset is considered impaired and is written down to the recoverable amount and an impairment loss is recognised. As the Department is a not for profit entity, unless an asset has been identified as a surplus asset, the recoverable amount is the higher of an asset's fair value less costs to sell and depreciated replacement cost.

The risk of impairment is generally limited to circumstances where an asset's depreciation is materially understated or where the replacement cost is falling. Each relevant class of assets is reviewed annually to verify that the accumulated depreciation/amortisation reflects the level of consumption or expiration of asset's future economic benefits and to evaluate any impairment risk from falling replacement costs.

Intangible assets with an indefinite useful life and intangible assets not yet available for use are tested for impairment at each balance sheet date irrespective of whether there is any indication of impairment.

The recoverable amount of assets identified as surplus assets is the higher of fair value less costs to sell and the present value of future cash flows expected to be derived from the asset. Surplus assets carried at fair value have no risk of material impairment where fair value is determined by reference to market-based evidence.

Where fair value is determined by reference to depreciated replacement cost, surplus assets are at risk of impairment. Surplus assets at cost are tested for indications of impairment at each balance sheet date.

See note 25 'Impairment of assets' for the outcome of impairment reviews and testing.

See note 3(o) 'Receivables' and note 20 'Receivables' for impairment of receivables.

Notes to the Financial Statements

(i) Leases

The Department does not have any leases that meet the definition of a Finance lease.

The Department holds operating leases for head office, a number of branch office buildings and motor vehicles. Lease payments are expensed on a straight line basis over the lease term as this represents the pattern of benefits derived from the leased properties and vehicles.

(j) Financial Instruments

The Department has two categories of financial instrument:

- Loans and receivables (includes cash and cash equivalents); and
- Non trading financial liabilities."

Initial recognition and measurement of financial instruments is at fair value which normally equates to the transaction cost or face value. Subsequent measurement is at amortised cost using the effective interest method.

The fair value of short-term receivables and payables is the transaction cost or face value because there is no interest rate applicable and subsequent measurement is not required as the effect of discounting is not material.

(k) Cash and Cash Equivalents

For the purpose of the Cash Flow Statement, cash and cash equivalents includes restricted cash and cash equivalents. These are comprised of cash on hand and short-term deposits with original maturities of three months or less that are readily convertible to a known amount of cash, and which are subject to insignificant risk of changes in value."

(l) Accrued Salaries

The accrued salaries suspense account (see note 18) consists of amounts paid annually into a suspense account over a period of 10 financial years to largely meet the additional cash outflow in each eleventh year when 27 pay days occur in that year instead of the normal 26. No interest is received on this account.

Accrued salaries (refer note 28) represent the amount due to staff but unpaid at the end of the financial year, as the end of the last pay period for that financial year does not coincide with the end of the financial year. Accrued salaries are settled within a few days of the financial year end. The Department considers the carrying amount of accrued salaries to be equivalent to the net fair value."

(m) Amounts Receivable for Services (Holding Account)

The Department receives appropriation funding on an accrual basis that recognises the full annual cash and non cash cost of services. The appropriations are paid partly in cash and partly as an asset (Holding Account receivable) that is accessible on the emergence of the cash funding requirement to cover items such as leave entitlements and asset replacement.

See also note 17 'Income from State Government' and note 21 'Amounts receivable for services'."

(n) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned by the method most appropriate to each particular class of inventory, with the majority being valued on a first in first out basis.

Inventories not held for resale are valued at cost unless they are no longer required, in which case they are valued at net realisable value."

(o) Receivables

Receivables are recognised and carried at original invoice amount less any provision for uncollectible amounts

(i.e. impairment). The collectability of receivables is reviewed on an ongoing basis and any receivables identified as uncollectible are written off. The allowance for uncollectible amounts (doubtful debts) is raised when there is objective evidence that the Department will not be able to collect the debts. The carrying amount is equivalent to fair value as it is due for settlement within 30 days. See note 3(j) 'Financial Instruments and note 20 'Receivables'."

(p) Payables

Payables are recognised when the Department becomes obliged to make future payments as a result of a purchase of assets or services. The carrying amount is equivalent to fair value, as they are generally settled within 30 days. See note 3(j) 'Financial Instruments and note 26 'Payables'."

(q) Provisions

Provisions are liabilities of uncertain timing and amount and are recognised where there is a present legal, equitable or constructive obligation as a result of a past event and when the outflow of economic benefits is probable and a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at each balance sheet. See note 27 'Provisions' "

(i) Provisions – Employee Benefits

Annual Leave and Long Service Leave

The liability for annual and long service leave expected to be settled within 12 months after the end of the reporting date is recognised and measured at the undiscounted amounts expected to be paid when the liabilities are settled. Annual and long service leave expected to be settled more than 12 months after the end of the reporting date is measured at the present value of amounts expected to be paid when the liabilities are settled. Leave liabilities are in respect of services provided by employees up to the balance sheet date.

When assessing expected future payments consideration is given to expected future wage and salary levels including non salary components such as employer superannuation contributions. In addition, the long service leave liability also considers the experience of employee departures and periods of service.

A liability for long service leave is recognised as soon as an employee commences service. An actuarial assessment of long service leave undertaken by Barton Consultancy in 2004 determined that the liability measured using the short hand method was not materially different from the liability measured using the present value of expected future payments.

All annual leave and unconditional long service leave provisions are classified as current liabilities as the Department does not have an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

Superannuation

The Government Employees Superannuation Board (GESB) administers the following superannuation schemes."

Employees may contribute to the Pension Scheme, a defined benefit pension scheme now closed to new members or the Gold State Superannuation Scheme (GSS), a defined benefit lump sum scheme also closed to new members. The Department has no liabilities for superannuation charges under the Pension or the GSS Schemes as the liability has been assumed by the Treasurer.

Employees commencing employment prior to 16 April 2007 who are not members of either the Pension or the GSS Schemes become non contributory members of the West State Superannuation Scheme (WSS). Employee commencing employment on or after 16 April 2007 became members of the GESB Super Scheme (GESGS). Both of these schemes are accumulation schemes. The Department makes concurrent contributions to GESB on behalf of employees in compliance with the Commonwealth Government's Superannuation Guarantee (Administration) Act 1992. These contributions extinguish the liability for superannuation charges in respect of the WSS Scheme and GESBS Schemes.

The GESB makes all benefit payments in respect of the Pension and GSS Schemes, and is recouped by the Treasurer for the employer's share."

Notes to the Financial Statements

See also note 3(r) 'Superannuation expense'.

(ii) Provisions – Other

Employment On Costs

Employment on-costs, including workers' compensation insurance, are not employee benefits and are recognised separately as liabilities and expenses when the employment to which they relate has occurred. Employment on-costs are included as part "Other expenses' and are not included as part of the Department's 'Employee benefits expense'. The related liability is included in Employment on-costs provision. (See note 12 'Other expenses' and note 27 'Provisions')."

(r) Superannuation Expense

The following elements are included in calculating the superannuation expense:"

(a) Defined benefit plans – Change in the unfunded employer's liability (i.e. current service cost and, actuarial gains and losses) assumed by the Treasurer in respect of current employees who are members of the Pension Scheme and current employees who accrued a benefit on transfer from that Scheme to the Gold State Superannuation Scheme (GSS); and

(b) Defined contribution plans – Employer contributions paid to the West State Superannuation Scheme (WSS), GESB Super Scheme (GESBS) and the equivalent of employer contributions to the GSS."

Defined benefit plans – in order to reflect the true cost of services, the movements (i.e. current service cost and, actuarial gains and losses) in the liabilities in respect of the Pension Scheme and the GSS Scheme transfer benefits are recognised as expenses directly in the Income Statement. As these liabilities are assumed by the Treasurer (refer note 3(q)(i)), a revenue titled 'Liabilities assumed by the Treasurer' equivalent to the expense is recognised under Income from State Government in the Income Statement (see note 17 'Income from State Government').

The superannuation expense does not include payment of pensions to retirees, as this does not constitute part of services provided in the current year.

Defined contribution plans – in order to reflect the true cost of services of the Department, the Department is funded for the equivalent of employer contributions in respect of the GSS Scheme (excluding transfer benefits). These contributions were paid to the GESB during the year and placed in a trust account administered by the GESB on behalf of the Treasurer. The GESB subsequently paid these employer contributions in respect of the GSS Scheme to the Consolidated Fund.

(s) Resources Received Free of Charge or For Nominal Cost

Resources received free of charge or for nominal cost that can be reliably measured are recognised as income and as assets or expenses as appropriate at fair value."

(t) Comparative Figures

Comparative figures are, where appropriate, reclassified to be comparable with the figures presented in the current financial year. "

4 Disclosure of changes in accounting policies and estimates

The Department has applied the following Australian Accounting Standards and Australian Accounting Interpretations effective for annual reporting periods beginning on or after 1 July 2006:

1. AASB 2005-9 'Amendments to Australian Accounting Standards [AASB 4, AASB 1023, AASB 139 and AASB 132]' (Financial guarantee contracts). The amendment deals with the treatment of financial guarantee contracts, credit insurance contracts, letters of credit or credit derivative default contracts as either an "insurance contract" under AASB 4 'Insurance Contracts' or as a "financial guarantee contract" under AASB 139 'Financial Instruments':

Recognition and Measurement'. The Department does not currently undertake these types of transactions, resulting in no financial impact in applying the Standard.

2. UIG Interpretation 4 'Determining whether an Arrangement Contains a Lease' as issued in June 2005. This Interpretation deals with arrangements that comprise a transaction or a series of linked transactions that may not involve a legal form of a lease but by their nature are deemed to be leases for the purposes of applying AASB 117 'Leases'. At balance sheet date, the Department has not entered into any arrangements as specified in the Interpretation, resulting in no impact in applying the Interpretation.

3. UIG Interpretation 9 'Reassessment of Embedded Derivatives'. This Interpretation requires an embedded derivative that has been combined with a non-derivative to be separated from the host contract and accounted for as a derivative in certain circumstances. At balance sheet date, the Department has not entered into any contracts as specified in the Interpretation resulting in no impact in applying the Interpretation.

The following Australian Accounting Standards and Interpretations are not applicable to the Department as they have no impact or do not apply to not-for-profit entities:

AASB Amendment	Affected Standards
2005-1	Amendments to Australian Accounting Standard' (AASB 139 - Cash flow hedge accounting of forecast intra-group transactions)
2005-5	'Amendments to Australian Accounting Standards [AASB1 and AASB 139]'
2006-1	Amendments to Australian Accounting Standard' [AASB 121]
2006-3	Amendments to Australian Accounting Standard' [AASB 1045]
2006-4	Amendments to Australian Accounting Standard' [AASB 134]
2007-2	Amendments to Australian Accounting Standards arising from AASB Interpretation 12 [AASB117, AASB118, AASB 120, AASB 121, AASB 127, AASB 131 and AASB 139]' - paragraph 9.
UIG 5	Rights to Interests arising from Decommissioning, Restoration and Environmental Rehabilitation Funds
UIG 6	Liabilities arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment'
UIG 7	Applying the Restatement Approach under AASB 129 Financial Reporting in Hyperinflationary Economies

Voluntary changes in Accounting Policy

From 1 July 2006, the Department changed its threshold for the capitalisation of property, plant and equipment from \$1,000 to \$5,000. Assets with a purchase cost of less than \$5,000 from this date will be expensed to the Income statement. An adjustment of \$577,000 was made to the Accumulated Surplus to reflect the impact of applying this policy to prior periods. Also refer to notes 23, 24 and 29

Notes to the Financial Statements

Future impact of Australian Accounting Standards not yet operative

The Department cannot early adopt an Australian Accounting Standard or Australian Accounting Interpretation unless specifically permitted by TI 1101 'Application of Accounting Interpretation unless specifically permitted by TI 1101 'Application of Australian Accounting Standards and Other Pronouncements'. Consequently, the Department has not applied the following Australian Accounting Standards and Australian Accounting Interpretations that have been issued but are not yet effective. These will be applied from their application date:

1. AASB 7 'Financial Instruments: Disclosures' (including consequential amendments in AASB 2005-10 'Amendments to Australian Accounting Standards [AASB 132, AASB 101, AASB 114, AASB 117, AASB 133, AASB 139, AASB 1, AASB 4, AASB 1023 and AASB 1038]'). This Standard requires new disclosures in relation to financial instruments. The Standard is considered to result in increased disclosures, both quantitative and qualitative of the Department's exposure to risks, enhanced disclosure regarding components of the Department's financial position and performance, and possible changes to the way of presenting certain items in the financial statements. The Department does not expect any financial impact when the Standard is first applied. The Standard is required to be applied to annual reporting periods beginning on or after 1 January 2007.

2. AASB 2005-10 'Amendments to Australian Accounting Standards (AASB 132, AASB 101, AASB 114, AASB 117, AASB 133, AASB 139, AASB 1, AASB 4, AASB 1023, and AASB 1038)'. The amendments are as a result of the issue of AASB 7 'Financial Instruments: Disclosures', which amends the financial instrument disclosure requirements in these standards. The Department does not expect any financial impact when the Standard is first applied. The Standard is required to be applied to annual reporting periods beginning on or after 1 January 2007.

3. AASB 101 'Presentation of Financial Statements'. This Standard was revised and issued in October 2006 so that AASB 101 has the same requirements as IAS 1 'Presentation of Financial Statements' (as issued by the IASB) in respect of for-profit entities. The Department is a not-for-profit entity and consequently does not expect any financial impact when the Standard is first applied on or after 1 January 2007.

4. AASB 2007-4 'Amendments to Australian Accounting Standards arising from ED 151 and Other Amendments (AASB 1, 2, 3, 4, 5, 6, 7, 102, 107, 108, 110, 112, 114, 116, 117, 118, 119, 120, 121, 127, 128, 129, 130, 131, 132, 133, 134, 136, 137, 138, 139, 141, 1023 and 1038)'. This Standard introduces policy options and modifies disclosures. These amendments arise as a result of the AASB decision that, in principle, all options that currently exist under IFRSs should be included in the Australian equivalents to IFRSs and additional Australian disclosures should be eliminated, other than those now considered particularly relevant in the Australian reporting environment. The Department of Treasury and Finance has indicated that it will mandate to remove the policy options added by this amending Standard. This will result in no impact as a consequence of application of the Standard. The Standard is required to be applied to annual reporting periods beginning on or after 1 July 2007.

5. AASB 2007-5 'Amendment to Australian Accounting Standard – Inventories Held for Distribution by Not-for-Profit Entities (AASB 102)'. This amendment changes AASB 102 'Inventories' so that inventories held for distribution by not-for-profit entities are measured at cost, adjusted when applicable for any loss of service potential. The Department does not have any inventories held for distribution so does not expect any financial impact when the Standard is first applied. The Standard is required to be applied to annual reporting periods beginning on or after 1 July 2007.

6. AASB Interpretation 4 'Determining whether an Arrangement Contains a Lease [revised]'. This Interpretation was revised and issued in February 2007 to specify that if a public-to-private service concession arrangement meets the scope requirements of AASB Interpretation 12 'Service Concession Arrangements' as issued in February 2007, it would not be within the scope of Interpretation 4. At balance sheet date, the Department has not entered into any arrangements as specified in the Interpretation or within the scope of Interpretation 12, resulting in no impact when the Interpretation is first applied. The Interpretation is required to be applied to annual reporting periods beginning on or after 1 January 2008.

7. AASB Interpretation 12 'Service Concession Arrangements'. This Interpretation was issued in February 2007 and gives guidance on the accounting by operators (usually a private sector entity) for public-to-private service concession arrangements. It does not address the accounting by grantors (usually a public sector entity). It is currently unclear as to the application of the Interpretation to the Department if and when public-to-private service

concession arrangements are entered into in the future. At balance sheet date, the Department has not entered into any public-to-private service concession arrangements resulting in no impact when the Interpretation is first applied. The Interpretation is required to be applied to annual reporting periods beginning on or after 1 January 2008.

8. AASB Interpretation 129 'Service Concession Arrangements: Disclosures [revised]'. This Interpretation was revised and issued in February 2007 to be consistent with the requirements in AASB Interpretation 12 'Service Concession Arrangements' as issued in February 2007. Specific disclosures about service concession arrangements entered into are required in the notes accompanying the financial statements, whether as a grantor or an operator. At balance sheet date, the Department has not entered into any public-to-private service concession arrangements resulting in no impact when the Interpretation is first applied. The Interpretation is required to be applied to annual reporting periods beginning on or after 1 January 2008.

The following Australian Accounting Standards and Interpretations are not applicable to the Department as they have no impact or do not apply to not-for-profit entities:

AASB Standards and Interpretations

AASB 8	Operating Segments
AASB 1049	Financial Reporting of General Government Sectors by Governments
AASB 2007-1	Amendments to Australian Accounting Standards arising from AASB Interpretation 11 [AASB2]
AASB 2007-2	Amendments to Australian Accounting Standards arising from AASB Interpretation 12 [AASB 1, AASB 117, AASB 118, AASB 120, AASB 121, AASB 127, AASB 131, and AASB 139] - paragraphs 1 to 8.
AASB 2007-3	Amendments to Australian Accounting Standards arising from AASB 8 [AASB 5, AASB 6, AASB 102, AASB 107, AASB 119, AASB 127, AASB 134, AASB 136, AASB 1023 and AASB 1038]
Interpretation 10	Interim Financial Reporting and Impairment
Interpretation 11	AASB 2 - Group and Treasury Share Transactions

5 Services of the Department

Information about the Department's services is set out in the Schedule of Expenses and Revenues by Service. From 1 July 2005, the Recreation Camps and Reserve Board was amalgamated with the Department. This resulted in an additional service being added to the Department's responsibilities.

The three key services of the Department are:

Service 1: Infrastructure and Organisational Development

This service provides industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations statewide, including state and local government.

Service 2: People Development in Sport and Recreation

This service provides information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

Service 3: Recreation Camps Management

This service provides recreation camp programming opportunities (with associated catering and accommodation services) through a camp network.

Notes to the Financial Statements

	2007 \$'000	2006 \$'000
6 Employee benefits expense		
Salaries	9,189	7,365
Superannuation – defined contribution plans (West State/Gold State)	877	760
Superannuation – defined benefit plans (Gold State)	52	16
Long service leave (i)	238	312
Annual leave (i)	828	659
Other related expenses	467	471
	11,650	9,583

(i) Includes a superannuation contribution component

Employment on-costs such as workers' compensation insurance are included at note 12 'Other expenses'.
The employment on-costs liability is included at note 27 'Provisions'.

7 Supplies and services

Communications	432	409
Consultants and contractors	5,813	1,797
Materials	955	742
Motor vehicles	475	426
Travel	285	254
Other	3,117	1,204
	11,078	4,832

8 Depreciation and amortisation expense

Depreciation

Furniture and fittings	236	220
Plant and equipment	10	10
Buildings	546	351
Computer equipment	91	37
Total depreciation	883	618

Amortisation

Intangible assets	78	21
Total amortisation	78	21
Total depreciation and amortisation	961	639

9 Accommodation expenses

Lease rentals	939	815
Repairs and maintenance	360	172
Cleaning	100	105
	1,399	1,092

	2007 \$'000	2006 \$'000
10 Grants and subsidies		
Recurrent		
Sports financial grants	12,003	2,295
Advances (i)	600	600
Sports Lotteries Account	11,079	10,544
Community Sporting and Recreational Funds	5,545	8,326
	29,227	21,765

(i) Amounts totalling \$600,000 (2006: \$600,000) were advanced to the Western Australian Cricket Association ("WACA") during the year to assist in the repayment of external finance. Under the Financial Assistance Agreement proposed between the Department and the WACA, these amounts will become repayable to the Department in the event that undertakings given by the WACA are not met. A further \$1,800,000 is scheduled to be advanced to the WACA over the next three years under the agreement.

11 Grants and subsidies

Capital user charge	2,094	1,947
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The charge was a levy applied by Government for the use of its capital. In 2006-07, the final year in which the charge was levied, a single payment was made equal to the appropriation for 2006-07 less any adjustment relating to 2005-06.

12 Other expenses

Equipment repairs and maintenance	586	245
Doubtful Debts	(2)	3
Employment on-costs (i)	4	4
	588	252

(i) Includes workers' compensation insurance and other employment on-costs. The on-costs liability associated with the recognition of annual and long service leave liability is included at note 27 'Provisions'. Superannuation contributions accrued as part of the provision for leave are employee benefits and are not included in employment on-costs.

13 User charges and fees

Accommodation	1,196	939
Fees from seminars	101	128
Meals	108	109
Programs	861	718
	2,266	1,894

Notes to the Financial Statements

	2007 \$'000	2006 \$'000
14 Commonwealth grants and contributions		
ATSIC - Aboriginal Young People's Sport and Recreation	656	679
Australian Sports Commission	175	185
Other	146	–
	977	864

15 Other revenue

Healthway	375	398
Rio Tinto Ltd	12	269
Expenditure Recoups	2,392	738
Other revenues	191	349
	2,970	1,754

16 Net gain/(loss) on disposal of non-current assets

Costs of Disposal of Non-Current Assets		
Computer equipment	1	(1)
Proceeds from Disposal of Non-Current Assets		
Computer equipment	–	–
Net loss	1	(1)

17 Income from State Government

Appropriation revenue received during the year:		
Service appropriations (i)	46,065	37,473

The following liabilities have been assumed by the Treasurer during the financial year:

Superannuation (ii)	52	16
Resources received free of charge: (iii)		

Determined on the basis of the following estimates provided by agencies:

Crown Solicitors Office	24	20
	46,141	37,509

- (i) Service appropriations are accrual amounts reflecting the full cost of services delivered. The appropriation revenue comprises a cash component and a receivable (asset). The receivable (holding account) comprises the depreciation expense for the year and any agreed increase in leave liability during the year.
- (ii) The assumption of the superannuation liability by the Treasurer is only a notional revenue to offset the notional

superannuation expense reported in respect of current employees who are members of the pension scheme and current employees who have a transfer benefit entitlement under the Gold State scheme. The notional superannuation expense is disclosed at Note 6 'Employee Benefits Expense'.

- (iii) Where assets or services have been received free of charge or for nominal consideration, the Department recognises revenues (except where the contributions of assets or services are in the nature of contributions by owners in which case the Department shall make a direct adjustment to equity) equivalent to the fair value of the assets and/or the fair value of those services that can be reliably determined and which would have been purchased if not donated, and those fair values shall be recognised as assets or expenses, as applicable.

2007 **2006**
\$'000 **\$'000**

18 Restricted cash and cash equivalents

Current

Community Sporting and Recreation Facilities Fund (i)	2,102	2,318
Sports Lotteries Account (ii)	4,085	3,403
ATSIC (iii)	31	24
ASC (iii)	36	18
Healthway (iii)	92	96
RIO (iii)	58	151
Alcoa of Australia Account (iii)	—	—
	6,404	6,010

Non Current

Accrued salaries suspense account (iv)	74	34
	74	34

TotalRefer note 30 (a)

6,478 **6,044**

2007 **2006**
\$'000 **\$'000**

The purposes of these accounts are set out below.

- (i) Following the withdrawal of publication of Treasurer's Annual Statements Agency's are now required to report additional information for Trust Balances defined by section 16(1) of the Financial Management Act 2006. The Community Sporting and Recreation Facilities Fund is the only account held by the Department which falls within the scope of this requirement. The purpose of the account is to hold monies appropriated for the purpose of making grants for the development of public sporting and recreation facilities, and for the management and administration of those grants.

Opening Balance of CSRFF Account	2,317
Receipts	5,200
Payments	5,415
Closing Balance of CSRFF Account	2,102

- (ii) The purpose of the Sports Lotteries Account is to hold funds received by the Department of Sport and Recreation from Lotterywest pursuant to Section 22(2)(c) of the Lotteries Commission Amendment Act 1993.
- (iii) Funds are being held on behalf of a number of organisations for a variety of sport development programs and initiatives ranging from work with specific target groups such as indigenous Australians, women and youth, to coaching, officiating and sport management initiatives and reviews.

Notes to the Financial Statements

“(iv) Amount held in the suspense account is only to be used for the purpose of meeting the 27th pay in a financial year that occurs every 11 years. AASB 101.57(d) requires cash and cash equivalents to be classified as current assets unless it is restricted in its use beyond twelve months. Accordingly, this suspense account will be non-current for 10 out of 11 years.

Where there is a balance of cash received as capital contributions remaining at year-end, this cash should not be disclosed as a restricted cash equivalents.”

2007	2006
\$'000	\$'000

19 Inventories

Current

Inventories held for resale

- Saleable publications and merchandise (at cost)

5	19
---	----

20 Receivables

Current

Receivables

355	241
-----	-----

Allowance impairment of receivables

–	(3)
---	-----

GST receivable

446	503
-----	-----

Prepayments

–	192
---	-----

Loans and advances (i)

330	780
-----	-----

1,131	1,713
-------	-------

Non-Current

Loans and advances (i)

–	330
---	-----

–	330
---	-----

(i) Loan to Rugby WA

Financial assistance of \$1,500,000 was provided to Rugby WA in 2004/5 for costs associated with the establishment of a WA Super 14's team. The term of the loan is three years, with monthly repayments of \$65,000 from 31 January 2006. The final payment of \$5,000 is to be made on 31 December 2007. The parties can agree to vary the manner, amount and times of any repayment of the loan amount.”

Whilst the nature of the loan is non-interest bearing, the State has the authority within the loan agreement to charge interest on any late payments at a rate equivalent to the “Official Cash Rate” set by the Reserve Bank of Australia.

If an “Event of Default” occurs there is no additional security on the loan other than the power to deduct any amounts payable by the State on any account.

See also note 3(o) ‘Receivables’ and note 35 ‘Financial instruments’.

21 Amounts receivable for services

Current

341	347
-----	-----

Non-current

1,783	1,007
-------	-------

2,124	1,354
-------	-------

This asset represents the non-cash component of service appropriations (see note 3(m) ‘Amounts Receivable for Services (Holding Account)’). It is restricted in that it can only be used for asset replacement or payment of leave liability.

	2007 \$'000	2006 \$'000
22 Other Assets		
Current		
Accrued Income	245	1,034
	245	1,034
23 Property, plant and equipment		
Freehold land		
At fair value	801	611
	801	611
Buildings		
At fair value	23,041	9,104
Accumulated depreciation	(897)	(351)
	22,144	8,753
Buildings Under Construction		
Construction Costs		5,479
Plant and equipment		
At cost	1,656	2,037
Accumulated depreciation	(573)	(521)
	1,084	1,516
	2007	2006
	\$'000	\$'000
Office equipment		
At cost	335	1,038
Accumulated depreciation	(310)	(826)
	25	212
	24,053	16,571

Freehold land was revalued as at 1 July 2006 by the Department of Land Information (Valuation Services). The valuations were performed during the year ended 30 June 2007 and recognised at 1 July 2006. In undertaking the revaluation, fair value was determined by reference to market value \$801,000. For the remaining balance, fair value of land and buildings was determined by reference to depreciated replacement cost. See note 3(f) 'Property, Plant and Equipment'.

Notes to the Financial Statements

Reconciliations

Reconciliations of the carrying amounts of property, plant and equipment at the beginning and end of the current financial year are set out below.

	Freehold Land	Buildings	Buildings Under Construction	Plant and equipment	Office equipment	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
2007						
Carrying amount at start of year	611	8,753	5,479	1,378	55	16,275
Additions	–	13,937	(5,479)	13	75	8,546
Revaluation Increments	190	–	–	–	–	190
Disposals	–	–	–	–	–	–
Depreciation	–	(546)	–	(246)	(91)	(883)
Carrying amount at end of year	801	22,144	–	1,145	39	24,129

24 Intangible assets

Computer software		
At cost	349	285
Accumulated amortisation	(198)	(165)
	151	120
Reconciliation		
Carrying amount at start of year	112	110
Additions	117	41
Transfers from RCRB	–	2
Amortisation expense	(78)	(21)
Carrying amount at end of year	151	132

25 Impairment of assets

There was no indication of impairment to property, plant and equipment, or intangible assets at 30 June 2007.

The Department held no goodwill or intangible assets with an indefinite useful life during the reporting period and at the reporting date there were no intangible assets not yet available for use.

All surplus assets at 30 June 2007 have been classified as assets held for sale or written off.

26 Payables

Current		
Sports Lotteries Account grants	1,001	546
Community Sporting and Recreation Facilities Fund grants	69	5
Trade and other payables	1,175	696
	2,245	1,247

See also note 3(p) 'Payables' and note 35 'Financial instruments'.

27 Provisions

	2007 \$'000	2006 \$'000
Current		
Employee benefits provision		
Annual leave (i)	591	499
Long service leave (ii)	460	438
Other provisions		
Employment on-costs (iii)	10	26
	1,061	963
Non-current		
Employee benefits provision		
Long service leave (ii)	826	689
Other provisions		
Employment on-costs (iii)	15	19
	841	708

(i) Annual leave liabilities have been classified as current as there is no unconditional right to defer settlement for at least 12 months after reporting date. Assessments indicate that actual settlements of all annual leave liabilities will occur within 12 months of the reporting date.

(ii) Long service leave liabilities have been classified as current where there is no unconditional right to defer settlement for at least 12 months after reporting date. Assessments indicate that actual settlement of the liabilities will occur as follows:

Within 12 months of reporting date	461	450
More than 12 months after reporting date	841	708
	1,302	1,158

(iii) The settlement of annual and long service leave liabilities gives rise to the payment of employment on-costs including workers' compensation premiums. The provision is the present value of expected future payments. The associated expense, apart from the unwinding of the discount (finance cost), is included at note 12 'Other expenses'.

Employment on-cost provision		
Carrying amount at start of year	45	36
Additional provisions recognised	4	4
On Cost provision assumed from RCRB	—	5
Carrying amount at end of year	49	45

28 Other liabilities

Current		
Accrued salaries	42	33
Deposits	265	193
Income received in advance	—	—
	307	226

Notes to the Financial Statements

	2007 \$'000	2006 \$'000
29 Equity		
Equity represents the residual interest in the net assets of the Department. The Government holds the equity interest in the Department on behalf of the community. The asset revaluation reserve represents that portion of equity resulting from the revaluation of non-current assets.		
Contributed equity		
Balance at the start of the year	15,880	2,225
Contributions by owners		
Capital contribution	6,140	4,933
Transfer of net assets from other agencies (i)	—	8,722
Balance at the end of the year	22,020	15,880
Reserves		
Asset revaluation reserve		
Balance at the start of the year	451	—
Land	190	45
Buildings	—	406
Balance at the end of the year	641	451
Accumulated surplus		
Balance at the start of the year	11,869	9,960
Result for the period	(4,643)	1,910
Balance at the end of the year	7,227	11,869

(i) Capital Contributions have been designated as contributions by owners in Treasurer's Instruction TI 955 and are credited directly to equity.

2007	2006
\$'000	\$'000

30 Notes to the Cash Flow Statement

(a) Reconciliation of cash

Cash at the end of the financial year as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

Cash and cash equivalents	153	4,539
Restricted cash and cash equivalents (refer to note 18)	6,478	6,044
	6,631	10,583

(b) Reconciliation of net cost of services to net cash flows used in operating activities:

Net cost of services	(50,784)	(35,599)
----------------------	----------	----------

Non-cash items:

Depreciation and amortisation expense	961	639
Superannuation expense (notional)	52	16
Resources received free of charge	24	20
Doubtful debts expense	—	3
Net loss on sale of property, plant and equipment	(1)	1

(Increase)/decrease in assets:

Current receivables (i)	75	(32)
Current inventories	13	9
Other current assets	789	(21)
Non-current receivables	—	—

Increase/(decrease) in liabilities:

Current payables (i)	998	121
Current provisions	98	53
Other current liabilities	81	(183)
Non-current provisions	133	80
Net GST receipts/(payments) (ii)	57	1,480
Change in GST in receivables/payables (iii)	(57)	79
Net cash provided used in operating activities	(47,561)	(33,334)

(i) Note that ATO receivable/payable in respect of GST and receivable/payable in respect of the sale/purchase of non-current assets are not included in these items as they are not reconciling items.

(ii) This is the net GST paid/received, i.e. cash transactions.

(iii) This reverses out the GST in receivables and payables.

Notes to the Financial Statements

2007	2006
\$'000	\$'000

31 Commitments

(a) Capital expenditure commitments

Capital expenditure commitments, being contracted capital expenditure additional to the amounts reported in the financial statements, are payable as follows:

Within 1 year	9,228
	–
	9,228
The capital commitments include amounts for:	
Building improvements	9,228
	–
	9,228

(b) Non-cancellable operating lease commitments

Commitments for minimum lease payments are payable as follows:

Within 1 year	959	959
Later than 1 year and not later than 5 years	3,348	3,348
Later than 5 years	3,204	3,204
	7,511	7,512

The property leases are non-cancellable leases with terms ranging from two to fifteen years. Contingent rental provisions within these lease agreements consist of annual rent reviews or annual CPI increases. A variety of options exist to renew the leases at the end of their current term for an additional term of between two and five years.

(c) Grants committed but not reflected in the financial statements

Within 1 year	42,707	68,449
Later than 1 year and not later than 5 years	5,951	11,399
	48,658	79,848

Grant commitments are primarily funded from future years' revenue and arise when a funding application has been approved.

These commitments are all exclusive of GST.

32 Contingent liabilities and contingent assets

The Department is not aware of any contingent liabilities or contingent assets as at balance date.

33 Events occurring after the balance sheet date

The Department is not aware of any other matters or circumstances that have arisen since the end of the financial year to the date of this report which has significantly affected or may significantly affect the activities of the Department, the results of those activities or the state of affairs of the Department in the ensuing or any subsequent years.

2006/07 Estimate	2006/07 Actual	Variance
\$'000	\$'000	\$'000

34 Explanatory statement

This statement provides details of any significant variations between estimates and actual results for 2007 and between the actual results for 2006 and 2007 as presented in the financial statement titled Summary of Consolidated Fund Appropriations and Income Estimates.

Significant variations are considered to be those greater than 10% or \$250,000.

(i) Significant variances between estimate and actual - Total appropriation to deliver services:

There was a significant variation in the total appropriation, which was due to the following:

Net amount appropriated to deliver services	26,582	27,906	(1,324)
Contribution to Community Sporting and Recreation Facilities Fund	6,800	5,200	1,600
Amount Authorised by Other Statutes:			
- Lotteries Commission Act 1990	10,561	12,000	(1,439)

Net amount appropriated to deliver services

Net Amounts Appropriated were higher than estimated as additional funding for CSA wage increases above 3% was provided (\$0.2M) and funds for the State Gymnastics Centre (\$1.0M) which were going to be deferred were utilised.

Contribution to Community Sporting and Recreation Facilities Fund

The Department identified grant deferrals to the value of \$1.6M in respect of grants payable from the Community Sporting and Recreation Facilities Fund. The deferrals were due to delays in the completion of projects by grantees, as funds only become payable upon achievement of agreed milestones. Appropriations relating to these deferred amounts will be drawn when the grants are due for payment.

Amount Authorised by Other Statutes: Lotteries Commission Act 1990

Under this Act, the Department receives 5% of net subscriptions received by the Lotteries Commission paid into the Sports Lotteries Account. The amount received during the year has increased due to increased sales activity of Lotterywest products during 2006/7. This exceeded the original estimates provided by Lotterywest during the development of the 2006/7 Estimates.

Service Expenditure			
People development in sport and recreation	7,381	8,448	(1,067)
Recreation Camps Management	3,296	6,710	(3,414)
Retained revenues from ordinary activities	3,274	6,212	(2,938)

People development in sport and recreation

Variance occurred due to increases in expenditure on Community Sport and Recreation Grants (\$0.6M) and Coaching and Officiating (\$0.3M).

Recreation Camps Management

The variance is a result of the scoped Stage II works at Ern Halliday Camp that had not been factored in at the time the estimates were prepared. These were subsequently completed in June 2007.

Notes to the Financial Statements

	2006/07 Estimate	2006/07 Actual	Variance
	\$'000	\$'000	\$'000

Retained revenues from ordinary activities

Greater than expected income from Camps (\$0.25M) during the year as the anticipated decline in revenues due to building works did not eventuate, additionally recoups for AK Reserve costs from the Department of Planning and Infrastructure were significantly higher than forecast (\$1.0M). Other recoups and Commonwealth Revenue also were greater than anticipated.

(ii) Significant variances between actual and prior year actual - Total appropriation to deliver services.

Net amount appropriated to deliver services	27,906	18,334	9,572
Contribution to Community Sporting and Recreation Facilities Fund	5,200	8,750	(3,550)
Amount Authorised by Other Statutes:			
- Lotteries Commission Act 1990	12,000	10,206	1,794

Net amount appropriated to deliver services

The Department was provided additional funds for a variety of programs including the Physical Activity Taskforce (\$1.7M), Active Western Australians (\$1.0M) and Youth Talent Development (\$0.7M). Additional funds were also made available for the Major Stadia Taskforce (\$0.8M) and the redevelopment of AK Reserve (\$4.8M).

Contribution to Community Sporting and Recreation Facilities Fund

Lower than expected drawdowns due to delays with CSRFF projects. Significant deferrals are sometimes necessary in any given year as major projects fall behind schedule due to significant planning delays or additional time being required to identify other relevant funding sources. The variance is due to a combination of deferrals and redraws.

Amount Authorised by Other Statutes: Lotteries Commission Act 1990

Increased lotteries activity resulted in greater revenues for the SLA Fund.

Service Expenditure

Infrastructure and organisational development	41,839	29,078	12,761
People development in sport and recreation	8,448	6,696	1,752
Recreation Camps Management	6,710	4,534	2,177

Infrastructure and organisational development

The significant increase occurred as a result of expenditure on AK Reserve (\$6.7M), Active Participation (\$0.5M), the Physical Activity Taskforce (\$1.7M), State Gymnastics Centre (\$1.7M) and the Major Stadia Taskforce (\$0.8M).

People development in sport and recreation

The increase is as a result of new programs for High Performance (\$0.7M) and Active Recreation (\$0.5M), plus increases in existing Community Sport and Recreation grants (\$0.3M).

Recreation Camps Management

The 2006/07 result reflects a capital expenses delayed from 2005/06 and a planned increase in operational expenditure of \$0.5M to support Camps growth.

	2006/07 Estimate \$'000	2006/07 Actual \$'000	Variance \$'000
(iii) Significant variances between estimate and actual - Capital Contribution:			
Capital Contribution	6,140	6,140	—
Capital Expenditure			
Purchase of non-current physical assets	12,028	8,541	3,487

Capital Expenditure

A combination of the change in the asset recognition threshold to \$5,000 and the deferral of of the Multi-purpose 'Boutique' Stadium (\$1.7M) resulted in the variance in the the Purschase of non-current physical assets.

(iv) Significant variances between actual and prior year actual - Capital Contribution:

Capital Contribution	6,140	4,933	1,207
Capital Expenditure			
Purchase of non-current physical assets	8,541	9,237	(696)
Retained revenues from ordinary activities	6,212	4,512	1,700

Capital Contribution

The additional capital contribution in 2006/07 was provided to fund the upgrade to Camps facilities.

Capital Expenditure

Capital expenditure declined from 2006 to 2007 as a result in changes to the Asset recognition threshold and the deferral of of the Multi-purpose 'Boutique' Stadium (\$1.7M) offset by a increase expenditure as part of the Camps Facilities upgrade.

Retained revenues from ordinary activities

Greater than expected income from Camps (\$0.25M) during the year and a significant increase in recoups for AK Reserve costs from the Department of Planning and Infrastructure (\$1.0M). Other recoups and Commonwealth Revenue also increased.

35 Financial Instruments

(a) Financial Risk Management Objectives and Policies

Financial instruments held by the Department are cash and cash equivalents and receivables and payables. The Department has limited exposure to financial risks. The Department's overall risk management program focuses on managing the risks identified below.

Credit Risk

The Department trades only with recognised, creditworthy third parties. The Department has policies in place to ensure that sales of products and services are made to customers with an appropriate credit history. In addition, receivables balances are monitored on an ongoing basis with the result that the Department's exposure to bad debts is minimal. There are no significant concentrations of risk.

Liquidity Risk

The Department has appropriate procedures to manage cash flows including drawdowns of appropriations by monitoring forecast cash flows to ensure that sufficient funds are available to meet its commitments.

Notes to the Financial Statements

2007	2006
\$'000	\$'000
Non interest Bearing	Non interest Bearing

Cash flow interest rate risk

The Department is not exposed to interest rate risk because cash and cash equivalents and restricted cash are non-interest bearing and has no borrowings.

(b) Financial Instrument disclosures

Interest Rate Risk Exposure

The following table details the Department's exposure to interest rate risk as at the reporting date:

Financial Assets		
Cash and cash equivalents	153	4,539
Restricted cash and cash equivalents	6,478	6,044
Receivables	1,131	2,043
Total financial assets	<u>7,762</u>	<u>12,626</u>
Financial Liabilities		
Payables	2,245	1,247
Accrued expenses	307	226
Total financial liabilities	<u>2,552</u>	<u>1,473</u>

Fair Values

The carrying amount of financial assets and financial liabilities recorded in the financial statements are not materially different from their net fair values.

36 Remuneration of senior officers

Remuneration

The number of senior officers, whose total of fees, salaries, superannuation and other benefits for the financial year, fall within the following bands are:

	2007	2006
\$	No.	No.
80,001–90,000	4	1
90,001–100,000	7	2
100,001–110,000	6	7
110,001–120,000	1	1
120,001–130,000	3	–
130,001–140,000	1	4
200,001– 210,000	–	–
210,001– 220,000	1	1
	\$'000	\$'000
	2,518	1,767

The total remuneration of senior officers is:

The total remuneration includes the superannuation expense incurred by the Department in respect of senior officers.

No senior officers are members of the Pension Scheme.

37 Remuneration of auditor

Remuneration payable to the Auditor General for the financial year is as follows:

	2007	2006
	\$'000	\$'000
Auditing the accounts, financial statements and performance indicators.	54	53

38 Affiliated bodies

During the year the Department transferred or spent the following funds on behalf of organisations which represented at least 50% of those organisations' operational funding:

Professional Combat Sports Commission	55	66
Western Australian Institute of Sport	3,974	3,592
	4,029	3,658

The organisations listed above are not subject to operational control by the Department.

39 Supplementary financial information

Write-Offs

During the financial year the following amounts were written off the Department's asset register under the authority of:

The Accountable Officer	(1)	1
-------------------------	-----	---

Certification of Performance Indicators

for the year ended 30 June 2007

I hereby certify that the performance indicators are based on proper records, are relevant and appropriate for assisting users to assess the Department of Sport and Recreation's performance, and fairly represent the performance of the Department of Sport and Recreation for the financial year ended 30 June 2007.



Ron Alexander
Accountable Officer

17 September 2007

Performance Indicators for 2006/07

Corporate Profile and Key Performance Indicators

The Department of Sport and Recreation's desired outcome is an enhanced quality of life for Western Australians through their participation and achievement in sport and recreation.

Reporting

The department's output structure has undergone considerable review and refinement since 1998/99. One outcome and three services are presented for 2006/07. The key performance indicators consist of five effectiveness indicators and five efficiency indicators.

Sampling

The independent survey of the department's key stakeholders was undertaken in 2006/07 by Taylor Nelson Sofres Australia Pty Limited (TNS) who contacted senior personnel from local government and sport and recreation groups responsible for managing sport and recreation in Western Australia.

TNS also contacted Camps users who utilised the departments Camps during 2006/07.

A total of 105 interviews with sport and recreation groups, 89 interviews with local government officers and 250 Camps users were completed. Lists of contacts for these samples were provided by the department and covered organisation across Western Australia.

The sample pools were provided by the department and included sport and recreation groups¹ and local governments² throughout Western Australia.

Respondents were selected randomly for Camps.

The response rate was 62% for local government, 64% for sport and recreation groups and 46% from the Camps users.

Survey Group	Population size	Actual sample	Forecasting accuracy (95% confidence interval)
Sport and Recreation groups	164	105	± 5.74%
Local government	144	89	± 6.42%
TOTAL	308	194	+ 4.28%
Camps Users	552	250	± 4.58%

1 Source: The Department of Sport and Recreation's Client Management System.

2 Source: The Department of Sport and Recreation's Client Management System. Note locality of Rottnest Island was not included.

Performance Indicators for 2006/07

Key Performance Indicators - Effectiveness

Service 1:

Enhanced quality of life of Western Australians through their participation and achievement in sport and recreation.

Effectiveness Indicator No. 1:

The satisfaction rating of the department's advisory services to clients

The department provides advisory services in a wide range of organisational, business, compliance and service delivery matters to help clients run efficient and effective organisations delivering relevant/effective services within their operating resources and budgets.

It is important to note that there has been a change in wording from 'consultancy advice' to 'advisory services' as it was thought that the previous wording may have confused respondents who believed it was referring to the Department's consultancy section rather than the general advisory services provided to stakeholders.

	02/03 Actual	03/04 Actual	04/05 Actual	05/06 Actual	06/07 Target	06/07 Actual
Satisfaction rating of the agency's advisory services to clients	86%	90%	86%	90%	85%	91%

This effectiveness indicator is an average of the satisfaction ratings of stakeholders of the department's advisory services (strategic and operational) and the agency's responsiveness in providing advisory services.

Overall stakeholder satisfaction has remained high across the last five years with an average of 89%.

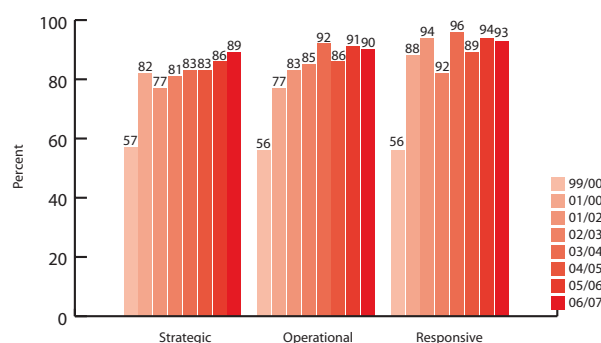


Figure 1: Satisfaction with advisory services for 1999/2000 to 2006/2007

Strategic – refers to advice provided regarding strategic planning, policy development and decision-making (e.g. organisational governance and management, infrastructure planning and design).

Operational – refers to advice provided regarding operational development and delivery (e.g. volunteer management, club development, youth programs).

Responsive – refers to the clients' perceptions of the manner in which the department responds to requests for advisory services (telephone, email, correspondence, follow-up from seminars and workshops) regarding both strategic and operational issues.

Figure 1 illustrates the findings of the department's market research 1999/00 to 2006/07³ with key stakeholders, i.e. State sporting associations, local government and sport and recreation groups, regarding the agency's advisory services at a strategic and operational level as well as the agency's responsiveness in providing advisory services.

³ Annual Client Survey 2007, Taylor Nelson Sofres Australia Pty Limited, July 2007;

Annual Client Survey 2006, Taylor Nelson Sofres Australia Pty Limited, July 2006;

Annual Client Survey 2005, Colmar Brunton Research (WA), July 2005;

Key Performance Indicator Study, Research Solutions Pty Ltd, July 2004;

Key Performance Indicator Study, Annual Client Survey, Research Solutions Pty Ltd, July 2003;

Client Satisfaction Survey, Hides Consulting Group Pty Ltd, July 2002; Stakeholder and Customer Satisfaction – Key Performance Indicators Report, Market Equity Pty Ltd, July 2001; Performance Indicator Research, Hides Consulting Group Pty Ltd, June 2000.

Effectiveness Indicator No. 2:

The extent to which stakeholders (sporting groups) reflect social policy in their operations

Wider social concerns such as member protection, sustainability, drugs in sport and inclusiveness (access and equity) need to be addressed by sporting groups to meet legislation and member and community expectations.

	02/03 Actual	03/04 Actual	04/05 Actual	05/06 Actual	06/07 Target	06/07 Actual
Stakeholders reflecting social policy in their operations	68%	82%	87%	97%	90%	99%

The department's funding programs are utilised as drivers for social policy implementation. With the increasing sophistication and constant evolution of the sport and recreation industry, the department provides ongoing promotion and support to ensure that sport and recreation organisations are responsive to, and reflective of, legislation, community expectations and are capable of being agents for social change within communities.

Effectiveness Indicator No. 3:

The extent to which the community ranks the department's initiatives as being relevant

The Department's initiatives/programs are developed in conjunction with stakeholders responding to critical areas of need covering a wide range of infrastructure and organisational development and capacity building issues to ensure stakeholders are well resourced and well informed.

Figure 2 illustrates a comparison of 1999/00 to 2006/07 market research responses in this regard.

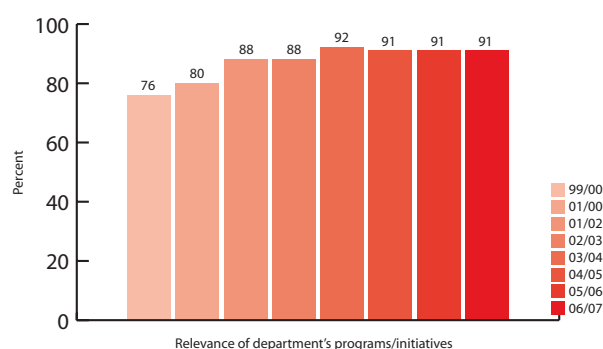


Figure 2: A comparison of the responses from 1999/00 to 2006/07 on the clients' rating of relevance of the departments program/initiatives⁴

The satisfaction rating of stakeholders of the relevancy of the department's programs/initiatives has remained high with the majority of stakeholders satisfied with the initiatives/programs developed by the department.

⁴ Annual Client Survey 2007, Taylor Nelson Sofres Australia Pty Limited, July 2007

Annual Client Survey 2006, Taylor Nelson Sofres Australia Pty Limited, July 2006;

Annual Client Survey 2005, Colmar Brunton Research (WA), July 2005;

Key Performance Indicator Study. Research Solutions Pty Ltd, July 2004;

Key Performance Indicator Study, Annual Client Survey. Research Solutions Pty Ltd, July 2003;

Client Satisfaction Survey. Hides Consulting Group Pty Ltd, July 2002;

Stakeholder and Customer Satisfaction – Key Performance Indicators Report. Market Equity Pty Ltd, July 2001;

Performance Indicator Research. Hides Consulting Group Pty Ltd, June 2

Performance Measures

Effectiveness Indicator No. 4:

Western Australian participation rate in physical activities

The proven social and physical benefits of regular physical activity underlie the State's need to promote and maintain, and ideally increase, the levels of physical activity through sport and recreation in the community.

Figure 3 provides an overview of Western Australian's participation in organised sport and physical activity from 2001 to 2006.

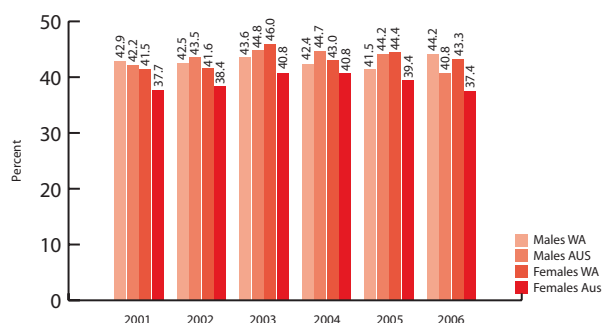


Figure 3: Percentage of participants in organised sport and physical activities 2001 to 2006 - ERASS.⁵

While participation in organised sport and physical activity by Western Australians has decreased slightly for females (aged 15 years and over), the changes are not statistically significant and are less than the corresponding National decrease for females.

The participation level of Western Australian females has remained consistently higher than the levels for Australian females.

There has been a significant increase in the participation in organised sport and physical activity by Western Australian males. This increase is made more relevant given a significant decrease for males nationally

Effectiveness Indicator No. 5:

Satisfaction rating of camps management and service delivery

This effectiveness measure reflects the client's satisfaction rating with venue, accommodation, management, program and catering at the camps (Bickley, Ern Halliday, Point Walter and Woodman Point).

Key Effectiveness Indicator	03/04 Actual	04/05 Actual	05/06 Actual	06/07 Target	06/07 Actual	Variation
Clients satisfied with venue, accommodation, management, program and catering at the camps	89%	85%	89%	87%	89%	2%

⁵ Participation in Exercise Recreation and Sport Survey, 2006 published by the Standing Committee on Recreation and Sport
 Participation in Exercise Recreation and Sport Survey, 2005 published by the Standing Committee on Recreation and Sport
 Participation in Exercise Recreation and Sport Survey, 2004 published by the Standing Committee on Recreation and Sport;
 Participation in Exercise Recreation and Sport Survey, 2003 published by the Standing Committee on Recreation and Sport;
 Participation in Exercise Recreation and Sport Survey, 2002 published by the Standing Committee on Recreation and Sport;
 Exercise Recreation and Sport Annual Report, Australian Sports Commission, 2001.

Service 1: Infrastructure and organisational development

Service Description:

Provide industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations statewide, including state and local government.

Key Effectiveness Indicator	01/02 Actual	02/03 Actual	03/04 Actual	04/05 Actual	05/06 Actual	06/07 Target	06/07 Actual	Variation (to target)
Cost								
Average cost of grants managed	\$1,515	\$1,835	\$1,521	\$1,907	\$1,652	\$2,107	\$2,081	\$(26) ⁶
Average cost of advisory services to organisations	\$5,955	\$6,269	\$6,559	\$7,740	\$10,542	\$8,360	\$11,764	\$3,404 ⁷

Service 2: People development in sport and recreation

Service Description:

Provide information, advice and education support (contact-type services) to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local government, facility and trail managers, administrators and volunteers).

Key Effectiveness Indicator	01/02 Actual	02/03 Actual	03/04 Actual	04/05 Actual	05/06 Actual	06/07 Target	06/07 Actual	Variation (to target)
Cost								
Average cost of providing the contact services	\$467	\$461	\$550	\$587	\$669	\$496	\$740	\$244 ⁸

6 Unit cost of managing grants has decreased, despite a decrease in the number of grants provided. This is due to improved efficiencies in processing grants through the streamlining of management processes and the use of on-line strategies.

7 Increase in the cost of consultancies is attributed to a decrease in the number of consultancies from that targeted. Despite a 20% increase in the number of organisations to which consultancy advice was provided, the estimated increase of 40% was not achieved.

This was due to outsourcing of a substantial body of work (e.g. Adventure Activity Standards) and consultations being with existing organisations instead of the anticipated new ones.

8 Increase in the total cost and unit cost of contact type services is due primarily to an increase in salaries and wages due to additional personnel (Major Stadia, Workplace Physical Activity initiative and Recreation Team) and in more money being distributed by way of grants.

Performance Measures

Service 3: Recreation Camps Management

Service Description:

The Department of Sport and Recreation is responsible for six recreation camps, of which it operates five. One camp, Quararup, is leased to a private operation. All camps offer outdoor recreation programs which are designed to provide experiential opportunities to the community.

Key Performance Indicators - Efficiency

These indicators reflect the average cost per bed night and participation.

Key Effectiveness Indicator	02/03 Actual	03/04 Actual	04/05 Actual	05/06 Actual	06/07 Target	06/07 Actual	Variation (to target)
Cost							
Average cost per bed night	\$45.85	\$45.86	\$46.87	\$51.68	\$85.00	\$67.00	\$18.00 ⁹
Average cost per participation	\$24.70	\$20.04	\$17.00	\$20.24	\$23.00	\$26.77	\$3.77 ¹⁰

⁹ The unit cost of bed nights in Camps decreased significantly compared to target due to accommodation resources becoming available earlier than expected in the capital work timetable.

¹⁰ The Actual unit cost of participations in comparison to target has increased by 16%. Although there has been a significant increase in the number of participations, costs of providing the participations has reasonably matched the increased activity.

For each service, agencies are required to report measures of quantity, quality, timeliness and cost.

Service 1: Infrastructure and organisational development

Service Description:

Provide industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations statewide, including State and local government.

Performance measures	01/02 Actual	02/03 Actual	03/04 Actual	04/05 Actual	05/06 Actual	06/07 Target	06/07 Actual	Variation (to target)
Quantity								
Number of grants managed and provided	1,281	1,252	1,518	1,420	1,679	1,580	1,468	112
Number of organisations provided advisory services	732	559	549	555	420	755	504	251 ¹¹
Quality								
Satisfaction rating of recipients regarding the management of grants	83%	81%	89%	84%	78%	85%	92%	7% ^q
Satisfaction rating of organisations provided advisory services	84%	86%	91%	86%	90%	85%	91%	6%
Timeliness								
Grants managed within time frames	100%	96%	97%	99%	98%	98%	96.5%	(1.5)%
Public perception of Department being punctual to meetings, returning phone calls	94%	92%	96%	89%	94%	94%	93%	(1)%
Cost								
Average cost of grants provided	\$16,715	\$13,688	\$16,090	\$32,017	\$12,739	\$44,363	\$22,034	\$(22,329) ¹²
Average cost of grants managed	\$1,515	\$1,835	\$1,521	\$1,907	\$1,652	\$2,107	\$2,081	\$(26) ¹³
Average cost of advisory services to organisations	\$5,955	\$6,269	\$6,559	\$7,740	\$10,542	\$8,360	\$11,764	\$3,404 ¹⁴

¹¹ Increase in the cost of consultancies is attributed to a decrease in the number of consultancies from that targeted. Despite a 20% increase in the number of organisations to which consultancy advice was provided, the estimated increase of 40% was not achieved.

¹² There has been a slight decrease in the number of grants provided. The significant decrease in unit cost and total cost of grants provided is due to the deferral of a number of significant facilities grants, including Members Equity Stadium (\$24.5m) and the State Netball Centre (\$5m).

¹³ Refer note 6

¹⁴ Refer note 7

Performance Measures

Service 2: People development in sport and recreation

Service Description:

Provide information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

Performance measures	01/02 Actual	02/03 Actual	03/04 Actual	04/05 Actual	05/06 Actual	06/07 Target	06/07 Actual	Variation (to target)
Quantity								
Industry representatives with whom the Department has contact each year	8,601	11,204	10,375	10,733	10,019	11,400	11,278	-1%
Quality								
Satisfaction rating with forums, seminars and programs	81%	85%	89%	83%	83%	83%	80%	-3%
Timeliness								
Clients' rating of service responsiveness	94%	92%	96%	89%	94%	94%	93%	-1%
Cost								
Average cost of providing the contact services	\$467	\$461	\$550	\$587	\$669	\$496	\$740	\$244 ¹⁵

Note: In addition to the 11,278 contacts recorded, a further 991 industry participants were involved in participation-based programs organised by the department in 2006/07 e.g. Giant Walk,

Football Carnivals, Women's participation programs, Active Achievers Awards etc.

¹⁵ Refer note 8

Service 3: Recreation Camps Management

Service Description:

The Department of Sport and Recreation is responsible for six recreation camps, of which it operates five. One camp, Quararup, is leased to a private operation. All camps offer outdoor recreation programs which are designed to provide experiential opportunities to the community.

Key performance measure	02/03 Actual	03/04 Actual	04/05 Actual	05/06 Actual	06/07 Target	06/07 Actual	Variation (to target)
Total occupancy in bed nights	64,713	60,697	57,134	52,675	52,000	59,354	\$7,354 ¹⁶
Average cost per bed night	\$45.85	\$45.86	\$46.87	\$51.68	\$85.00	\$67.00	\$18.00 ¹⁷

Note: The number of bed nights is a measure that is derived by individually multiplying the number of persons staying in the camps by the number of nights stayed.

Key performance measure	02/03 Actual	03/04 Actual	04/05 Actual	05/06 Actual	06/07 Target	06/07 Actual	Variation (to target)
Total number of program participations	62,631	71,577	81,136	89,638	75,000	99,035	24,035 ¹⁸
Average cost per participation	\$24.70	\$20.04	\$17.00	\$20.24	\$23.00	\$26.77	\$3.77

Note: Program participations indicate the number of program activities undertaken by a single participant. It does not refer to the number of persons who undertook an activity.

¹⁶ The combination of Point Walter trading for a full year and Woodman Point accommodation areas becoming available earlier, provided the camps network with a greater than expected bed night capacity in 06/07.

¹⁷ The unit cost of bed nights in Camps decreased significantly compared to target due to accommodation resources becoming available earlier than expected in the capital work timetable.

¹⁸ The Target amount set anticipated a fall in participations as a result of the impact of the Capital Investment Plan. This only eventuated at Emu Halliday, with all other camps contributing to an overall increase in participations.