



# *2008/2009 Annual Report*



Department of  
Sport and Recreation

GOVERNMENT OF  
WESTERN AUSTRALIA

*Building stronger, healthier, happier and safer communities.*

Hon Terry Waldron MLA

Minister for Sport and Recreation

In accordance with Section 62 of the Financial Administration and Audit Act 1985, I hereby submit for your information and presentation to Parliament the annual report of the Department of Sport and Recreation for the period 1 July 2008 to 30 June 2009.

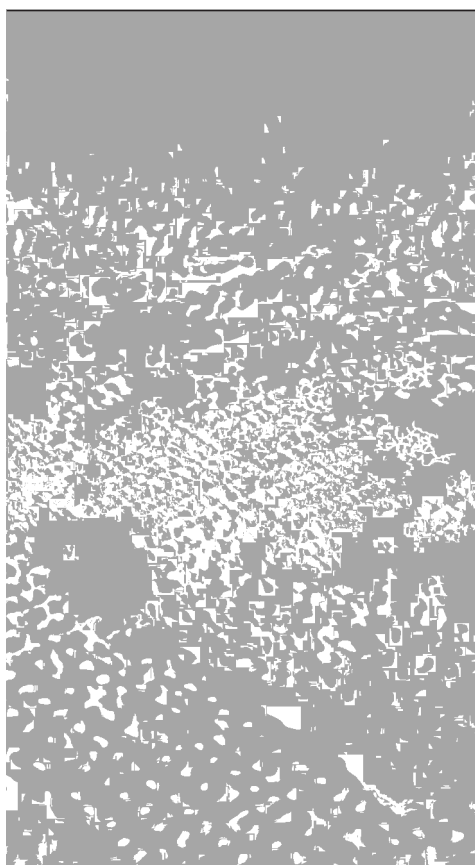
A handwritten signature in black ink, reading "Ron Alexander". The signature is fluid and cursive, with the first name "Ron" and last name "Alexander" clearly distinguishable.

Ron Alexander  
Director General  
September 2009

Department of Sport and Recreation  
246 Vincent Street  
LEEDERVILLE WA 6007

# Contents

---



Mission statement and priorities .....	4
Department of Sport and Recreation structure .....	5
Director General's report .....	6
Highlights .....	10
Issues and trends .....	14
Business management .....	15
Statutory reporting .....	21
Sponsors .....	23
Grants approved .....	24
Community Sporting and Recreation Facilities Fund approvals (CSRFF) .....	33
Key Performance Indicators .....	38
Certification of Financial Statements .....	48
Report of operations .....	49
Income statement .....	50
Balance Sheet .....	51
Statement of changes in equity .....	52
Cash flow statement .....	53
Schedule of expenses and revenues by service .....	54
Schedule of assets and liabilities by service .....	55
Summary of consolidated fund appropriations and income statements .....	56
Notes to the financial statements .....	57

# ***Mission statement and priorities***

---

## **Our mission**

To enhance the quality of life of Western Australians through their participation and achievement in sport and recreation.

The Department of Sport and Recreation (DSR) is committed to developing a comprehensive, strong and diverse sporting and recreational system in Western Australia that is easily accessible, encourages maximum participation and develops talent.

The department operates across and reports on three key areas:

1. Infrastructure and Organisational Development: Provide industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations state-wide, including state and local governments.

The strategic intent is:

- Industry Development – development of a sport and recreation industry with vibrancy, purpose and direction.
- Infrastructure – quality sport and recreation facility planning, design and management.
- Developing Organisations – improved management in organisations delivering sport and recreation services.

2. People Development in Sport and Recreation: Provide information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

The strategic intent:

- Participation – physically active lifestyles for Western Australians.
- High Performance – encouraging the pursuit of excellence.
- Developing People – the development of skilled and informed people in service delivery.

3. Recreation Camps management: Designed to provide experiential opportunities to the community and increase participation in outdoor activities.

The strategic intent:

- Recreation Camps Management – provide the community with quality, affordable outdoor recreation camp opportunities through a sustainable camps network.

The goals aligned to these outputs form the framework of this annual report.

## **Sport and Recreation as a vehicle for positive social change**

The department aims to maximise the use of the sport and recreation portfolio and programming to help achieve government goals in the areas of:

- Community safety
- Improved education outcomes for our children
- Improved health, particularly mental health outcomes

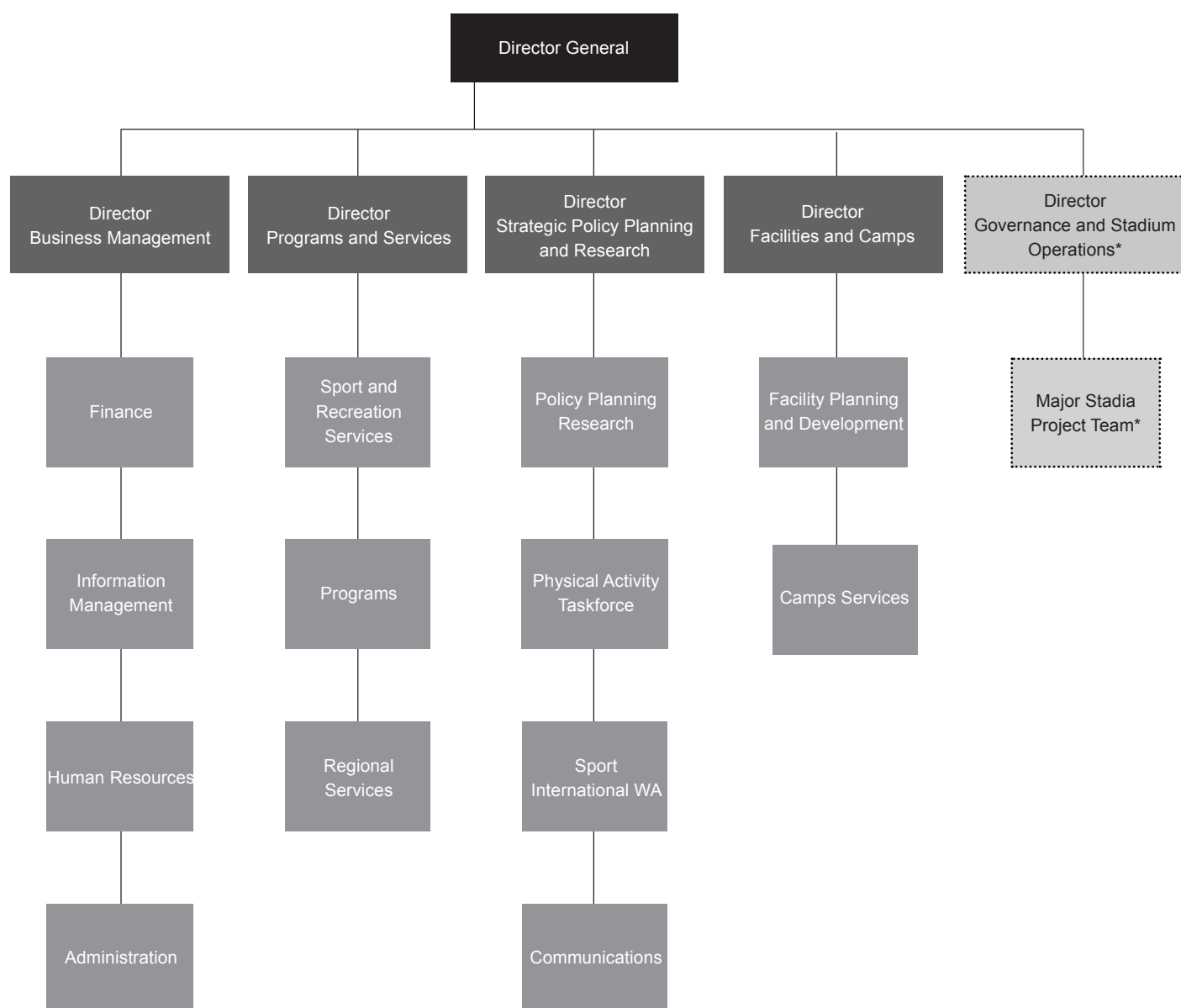
Examples of this include:

- The use of sport and recreation to integrate Sudanese refugees into the Western Australian community
- The use of Department of Sport and Recreation camps to host groups of 'at risk' children engaging in positive recreation and learning activities
- The support of innovative diversionary programs such as 'Midnight Basketball' in Geraldton and Midland, which engage young people during times when they might get into trouble

## **Minister responsible**

The Department of Sport and Recreation reports to the Hon Terry Waldron MLA Minister for Sport and Recreation; Racing and Gaming.

## *Department of Sport and Recreation structure*



### FOOTNOTE:

\* The Major Projects Unit has been integrated with the overall Facility Planning and Development Function.

As a result of an announcement by the Premier in February 2009, the work of the Major Stadia Project Office was suspended. Permanent staff have been redeployed and contract staff positions terminated.

## Director General's report

*The work requires a passion for making a difference, a passion for listening and meeting community needs and expectations, and a willingness to share resources.*



Ron Alexander  
Director General

This year saw a change in government, a change in the economic climate, and thus a new set of challenges for the Department of Sport and Recreation (DSR). Our key objective has not changed and that is to provide the best possible service for families and communities.

The Department of Sport and Recreation works to make our community stronger, healthier, happier and safer through ensuring that our sport and recreation system is properly resourced in terms of:

- Organisational capacity
- People
- Facilities
- Opportunities for all to participate
- Legislation and research

This year has been a difficult one for all sectors of the community and our industry. The 'global financial crisis' has resulted in lower revenues for government, so hard decisions on spending have had to be made. One of these has been to postpone a decision on building a new stadium for at least two years. Business has also had to make difficult decisions, decisions which have meant that sponsorship has been harder to come by.

There is evidence that despite these difficult times the fitness industry is thriving. There is also much evidence which supports the argument that sport and recreation can play an important role in increasing resilience at a community and personal level. This has made our role all the more important as we have worked together with our government and non government partners to ensure the sustainability of our industry.

### Organisational capacity

The sport and recreation system is made up of layers of organisations ranging from the 5000 grass roots sport and recreation clubs, the unincorporated active recreation groups, the state associations to the industry peak bodies and commercial and local government service providers.

It is these organisations that deliver sport and recreation. Our role is to work with these mostly not for profits to ensure that they have the organisational capacity to do so effectively.

This year \$14.65 million was allocated to support these organisations. One very important initiative is the state-wide Club Development Officer Scheme which has grown to support 33 local government areas through 17 club



development officers who have provided direct advice to more than 1000 local clubs. It is important to recognise that these club development officers, like many of our DSR officers, have to work flexible hours, often in the evenings and on weekends, to provide a service at the times these people, mostly volunteers, need the service.

Another good example of DSR working with the community, and NGOs in particular, is the ministerial/industry breakfasts, which have been held regularly since 2005. At these breakfasts representatives from the sport and recreation industry and local government have the opportunity to speak directly to the Minister and senior DSR staff about their concerns and ideas.

This year the department partnered with Basketball WA and Netball WA to commission reviews into ways to improve the delivery of their sport to their more than 200,000 participants in this state. Another highlight was the addition of Wheelchair Sports WA and Recreation & Sport Network to the list of organisations that receive funding through the Organisational Sustainability Program. The funding for these two organisations ensures they are better placed to offer more sport and recreation opportunities for both individuals with physical disabilities (Wheelchair Sports WA) and those with intellectual disabilities (Recreation & Sport Network).

It is important to note that 65 per cent of DSR revenue is distributed to the community via grants, subsidies and service funding. This demonstrates that DSR is committed to facilitating outcomes through funding of, and working with, the community sector.

## People

Sport and recreation is a people business, it is run by people – most of whom are volunteers – for people. It is also an industry that caters for all levels of involvement, from the recreational bushwalker to our Olympic athletes. This year the department's Gifted Athlete Program delivered three major live-in workshops to regional athletes. Held in Perth, Geraldton and Albany, 109 athletes and 59 parents were involved. The program was also delivered to 277 state development squad athletes in the metropolitan area. The program focuses on life skills such as diet; managing transitions from school to work, to elite sport; dealing with the media; and injury prevention.

This year saw an increased emphasis on career development for young people wanting to become part of our industry. Programs included the Outdoor Adventure Pathway, a joint project with the University of WA to develop an activity-based general leadership model concentrating on canoeing instruction. Another was the Indigenous Training in

Certificate III Fitness which aims to train Aboriginal people to become fitness trainers.

## Facilities

Sport and recreation is played out on and in a wide range of facilities ranging from the community cricket ground, to major stadiums, to our waterways, to bush trails. This year was a big one for the provision of facilities in Western Australia.

Highlights included the:

- Doubling of funding for community sport and recreation facilities (Community Sporting and Recreation Facilities Fund – CSRFF) from \$9 million to \$20 million per annum.
- Opening of the State Athletics Stadium.
- Completion of the State Trails Strategy.
- Formation of the Joint Agency Implementation Committee for trail bikes.
- Establishment of the Southern Darling Recreation Planning Project.
- Completion of Stage 1 and 2 of the master plans for Barbagallo Raceway.
- Completion of detailed design for the State Rugby Headquarters.
- Development of the Recreation and Aquatic Centres Water and Energy Study.
- Progress of construction of the State Basketball Centre.

These highlights underscore the breadth of work carried about by the department. Of particular note is the completion of the world-class State Athletics Stadium, a project completed on time and on budget. This facility is the replacement of the ageing Perry Lakes Stadium and has already resulted in Perth winning the right to host the National Athletics Championship in 2010. Some of the most important aspects of this facility have been the water and energy saving innovations built into the facility.

This concern for the environment and understanding of the potential for climate change to negatively impact on our industry has been an important policy driver for the department. A concrete example of this has been the work undertaken to coordinate a response to the challenge of balancing recreational activity with the protection of drinking water catchments.

# Director General's report

---

The development of a State Trail Bike Strategy and the formation of the Joint Agency Implementation Committee (JAIC) are initiatives we are also proud of. Western Australia has experienced a rapid growth in the participation in off-road recreational trail bike riding which has resulted in conflict between riders, residents, walkers and cyclists. This is a complex multi-jurisdictional issue, which is reflected in the range of government departments and interest groups that DSR has coordinated. They include the departments of Environment and Conservation, Local Government and Planning and Infrastructure, the Western Australian Local Government Association, Motorcycling WA and WA Police. The JAIC will consider the recommendations in the strategy and develop a state-wide implementation plan.

## Opportunity for all to participate

The department's major goal is to increase participation in active recreation and sport, in particular amongst those groups which have traditionally had low levels of participation. These groups include:

- People with disabilities
- Aboriginal people
- Seniors
- Culturally and linguistically diverse (CaLD)\*
- Lower socio-economic groups
- Young women

This year saw the launch of the new Community Participation Funding program. These small grants (up to \$5000) target low participation groups and have been very popular because they are very easy to apply for and the turn-around time is only about four weeks from application to approval. Forty-one per cent of these grants were allocated to Aboriginal organisations and 35 per cent to projects targeting CaLD communities. This new, faster system of processing grants was developed as a result of community feedback that our grants were too difficult to access and the process took too long. They are a great example of DSR listening to the community.

A highlight has been the success of the City of Stirling CaLD project, which targets the new and emerging immigrant communities from countries such as Sudan and

Afghanistan. One concrete result of this project has been an increase of between 20,000 and 30,000 visits by the target group to the Herb Graham Recreation Centre. The program has also seen more than 60 young people join local clubs.

This program has been the template for a similar project in the South East Corridor focusing on the five local government areas of Belmont, Armadale, Gosnells, Victoria Park and Canning.

Another highlight has been the success of Geraldton's Midnight Basketball program which won a National Local Government Indigenous Affairs award for contribution to Indigenous communities.

At a more strategic level, the innovative Indigenous Sport and Culture Plan was commissioned by DSR as a blueprint for government and private sector investment in sport, recreation and cultural infrastructure and programs in remote Aboriginal communities in the northern part of the state.

## Legislation and research

Government departments world-wide are under pressure to provide evidence-based programming. To that end the department launched a new research centre in collaboration with Curtin University. The Centre for Sport and Recreation Research will add to the evidence base for our industry. Some of the initial research projects being considered include:

- Climate change – its impact and adaptation strategies for the sport and recreation industry.
- Indigenous participation – its perceived linkages and benefits in mitigating anti-social behaviour.
- The role of urban and regional planning in providing appropriate infrastructure for sport and recreation and the allocation of adequate public open space in new and existing communities.
- Governance and management options for sport and recreation organisations, including the utilisation of modern technology to improve communications, business skills, and service delivery.

At the legislative level there were two important developments. Firstly, amendments to the Professional

\*Sometimes CaLD groups are also called new and emerging communities. In Western Australia there has recently been a large influx of people from countries such as Sudan and Afghanistan, these are examples of CaLD groups.



Combats Sports Act 1987 were approved by Cabinet. Secondly, the Aerial Advertising Bill 2009 was completed. This bill will protect presenters of major events from ambush marketing. In turn this will mean Western Australia is a more attractive place to host large events and attract sponsorship.

## Innovation and the way we work

This year has presented many challenges but adversity can also bring out the best in an organisation – tougher times breed innovation. The department prides itself on a spirit of innovation and gives its employees freedom to think, create and take risks. This year has seen a number of initiatives that have worked to save the public purse. These include:

- Our new website. This site, launched in November, was entirely developed and designed in-house using free, open-source software, saving hundreds of thousands of dollars.
- Provision of Smart Cards for staff travel on public transport to replace the use of government pool vehicles.
- Implementation of video conferencing system to link our 10 regional offices. This system uses our wide area network, which means that two-way video communication is achieved at the cost of a local call.

The department has also long recognised that for it to achieve outcomes in difficult times it must work across government. This year has seen the department take leadership on a number of difficult issues including:

- Water management
- Off-road trail bikes
- Adventure Activity Standards
- Provision of services and facilities to remote Indigenous communities
- Programs for youth at risk
- Physical activity
- Integration of new and emerging communities in the City of Stirling

All these initiatives required pulling together a wide cross section of government and non-government agencies and organisations (NGOs). Working across government maximises the impact of government resources and reduces duplication of effort.

The work requires a passion for making a difference, a passion for listening and meeting community needs and expectations, and a willingness to share resources.

My colleagues at the department continue to display this level of passion, and continue to work on innovative techniques to facilitate partnerships across government, NGOs and the commercial sector to help government serve the families and communities of Western Australia.



Ron Alexander  
Director General  
September 2009

# Highlights

---

## 1. People development

- Allocation of \$175,000 in 2008/09 to the South East Corridor CaLD Youth Sport and Recreation Project, which is being delivered through Communicare in collaboration with local governments. The program was created to address low participation rates of CaLD children and youth (6–25 year olds) in sport and recreation in the five local government areas of City of Belmont, City of Armadale, City of Gosnells, Town of Victoria Park and City of Canning.
- Under the state's support plan for high performance pathways in Western Australia, 13 coaches and eight officials received scholarships to undertake an agreed self-directed development program to improve their capacity.
- The department's Gifted Athlete Program delivered three major, live-in workshops to regional athletes in Perth, Geraldton and Albany, with 109 athletes and 59 parents involved. The program was also delivered to 277 young athletes in the metropolitan area who are part of state development squads.
- Under the Emerging Leaders Program, five people each received a self-directed scholarship to improve their leadership and managerial capacity. A further six people from various industry boards received scholarships to undertake a Governance Program with the Australian Institute of Company Directors.
- Twenty teenagers from the metropolitan area were involved in the Youth Sport and Recreation Committee which has critiqued and provided advice on a range of programs, in particular those for youth.
- Community Participation Funding saw \$75,000 allocated to 17 projects targeting low participation groups – 11 metropolitan and six regional – of which 41 per cent targeted Indigenous and 35 per cent CaLD.
- An allocation of \$30,000 under the Career Development Program will see 14 recipients from a number of universities, TAFE and industry organisations undertake professional development workshops, conferences, networking and mentoring.
- Outdoors Adventure Pathway project, an initiative with UWA Sports, to develop an activity-based general leadership model. Initially concentrates on developing seniors as canoeing instructors for the pilot program, however once the pilot is complete, the model will be used to train leaders in other recreational pursuits. Funded amount of \$15,000 will produce 16 canoeing guides and eight canoeing instructors.
- Outdoor Recreation Skills Sets in Certificate IV, a two year project which commenced in January 2009. Outdoors WA was funded to coordinate the project. Project scope has changed from Certificate IV Outdoor Recreation to a hard skills approach, with 20 new National Outdoor Leadership Registration Scheme registrations sought in year one and 30 in year two. \$40,000 has been allocated to the project over two years (2008/09 and 2009/10).
- Provided \$20,000 towards a project in partnership with Central TAFE to provide Indigenous people with a Certificate III in Fitness. Project aims to engage participants from the course in a gym or recreation centre placement after completion. Arose from evidence of low participation by Indigenous people in recreation centres or gyms. This area of need was identified through consultation with Fitness Australia and Central TAFE.

## 2. Organisational development

- The state-wide Club Development Officer Scheme completed its second year of operation, with support provided to 33 Local Government areas through 17 funded Club Development Officers. Volunteers in more than 1000 local clubs have been directly supported to develop themselves and their club at a community level.
- Lotterywest Trails Grants Program – The Trails Grants Program is a grant scheme allocating \$750,000 of Lotterywest funding each year. The program is administered and managed by the Department of Sport and Recreation. This year applications totalling \$1.58 million were received. The purpose of the Trails Grants Program is to further enhance the establishment and promotion of an integrated, state-wide network of recreational trails for bush walkers, mountain bikers, horse riders, canoeists and others.
- Funds of \$12.65 million from the Sports Lotteries Account and approximately \$2.2 million from the Sports Wagering Account were allocated to support community sport and recreation organisations and the Western Australian Institute of Sport in developing their organisational capacity and delivery of initiatives aimed at key result areas of the industry's Strategic Directions

document SD4 2006–10.

- Amendments to the Professional Combat Sports Act 1987 has been approved by Cabinet and will be drafted and introduced to Parliament during 2009/2010. The Professional Combat Sports Commission has successfully overseen and safely run more than 40 professional combat events and has worked to introduce systems that will accommodate the changes required once the new legislation is enacted.
- The department supported major reviews by Basketball WA and Netball WA to improve the delivery of their sports state-wide. The department is working to support the implementation of recommendations from these reviews with these organisations to improve the delivery of services to more than 200,000 participants across Western Australia.
- Two new disability sport organisations, Wheelchair Sports WA and Recreation & Sport Network, received funding through the Organisational Sustainability Program this year. The funding of these two organisations ensures that further sport and recreation opportunities for both individuals with physical disabilities (Wheelchair Sports WA) and individuals with an intellectual disability (Recreation & Sport Network).
- Following extensive communication with other government agencies and seniors groups, a Seniors Sport and Recreation Advisory Committee (SSRAC) is being established as a sub committee of the WA Sports Federation (WASF). The purpose of the SSRAC is to provide advice to the WASF Board and government on policies, advocacy and strategic initiatives that will improve physical activity participation levels of people aged over 45 years (seniors).
- The WA Trails Conference 2009 was held at Point Walter Conference Centre and Camp in June 2009. Almost 100 delegates from across the state attended the full day event, which included presentations on the WA State Trails Strategy, pastoral leases, Top Trails project, Perth's Eastern Region Trails and the current approach to managing trail bikes.

### 3. Facilities

- Opening of the State Athletics Centre in May 2009; significant progress on the construction of the State Basketball Centre; and completion of Detailed Design for the State Rugby Headquarters (construction due to commence in December 2009).
- The Community Sporting and Recreation Facilities Fund (CSRFF) was increased from \$9 million to \$20 million per annum for four years following the 2008 election. Approximately \$20 million was allocated to projects that applied in the round or were pre-committed.
- Strategic Sporting Plans competed for hockey and football (soccer).
- Completion of Stage 1 and 2 of the Master Plans for Barbagallo Raceway.

### 4. Policy

- The department worked on a range of policy issues during 2008/09 including initiatives related to water policy and industry practice. These include the establishment of the Southern Darling Region Recreation Strategy for Inland Water Bodies and Catchments, State-wide Policy No. 13 – Policy Guidelines for Recreation within Public Drinking Water Source Areas on Crown Land, and a Water and Energy Efficient Recreation Centres study. The Major Events (Aerial Advertising Bill 2009) was finalised and legislation is pending.
- Sixteen Adventure Activity Standards (AAS) have been developed and are available in draft form. The AAS have been developed in response to recommendations of the Ministerial Enquiry into Visitor Safety in Adventure Tourism. DSR commissioned Outdoors WA to facilitate the development of the AAS and provided \$185,000 to complete the project. A launch date of September 2009 has been tentatively scheduled by the AAS Advisory Committee. The Department of Education and Training is currently reviewing its Outdoor Education Guidelines to consider the implications of the AAS, and DSR will be represented on the technical groups involved in this review.
- The State Government, in partnership with community organisations, has developed the WA State Trail Bike Strategy (STBS), which includes 98 recommendations to address the increasing issues associated with trail bike use. In 2009, the Joint Agency Implementation Committee was formed to consider recommendations in

# Highlights

---

the strategy and to develop a state-wide implementation plan and comprises a number of senior managers and directors from various state government agencies including DSR, as well as the Western Australian Local Government Association and Motorcycling WA. Trail Bike Management of Australia were contracted to complete a costings project of the 98 recommendations from the STBS, with an allocation of \$20,000 from the Sports Wagering Account.

- In May 2006, DSR undertook a strategic analysis of the active, non-competitive recreation sector. Based on industry feedback, a nine point Recreation Strategic Reform Agenda was established.
- DSR contracted the Curtin Centre for Sport and Recreation Research to conduct a review of the 2006 Recreation Strategic Reform Agenda – a strategic analysis of the active, non-competitive recreation sector. The 2009 Recreation Strategic Reform Agenda Review provided a review of outcomes from the 2006 Agenda, a new context for the recreation market/industry, and development of a new strategic agenda based on the current environment, potential issues, future opportunities and the needs of the industry.
- The Indigenous Sport and Culture Plan was finalised and implementation of the plan has begun.
- As part of the Healthy Active Workplaces initiative the major focus for 2008/2009 has been increasing the capacity of workplaces to implement comprehensive health and wellbeing programs. Resources developed include a Workplace Health and Physical Activity Resource Kit with accompanying tools, including an online health and wellbeing survey and organisational audit. A partnership has been established between the State Government, Chamber of Commerce and Industry, and UnionsWA to develop a joint policy statement on workplace health and wellbeing programs. This partnership will enable Healthy Active Workplaces to reach more workplaces.
- Partnership initiatives have included the establishment the Centre of Sport and Recreation Research (CSRR) in partnership with Curtin University of Technology and an Act Belong Commit advocacy campaign in partnership with Mentally Healthy WA promoting the mental health benefits of joining a sport or recreation club.
- The Active 08 industry conference focused on 'High Performance People, Organisations, Communities and Programming' and attracted 400 industry

representatives.

- The department took a policy coordination role on physical activity for whole of government (see Physical Activity Taskforce report, page 14).

## 5. Regions

The department has 11 offices in nine regions across the state which are mandated to deliver sport and recreation services to regional WA.

Key achievements during 2008/09 included:

- 2009 Northern Regions Recreation Conference in Broome. A joint initiative of DSR's Kimberley, Gascoyne and Pilbara offices, more than 100 delegates from the sport and recreation industry attended making this year's conference the biggest to date. The theme was 'Gaining the Edge'.
- 'Review of Sport and Recreation in Regional Western Australia' report released. The review identifies 32 key findings on opportunities for improving the delivery of sport and recreation to regional WA, resulting from direct engagement with almost 200 community representatives in Bunbury, Mandurah, Albany, Northam, Narrogin, Karratha, Kalgoorlie, Esperance, Broome, Kununurra, Kalumburu, Carnarvon and Geraldton.
- Provided funding and support to events including the Thank a Volunteer Day Kevin Sheedy Tour in the Great Southern region, held in partnership with local governments to recognise volunteers; the City of Mandurah's inaugural Peel Sports Fest, which promoted participation and involvement in sport and recreation in the Peel region; the Peel Seniors Recreation Council's Triple Treat program, which encouraged Peel seniors to regularly participate in beach sports over the summer months; and the Disabled Surfers Association's Lets Go Surfing program in the Peel region.
- Delivery of Certificate III Fitness to 10 participants from the Gascoyne region (Carnarvon and Esperance) through a web-based and face-to-face delivery model. The department provided \$17,000 in funding to the YMCA to deliver this program, which commenced in June 2008. The pilot is almost complete, with five participants expected to successfully complete the Certificate III Fitness qualification. Evaluation results from

the project will be used to amend the model for future projects.

## 6. Camps

The department operates four recreation camps situated around the greater Perth area – Woodman Point, Point Walter, Bickley and Ern Halliday. The agency also leases Camp Quaranup in Albany to a private operator. The metropolitan camps were fully operational during the 2008/09 year, with program and accommodation earnings for the group achieving budget objectives. Accommodation use (bed nights) increased by 10.5 per cent and program participations by eight per cent in 2008/09, compared with the previous year. The year end outcomes were:

- 79,108 bed nights
- 111,402 participations

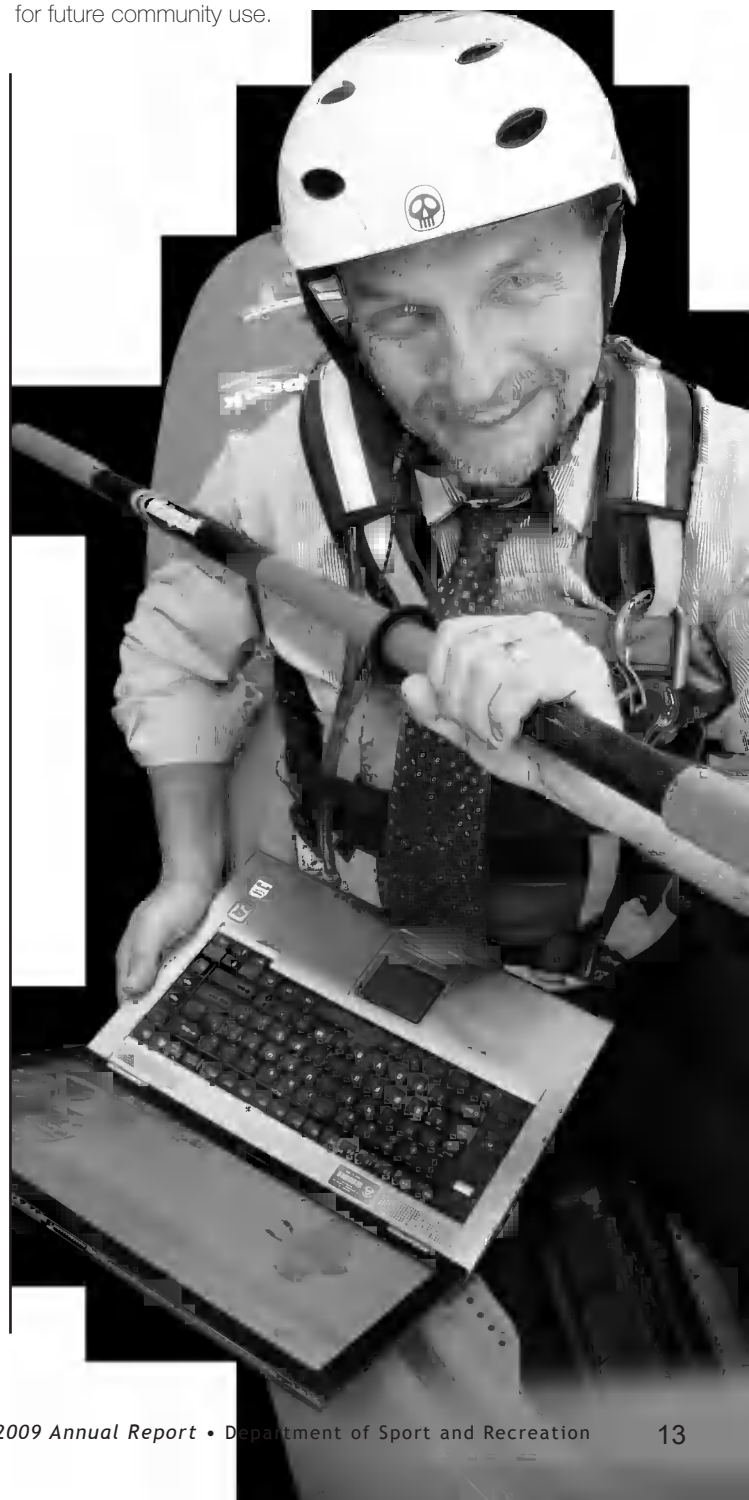
The camps provide 60 per cent of their services to the schools sector. An increased focus on holiday programming for primary school-aged students has resulted in an increase in residential and day programs held at Bickley, Ern Halliday and Woodman Point.

DSR Camps are presently implementing pricing reform that has been developed in conjunction with the Department of Treasury and Finance. It is designed to promote competitive pricing in the service delivery landscape whilst maintaining levels of affordability appropriate for the community to draw maximum benefit from publicly owned assets.

Other achievements for 2008/09 were:

- Bickley camp operation increased its gross revenue by 15 per cent.
- Deed of Extension of Lease for Point Peron sites was completed.
- Pilot programs for 'at risk' youth were developed in partnership with the Department for Child Protection.
- Tone River cottages are now operated by a private entity.
- Review of interstate counselling programs undertaken to support instructor training in 09/10 financial year.
- Recreation Camps 20 year Maintenance Plan has been documented.
- Ern Halliday stadium upgrades included a new high performance basketball floor and engineered anchor points for all roping elements.
- The upgrading of the Point Walter camp's flying fox and high ropes course was completed to engineering certification standards.

- Internal training courses have been introduced to assist instructors to achieve industry recognised qualifications and future Adventure Activity Standards compliance. Total of 2,834 training hours completed, 50 per cent of which are attributed to the casual instructor pool.
- Renovations to the Owen ablutions at Woodman Point were completed to improve the amenity of the 80 bed dormitory.
- Further assessment of the new Bush Camp location was undertaken with a view to acquiring the preferred location for future community use.





## *Issues and trends*

---

- Over 300,000 Western Australians are volunteers in the community, with many supporting sport and recreation at the local, state and national levels. The department is developing capacity building strategies to assure the long term sustainability of volunteering in sport and recreation during 2009/10.
- Sport and recreation infrastructure is ageing. Coupled with urban growth in outer metropolitan areas and strong demand there is significant pressure for facilities provision, refurbishment or replacement.
- The lack of physical activity in the lifestyles of the majority of Western Australians remains a significant concern. An estimated 650,000 Western Australian adults do not undertake sufficient levels of physical activity to be healthy. Alarming, the number of children who are overweight and obese almost tripled from 1985 to 2003. The department is delivering on the State Government's brief to coordinate across-government policy coordination on physical activity.
- In 2009/10 the department will focus its efforts to tackle the impact of climate change, changing social norms, values and work practices as well as the economic downturn on participation in community recreation and sport.
- To ensure efficient, effective and accountable use of resources, the department actively engages in innovation and change through a process of continuous review and service evaluation.
- Accountability and compliance overload is impacting many community-based organisations. The department is continually reviewing its programs to balance essential performance management requirements for its funding programs.

### **Physical Activity Taskforce**

The Physical Activity Taskforce was established in 2001 to oversee the development and implementation of a whole of community physical activity strategy for Western Australia.

The aim of the taskforce is to improve the health and wellbeing of the Western Australian community through the support, provision and promotion of physical activity.

Located in the Department of Sport and Recreation, the Physical Activity Taskforce has been commended for the effective coordination and communication function it undertakes to implement a state-wide physical activity strategy.

Following a review by the new government, the taskforce has been provided with stronger mandate to coordinate a physical activity strategy across government and the community.

The taskforce continues to have high level advocacy support and is chaired by the Honorable Terry Waldron, Minister for Sport and Recreation, with the Department of Health's Executive Director of Public Health Dr Tarun Weeramanthi holding the position of Deputy Chair. Other core agencies continue to be represented including the departments of Sport and Recreation, Education and Training, Planning, and Transport. The Taskforce will also continue to have representation from non-government agencies and academia.

In addition to policy coordination and advocacy, the taskforce undertakes a number of research projects that provide a strong evidence base for its member organisations and stakeholders.

In 2008, the second Child and Adolescent Physical Activity and Nutrition Survey was undertaken, with findings to be released in 2009. This body of research will provide an insight into the prevalence of physical activity levels amongst children and adolescents and inform policy development and program implementation relevant to young people across the state.

Last year the report *Baby Boomers and Beyond* was produced which was a secondary data analysis of the 2006 Western Australian adult physical activity survey. This report focuses on the physical activity levels of older Western Australians aged over 45 years of age, and outlines recommended actions for policy and decision makers to help increase the physical activity levels of the ageing population.



# *Business management*

---

The Business Management Division supports the department through the delivery of key services in Information Technology, Records, Administration, Library, Human Resources and Finance.

In 2008/09 the division commenced work on a new business plan for its services, with a focus on accountability, governance, resource and asset management, and its people and culture. During the year the division welcomed a number of new staff members who bring new expertise and knowledge to apply to an agenda of change and improvement.

The department's ITS Manager provided leadership, making significant gains to the efficient delivery and management of technology. For example video conferencing technology was deployed to our metropolitan and regional offices, procured and run at a fraction of the cost of 'traditional' video technology.

The department placed a special emphasis on its records during the year, renaming the function to Corporate Information. The section's new Manager began his role by carefully addressing and responding to key records management matters that were identified through an audit. The records team invested a great deal of work into systemic improvements, records induction and records training to both metropolitan and regional operations.

In its Administrative Services the agency, through its branch Manager, prepared a new energy management plan and also introduced other sustainability plans and practices in areas such as staff travel, cars, recycling and asbestos management.

The Information Centre team ensured that library services continued with the implementation of a new service model for the Information Centre with greater emphasis on electronic resources and educating departmental staff on accessing electronic information resources.

In developing our people, the Human Resources branch, provided a busy year of programs with vibrant and active Corporate Health and Wellbeing activities, training and development opportunities including a workshop series in resilience and change, safety and health, and grievance awareness and response.

The department recruited a new Finance team during the year. The new Chief Financial Officer immediately set about identifying and putting in place a plan for systemic improvements to finance systems, policy and procedure and to achieve best practice status.

The following are summaries of activities for each branch in the Business Management division.

## **Information Technology Services**

The work of the Information Technology Services area during 2008/09 was focused on proactive infrastructure management, capacity planning and consolidation of platforms to a consistent technological environment:.

The following achievements are examples of the work of the branch:

- Establishment of an effective service management approach to information technology based on industry-approved standards.
- Raising awareness of environmental sustainability in Information and Communications Technology and planning initiatives to improve environmentally responsible IT operations.
- A careful, thorough and comprehensive review of the department's business continuity management practices and policies.
- Adoption of new and improved network management strategies, with performance gains and a more secure and reliable service.
- Reviewing and finding significant cost savings in telecommunications.
- Cost efficient and improved video conferencing capabilities for staff and key stakeholders in the sport and recreation industry, with a particular focus on the inclusion of the department's regional offices.
- Core infrastructure upgrade to the department's network backbone to address growth, usage and the demand for higher bandwidth applications.
- Engaging with staff and stakeholders in IT forums throughout the year. By communicating information management with practical application in the office, the IT staff demystify high technology making it a usable commodity for staff.

## **Record-keeping plans**

The department sees good record-keeping as a key part of good government. Under Section 19 of the State Records Act 2000, the department is required to prepare and have an approved Record-Keeping Plan. The following information highlights activities under our plan:

# *Business management*

---

## **Record-keeping system evaluation**

During 2008/09 the Corporate Information team has completed the review of records stored in its archive room. The room previously contained numerous old files that were not recorded in the department's corporate recordkeeping system and therefore had not been appraised.

Over the course of this review, the Corporate Information team identified, recorded, sentenced and where appropriate destroyed the old files. Approximately 3000 boxes of old records were destroyed after being recorded and appraised.

The main benefits being that the department now has considerably more information recorded in its corporate memory, knows the precise location of all records previously stored in the archives room and is not storing records years past their designated retention period. These records were shredded and sent for recycling.

In accordance with Section 19 of the State Records Act 2000, the department's Record-Keeping Plan has been updated and approved, and the department has also successfully addressed key issues found in a Records Management Audit. The audit identified eight areas in need of attention and each of those areas has been, or is intended to be, addressed.

## **Record-keeping training program**

In 2008/09, 92 per cent of all departmental staff completed the essential components of records awareness training. The department achieved a 100 per cent TRIM Electronic Document and Records Management System (EDRMS) training compliance result for staff who were identified as requiring TRIM EDRMS training.

The Corporate Information Manager visited each regional office and camp to assess its operations from a records management perspective and to provide TRIM EDRMS training. Each regional office and camp now has a discrete set of actions that need to be completed by an agreed date as a result. Once these actions are completed, the regional offices and camps will be working in a more efficient manner whilst complying with the State Records Act 2000.

The Corporate Information Manager attended staff meetings across the organisation to seek feedback on anything related to the Corporate Information area. As a result, a matrix will now be published on the department's intranet outlining the issues raised and either a solution or comment so that staff can see their feedback was taken into consideration.

## **Induction program**

All new staff are required to complete the TRIM EDRMS training, which gives them an indication of their record-keeping responsibilities and trains them in the effective use of TRIM. Additionally, the Corporate Information Manager delivers a presentation at the monthly departmental inductions to introduce the Corporate Information team and the functions they provide. A one-on-one training session on TRIM is also provided to all new staff starting with the department.

## **Information Centre**

The Information Centre contributes to the mission and key result areas of the department by providing access to quality information and research services.

During the reporting period the Information Centre continued to implement the recommendations of the library review, which was completed in March 2008, in particular:

- The implementation of a new strategic direction for the Information Centre towards purchasing online and electronic resources.
- The implementation of a consortium agreement between the National Sport Information Centre and Australian government sporting agencies enabling the provision of more electronic resources.
- Providing user education programs to department staff on the effective use of electronic resources.
- Collection relocation has been completed.
- More services are now provided to the user and a greater interaction between library staff and users is occurring.
- The Information Centre received 4873 requests for information during 2008/09.

## Administration

The Administrative Services Branch is committed to developing sustainability practices across all areas of the department's operations, as well as providing security and safety for staff at the Perth office.

Major achievements of the branch for 2008/09 included:

- Engaged a consultative energy company to prepare an Energy Management Plan for the department.
- Initiated changes to the Building Management System to reduce energy usage and ensure ongoing compliance in line with the Energy Smart Government Program.
- Provided Smart Cards for staff travel on public transport to replace the use of government pool vehicles.
- Continued to recycle paper, cardboard and used printer and photocopy toner through the provision of recycle bins and services.
- Complied with the Government Fleet Policy by ensuring all vehicles were leased for operational requirements, cost and fuel efficiency, while providing comfort and maximum safety ratings.
- Completed an Asbestos Register for all Department of Sport and Recreation offices across Western Australia as required by Regulation 5.43 of the Occupational Safety and Health Regulations 1996.
- Represented regional offices in disputes with landlords over office maintenance.
- Ensured the Perth office accommodation was maintained in order to provide a safe working environment.

## Human Resources

Human Resources contributes to business outcomes by addressing strategic and operational people management issues. The department invests in its people so they in turn can actively contribute to an agenda of industry support and reform.

### Staff profile

During 2008/09, the department employed 177 full-time equivalent staff. A total of 177 employment contracts were issued by the department, comprising 38 permanent appointments, 93 fixed term contracts and 46 casual contracts.

## Equal Employment Opportunity and Diversity

The department welcomes and embraces its responsibilities under the Equal Employment Opportunity legislation and the State Equity and Diversity Management Plan.

### Management Plan

The department, through its Equity and Diversity Management Plan 2006–2010, has adopted strategies to achieve key objectives and reach equity and diversity targets. These strategies are implemented throughout the department in accordance with action plans that are developed by the Equity and Diversity Committee and performance is regularly reviewed. Our targets remain a challenge, however sustainable gain and improvements were expected to take time.

The equity and diversity data provided in the table below is derived from demographic information provided by employees on a voluntary basis:

Demographic characteristics – participation by employment type					
Participation rates	Male	Female	CaLD backgrounds	Indigenous Australians	People with disabilities
Permanent F/T	70	55	4	7	3
Permanent P/T	1	11			
Fixed term F/T	12	15			
Fixed term P/T	5	9	1	1	
Total	88	90	5	8	3
Casual	53	60	4	0	1
<b>Grand total</b>	<b>141</b>	<b>150</b>	<b>9</b>	<b>8</b>	<b>4</b>

Note 1: 48 % non return/no comment on EEO survey

Note 2: DSR casual employee data has deliberately been reported separately. DSR employs a large volume of casual recreation program instructors in the DSR camps chain. These employees are entry level and generally a younger labour pool. This tends to skew DSR EEO data.

# ***Business management***

---

## **Corruption prevention**

The department actively promotes ethical behaviour and explores staff awareness and learning activities to minimise the risk of corrupt conduct. During the reporting year, the department implemented a number of strategies to raise awareness of corruption prevention and dealing with issues of misconduct, including:

- Policy frameworks such as the WA Public Sector Code of Ethics and DSR Code of Conduct given more prominence on the department's intranet.
- Notices posted on intranet provided information about DSR's Public Interest Disclosure (PID) policy and the role of the department's nominated PID Officer.
- Grievance Officer refresher training included raising awareness of the department's policies and procedures.
- Updates to policies governing grievance resolution and PID undertaken as part of the department's ongoing Policy Review Program.
- Continuing focus on misconduct and corruption-related issues as part of the staff induction program.
- Review and updating of the department's Conflict of Interest policy and associated procedure.
- Revision and communication of the department's policy and procedures on the receiving of gifts and favours.
- Commencement of work towards a new accountability framework for the department.

## **Occupational health and safety**

The department acknowledges its responsibilities under Occupational Safety and Health, Workers Compensation and Injury Management legislation. The department and its staff are committed to ensuring that all employees, contractors and visitors to our sites remain safe from injuries and risks to their health. DSR promotes and maintains the highest degree of health, safety and wellbeing of all employees through:

- Working cooperatively with employees to ensure that occupational health, safety and welfare requirements and obligations are clearly defined for all people who enter DSR workplaces.
- Maintaining the work environment to maximise employees' health, safety and wellbeing at work.
- Prevention of accidents and ill health caused by working conditions.
- Protection of employees from any health hazard which may arise out of their work or the conditions in which it is carried out.
- Compliance with the provisions of Occupational Safety and Health-related legislation.

The department's Occupational Health, Safety and Welfare (OHSW) Committee provides a cooperative and active forum between management and employees to promote and maintain health, safety and wellbeing in the workplace. With input from management and staff, the OHSW Committee, through regular meetings and forums, actively contributes to policy development, monitoring programs, emergency procedures, relevant training and trends in accident/incident and illness reporting.

Despite the best efforts of departmental staff in reviewing and resolving issues and reducing hazards and risks, accidents and illness can occur. In the event of injury or illness occurring to an employee whilst engaged in work-related activities, DSR is committed to acting in accordance with the Workers Compensation and Injury Management Act 1981 with a focus on safe and early return to meaningful work.

The department uses an Injury Management System, (IMS) which has been developed to support our injury management policy framework. The IMS helps the department manage and assist employees with their return to work following a work-related injury or illness.

## Agency performance:

Performance measure	2007–2008 Actual	2008–2009 Target	2008–2009 Actual
Total number of accidents/incidents	10	N/A	14
Total number of claims	11	N/A	4
Number of fatalities	0	0	0
Lost time injury/diseases incidence rate	1.8293	1.6434	1.1561
Lost time injury severity rate	0.0000	0.0000	0.0000
Percentage of existing workers returned to work within 28 weeks	N/A	N/A	100%
Percentage of managers trained in OSH and injury management responsibilities	N/A	50%	51%
Number of rehabilitation cases	0		1
Rehabilitation success rate	N/A		In progress

## Planning and management

During the reporting year, the department self-evaluated its OSH management systems. The evaluation found that our performance against identified OSH elements was satisfactory.

Strengths included:

- The employer's responsibilities for safety management are clearly articulated in the departmental policy statements and OSH activity is coordinated through a senior manager (currently Manager Strategic Human Resources). The department's OSH policies and procedures are constantly reviewed and updated.
- The OSH objectives set for the organisation are consistent with the employer's obligations and are accorded due priority in the organisation's business planning processes. OSH has a particularly high profile in business planning in the department's recreation camps chain.

- While the OHSW Committee is the primary vehicle for consultation in DSR, other consultative mechanisms (both formal and informal) exist to address specific issues and initiatives such as employee health and wellbeing, hazard management and OSH training and development.
- The OSH framework is a key component of the department's Business Continuity Planning. The framework integrates with the department's Risk Management System to facilitate the formal assessment of risks together with the identification and evaluation of controls, incorporating both hierarchical and committee-based reporting and review mechanisms.

The global H1N1 influenza (swine flu) pandemic, was an opportunity for the department to evaluate its Business Continuity Planning in the context of workplace health and safety. A DSR Pandemic Response Team was established with the responsibility of coordinating the department's response to the pandemic and ensuring this plan is reviewed on an annual basis.

## Training

Occupational Safety and Health training was directed to the priority areas identified by the OHSW Committee following an evaluation of training needs and included:

- Warden training.
- First Aid training.
- Emergency and evacuation management.
- OSH general training and awareness.

## Financial Management

The Finance branch had a year of significant change during 2008/09, with a new staff team and new direction. The branch continued to manage the budget strategy and provide the financial services to the department and all deadlines to meet the financial reporting obligations of the department were met. In implementing change and improvement, opportunities were identified in the following areas:

- Implementation of enhanced budget management systems.
- Significant progress towards the upgrading of the Smartstream Financial Management system.
- Implemented the first stage of comprehensive financial



## ***Business management***

management and performance reporting to Corporate Executive.

- Reviewed and updated the Financial Management Manual, accounting policies and procedures.

The Finance branch continues to strive for 'best practice' in financial management, with a focus on strengthening its financial policies and processes to ensure ongoing accountability and transparency.

### **Review of operations**

The department had a successful year in managing its financial resources – especially given the greater scrutiny and budget efficiencies required by the government in not only maintaining existing services, but also continuing to enhance the social capital in the state.

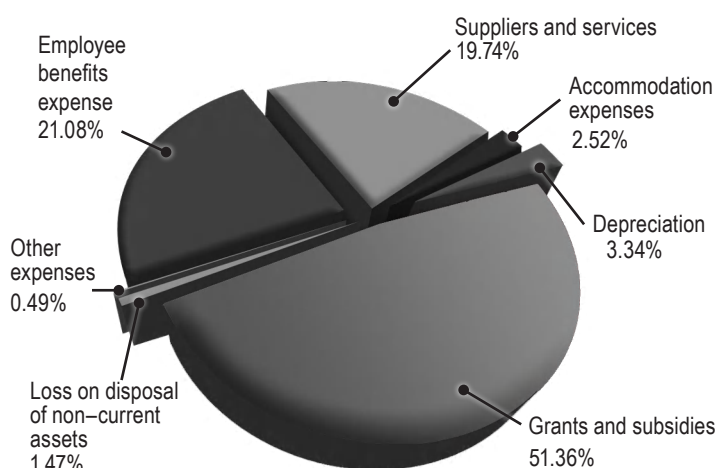
Effective budget management and sound investment of capital funds in camps infrastructure maintenance and information technology, together with sound financial management policy, has enabled the department to operate efficiently during the year.

The department recorded a deficit of \$7.68 million for the year. This was mainly attributable to the repayment of \$10 million in funds to the Water Corporation, offset by delayed funding to infrastructure projects and timing of payments.

### **Expenses**

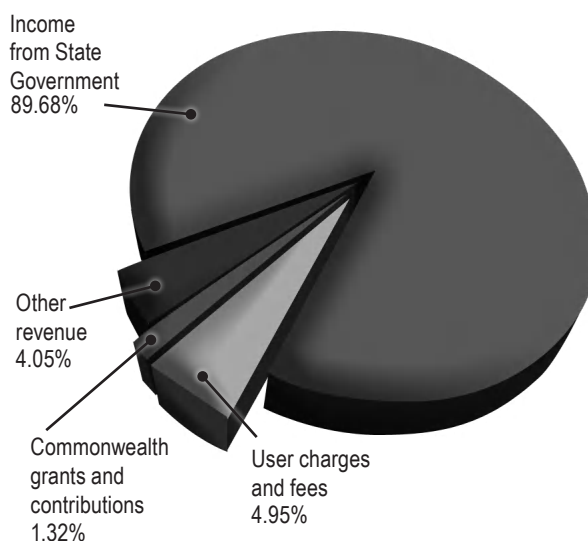
The department expended \$68.1 million during the year. Of this amount, \$35 million (including \$10 million to the Water Corporation) or 51.4 per cent was paid in grants to the community for a range of activities to enhance the social capital of the state.

A breakdown of the department's expenses is detailed in the following chart:



### **Revenue**

Nearly 90% of the department's revenue is received through appropriation. The department received additional revenue through fees from the operation of its camps services, reflecting the increased participation of groups accessing the programs offered. A breakdown of the department's revenue is detailed in the following chart:



### **Equity**

The total equity at year end was \$56.1 million, a reduction of 11.4 per cent for the year. Cash on hand was \$13.95 million, mainly reflecting future commitments for grants provided under the Sports Lotteries Account (SLA) and Community Sporting and Recreation Facilities Fund (CSRFF). The department also has a number of projects in facilities planning and construction that have commenced but will be paid during 2009/10.



# Statutory reporting

---

## Freedom of Information (FOI) Act 1992

The department provides Freedom of Information services to all sectors of the community including the public and media. The department's Freedom of Information Statement is available at: <http://www.dsr.wa.gov.au/index.php?id=90>

Of the three FOI applications received during 2008/09, none were for personal information. All relevant documents for each application were released – all included edited documents. No applications were refused or transferred to other government departments.

## Public sector standards and ethical codes

Section 31(1) of the Public Sector Management Act 1994 requires the department to report on the extent to which the Public Sector Standards in Human Resource Management, WA Public Sector Code of Ethics and the DSR Code of Conduct have been complied with.

## Compliance issues

During the reporting year, there were four allegations relating to potential breaches of the WA Public Sector Code of Ethics and Code of Conduct which fell into the following indicative categories:

- Harassment.
- Inappropriate access of websites.
- Inappropriate use of emails.

Significant actions taken to monitor and ensure compliance included:

1. Information about standards and codes included on the department's intranet, for example:
  - All DSR policies, including Codes and the Grievance Resolution mechanism.
  - Reminder articles ('newsflashes'). For example, outline of DSR Grievance Process (June 2009), Code of Conduct/Code of Ethics (May 2009), Rights and Obligations (January 2009), OPSSC Standards, Ethics and Equity Bulletin (December 2008).
2. The department's induction program includes sessions addressing Code of Conduct, Grievance Resolution

Process and public sector compliance requirements (induction programs scheduled monthly).

3. Information and promotional material posted on notice boards and distributed to DSR worksites, for example:
  - DSR Grievance Officers listings.
  - WA Public Sector Code of Ethics (OPSSC).
4. DSR Code of Conduct and departmental policies and procedures subject to an ongoing review with priority areas nominated on an annual basis:
  - Identified components of DSR Code of Conduct reviewed and updated (March 2009).
  - Grievance Resolution Policy and Procedures reviewed and updated (April 2009).
5. Grievance Officer nominees reviewed regularly with rolling refresher training implemented for all Grievance Officers.

## Equity, access, inclusion and substantive equality

Equity, access and inclusion are principles on which the department's Strategic Plan is based. The inter-divisional Equity Committee continued to oversee progress on the department's Disability Access and Inclusion Plan (DAIP) which can be read at: <http://www.dsr.wa.gov.au/index.php?id=879>

The Equity Committee also had its terms of reference expanded to include the monitoring of substantive equality requirements and the Reconciliation Action Plan.

Some key achievements against the DAIP's outcomes include:

**Outcome 1:** People with disabilities have the same opportunities as other people to access the services of, and any events organised by, the department.

- Support provided to numerous groups to complete funding applications and also provide program advice for disability groups accessing Community Participation Funding.
- Organisational Sustainability Program. Consultancy provided to three disability-specific organisations the department supports including Wheelchair Sports WA, Recreation and Sport Network and the Western Australian Disabled Sports Association.

# Statutory reporting

- Centre for Inclusive Schooling delivered numerous Sports Ability professional development sessions for teachers.
- DSR was represented on the steering committee for 'CAPTIVATE'.
- The CAPTIVATE Inclusion Toolkit was launched in October 2008.

**Outcome 2:** People with disabilities have the same opportunities as other people to access the buildings and other facilities of the department.

- Ensuring Community Sporting and Recreation Facilities Fund application guidelines promote accessible facilities.
- Ensuring state-level infrastructure is fully accessible.
- DSR's recreation camps program continues to provide services for people with disabilities through tailored camp experiences and modified programs, accommodation and equipment.

**Outcome 3:** People with disabilities receive information from the department in a format that will enable them to access the information as readily as others.

- Meeting requests for information in alternative formats.
- Advising staff of the requirement to meet such requests.
- Maintaining a strong partnership with the Disability Services Commission.

**Outcomes 4–6:** People with disabilities receive the same level and quality of service from the staff of the department as other people receive from the staff of the department; can make complaints; and can participate in any public consultation by the department.

- Promoting the DAIP to staff, especially through the induction program, to ensure quality service and inclusion in consultation.
- Including disability organisations on the database used to distribute news updates.
- DSR is continuing its analysis of departmental processes using the Substantive Equality framework – the focus has been on 'camps' and 'consultancy'.

## Advertising and marketing expenditure

In compliance with section 175ZE of the Electoral Act 1907, the Department of Sport and Recreation is required to report on expenditure incurred during the financial year in relation to advertising agencies, market research organisations, polling organisations, direct mail organisations and media advertising organisations.

Expenditure with market research agencies	
TNS Social Research	\$4,500
Expenditure with advertising agencies	
Media Decisions	\$5,775.65
Adcorp	\$12,229.27
Expenditure with media advertising agencies	Nil
Expenditure with polling agencies	Nil
Expenditure with direct mail	Nil
<b>Total expenditure</b>	<b>\$22,504.92</b>

## Reconciliation Action Plan (RAP)

An Indigenous Sport and Culture Plan has been developed for the communities of the Kullarri region, the Western Desert region and the Tjurabalan region (Council of Australian Governments' East Kimberley Trial Site).

Its vision is to provide a flexible, holistic and coordinated response to the needs of Indigenous communities, that will assist the communities to improve their overall quality of life by integrating the participation and management of sport and culture as part of their daily life.

The broad objectives of the plan are to increase the level of ongoing participation of community members in sport and culture activities, through improving the access to appropriate and equitable infrastructure and services.

Forty-one per cent of the new Community Participation Funding grants (up to \$5000) were allocated to Aboriginal organisations.

The Centre for Sport and Recreation Research is planning to study Indigenous participation and its perceived linkages and benefits in mitigating anti-social behaviour.

The Indigenous category of the Sport and Recreation Industry Awards has been amalgamated into the Commitment to Participation award.

All new staff were provided with copies of the RAP and briefed on their role in its implementation. Several internal actions are in the process of being completed.

## Sponsors

---

Without the support of sponsors, a great deal of the work of the department would not be possible.

The contribution of our sponsors is gratefully acknowledged.

### Major sponsors:

Lotterywest

Australian Sports Commission

Healthway

Skywest

Indigenous Sports Program

Newcrest Mining



## Grants approved

The Sports Lotteries Account (SLA) is administered by the department to provide financial support to sporting organisations for the development of sport in Western Australia.

The Lotteries Commission Act 1990, section 22, provides that five per cent of the commission's net subscriptions are made available to the Minister for Sport and Recreation from this account.

In 2008/2009 the Department of Sport and Recreation provided grants to sporting, recreation and community organisations from the SLA.

*Table 5: A breakdown of SLA funding for 2008/2009:*

<b>Sports Lotteries Account (SLA) 2008/09</b>	
<b>State Sporting Association Support</b>	
Organisational Sustainability Program Support	\$4,604,000
High Performance Program (Academy of Sport)	\$150,000
Hosting National Championships	\$179,500
Management Reviews/Financial support	\$153,000
<b>Sub total</b>	<b>\$5,086,500</b>
<b>Regional Sport</b>	
Country Package	\$659,453
Regional Sports Houses	\$108,000
Country Sport Enrichment Scheme	\$337,500
Champions to the Regions	\$58,300
<b>Sub total</b>	<b>\$1,163,253</b>
<b>Annual Funding</b>	
WA Disabled Sports	\$192,000
Royal Life Saving – Water Safety	\$140,000
WA Institute of Sport	\$3,781,385
WA Sports Federation	\$210,000
WA Olympic Council & Commonwealth Games	\$55,000
Sports Medicine Australia (WA Branch)	\$70,000
Drugs in Sport – Sports Medicine Australia (WA Branch)	\$40,000
Professional Combat Sports Commission	\$191,000
Paralympic Sports	\$30,000
<b>Sub total</b>	<b>\$4,709,385</b>
<b>Community Sport Initiatives</b>	
Coaching/Coach In Residence Grants	\$166,200
Womensport West	\$32,500
State-wide Club Development Program	\$172,800
Sport International Grants	\$117,000
Professional Development	\$74,100
Community Initiatives/Support	\$681,250
Planning for Major Facilities	\$150,000
Rugby Loan repayment	–\$60,000
AIS Hockey commitment	\$37,000
<b>Sub total</b>	<b>\$1,370,850</b>
<b>Grand total (SLA approvals)</b>	<b>\$12,329,988</b>

*Table 6: Organisations that received grants through DSR, excluding Community Sporting and Recreation Facilities  
Fund grants in 2008/2009*

Organisation	Amount \$
ACHPER WA Branch	75,000
Adam Road Primary School	2,000
Albany Basketball Association	2,500
Albany Boardriders	1,500
Albany Fencing Club Inc	800
Albany Horseman's Association Inc	500
Albany Little Athletics Centre	1,500
Albany Surf Life Saving Club	1,500
Albany Touch Association Inc	2,100
Albany Water Polo Club	870
Albany Water Ski Club Inc	1,500
Amazons Perth Dragon Boat Club Inc	3,250
Archery Society of Western Australia	29,700
Armadale Redevelopment Authority	50,000
Association for the Blind of WA Inc	12,500
Athletics Western Australia	180,000
AUSSI Masters Swimming WA Branch Inc	38,000
Australian Bowhunters Association Inc	5,000
Australian Karate Federation WA Inc	28,000
Australian Karting Association WA Inc	18,000
Australian Paralympic Committee Incorporated	30,000
Australian Red Cross Society – Western Australian Division	5,000
Australian Sports Medicine Federation WA Branch Inc	110,000
Australian Underwater Federation Inc	1,000
Avon Valley Ladies Golf Association Inc	7,000
Avon Zone Pony Club Association	4,500
Badminton Association of Western Australia Inc	44,950
Balga Primary School	4,900
Baseball WA Ltd	197,000
Basketball South West Inc	11,000
Batavia Bowling League	1,728
Bicycle Transportation Alliance Inc	4,370
Billiards and Snooker Association of WA Inc	18,000
BMX Sports Western Australia Inc	35,500
Bowls WA	121,100
Boxing WA Inc	10,000
Broome Amateur Swimming Club Inc	10,000
Broome Basketball Association Inc	750
Broome Junior Cricket Association	1,000
Broome Junior Senior Motocross Club Inc	5,500
Broome Touch Football Association	8,000

## *Grants approved*

Organisation	Amount \$
Bunbury & Districts Little Athletics Centre Inc	300
Bunbury Rollerskating Club Inc	2,900
Bunbury Swimming Club Inc	900
Busselton Bowling Club Inc	300
Busselton Horse & Pony Club Inc	1,000
Calisthenics Association of WA Inc	25,000
Canoeing Western Australia Inc	101,000
Carnarvon Horse and Pony Club	1,500
Carnarvon Softball Association	2,000
Carnarvon Speedway Club Inc	3,000
Cecil Andrews Senior High School	5,000
Central Districts Regional Cricket Association	6,000
Central Districts Tennis Association Zone 3	7,700
Central Great Southern Hockey Association	2,500
Central Midlands Region 3 WAS Inc	5,000
Central TAFE	20,000
Central Wheatbelt Ladies Hockey Association	900
Churchlands Senior High School	5,750
City of Albany	10,000
City of Bayswater	50,000
City of Bunbury	50,000
City of Canning	25,000
City of Geraldton–Greenough	50,000
City of Gosnells	21,800
City of Joondalup	20,000
City of Rockingham	26,000
City of South Perth	52,500
City of Stirling	81,000
City of Wanneroo	4,750
Collie River Valley Little Athletics Centre Inc	500
Comet Bay College	700
Communicare Inc	275,000
Confederation of Australian Motor Sport Ltd	60,000
Croquet West	13,000
Curtin University of Technology	120,000
Curtin University of Technology – Health Research Campus	100,000
Dancesport Australia Ltd	13,000
Deaf Sports Federation Ltd	6,000
Denmark Surf Life Saving Club Inc	8,000
Department of Building Management & Works	150,000
Disco Cantito Association	4,870
Dragon Boating WA Inc	11,000
Dudley Park Bowling and Recreation Club Inc	500



Organisation	Amount \$
East Perth District Football Development Council	1,700
Eastern Districts Lawn Tennis Association Zone 5	2,500
Eastern Goldfields BMX Club	3,500
Eastern Goldfields Cycle Club Inc	1,500
Eastern Goldfields Squash Racquets Association	1,500
Equestrian Western Australia Incorporated	98,700
Esperance Equestrian Club	2,500
Exmouth Game Fishing Club Inc	1,200
Exmouth Golf Club	750
Exmouth Squash Club	1,200
Federation Sport Bocce of WA Inc	4,000
Filipino Australian Sports Association Inc	5,000
Fitness Western Australia Inc	40,000
Floorball Association of Western Australia	18,700
Football West Limited	300,000
Gaelic Athletic Association of WA Inc	6,600
Garnduwa Amboorny Wirnan Aboriginal Corporation	238,039
Gascoyne Football Association Inc	5,000
Gascoyne Off Road Racing Club Inc	4,000
Geraldton Amateur Basketball Association Inc	7,900
Geraldton Amateur Swimming Club Inc	4,950
Geraldton and Districts Badminton Association	4,000
Geraldton Bowling Club	300
Geraldton Junior Soccer Association	20,000
Geraldton Midwest Sports Federation Inc	93,220
Geraldton Smallbore Rifle Club	300
Geraldton Surf Life Saving Club	5,000
Geraldton Touch Association	565
Geraldton Water Polo Association Inc	4,100
Gnulla Maaman Moort Boodja (Our Men Family and Land)	10,000
Goldfields Disabled Sports Zone 4 Inc	6,500
Goldfields Junior Development Association Inc	9,000
Goldfields Regional Football Development Council	7,500
Goldfields Tee Ball Association Inc	3,950
Goldfields Touch Association	900
Great Southern Netball Region	20,350
Great Southern Regional Cricket Board	10,000
Great Southern Regional Football Development Council Inc	19,800
Great Southern Riders Squad	1,500
Gridiron West	11,000
Gymnastics Western Australia	199,000
Halls Head Cricket Club	800
Handball West	7,500

## Grants approved

Organisation	Amount \$
Hang Gliding Association of WA	4,000
Hedland Tee-ball Association	2,000
Hedland Water Polo Association Inc	3,000
Hockey Australia Inc	40,000
Injury Control Council of Western Australia Inc	5,000
International Practical Shooting Confederation WA Inc	15,000
John Forrest Senior High School	700
Joondalup Youth Support Services Inc	3,500
Judo Western Australia Inc	11,000
Kalgoorlie Boulder Basketball Association	8,000
Kalgoorlie PCYC	300
Kalgoorlie Triathlon Club Inc	3,000
Karingal Neighbourhood Centre Inc	4,500
Karratha and Districts Junior Soccer Association	3,000
Karratha BMX Club Inc	6,600
Katanning International Rules Basketball Association	3,375
Katanning Tri-Sport Association	1,500
King River Horse & Pony Club Inc	3,000
Kojonup Hockey Club Inc	500
Kununurra Motocross Club	7,000
Lacrosse West Inc	36,000
Leisure Institute of Western Australia Aquatics Inc	70,000
Lower Great Southern Hockey Association	17,400
Lower Great Southern Tennis	5,000
Lower Great Southern Women's Golf Association	1,500
Mandurah Basketball Association	6,600
Mandurah Country Club	1,500
Mandurah Hockey Stadium	6,400
Mandurah Netball Association	6,000
Mandurah Pirates Rugby Union Football Club	2,100
Marching WA	5,200
Merredin Club Inc	3,000
Midlands Regional Football Development Council	22,000
Midwest Gascoyne Netball Region	8,400
Midwest Regional Cricket Board	13,000
Midwest Regional Football Development Council Inc	8,000
Moorabinda Croquet Club Inc	400
Moore Districts Zone 2 Tennis Association	6,000
Motorcycling Australia WA Inc	70,000
NACRA Association of Western Australia	850
Narrogin Equestrian Association	1,500
Narrogin Pony & Riding Club	1,000
National Heart Foundation of Australia WA Division	46,100

Organisation	Amount \$
Netball WA Inc	338,500
Newman Amateur Swimming Club	1,720
North Midlands Agricultural Society Inc	2,500
North Murray Diamond Sports Association	2,400
North West Netball Region Inc	35,950
Northern Zone Pony Club Council	3,300
Nyoongar Sports Association Inc	6,500
Orienteering Association of Western Australia	22,000
Outdoors WA Inc	120,000
Parks and Leisure Australia	110,000
Peel District Cycling Club Inc	2,000
Peel District Football Development Council	6,200
Peel Dynamic Gymsports Incorporated	500
Peel Health Campus Foundation	5,000
Peel Regional Soccer Council Inc	10,300
Pilbara Regional Football Development Committee Inc	10,000
Polocrosse Association of WA	26,000
Pony Club Association of WA Central Zone	4,000
Pony Club Association of Western Australia Inc	43,000
Princess Royal Sailing Club Inc	6,800
Professional Combat Sports Commission	191,000
Professional Golfers Association of Australia WA	9,975
Rapid Ascent Pty Ltd	20,000
Ravensthorpe & Districts Football Association	1,500
Recfishwest	45,000
Recreation and Sport Network Inc	30,000
Riding for the Disabled Association of WA Inc	1,800
Riding for the Disabled Association of WA South West Group Inc	1,000
Roe Districts Men's Hockey Association	4,400
Roe Districts Women's Hockey Association Inc	4,000
Rollersports Association of WA Inc	37,000
Rowing WA	147,500
Royal Life Saving Society Australia WA Branch Inc	239,000
School Sport Western Australia Inc	6,000
Seniors Recreation Council of WA Inc	47,300
Shire of Broome	51,000
Shire of Coolgardie	22,000
Shire of Cranbrook	28,000
Shire of Dumbleyung	4,000
Shire of East Pilbara	5,000
Shire of Gnowangerup	53,560
Shire of Irwin	22,000
Shire of Leonora	10,000

## *Grants approved*

Organisation	Amount \$
Shire of Mukinbudin	50,000
Shire of Mullewa	1,250
Shire of Murray	2,500
Shire of Northam	1,500
Shire of Roebourne	3,000
Shire of West Arthur	10,400
Shire of Wiluna	500
Shire of Wyndham East Kimberley	50,600
South Eastern Zone – Pony Club Association of WA	3,000
South West Aboriginal Land and Sea Council	3,000
South West Cricket Association Inc	8,000
South West Football Development Trust Council	10,300
South West Hockey Association Inc	11,600
South West Netball Region Inc	10,000
South West Phoenix Football Club Inc	500
South West Rugby Union Association Inc	500
South West Tennis Association	8,000
South West Women's Health & Information Centre	10,000
South Western Bowling Zone Inc	7,600
Southern Bowling Zone	4,200
Southern Districts Dressage Club Inc	1,500
Southwest Bowmen Inc	500
Sporting Shooters Association of Australia WA Inc	10,000
Surf Life Saving Western Australia Inc	109,160
Surfing Western Australia	148,000
Swan Districts Football Club	5,700
Taekwondo Western Australia Inc	10,000
Tennis Australia	20,000
Tennis West	182,000
Tennis West – Zone 1	16,000
Tennis West – Zone 9	5,000
Tenpin Bowling Association of Western Australia Inc	31,600
Tom Price Men's Softball Association	1,500
Tom Price Speedway Club Inc	600
Touchwest	120,000
Town of Kwinana	50,000
Town of Port Hedland	4,000
Town of Vincent	750
Triathlon WA	87,400
University of WA Sport & Recreation Association	15,000
Upper Great Southern Hockey Association	15,200
WA Council of the Australian Power Boat Association	3,000
WA Country Health Service – Great Southern	1,000

Organisation	Amount \$
WA Disabled Sports Association	192,000
WA Little Athletics Association Inc	1,000
WA Squash	83,800
WA Volleyball Association Inc	105,000
Warwick Senior High School	700
WASA Region 2 Swimming	5,000
Weightlifting Western Australia Inc	9,000
West Australian Cycling Federation Inc	192,300
West Australian Eight Ball Federation Inc	24,000
West Australian Football Commission Inc	442,500
West Australian Gliding Association Inc	17,600
West Australian Kendo Renmei	5,000
West Australian Pistol Association Inc	22,000
West Australian Rifle Association Inc	37,000
West Australian Small Bore Rifle Association Inc	5,000
West Australian State Parachute Council Inc	8,000
West Perth District Football Development Council Inc	5,000
Western Australian Basketball Federation	187,800
Western Australian Clay Target Association Inc	24,000
Western Australian Cricket Association Inc	218,100
Western Australian Darts Council Inc	21,000
Western Australian Diving Association Inc	80,600
Western Australian Fencing Association	40,500
Western Australian Field and Game Association Inc	14,600
Western Australian Flying Disc Association	8,900
Western Australian Golf Association Inc	30,000
Western Australian Hockey Association Inc	432,000
Western Australian Ice Hockey Association Inc	18,000
Western Australian Ice Skating Association Inc	6,000
Western Australian Institute of Sport Inc	4,836,385
Western Australian Lacrosse Association Inc	55,000
Western Australian Olympic Council Inc	55,000
Western Australian Polo Association Inc	3,000
Western Australian Rogaining Association Inc	22,000
Western Australian Rugby League Ltd	72,000
Western Australian Rugby Union Inc	131,700
Western Australian Shooting Association	45,000
Western Australian Softball Association Inc	83,000
Western Australian Speedway Commission Inc	90,000
Western Australian Sports Federation	611,700
Western Australian Swimming Association Inc	231,700
Western Australian Table Tennis Association Inc	21,000
Western Australian Tennis Association Zone 4	4,000

## *Grants approved*

---

Organisation	Amount \$
Western Australian Water Polo Inc	125,000
Western Australian Water Ski Association Inc	15,000
Western Australian Waveski Association Inc	3,000
Westonia Telecentre	1,450
Wheatbelt Netball Region	6,500
Wheatbelt Regional Cricket Council Inc	13,500
Wheatbelt Regional Football Development Council Inc	16,000
Wheelchair Sports WA Association Inc	58,150
Wildcats 2000 Pty Ltd	35,000
Women's Golf Western Australia	60,000
Womensport West	32,500
Woorree Park BMX Club	1,500
Wrestling Western Australia	11,000
Yachting Western Australia Inc	117,000
YMCA of Perth Inc	130,000
Zubini Marketing & Management	20,000



# Community Sporting and Recreation Facilities Fund approvals (CSRFF)

This is a Treasury Trust Fund administered by the department to provide financial assistance to local governments and sporting and recreation organisations for the provision of well-planned capital works facilities which can lead to increases in physical activity levels.

Through the CSRFF program, grants, usually of up to one-third of the estimated project cost, are available to community groups and local governments. Priority is given to projects that lead to facility sharing and rationalisation. Multi-purpose facilities reduce the amount of infrastructure required to meet similar needs, and increase sustainability.

Each year, grants are allocated over a triennium of financial years. In February 2009 funds were allocated for 2009/2010, 2010/11 and 2011/12. Grants are categorised as either annual grants or forward-planning grants.

Annual grants are allocated to projects with an estimated value between \$7500 and \$300,000. Grants in this category must be claimed in the 2009/10 financial year.

Forward-planning grants are allocated to more complex projects requiring extensive planning, with a total value in excess of \$300,000. These projects may be allocated funds in any of the three years of the triennium.

All CSRFF grant payments are made in the name of the applicant body, through the local government in which the project is to be undertaken.

From the 2010/11 round, changes to the CSRFF program will be implemented. There will be three grant categories – small grants, annual grants and forward planning grants.

Small grants will be allocated to projects with a project value between \$7,500 and \$150,000. These grants will be allocated twice a year.

Annual grants will be allocated to projects with an estimated value between \$150,001 and \$500,000. Grants in this category must be claimed in the 2010/11 financial year.

Forward-planning grants are allocated to more complex projects requiring extensive planning, with a total value in excess of \$500,000. These projects may be allocated funds in any of the three years of the triennium.

**Table 18: CSRFF grants approved in 2008/09 for 2009/10**

Organisation	Project	Amount \$
Albany Speedway Club Inc	replacement of the ablution facility	35,000
Ashfield Soccer and Sports Club Inc	construction of changerooms at Ashfield Reserve including storage	40,000
Beverley Horse & Pony Club Inc Southern Branch	construction of a storage shed	6,438
Boxwood Hill Golf Club	construction of an ablution block and renovation and extension of club house including storage, office space, undercover area and permanent BBQ	50,000
Boyup Brook Club Inc	replacement of existing grass bowling green with a synthetic green and green surrounds	67,087
Cardinals Junior Football Club	installation of two 20m floodlighting towers at Menzies Reserve	22,727
Chapman Valley Tennis Club	installation of six lighting towers at Chapman Valley Tennis Club	26,737
Chittering Junior Football Club Inc	installation of floodlighting to match standard at Muchea Arena	28,877
City of Armadale	construction of a pavilion at Frye Park including four changerooms, social space, kitchen, storage, first aid room, toilets and umpires room	900,000

## *CSRFF approved grants for 2009/2010*

Organisation	Project	Amount \$
City of Bayswater	refurbishment of the Maylands Multi-Purpose Centre including the sports hall and relocation of the changerooms	500,000
City of Bayswater	upgrade of floodlighting at Houghton Reserve including both large ball and small ball training areas	91,575
City of Bayswater	upgrade of floodlighting at Noranda Reserve	79,920
City of Canning	construction of changerooms at Centenary Park including four changerooms, canteen and storage	648,463
City of Cockburn	construction of 20 netball courts with lighting at Hammond Reserve	400,000
City of Cockburn	construction of a pavilion at Hammond Reserve	200,000
City of Geraldton-Greenough	construction of skate park and mini basketball court at Walkaway Recreation grounds	20,432
City of Gosnells	upgrade of floodlighting at Sutherlands Park Reserve B	21,450
City of Mandurah	redevelopment of Rushton Park including changerooms, showers, umpires room, storage, first aid room, coaches area, gym and social areas	700,000
City of Mandurah	development of an active reserve and construction of a waste water re-use scheme on Ocean Road	382,220
City of Mandurah	upgrade of floodlighting at Falcon Reserve	100,000
City of Stirling	replacement of floodlighting at Princess Reserve	24,033
City of Stirling	upgrade of floodlighting at Hamer Park	22,203
City of Stirling	installation of floodlighting at Mirrabooka Regional Open Space	22,139
City of Stirling	upgrade of floodlighting at Des Penman Reserve	18,965
City of Wanneroo	construction of new clubrooms at the Wanneroo Showgrounds including four changerooms, storage, social space, kitchen, meeting rooms and toilets	670,000
City of Wanneroo	extension of the Kingsway Olympic Soccer Clubrooms including eight changerooms, storage, first aid room, office space, umpires room and public toilets	587,000
Coorow District Tennis Club Inc	resurfacing of six synthetic grass tennis courts at the Coorow Tennis Club	42,723
Curtin University Wesley Sports Association Inc	installation of floodlighting at South Oval in Curtin University	65,567
Denmark Country Club Inc	construction of four tennis courts	66,544
Denmark/Walpole Football Club	upgrade existing clubhouse including social space, observation deck, verandah, toilets, umpires room, kitchen and storage	119,000
Derby Rodeo and Horseriders Association	construction of a new ablution block	32,000
East Fremantle Cricket Club Inc	replacement of three existing cricket nets with four cricket nets at Preston Point Reserve	12,500
East Fremantle Lawn Tennis Club Inc	upgrade of five asphalt tennis courts to acrylic including floodlighting and fencing	108,000
Eastern Goldfields YMCA Youth Services	feasibility study to determine the current and future recreational needs of the Kalgoorlie-Boulder community	10,000
Fremantle Surf Life Saving Club	construction of a new clubroom including five training rooms, first aid, storage and observation tower	400,000
Geographe Outrigger Canoe Racing Club Inc	construction of a canoe/surf ski/kayak storage shed	10,111
Geraldton Hockey Association Inc	construction of new clubrooms including changerooms, toilets, office space, kitchen and function room	145,000

Organisation	Project	Amount \$
Gosnells Bowling Club	replacement of two grass bowling greens with two synthetic greens	121,940
Halls Head Bowling & Recreation Club Inc	replacement of one grass bowling green with a synthetic surface	76,333
Karratha Kart Club	extend the main straight (track), extension of the grid area, replacement of boundary fence and replacement of tower	58,267
Kendenup Tennis Club	upgrade of clubrooms including construction of a servery and refurbishment of toilet block	3,708
Kimberley Stampede Rodeo Club Inc	construction of new clubrooms in Halls Creek including changerooms, kitchen, storage and verandah	145,200
Lake Monger Recreation Club	replacement of one grass bowling green with one synthetic green and floodlighting	90,000
Lightweight Motorcycle Club Inc	extension of safety fencing	2,655
Mandurah Surf Life Saving Club	construction of clubrooms including changerooms, toilets, office space, first aid room, training room and storage	888,000
Midwest Practical Pistol Club	installation of three new ranges	14,000
Morawa Tennis Club	resurfacing of six synthetic grass tennis courts	50,087
Motorcycling Australia WA Inc	fencing of the minikhana facility and perimeter at Pinjar Park	16,083
Narrogin Speedway Club Inc	construction of ablutions in the pit area	14,476
North Beach Bowling Club Inc	replacement of one grass bowling green with a synthetic surface including surrounds	72,727
Ocean Ridge Junior Football Club	installation of floodlighting at Heathridge Park	67,200
Reabold Tennis Club	resurfacing of four synthetic tennis courts	30,000
Riverton Rossmoyne Bowling and Recreational Club Inc	conversion of one grass bowling green to a synthetic surface	75,000
Rowing WA	construction of a storage facility at Champion Lakes	225,400
Safety Bay Tennis Club	installation of floodlighting on two courts	9,090
Secret Harbour Surf Life Saving Club Inc	feasibility study and concept plan for the Secret Harbour Surf Life Saving Club	15,000
Shire of Augusta–Margaret River	redevelopment of the Margaret River Recreation Centre including the expansion of gymnasium and construction of a fitness room	321,500
Shire of Augusta–Margaret River	upgraded lighting to Main Oval and the relocation of old lighting to Nippers Oval	86,625
Shire of Broome	construction of an amenities building at the Broome Recreation and Aquatic Centre playing fields	681,780
Shire of Bruce Rock	construction of synthetic bowling green with lighting and fencing at Bruce Rock Recreation Precinct	130,000
Shire of Carnarvon	replacement of 10 light poles with four lighting towers at Carnarvon Town Oval	100,000
Shire of Collie	development of playing fields at Roche Park	100,000
Shire of Corrigin	upgrade of Corrigin Swimming Pool including new toilets, changerooms, office space and first aid room	99,844
Shire of Cranbrook	construction of a synthetic bowling green and extension of existing clubrooms at Frederick Square including function area, kitchen, foyer, meeting room and verandah	365,666
Shire of Cranbrook	lighting of four multi–use courts at Frederick Square Recreation Reserve	22,176

## *CSRFF approved grants for 2009/2010*

Organisation	Project	Amount \$
Shire of Cuballing	upgrade of cricket practice wickets and floodlighting at Cuballing Recreation Centre	6,383
Shire of Cunderdin	feasibility study for the provision of sporting facilities in Cunderdin	5,505
Shire of Dandaragan	installation of fencing for four tennis courts at Jurien Bay Tennis Club	9,833
Shire of Derby–West Kimberley	construction of new covered multi–purpose courts and storage facilities in Fitzroy Crossing	361,200
Shire of Dowerin	replace existing oiled sand tees with synthetic tees at Dowerin Golf Course	11,531
Shire of Goomalling	installation of a pool blanket at Goomalling War Memorial Pool	6,847
Shire of Katanning	construction of a kitchen, storage and covered area at Katanning Leisure Centre	50,000
Shire of Kulin	upgrading of floodlighting to training standard at the Kulin Recreation Oval	27,075
Shire of Mingenew	resurfacing of two netball/basketball courts with levelling and drainage works	14,155
Shire of Mullewa	upgrade of the plantroom at Mullewa Pool	89,833
Shire of Murray	construction of a toilet and shower block and meeting room at Murray Equestrian Centre	27,500
Shire of Northampton	installation of four light towers at Northampton Recreation Oval	80,666
Shire of Perenjori	replacement of existing swimming pool with 25m lap pool, leisure water, changerooms, kiosk, first aid room, storerooms and gym	747,000
Shire of Plantagenet	installation of a pool blanket at Mount Barker Memorial Swimming Pool	10,494
Shire of Roebourne	construction of a new facility including function room, toilets, kitchen, kiosk and servery area and improvements to the existing Hunt Way Pavilion including storage area, female toilets, improved changerooms and first aid/umpires room in Bulgarra	936,056
Shire of Roebourne	construction of the Nickol West Skate Park	107,000
Shire of West Arthur	construction of a community centre, extension of existing clubrooms at Darkan Sports Club, construction of a synthetic bowling green and construction of four hardcourts including fencing, floodlighting and court furniture	522,128
Shire of West Arthur	installation of solar heating at Darkan Swimming Pool including a solar blanket, patio structure, solar tubing, pump system and portable step system	31,921
Shire of Williams	upgrade of the Williams Swimming Pool including fencing, shade structures, storage, first aid room, entry, infant changeroom and kiosk	140,550
Shire of Woodanilling	construction of clubrooms including changerooms, ablutions, social space, kitchen and disabled access at Woodanilling Recreation Precinct	328,803
Shire of Wyndham East Kimberley	upgrade to the Wyndham Memorial Swimming Pool water circulation and pool structure	228,000

Organisation	Project	Amount \$
Shire of York	realignment of Forrest Oval including floodlighting and a synthetic cricket pitch and the extension to the existing hockey clubrooms	243,584
Sorrento Duncraig Junior Football Club Inc	installation of floodlighting at Seacrest Park	30,133
Sorrento Football Club	installation of floodlighting to training standard at Percy Doyle Reserve	59,909
South Mandurah Tennis Club	upgrade of four acrylic tennis courts with plexiplave and resurfacing of two plexiplave courts	10,322
Swan Canoe Club Inc	extension of clubrooms including toilets, changerooms and storage	90,000
Tiger Kart Club Inc	resurfacing of the Cockburn race track and infield grassing, reticulation, drainage and construction of sunshades	90,000
Town of Kwinana	demolish old clubrooms and construct new clubrooms at Thomas Oval, including four changerooms, toilets, kiosk, meeting rooms, social space and storage	700,000
Town of Narrogin	upgrade to Thomas Hogg clubrooms including construction of an office, renovations to kitchen, toilets and roof	30,000
Town of Port Hedland	construction of the Colin Matheson Pavilion including social space, changerooms, kitchen, first aid room, storage and ablutions	450,000
Trinity Aquinas Amateur Football Club	upgrade of floodlighting at Bill Grayden Reserve	19,519
Victoria Park Raiders Junior Football Club	installation of floodlighting at Higgins Park	20,136
Wembley Lacrosse Club	construction of a storage shed at Syd Cheek Pavilion	14,314
Youngs Siding Progress Association Inc	upgrade of existing multi-purpose hardcourt to linemark for tennis and netball including fencing	7,430



# Key Performance Indicators

## Corporate Profile And Key Performance Indicators

The Department of Sport and Recreation's desired outcome is an enhanced quality of life for Western Australians through their participation and achievement in sport and recreation.

### Reporting

The department's output structure has undergone considerable review and refinement since 1998/99. One outcome and three services are presented for 2008/09. The key performance indicators consist of five effectiveness indicators and five efficiency indicators.

### Sampling

The independent survey of the department's key stakeholders was undertaken in 2008/09 by Research Solutions Pty Limited who contacted senior personnel from local government and sport and recreation groups responsible for managing sport and recreation in Western Australia and camps users who utilised the department's camps during 2008/09.

A total of 103 interviews with sport and recreation groups, 115 interviews with local government officers and 270 interviews with camps users was completed. Lists of contacts for these sample pools were provided by the department<sup>1</sup> and covered organisations across Western Australia.

Respondents were selected randomly for camps.

The response rate was 81% for local government, 77% for sport and recreation groups and 61% for the camps users.

Survey group	Population size	Actual sample	Forecasting accuracy (95% confidence interval)
Sport and recreation groups	142	103	± 5.0%
Local government	142	115	± 4.0%
<b>TOTAL</b>	<b>284</b>	<b>218</b>	<b>± 3.2%</b>
<b>Camps users</b>	<b>905<sup>2</sup></b>	<b>270</b>	<b>± 5.0%</b>

<sup>1</sup> Sources: The Department of Sport and Recreation's Client Management System for sport and recreation groups and local governments (note – locality of Rottnest Island was not included) and the Camps Database for camps users.

<sup>2</sup> To meet the Auditor General's requirements in relation to sampling error (± 5.0%) and response rate (>50%) a randomly selected research universe of 511 users was drawn from the original list for sampling purposes.

## Key Performance Indicators - Effectiveness

### Service 1

Enhanced quality of life of Western Australians through their participation and achievement in sport and recreation.

### Effectiveness Indicator No. 1

#### Satisfaction rating of the department's advisory services to clients

The department provides advisory services in a wide range of organisational, business, compliance and service delivery matters to help clients run efficient and effective organisations delivering relevant and effective services within their operating resources and budgets.

It is important to note that there has been a change in wording from 'consultancy advice' to 'advisory services' as it was thought that the previous wording may have confused respondents who believed it was referring to the department's consultancy section rather than the general advisory services provided to stakeholders.

	2003/04 Actual	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Target	2008/09 Actual
Satisfaction rating of the agency's advisory services to clients	90%	86%	90%	91%	95%	85%	90%

This effectiveness indicator is an average of the satisfaction ratings of stakeholders of the department's advisory services (strategic and operational) and the agency's responsiveness in providing advisory services.

Overall stakeholder satisfaction has remained high across the past six years with an average of 90%.

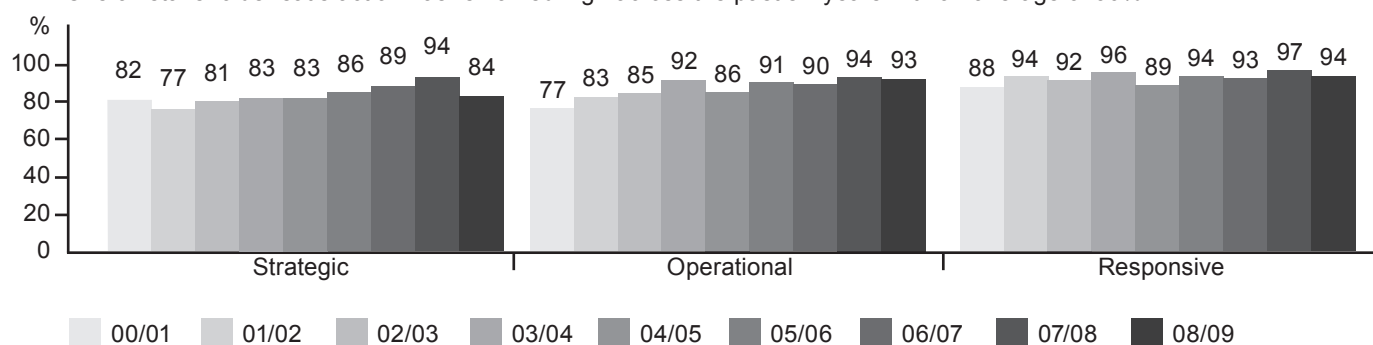


Figure 1: Satisfaction with advisory services for 2000/2001 to 2008/2009

**Strategic** – refers to advice provided regarding strategic planning, policy development and decision-making (e.g. organisational governance and management, infrastructure planning and design).

**Operational** – refers to advice provided regarding operational development and delivery (e.g. volunteer management, club development, youth programs).

**Responsive** – refers to the clients' perceptions of the manner in which the department responds to requests for advisory services (telephone, email, correspondence, follow-up from seminars and workshops) regarding both strategic and operational issues.

Figure 1 illustrates the findings of the department's market research from 2000/01–2007/08\* to 2008/09<sup>3</sup> with key stakeholders, i.e. state sporting associations, local government and sport and recreation groups, regarding the agency's advisory services at a strategic and operational level as well as the agency's responsiveness in providing advisory services. .

# Key Performance Indicators

\* Annual Client Survey 2008, Taylor Nelson Sofres Australia Pty Limited, July 2008;  
 Annual Client Survey 2007, Taylor Nelson Sofres Australia Pty Limited, July 2007;  
 Annual Client Survey 2006, Taylor Nelson Sofres Australia Pty Limited, July 2006;  
 Annual Client Survey 2005, Colmar Brunton Research (WA), July 2005; Key Performance Indicator Study;  
 Research Solutions Pty Limited, July 2004;  
 Key Performance Indicator Study, Annual Client Survey, Research Solutions Pty Limited, July 2003;  
 Client Satisfaction Survey, Hides Consulting Group Pty Limited, July 2002;  
 Stakeholder and Customer Satisfaction – Key Performance Indicators Report, Market Equity Pty Limited, July 2001;  
 Performance Indicator Research, Hides Consulting Group Pty Limited, June 2000.

## Effectiveness Indicator No. 2

### Extent to which stakeholders (sporting groups) reflect social policy in their operations

Wider social concerns such as member protection; sustainability; drugs in sport; and inclusiveness (access and equity) need to be addressed by sporting groups to meet legislative requirements and member and community expectations.

	2003/04 Actual	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Target	2008/09 Actual
Stakeholders reflecting social policy in their operations	82%	87%	97%	99%	99%	98%	97%

The department's funding programs are utilised as drivers for social policy implementation. With the increasing sophistication and constant evolution of the sport and recreation industry, the department provides ongoing promotion and support to ensure that sport and recreation organisations are responsive to, and reflective of, legislation, community expectations and are capable of being agents for social change within communities.

## Effectiveness Indicator No. 3

### Extent to which the community ranks the department's initiatives as being relevant

The department's programs and initiatives are developed in conjunction with stakeholders responding to critical areas of need covering a wide range of infrastructure and organisational development and capacity-building issues to ensure stakeholders are well resourced and well informed.

Figure 2 illustrates a comparison of 2000/01 to 2008/09 market research responses in this regard.

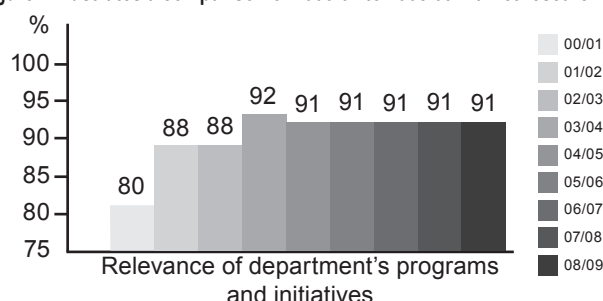


Figure 2: A comparison of the responses from 2000/01 to 2008/09 on the clients' rating of relevance of the department's programs/initiatives<sup>4</sup>

The satisfaction rating of stakeholders of the relevancy of the department's programs and initiatives has remained high, with most stakeholders satisfied with the programs and initiatives developed by the department.

<sup>3</sup> Annual Client Survey 2009, Research Solutions Pty Limited, July 2009;

<sup>4</sup> Refer to footnote 3.

## Effectiveness Indicator No. 4

### Western Australian participation rate in physical activities

The proven social and physical benefits of regular physical activity underlie the state's need to promote and maintain, and ideally increase, the levels of physical activity through sport and recreation in the community.

Figure 3 provides an overview of Western Australian's participation in organised sport and physical activity from 2001 to 2008.

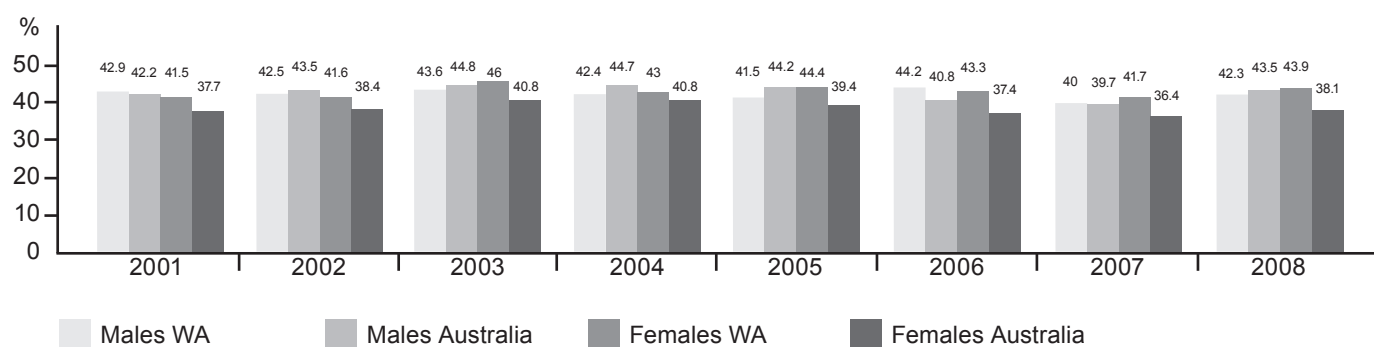


Figure 3: Percentage of participants in organised sport and physical activities 2001\* to 2008 <sup>5</sup> - ERASS.

Participation in organised sport and physical activity by Western Australians has increased for both males and females (aged 15 years and over), though the increase is not statistically significant.

The participation level of Western Australian males has remained consistently higher than the levels for Australian females.

## Effectiveness Indicator No. 5

### Satisfaction rating of camps management and service delivery

This effectiveness measure reflects the clients' satisfaction rating with venue, accommodation, management, program and catering at the camps (Bickley, Ern Halliday, Point Walter and Woodman Point).

Key Effectiveness Indicator	2003/04 Actual	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Target	2008/09 Actual	Variation
Clients satisfied with venue, accommodation, management, program and catering at the camps	89%	85%	89%	89%	91%	85%	93%	8%

Full operation of the camps post completion of an extensive capital works program has positively impacted on clients' level of satisfaction with their overall camp experience.

\* Data for 2001–2007 sourced from Exercise Recreation and Sport Surveys 2001 to 2007.

<sup>5</sup> Participation in Exercise Recreation and Sport Survey, 2008 published by the Standing Committee on Recreation and Sport; Table 23, p71.

# Key Performance Indicators

## Key Performance Indicators - Efficiency

### Service 1: Infrastructure and organisational development

#### Service Description

Provide industry leadership and support for infrastructure and organisational development through funding and advice to sport and recreation organisations state-wide, including state and local government.

Key Efficiency Indicators	2003/04 Actual	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Target	2008/09 Actual	Variation (to target)
Cost								
Average cost of grants managed	\$1,521	\$1,907	\$1,652	\$2,081	\$3,202	\$1,179 <sup>6</sup>	\$2,115	\$936 <sup>7</sup>
Average cost of grants provided	\$16,090	\$32,017	\$12,739	\$22,034	\$23,672	\$36,732	\$52,432	\$15,700 <sup>8</sup>
Average cost of advisory services to organisations	\$6,559	\$7,740	\$10,542	\$11,764	\$8,645	\$11,640	\$10,477	-\$1,163 <sup>9</sup>

### Service 2: People development in sport and recreation

#### Service Description

Provide information, advice and education support (contact-type services) to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local government, facility and trail managers, administrators and volunteers).

Key Efficiency Indicators	2003/04 Actual	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Target	2008/09 Actual	Variation (to target)
Cost								
Average cost of providing the contact services	\$550	\$587	\$669	\$740	\$745	\$678	\$747	\$69 <sup>10</sup>

<sup>6</sup> The target set for 2008/09 did not include the full cost of managing grants.

<sup>7</sup> Variation from target is due to the decrease in the total number of grants managed, refer to footnote 13.

<sup>8</sup> In 2008/09 \$10 million was returned to the Water Corporation from the Logue Brook trust, thus artificially inflating the average cost of grants provided. Excluding Logue Brook, the average cost of the grants provided was \$36,617.

<sup>9</sup> Variation from target is due to the increased number of consultancies/advisory services, refer to footnote 15.

<sup>10</sup> Variation from target is due to the decrease in the total number of contacts, refer to footnote 23.



## Service 3: Recreation Camps Management

### Service Description

The Department of Sport and Recreation is responsible for five\* recreation camps, of which it operates four. Camp Quararup in Albany is leased to a private operator. Four metropolitan camps offer outdoor recreation programs that are designed to provide experiential opportunities to the community and increase physical activity participation in the outdoors.

Key Efficiency Indicators	2003/04 Actual	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Target	2008/09 Actual	Variation (to target)
Cost								
Average cost per bed night	\$45.86	\$46.87	\$51.68	\$67.00	\$48.42	\$38.52	\$53.06	\$14.54 <sup>11</sup>
Average cost per participation	\$20.04	\$17.00	\$20.24	\$26.77	\$22.48	\$16.76	\$19.75	\$2.99 <sup>12</sup>

=

<sup>11</sup> Variation from target is a result of 2008/09 Actual Cost including depreciation based on a revaluation of the camps asset total, in addition to a variation in the service cost allocation based on increasing numbers of participations.

<sup>12</sup> Variation from target is a result of 2008/09 Actual Cost including depreciation based on a revaluation of the camps asset total, in addition to a variation in the service cost allocation based on increasing numbers of participations.

\* The Tone River property was divested in August 2008.

# Key Performance Indicators

## Performance Measures

For each service, agencies are required to report measures of quantity, quality, timeliness and cost.

## Service 1: Infrastructure and organisational development

### Service Description

Provide industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations state-wide, including state and local government.

Performance Measures	2003/04 Actual	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Target	2008/09 Actual	Variation (to target)
<b>Quantity</b>								
Number of grants managed	1,518	1,420	1,679	1,468	1,517	1,526	1,329	-197 <sup>13</sup>
Number of grants provided	1,518	1,420	1,679	1,468	1,517	1,526	667	-859 <sup>14</sup>
Number of organisations provided advisory services	549	555	420	504	548	504	652	148 <sup>15</sup>
<b>Quality</b>								
Satisfaction rating of recipients regarding the management of grants	89%	84%	78%	92%	93%	90%	93% <sup>16</sup>	3%
Satisfaction rating of organisations provided advisory services	91%	86%	90%	91%	95%	85%	90% <sup>17</sup>	5%
<b>Timeliness</b>								
Grants managed within time frames	97%	99%	98%	96.5%	100%	98%	100%	5%
Public perception of department being punctual to meetings, returning phone calls	96%	89%	94%	93%	97%	95%	94% <sup>18</sup>	-1%
<b>Cost</b>								
Average cost of grants managed	\$1,521	\$1,907	\$1,652	\$2,081	\$3,202	\$1,179 <sup>19</sup>	\$2,115	\$936 <sup>20</sup>
Average cost of grants provided	\$16,090	\$32,017	\$12,739	\$22,034	\$23,672	\$36,732	\$52,432	\$15,700 <sup>21</sup>
Average cost of advisory services to organisations	\$6,559	\$7,740	\$10,542	\$11,764	\$8,645	\$11,640	\$10,447	-\$1,163 <sup>22</sup>

<sup>13</sup> Variation from target was due to:

- deferment of High Performance grants program to 2009/10, and
- discontinuance of Sport and Recreation Community Grants Scheme.

<sup>14</sup> Variation from target was due to a revised definition of grants provided, i.e. 'grants provided' equates to actual number of grants paid to sport and recreation organisations during 2008/09. Previously grants provided were defined as grants managed.

<sup>15</sup> Variation from target was due to increased consultation/advice at regional and local level with sport and recreation organisations and the roll out of Healthy Active Workplaces Initiative.

<sup>16</sup> Annual Client Survey 2009, Research Solutions Pty Limited, July 2009.

<sup>17</sup> Refer to footnote 16.

<sup>18</sup> Refer to footnote 16.

<sup>19</sup> Refer to footnote 6.

<sup>20</sup> Refer to footnote 7.

<sup>21</sup> Refer to footnote 8.

<sup>22</sup> Refer to footnote 9.

## Service 2: People development in sport and recreation

### Service Description

Provide information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

Performance Measures	2003/04 Actual	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Target	2008/09 Actual	Variation (to target)
<b>Quantity</b>								
Number of contact type services*	10,375	10,733	10,019	11,278	8,894	11,278	10,010	-1,268 <sup>23</sup>
<b>Quality</b>								
Satisfaction rating with forums, seminars and programs	89%	83%	83%	80%	90%	85%	75%	-10% <sup>24</sup>
<b>Timeliness</b>								
Clients' rating of service responsiveness	96%	89%	94%	93%	97%	93%	94%	1%
<b>Cost</b>								
Average cost of providing the contact services	\$550	\$587	\$669	\$740	\$745	\$678	\$747	\$69 <sup>25</sup>

\* In addition to the 10,010 contacts recorded, a further 2,070 industry participants were involved in participation-based programs organised by the department in the 2008/09 e.g. Aged Care Games and Aboriginal Seniors Days.

<sup>23</sup> Variation from target is due to:

- relocation and refocus of Information Centre operations; and
- decreased seminar activity in 2008/09 post delivery of state-wide initiatives such as 'Working with Children' legislation.

<sup>24</sup> Variation from target primarily associated with an increase in 'don't know' responses due to decreased seminar activity in 2008/09. Satisfaction levels for presentation of forums and seminars remained high for those clients who attended such initiatives.

<sup>25</sup> Refer to footnote 10.

# Key Performance Indicators

## Service 3: Recreation Camps Management

### Service Description

The Department of Sport and Recreation is responsible for five\* recreation camps, of which it operates four. Camp Quararup in Albany is leased to a private operator. Four metropolitan camps offer outdoor recreation programs that are designed to provide experiential opportunities to the community and increase physical activity participation in the outdoors.

Key Performance Measure	2003/04 Actual	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Target	2008/09 Actual	Variation (to target)
Total occupancy in bed nights	60,697	57,134	52,675	59,354	71,610	62,000	79,108	17,108 <sup>26</sup>
Average cost per bed night	\$45.86	\$46.87	\$51.68	\$67.00	\$48.42	\$38.52	\$53.06	\$14.54 <sup>27</sup>

*Note: The number of bed nights is a measure that is derived by individually multiplying the number of persons staying in the camps by the number of nights stayed.*

Key Performance Measure	2003/04 Actual	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Target	2008/09 Actual	Variation (to target)
Total number of program participations	71,577	81,136	89,638	99,035	102,807	95,000	111,402	16,402 <sup>28</sup>
Average cost per participation	\$20.04	\$17.00	\$20.24	\$26.77	\$22.48	\$16.76	\$19.75	\$2.99 <sup>29</sup>

*Note: Program participations indicate the number of program activities undertaken by a single participant. It does not refer to the number of persons who undertook an activity.*

<sup>26</sup> Variation from target is primarily due to completion of the capital improvement program across all camps. All camps fully operational in 2008/09.

<sup>27</sup> Refer to footnote 11.

<sup>28</sup> Variation from target is primarily due to completion of the capital improvement program across all camps. All camps fully operational in 2008/09.

<sup>29</sup> Refer to footnote 12.

\* The Tone River property was divested in August 2008.

**Department of Sport and Recreation**  
**Financial Statements and Key Performance Indicators for the year ended 30 June 2009**

**Audit Opinion**

In my opinion,

- (i) the financial statements are based on proper accounts and present fairly the financial position of the Department of Sport and Recreation at 30 June 2009 and its financial performance and cash flows for the year ended on that date. They are in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Treasurer's Instructions;
- (ii) the controls exercised by the Department provide reasonable assurance that the receipt, expenditure and investment of money, the acquisition and disposal of property, and the incurring of liabilities have been in accordance with legislative provisions; and
- (iii) the key performance indicators of the Department are relevant and appropriate to help users assess the Department's performance and fairly represent the indicated performance for the year ended 30 June 2009.



COLIN MURPHY  
AUDITOR GENERAL  
18 September 2009



## ***Certification of Financial Statements***

---

*for the year ended 30 June 2009*

The accompanying financial statements of the Department of Sport and Recreation have been prepared in compliance with the provisions of the Financial Management Act 2006 from proper accounts and records to present fairly the financial transactions for the financial year ended 30 June 2009 and the financial position as at 30 June 2009.

At the date of signing we are not aware of any circumstances which would render any particulars included in the financial statements misleading or inaccurate.



Damian Rosielle  
Chief Financial Officer



Ron Alexander  
Accountable Officer

16 September 2009

# Report of operations

for the year ended 30 June 2009

Actual performance compared to Resource Agreement targets

Financial Targets

	2009 Target <sup>(1)</sup> \$000	2009 Actual \$000	Variation <sup>(2)</sup> \$000
Total cost of services (expense limit) (sourced from Income Statement)	73,547	68,091	(5,456)
Net cost of services (sourced from Income Statement)	69,779	61,856	(7,923)
Total equity (sourced from Balance Sheet)	114,891	56,055	(58,836)
Net increase/(decrease) in cash held (sourced from Cash Flow Statement)	12,464	(2,881)	(15,345)
Approved full time equivalent (FTE) staff level <sup>3</sup>	No. 154	No. 157	No. 3

(1) As specified in the Government of Western Australia's Budget Statements' figures for the 2008–09 Financial Year

(2) Further explanations are also contained in Note 32 'Explanatory Statement to the financial statements

(3) Excludes Camp casual employees.

# Income statement

for the year ended 30 June 2009

	Note	2009 \$'000	2008 \$'000
<b>COST OF SERVICES</b>			
<b>Expenses</b>			
Employee benefits expense	5	14,354	12,525
Supplies and services	6	13,443	12,740
Depreciation and amortisation expense	7	2,276	1,509
Accommodation expenses	8	1,715	1,310
Grants and subsidies	9	34,972	27,907
Other expenses	10	331	111
Loss on disposal of non-current assets	14	1,000	–
<b>Total cost of services</b>		<u>68,091</u>	<u>56,102</u>
<b>Income</b>			
Revenue			
User charges and fees	11	2,992	2,629
Commonwealth grants and contributions	12	800	868
Other revenue	13	2,443	16,092
Gain on disposal of non-current assets	14	–	5
<b>Total revenue</b>		<u>6,235</u>	<u>19,594</u>
<b>Total income other than income from State Government</b>		<u>6,235</u>	<u>19,594</u>
<b>NET COST OF SERVICES</b>		<u><b>61,856</b></u>	<u><b>36,508</b></u>
<b>INCOME FROM STATE GOVERNMENT</b>			
Service Appropriation	15	54,143	49,267
Resources received free of charge	15	33	47
<b>Total income from State Government</b>		<u>54,176</u>	<u>49,314</u>
<b>(DEFICIT)/SURPLUS FOR THE PERIOD</b>		<u><b>(7,680)</b></u>	<u><b>12,806</b></u>

The Income Statement should be read in conjunction with the accompanying notes.

# Balance Sheet

for the year ended 30 June 2009

	Note	2009 \$'000	2008 \$'000
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	28(a)	5,606	1,072
Restricted cash and cash equivalents	16	8,344	15,760
Inventories	17	5	5
Receivables	18	3,063	1,782
Amounts receivable for services	19	386	354
Other current assets	20	3	3,976
<b>Total Current Assets</b>		<b>17,407</b>	<b>22,949</b>
<b>Non-Current Assets</b>			
Amounts receivable for services	19	3,403	2,597
Property, plant and equipment	21	39,104	41,429
Intangible assets	22	73	103
<b>Total Non-Current Assets</b>		<b>42,580</b>	<b>44,129</b>
<b>TOTAL ASSETS</b>		<b>59,987</b>	<b>67,078</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Payables	24	1,032	1,160
Provisions	25	1,915	1,178
Other current liabilities	26	508	613
<b>Total Current Liabilities</b>		<b>3,455</b>	<b>2,951</b>
<b>Non-Current Liabilities</b>			
Provisions	25	477	834
<b>Total Non-Current Liabilities</b>		<b>477</b>	<b>834</b>
<b>Total Liabilities</b>		<b>3,932</b>	<b>3,785</b>
<b>Net Assets</b>		<b>56,055</b>	<b>63,293</b>
<b>EQUITY</b>			
Contributed equity	27	24,682	24,020
Reserves	27	18,006	18,239
Accumulated surplus	27	13,367	21,034
<b>Total Equity</b>		<b>56,055</b>	<b>63,293</b>
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>59,987</b>	<b>67,078</b>

The Balance Sheet should be read in conjunction with the accompanying notes.

# Statement of changes in equity

for the year ended 30 June 2009

	Note	2009 \$'000	2008 \$'000
<b>Balance of equity at start of period</b>		63,293	29,887
<b>CONTRIBUTED EQUITY</b>	27		
Balance at start of period		24,020	22,020
Capital contribution		47	2,000
Other contributions by owners		615	–
Balance at end of period		<u>24,682</u>	<u>24,020</u>
<b>RESERVES</b>	27		
<b>Asset Revaluation Reserve</b>			
Balance at start of period		18,239	641
(Loss)/Gain from asset revaluation		(233)	17,598
Balance at end of period		<u>18,006</u>	<u>18,239</u>
<b>ACCUMULATED SURPLUS/(DEFICIT)</b>	27		
Balance at start of period		21,034	7,227
(Deficit)/Surplus for the period		(7,680)	13,807
Adjustment		13	–
Balance at end of period		<u>13,367</u>	<u>21,034</u>
<b>Balance of equity at end of period</b>		<u><b>56,055</b></u>	<u><b>63,293</b></u>
Total income and expense for the period (a)		<u><b>(7,913)</b></u>	<u><b>30,404</b></u>

The Statement of Changes in Equity should be read in conjunction with the accompanying notes.

(a) This is calculated as the surplus for the period, adjusted by the movement in the asset revaluation reserve over the past financial year.

# Cash flow statement

for the year ended 30 June 2009

	Note	2009 \$'000	2008 \$'000
<b>CASH FLOWS FROM STATE GOVERNMENT</b>			
Service appropriation		52,951	48,099
Capital contributions		7,547	2,000
Distribution to owners		(7,500)	–
Holding account drawdowns		354	341
<b>Net cash provided by State Government</b>		<u>53,352</u>	<u>50,440</u>
<b>Utilised as follows:</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee benefits		(14,301)	(12,256)
Supplies and services		(13,278)	(13,485)
Grants and subsidies		(34,949)	(27,395)
Accommodation		(1,720)	(1,268)
GST payments on purchases		(9,985)	(5,364)
Other Payments		(331)	(192)
<b>Receipts</b>			
User fees and charges		3,003	2,771
Commonwealth grants and contributions		800	868
GST receipts on sales		616	1,727
GST receipts from taxation authority		7,745	3,172
Other receipts		6,639	12,029
<b>Net cash used in operating activities</b>	28(b)	<u>(55,761)</u>	<u>(39,393)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Loans/advances		–	(100)
Repayments of loans and advances		60	460
Purchase of non-current physical assets		(532)	(221)
WIP– Major Stadia		–	(986)
<b>Net cash used in investing activities</b>		<u>(472)</u>	<u>(847)</u>
<b>Net decrease (increase) in cash and cash equivalents</b>		(2,881)	10,201
Cash and cash equivalents at the beginning of period		<u>16,831</u>	<u>6,631</u>
<b>CASH AND CASH EQUIVALENTS AT THE END OF PERIOD</b>	28(a)	<u><b>13,950</b></u>	<u><b>16,832</b></u>

The Cash Flow Statement should be read in conjunction with the accompanying notes.



# Schedule of expenses and revenues by service

for the year ended 30 June 2009

	Infrastructure and organisational development		People development in sport and recreation		Recreation camps management		Total	
	2008–09	2007–08	2008–09	2007–08	2008–09	2007–08	2008–09	2007–08
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>COST OF SERVICES</b>								
<b>Expenses from ordinary activities</b>								
Employee expenses	6,761	7,624	4,322	2,325	3,271	2,576	14,354	12,525
Supplies and services	10,395	7,755	2,287	2,365	761	2,620	13,443	12,740
Depreciation and amortisation expenses	189	919	149	279	1,938	311	2,276	1,509
Accommodation expenses	729	798	571	243	415	269	1,715	1,310
Grants and subsidies	33,856	25,494	1,116	2,413	–	–	34,972	27,907
Other Expenses	181	67	138	21	12	23	331	111
Cost of disposal of non-current assets	996	–	4	–	–	–	1,000	–
<b>Total cost of services</b>	<b>53,107</b>	<b>42,657</b>	<b>8,587</b>	<b>7,646</b>	<b>6,397</b>	<b>5,799</b>	<b>68,091</b>	<b>56,102</b>
<b>Income from ordinary activities</b>								
User charges and fees	66	1	6	290	2,920	2,338	2,992	2,629
Commonwealth grants and contributions	–	274	800	594	–	–	800	868
Other revenues from ordinary activities	1,653	11,863	436	4,103	354	126	2,443	16,092
Gain on disposal of fixed assets	–	5	–	–	–	–	–	5
<b>Total income from ordinary activities</b>	<b>1,719</b>	<b>12,143</b>	<b>1,242</b>	<b>4,987</b>	<b>3,274</b>	<b>2,464</b>	<b>6,235</b>	<b>19,594</b>
<b>NET COST OF SERVICES</b>	<b>51,388</b>	<b>30,514</b>	<b>7,345</b>	<b>2,659</b>	<b>3,123</b>	<b>3,335</b>	<b>61,856</b>	<b>36,508</b>
<b>INCOME FROM STATE GOVERNMENT</b>								
Service Appropriation	44,308	31,531	7,535	10,346	2,300	7,390	54,143	49,267
Resources received free of charge	18	30	12	10	3	7	33	47
<b>Total income from State Government</b>	<b>44,326</b>	<b>31,561</b>	<b>7,547</b>	<b>10,356</b>	<b>2,303</b>	<b>7,397</b>	<b>54,176</b>	<b>49,314</b>
<b>DEFICIT/(SURPLUS) FOR THE PERIOD</b>	<b>(7,062)</b>	<b>1,047</b>	<b>202</b>	<b>7,697</b>	<b>(820)</b>	<b>4,062</b>	<b>(7,680)</b>	<b>12,806</b>

The Schedule of Expenses and Revenues by Service should be read in conjunction with the accompanying notes.

The three key services of the Department are:

Service 1: Infrastructure and Organisational Development

This service provides industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations statewide, including state and local government.

Service 2: People Development in Sport and Recreation

This service provides information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

Service 3: Recreation Camps Management

This service provides recreation camp programming opportunities (with associated catering and accommodation services) through a camp network.

# *Schedule of assets and liabilities by service*

for the year ended 30 June 2009

	Infrastructure and organisational development		People development in sport and recreation		Recreation camps management		Total	
	2008–09	2007–08	2008–09	2007–08	2008–09	2007–08	2008–09	2007–08
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>								
Current assets	15,759	21,171	1,538	1,515	110	263	17,407	22,949
Non-current assets	1,628	989	821	795	40,131	42,345	42,580	44,129
<b>Total assets</b>	<b>17,387</b>	<b>22,160</b>	<b>2,359</b>	<b>2,310</b>	<b>40,241</b>	<b>42,608</b>	<b>59,987</b>	<b>67,078</b>
<b>LIABILITIES</b>								
Current liabilities	1,868	1,627	807	680	780	644	3,455	2,951
Non-current liabilities	238	416	141	247	98	171	477	834
<b>Total liabilities</b>	<b>2,106</b>	<b>2,043</b>	<b>948</b>	<b>927</b>	<b>878</b>	<b>815</b>	<b>3,932</b>	<b>3,785</b>
<b>NET ASSETS</b>	<b>15,281</b>	<b>20,117</b>	<b>1,411</b>	<b>1,383</b>	<b>39,363</b>	<b>41,793</b>	<b>56,055</b>	<b>63,293</b>

The Schedule of Assets and Liabilities by Service should be read in conjunction with the accompanying notes.

The three key services of the Department are:

Service 1: Infrastructure and Organisational Development

This service provides industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations statewide, including state and local government.

Service 2: People Development in Sport and Recreation

This service provides information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

Service 3: Recreation Camps Management

This service provides recreation camp programming opportunities (with associated catering and accommodation services) through a camp network.

# Summary of consolidated fund appropriations and income estimates

for the year ended 30 June 2009

	2009 Estimate \$'000	2009 Actual \$'000	Variance \$'000	2009 Actual \$'000	2008 Actual \$'000	Variance \$'000
<b>DELIVERY OF SERVICES</b>						
Item 60 Net amount appropriated to deliver services	36,713	31,436	(5,277)	31,436	26,543	4,893
Item 61 Contribution to Community Sporting and Recreation Facilities Fund	17,251	10,000	(7,251)	10,000	9,700	300
Amount Authorised by Other Statutes:						
Lotteries Commission Act 1990	11,424	12,500	1,076	12,500	12,000	500
Salaries and Allowances Act 1975	203	207	4	207	197	10
<b>Total appropriations provided to deliver services</b>	<b>65,591</b>	<b>54,143</b>	<b>(11,448)</b>	<b>54,143</b>	<b>48,440</b>	<b>5,703</b>
<b>CAPITAL</b>						
Capital Contribution	76,897	47	(76,850)	47	2,000	(1,953)
<b>GRAND TOTAL</b>	<b>142,488</b>	<b>54,190</b>	<b>(88,298)</b>	<b>54,190</b>	<b>50,440</b>	<b>3,750</b>
<b>Details of Expenses by Service</b>						
Infrastructure and organisational development	61,919	53,107	(8,812)	53,107	42,657	10,450
People development in sport and recreation	7,647	8,587	940	8,587	7,646	941
Recreation Camps Management	3,981	6,397	2,416	6,397	5,799	598
Total Costs of Services	73,547	68,091	(5,456)	68,091	56,102	11,989
Less total revenues from ordinary activities	(3,768)	(6,235)	(2,467)	(6,235)	(19,594)	13,359
	69,779	61,856	(7,923)	61,856	36,508	25,348
Adjustments (i)	(4,188)	(7,713)	(3,525)	(7,713)	12,759	(20,472)
<b>Total appropriations provided to deliver services</b>	<b>65,591</b>	<b>54,143</b>	<b>(11,448)</b>	<b>54,143</b>	<b>49,267</b>	<b>4,876</b>
<b>Capital Expenditure</b>						
Purchase of non-current physical assets	77,251	532	(76,719)	532	1,212	(680)
Adjustments for other funding sources	(354)	(485)	(131)	(485)	788	(1,273)
<b>Capital Contribution (appropriation)</b>	<b>76,897</b>	<b>47</b>	<b>(76,850)</b>	<b>47</b>	<b>2,000</b>	<b>(1,953)</b>

(i) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

The Summary of Consolidated Fund Appropriations and Income Estimates should be read in conjunction with the accompanying notes. This Summary provides the basis for the Explanatory Statement information requirements of TI 945, set out in Note 32.

# *Notes to the financial statements*

for the year ended 30 June 2009

## **1 Departmental mission and funding**

The Department's mission is to enhance the quality of life of Western Australians through their participation and achievement in sport and recreation.

The Department is predominantly funded by Parliamentary appropriation supplemented by user charges levied for use of camp facilities on a fee-for-service basis. The financial statements encompass all funds through which the Department controls resources to carry on its functions.

## **2 Australian equivalents to International Financial Reporting Standards**

### **General**

The Department's financial statements for the year ended 30 June 2009 have been prepared in accordance with Australian equivalents to International Financial Reporting Standards (IFRS), which comprises a Framework for the Preparation and Presentation of Financial Statements (the Framework) and Australian Accounting Standards (including the Australian Accounting Interpretations).

In preparing these financial statements the Department has adopted, where relevant to its operations, new and revised Standards and Interpretations from their operative dates as issued by the AASB and formerly the Urgent Issues Group (UIG).

### **Early adoption of standards**

The Department cannot early adopt an Australian Accounting Standard or Australian Accounting Interpretation unless specifically permitted by TI 1101 'Application of Australian Accounting Standards and Other Pronouncements'. No Standards and Interpretations that have been issued or amended but are not yet effective have been early adopted by the Department for the annual reporting period ended 30 June 2009.

## **3 Summary of significant accounting policies**

### **(a) General Statement**

The financial statements constitute a general purpose financial report which has been prepared in accordance with the Australian Accounting Standards, the Framework, Statements of Accounting Concepts and other authoritative pronouncements of the Australian Accounting Standards Board as applied by the Treasurer's Instructions. Several of these are modified by the Treasurer's Instructions to vary application, disclosure, format and wording.

The Financial Management Act and the Treasurer's Instructions are legislative provisions governing the preparation of financial statements and take precedence over the Accounting Standards, the Framework, Statements of Accounting Concepts and other authoritative pronouncements of the Australian Accounting Standards Board.

Where modification is required and has a material or significant financial effect upon the reported results, details of that modification and the resulting financial effect are disclosed in the notes to the financial statements.

### **(b) Basis of Preparation**

The financial statements have been prepared on the accrual basis of accounting using the historical cost convention, modified by the revaluation of land and buildings which have been measured at fair value.

The accounting policies adopted in the preparation of the financial statements have been consistently applied throughout all periods presented unless otherwise stated.

The financial statements are presented in Australian dollars and all values are rounded to the nearest thousand dollars (\$'000).

### **(c) Reporting Entity**

The reporting entity is the Department. There are no related bodies.

### **(d) Contributed Equity**

# Notes to the financial statements

for the year ended 30 June 2009

AASB Interpretation 1038 'Contributions by Owners Made to Wholly-Owned Public Sector Entities' requires transfers, other than as a result of a restructure of administrative arrangements, in the nature of equity contributions to be designated by the Government (the owner) as contributions by owners (at the time of, or prior to transfer) before such transfers can be recognised as equity contributions. Capital contributions (appropriations) have been designated as contributions by owners by Treasurer's instruction (TI) 955 'Contributions by Owners made to Wholly Owned Public Sector Entities' and have been credited directly to Contributed Equity.

Transfer of net assets to/from other agencies, other than as a result of a restructure of administrative arrangements, are designated as contributions by owners where the transfers are non discretionary and non reciprocal. See note 27 'Equity'.

## (e) Income

### *Revenue recognition*

Revenue is measured at the fair value of consideration received or receivable. Revenue is recognised for the major business activities as follows:

#### *Sale of goods*

Revenue is recognised from the sale of goods and disposal of other assets when the significant risks and rewards of ownership control transfer to the purchaser and can be measured reliably.

#### *Rendering of services*

Revenue is recognised upon delivery of the service to the client or by reference to the stage of completion of the transaction.

#### *Interest revenue*

Revenue is recognised as the interest accrues.

#### *Service Appropriations*

Service Appropriations are recognised as revenues in the period in which the Department gains control of the appropriated funds. The Department gains control of appropriated funds at the time those funds are deposited into the Department's bank account or credited to the holding account held at the Department of Treasury and Finance. See note 15 'Income from State Government' for further detail.

Income due under the Lotteries Commission Act (1990) is recognised as revenue when appropriated to the Department.

#### *Net Appropriation Determination*

The Treasurer may make a determination providing for prescribed revenues to be retained for services under the control of the Department. In accordance with the determination specified in the 2008–2009 Budget Statements, the Department retained \$6.25 million in 2009 (\$19.594 million in 2008) from the following:

- proceeds from fees and charges;
- Commonwealth specific purpose grants and contributions;
- revenues derived from the sale of real property;
- one-off gains with a value of less than \$10,000 derived from the sale of property other than real property; and
- other departmental revenue.

#### *Grants, donations, gifts and other non-reciprocal contributions*

Revenue is recognised at fair value when the Department obtains control over the assets comprising the contributions which is usually when cash is received.

#### *Gains*

Gains may be realised or unrealised and are usually recognised on a net basis. These include gains arising on the disposal of non current assets and some revaluations of non current assets.

## (f) Property, plant and equipment

### *Capitalisation/Expensing of assets*

Items of property, plant and equipment costing more than \$5,000 are recognised as assets and the cost of utilising assets is expensed (depreciated) over their useful lives. Items of property, plant and equipment costing less than \$5,000 are immediately expensed direct to the Income Statement (other than where they form part of a group of similar items which are significant in total).

### *Initial recognition and measurement*

All items of property, plant and equipment are initially recognised at cost.

For items of property, plant and equipment acquired at no cost or for nominal consideration, the cost is their fair value at the date of acquisition.

### *Subsequent measurement*

After recognition as an asset, the Department uses the revaluation model for the measurement of land and buildings, and the cost model for all other property, plant and equipment. Land and buildings are carried at fair value less accumulated depreciation on buildings and accumulated impairment losses. All other items of property, plant and equipment are carried at historical cost less accumulated depreciation and accumulated impairment losses.

Where market evidence is available, the fair value of land and buildings is determined on the basis of current market buying values determined by reference to recent market transactions. When buildings are revalued by reference to recent market transactions, the accumulated depreciation is eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount.

Where market evidence is not available, the fair value of land and buildings is determined on the basis of existing use. This normally applies where buildings are specialised or where land use is restricted. Fair value for existing use assets is determined by reference to the cost of replacing the remaining future economic benefits embodied in the asset, i.e. the depreciated replacement cost. Where the fair value of buildings is dependent on using the depreciated replacement cost, the gross carrying amount and the accumulated depreciation are restated proportionately.

The revaluation of land and buildings is an independent valuation usually provided on an annual basis by the Department of Land Information (Valuation Services). In 2007–08 a valuation of buildings was conducted by the John Stranger Partnership (a Licensed Valuer).

The most significant assumptions in estimating fair value are made in assessing whether to apply the existing use basis to assets. Professional judgment by the valuer is required where the evidence does not provide a clear distinction between market type assets and existing use assets.

Refer to note 21 'Property, plant and equipment' for further information on revaluations.

### *Asset Revaluation Reserve*

The asset revaluation reserve is used to record increments and decrements on the revaluation of non-current assets as described in note 21 'Property, plant and equipment'.

### *Depreciation*

All non-current assets having a limited useful life are systematically depreciated over their estimated useful lives in a manner that reflects the consumption of their future economic benefits.

Land is not depreciated. Depreciation on other assets is calculated using the straight line basis, using rates which are reviewed annually. Estimated useful lives for each class of depreciable asset are:

Buildings	10–20 years
Furniture & Fittings	10 years
Equipment	3–5 years
Computer Hardware	3 years

Motor vehicles used by the Department are leased. See note 3(i).



# Notes to the financial statements

for the year ended 30 June 2009

## (g) Intangible Assets

### *Capitalisation/Expensing of assets*

Acquisitions of intangible assets costing \$5,000 or more and internally generated intangible assets costing \$5,000 or more are capitalised. The cost of utilising the assets is expensed (amortised) over their useful life. Costs incurred below these thresholds are immediately expensed directly to the Income Statement.

All acquired and internally developed intangible assets are initially recognised at cost. For assets acquired at no cost or for nominal cost, the cost is their fair value at the date of acquisition.

The cost model is applied for subsequent measurement requiring the asset to be carried at cost less any accumulated amortisation and accumulated impairment losses.

Amortisation for intangible assets with finite useful lives is calculated for the period of the expected benefit (estimated useful life) on the straight line basis using rates which are reviewed annually. All intangible assets controlled by the Department have a finite useful life and zero residual value. The expected useful lives for each class of intangible asset are:

Software	3 years
Web site costs	3 years

### *Computer Software*

Software that is an integral part of the related hardware is treated as property, plant and equipment. Where the software is not an integral part of the related hardware, it is treated as an intangible asset. Software costing less than \$5,000 is expensed in the year of acquisition.

### *Web site costs*

Website costs are charged as expenses when they are incurred unless they relate to the acquisition or development of an asset, when they may be capitalised and amortised. Generally, costs in relation to feasibility studies during the planning phase of a web site and ongoing costs of maintenance during the operating phase are expensed. Costs incurred in building or enhancing a web site, to the extent that they represent probable future economic benefits controlled by the Department that can be reliably measured, are capitalised.

## (h) Impairment of Assets

Property, plant and equipment and intangible assets are tested for any indication of impairment at each reporting date. Where there is an indication of impairment, the recoverable amount is estimated. Where the recoverable amount is less than the carrying amount, the asset is considered impaired and is written down to the recoverable amount and an impairment loss is recognised. As the Department is a not for profit entity, unless an asset has been identified as a surplus asset, the recoverable amount is the higher of an asset's fair value less costs to sell and depreciated replacement cost.

The risk of impairment is generally limited to circumstances where an asset's depreciation is materially understated or where the replacement cost is falling. Each relevant class of assets is reviewed annually to verify that the accumulated depreciation/amortisation reflects the level of consumption or expiration of an asset's future economic benefits and to evaluate any impairment risk from falling replacement costs.

The recoverable amount of assets identified as surplus assets is the higher of fair value less costs to sell and the present value of future cash flows expected to be derived from the asset. Surplus assets carried at fair value, have no risk of material impairment where fair value is determined by reference to market evidence. Where fair value is determined by reference to depreciated replacement cost surplus assets at risk of impairment and recoverable amount is measured. Surplus assets at cost are tested for indications of impairments at each reporting date.

See note 23 'Impairment of assets' for the outcome of impairment reviews and testing.

See note 3(o) 'Receivables' and note 18 'Receivables' for impairment of receivables.

## (i) Leases

The Department holds operating leases for head office, a number of branch office buildings and motor vehicles. Lease payments are expensed on a straight line basis over the lease term as this represents the pattern of benefits derived from the leased properties and vehicles.

(j) Financial Instruments

The Department has two categories of financial instrument:

- Loans and receivables (includes cash and cash equivalents); and
- Financial liabilities.

These have been disaggregated into the following classes:

*Financial Assets*

- Cash and cash equivalents
- Restricted cash and cash equivalents
- Receivables
- Amounts receivable for services

*Financial Liabilities*

- Payables

Initial recognition and measurement of financial instruments is at fair value which normally equates to the transaction cost or face value. Usually the transaction cost or face value is equivalent to the fair value. Subsequent measurement is at amortised cost using the effective interest method.

The fair value of short-term receivables and payables is the transaction cost or face value because there is no interest rate applicable and subsequent measurement is not required as the effect of discounting is not material.

(k) Cash and Cash Equivalents

For the purpose of the Cash Flow Statement, cash and cash equivalents includes restricted cash and cash equivalents. These are comprised of cash on hand and short-term deposits with original maturities of three months or less that are readily convertible to a known amount of cash, and which are subject to insignificant risk of changes in value.

(l) Accrued Salaries

The accrued salaries suspense account (see note 16) consists of amounts paid annually into a suspense account over a period of 10 financial years to largely meet the additional cash outflow in each eleventh year when 27 pay days occur in that year instead of the normal 26. No interest is received on this account.

Accrued salaries (refer note 26) represent the amount due to staff but unpaid at the end of the financial year, as the end of the last pay period for that financial year does not coincide with the end of the financial year. Accrued salaries are settled within a fortnight of the financial year end. The Department considers the carrying amount of accrued salaries to be equivalent to its net fair value.

(m) Amounts Receivable for Services (Holding Account)

The Department receives appropriation funding on an accrual basis that recognises the full annual cash and non cash cost of services. The appropriations are paid in the form of cash and partly as an asset (Holding Account receivable) that is accessible on the emergence of the cash funding requirement to cover items such as leave entitlements and asset replacement.

(n) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned by the method most appropriate to each particular class of inventory, with the majority being valued on a first in first out basis.

Inventories not held for resale are valued at cost unless they are no longer required, in which case they are valued at net realisable value.

(o) Receivables

Receivables are recognised and carried at original invoice amount less any provision for uncollectible amounts (impairment). The collectability of receivables is reviewed on an ongoing basis and any receivables identified as uncollectible are written off. The provision for uncollectible amounts (doubtful debts) is raised when collectability is no longer probable. The carrying amount is equivalent to fair value as it is due for settlement within 30 days. See note 3(j) 'Financial Instruments' and note 18 'Receivables'.

# Notes to the financial statements

for the year ended 30 June 2009

## (p) Payables

Payables are recognised when the Department becomes obliged to make future payments as a result of a purchase of assets or services. The carrying amount is equivalent to fair value, as they are generally settled within 30 days. See note 3(j) 'Financial Instruments and note 24 'Payables'.

In 2009 grants are recognised when the Department has a legal obligation to pay the grant.

## (q) Provisions

Provisions are liabilities of uncertain timing and amount. The Department only recognises a provision where there is a present legal, equitable or constructive obligation as a result of a past event and when the outflow of economic benefits is probable and can be measured reliably. Provisions are reviewed at each balance sheet reporting date. See note 25 'Provisions'

### (i) Provisions—Employee Benefits

#### *Annual Leave and Long Service Leave*

The liability for annual and long service leave expected to be settled within 12 months after the end of the reporting date is recognised and measured at the undiscounted amounts expected to be paid when the liabilities are settled. Annual and long service leave expected to be settled more than 12 months after the end of the reporting date is measured at the present value of amounts expected to be paid when the liabilities are settled. Leave liabilities are in respect of services provided by employees up to the reporting date.

When assessing expected future payments consideration is given to expected future wage and salary levels including non salary components such as employer superannuation contributions. In addition, the long service leave liability also considers the experience of employee departures and periods of service.

A liability for long service leave is recognised as soon as an employee commences service. Annual leave and long service leave liabilities have been measured using the long hand method.

All annual leave and unconditional long service leave provisions are classified as current liabilities as the Department does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

#### *Superannuation*

The Government Employees Superannuation Board (GESB) administers the following superannuation schemes.

Employees may contribute to the Pension Scheme, a defined benefit pension scheme now closed to new members or the Gold State Superannuation Scheme (GSS), a defined benefit lump sum scheme also closed to new members. The Department has no liabilities for superannuation charges under the Pension or the GSS Schemes as the liability has been assumed by the Treasurer.

Employees commencing employment prior to 16 April 2007 who were not members of either the Pension or the GSS Schemes became non-contributory members of the West State Superannuation Scheme (WSS). Employees commencing employment on or after 16 April 2007 became members of the GESB Super Scheme (GESBS). Both of these schemes are accumulation schemes. The Department makes concurrent contributions to GESB on behalf of employees in compliance with the Commonwealth Government's Superannuation Guarantee (Administration) Act 1992. These contributions extinguish the liability for superannuation charges in respect of the WSS and GESBS Schemes.

The GESB makes all benefit payments in respect of the Pension and GSS Schemes, and is recouped by the Treasurer for the employer's share. See also Note 3(r) 'Superannuation expense'.

### (ii) Provisions – Other

#### *Employment On Costs*

Employment on—costs, including workers' compensation insurance, are not employee benefits and are recognised as liabilities and expenses when the employment to which they relate has occurred. Employment on—costs are not included as part of the Department's 'Employee benefits expense' and the related liability is included in Employment on—costs provision.

## (r) Superannuation Expense

The following elements are included in calculating the superannuation expense:

(a) Defined benefit plans— Change in the unfunded employer's liability assumed by the Treasurer in respect of current employees who are members of the Pension Scheme and current employees who accrued a benefit on transfer from that Scheme to the Gold State

Superannuation Scheme (GSS); and

(b) Defined contribution plans— Employer contributions paid to the GSS (concurrent contributions), the West State Superannuation Scheme (WSS), and the GESB Super Scheme (GESBS).

Defined benefit plans – in order to reflect the true cost of services, the movements in the liabilities in respect of the Pension Scheme and the GSS transfer benefits are recognised as expenses. As these liabilities are assumed by the Treasurer (refer note 3(q)(i)), a revenue titled 'Liabilities assumed by the Treasurer' equivalent to the expense is recognised under Income from State Government in the Income Statement (see note 15 'Income from State Government').

Defined contribution plans— in order to reflect the true cost of services of the Department, the Department is funded for the equivalent of employer contributions in respect of the GSS Scheme (excluding transfer benefits). These contributions were paid to the GESB during the year and placed in a trust account administered by the GESB on behalf of the Treasurer. The GESB subsequently paid these employer contributions in respect of the GSS Scheme to the Consolidated Fund.

(s) Resources Received Free of Charge or For Nominal Cost

Resources received free of charge or for nominal cost which can be reliably measured are recognised as income and as assets or expenses as appropriate at fair value.

## 4 Disclosure of changes in accounting policies and estimates

### Initial application of an Australian Accounting Standard

The Department has applied the following Australian Accounting Standards and Australian Accounting Interpretations effective for annual reporting periods beginning on or after 1 July 2008 that impacted on the Department.

The Department cannot early adopt an Australian Accounting Standard or Australian Accounting Interpretation unless specifically permitted by TI 1101 'Application of Australian Accounting Standards and Other Pronouncements'. Consequently, the Department has not applied early the following Australian Accounting Standards and Australian Accounting Interpretations that have been issued and which may impact the Department but are not yet effective. Where applicable, the Department plans to apply these Standards and Interpretations from their application date:

Title	Operative for reporting periods beginning on/after
AASB 101 'Presentation of Financial Statements' (September 2007). This Standard has been revised and will change the structure of the financial statements. These changes will require that owner changes in equity are presented separately from non-owner changes in equity. The Department does not expect any financial impact when the Standard is first applied.	1 January 2009
AASB 2008-13 'Amendments to Australian Accounting Standards' arising from AASB Interpretation 17- Distributions of Non-cash Assets to Owners [AASB 5 & AASB 110]. This Standard amends AASB 5 Non-current Assets Held for Sale and Discontinued Operations' in respect of the classification, presentation and measurement of non-current assets held for distribution to owners in their capacity as owners. This may impact on the presentation and classification of Crown land held by the Department where the Crown land is to be sold by the Department for Planning and Infrastructure. The Department does not expect any financial impact when the Standard is first applied prospectively.	1 July 2009

The existing requirements in AAS27, AAS 29 and AAS 31 have been transferred to the above new and existing topic-based Standards and Interpretation. These requirements remain substantively unchanged. The new and revised Standards make some modifications to disclosures and provide additional guidance, otherwise there will be no financial impact.

# Notes to the financial statements

for the year ended 30 June 2009

	2009 \$'000	2008 \$'000
<b>5 Employee benefits expense</b>		
Salaries	11,045	9,742
Superannuation – defined contribution plans (West State/Gold State)	1,139	1,056
Long service leave (i)	418	242
Annual leave (i)	1,082	867
Other related expenses	670	618
	<b>14,354</b>	<b>12,525</b>
(i) Includes a superannuation contribution component		
<b>6 Supplies and services</b>		
Communications	597	533
Consultants and contractors	8,939	9,701
Materials	1,490	1,221
Motor vehicles	542	532
Travel	380	336
Other	1,495	417
	<b>13,443</b>	<b>12,740</b>
<b>7 Depreciation and amortisation expense</b>		
<b>Depreciation</b>		
Plant and equipment	192	224
Buildings	1,943	1,152
Computer equipment	79	62
Total depreciation	<b>2,214</b>	<b>1,438</b>
<b>Amortisation</b>		
Intangible assets	62	70
Total amortisation	<b>62</b>	<b>70</b>
Total depreciation and amortisation	<b>2,276</b>	<b>1,508</b>
<b>8 Accommodation expenses</b>		
Lease rentals	1,133	979
Repairs and maintenance	413	208
Cleaning	169	123
	<b>1,715</b>	<b>1,310</b>

	2009 \$'000	2008 \$'000
<b>9 Grants and subsidies</b>		
Recurrent		
Sports financial grants	4,726	6,110
Advances (i)	600	600
Sports Lotteries Account	11,462	10,730
Community Sporting and Recreational Funds	8,184	10,467
Logue Brook Trust Fund (ii)	10,000	—
	<b>34,972</b>	<b>27,907</b>
(i) Amounts totalling \$600,000 were advanced to the Western Australian Cricket Association (WACA) during the year to assist in the repayment of external finance. Under the Financial Assistance Agreement proposed between the Department and the WACA, the payment advances will become repayable to the Department in the event that undertakings given by the WACA are not met. A further \$600,000 is scheduled to be advanced to the WACA in 2009–10 in the final year of the agreement.		
(ii) \$10 million in funds relating to Logue Brook has been returned to the Water Corporation in 2008–09.		
<b>10 Other expenses</b>		
Equipment repairs and maintenance	331	106
Employment on—costs	—	5
	<b>331</b>	<b>111</b>
<b>11 User charges and fees</b>		
Accommodation	1,513	1,208
Fees from seminars	100	148
Meals	157	143
Programs	1,222	1,130
	<b>2,992</b>	<b>2,629</b>
<b>12 Commonwealth grants and contributions</b>		
Australian Sports Commission Indigenous Sport Program	611	668
Australian Sports Commission	189	200
	<b>800</b>	<b>868</b>
<b>13 Other revenue</b>		
Healthway	162	267
Rio Tinto Ltd	—	8
Expenditure Recoups	571	4,135
Logue Brook Trust	694	10,000
Other revenues	1,016	1,682
	<b>2,443</b>	<b>16,092</b>
<b>14 Net gain/(loss) on disposal of non-current assets</b>		
<u>Costs of Disposal of Non—Current Assets</u>		
Works in progress (Major Stadia)	991	—
Plant and Equipment	9	—
<u>Proceeds from Disposal of Non—Current Assets</u>		
Computer equipment	—	5
Net (Loss)/Gain	<b>(1,000)</b>	<b>5</b>



# Notes to the financial statements

for the year ended 30 June 2009

	2009 \$'000	2008 \$'000
<b>15 Income from State Government</b>		
Appropriation revenue received during the year:		
Service appropriations (i)	54,143	49,267
Resources received free of charge: (ii)		
Determined on the basis of the following estimates provided by agencies:		
Crown Solicitors Office	33	47
	<b>54,176</b>	<b>49,314</b>

(i) Service appropriations are accrual amounts reflecting the full cost of services delivered. The appropriation revenue comprises a cash component and a receivable (asset). The receivable (holding account) comprises the depreciation expense for the year and any agreed increase in leave liability during the year.

(ii) Where assets or services have been received free of charge or for nominal consideration, the Department recognises revenues (except where the contributions of assets or services are in the nature of contributions by owners in which case the Department shall make a direct adjustment to equity) equivalent to the fair value of the assets and/or the fair value of those services that can be reliably determined and which would have been purchased if not donated, and those fair values shall be recognised as assets or expenses, as applicable.

## 16 Restricted cash and cash equivalents

### Current

Community Sporting and Recreation Facilities Fund (i)	2,483	966
Sports Lotteries Account (iii)	4,824	4,387
Australian Sports Commission Indigenous Sport Program (iv)	87	101
Australian Sports Commission (iv)	53	21
Healthway (iv)	228	115
RIO (iv)	56	55
Logue Brook Trust (ii)	403	10,000
	<b>8,134</b>	<b>15,645</b>

### Non Current

Accrued salaries suspense account (v)	210	115
	<b>210</b>	<b>115</b>

Total	Refer note 28 (a)	<b>8,344</b>	<b>15,760</b>
-------	-------------------	--------------	---------------

The purposes of these accounts are set out below.

In accordance with section 16 (1) of the Financial Management Act 2006, the Department is required to report additional information about the Community Sporting Recreation Facilities Fund (CSRFF) and the Logue Brook Trust Fund (LBTF). See (i) and (ii) below.

(i) The purpose of the CSRFF account is to hold monies appropriated for the purpose of making grants for the development of public sporting and recreation facilities, and for the management and administration of those grants.

	2009 \$'000	2008 \$'000
<b>CSRFF</b>		
Opening Balance of CSRFF Account	966	2,102
Receipts	10,000	9,700
Payments	8,483	10,836
Closing Balance of CSRFF Account	<b>2,483</b>	<b>966</b>

(ii) The purpose of the LBTF account is to hold monies appropriated for the purpose of funding the identification and re-establishment of recreation amenities, where practical, within the localities of nearby dams and inland water bodies following cessation of recreational access to Logue Brook. The money was received from Water Corporation in the 2007–08 financial year and after a change in government policy was repaid to Water Corporation in 2008–09. The balance of the account reflects interest earned on the amount.

#### **LBTF**

Opening Balance of LBTF Account	10,000	–
Receipts	–	10,000
Interest	691	–
Payments	10,288	–
Closing Balance of LBTF Account	<b>403</b>	<b>10,000</b>

(iii) The purpose of the Sports Lotteries Account is to hold funds received by the Department of Sport and Recreation from Lotterywest pursuant to Section 22(2)(c) of the Lotteries Commission Amendment Act 1993.

(iv) Funds are being held on behalf of a number of organisations for a variety of sport development programs and initiatives ranging from work with specific target groups such as indigenous Australians, women and youth, to coaching, officiating and sport management initiatives and reviews.

(v) Amount held in the suspense account is only to be used for the purpose of meeting the 27th pay in a financial year that occurs every 11 years. AASB 101.57(d) requires cash and cash equivalents to be classified as current assets unless it is restricted in its use beyond twelve months. Accordingly, this suspense account will be non-current for 10 out of 11 years.

Where there is a balance of cash received as capital contributions remaining at year-end, this cash should not be disclosed as restricted cash equivalents.

## **17 Inventories**

#### **Current**

Inventories held for resale

– Saleable publications and merchandise (at cost)

<b>5</b>	<b>5</b>
----------	----------

## **18 Receivables**

#### **Current**

Receivables	183	406
GST receivable	2,785	1,157
	<b>2,968</b>	<b>1,563</b>
Prepayments	55	119
Loans and advances (i):	40	100
<b>Total current</b>	<b>3,063</b>	<b>1,782</b>

# Notes to the financial statements

for the year ended 30 June 2009

	2009 \$'000	2008 \$'000
<b>Credit Risk</b>		
Ageing of receivables past due but not impaired based on the information provided to senior management, at the balance sheet date:		
Not more than 3 months	3,020	1,695
More than 3 months but less than 6 months	41	73
More than 6 months but less than 1 year	1	6
More than 1 year	1	8
	<b>3,063</b>	<b>1,782</b>

The Department does not hold any collateral as security or other credit enhancements relating to receivables.

## (i) Loan to WA Rugby League

Financial assistance of \$100,000 was provided to WA Rugby League in 2007–08 for costs associated with the establishment of the WA Reds team. The term of the loan is one year. The parties can agree to vary the manner, amount and times of any repayment of the loan amount.

Whilst the nature of the loan is non-interest bearing, the State has the authority within the loan agreement to charge interest on any late payments at a rate equivalent to the Official Cash Rate set by the Reserve Bank of Australia.

If an Event of Default occurs there is no additional security on the loan other than the power to deduct any amounts payable by the State on any account.

See also note 3(o) 'Receivables' and note 33 'Financial instruments'.

## 19 Amounts receivable for services

Current	386	354
Non-current	3,403	2,597
	<b>3,789</b>	<b>2,951</b>

This asset represents the non-cash component of service appropriations (see note 3(m) 'Amounts Receivable for Services (Holding Account)'). It is restricted in that it can only be used for asset replacement or payment of leave liability.

## 20 Other Assets

### Current

Accrued Income	3	3,976
	<b>3</b>	<b>3,976</b>

(i) The 2009 amount represents the accrued interest in the offset account (see Note 13). In 2008 the amount relates to recoups for AK Reserve and accrued Sports Lotteries funding.

## 21 Property, plant and equipment

Freehold land		
At fair value	1,394	716
	<b>1,394</b>	<b>716</b>
Buildings		
At fair value	38,720	38,740
Accumulated depreciation	(1,943)	–
	<b>36,777</b>	<b>38,740</b>

	2009 \$'000	2008 \$'000
Major Stadia		
Work-In-Progress	–	998
Plant and equipment		
At cost	1,635	1,736
Accumulated depreciation	(847)	(796)
	788	940
Office equipment		
At cost	380	407
Accumulated depreciation	(235)	(372)
	145	35
	<b>39,104</b>	<b>41,429</b>

Freehold land was revalued as at 30 June 2009 by the Department of Land Information (Valuation Services). The valuations were performed during the year ended 30 June 2009 and recognised at 30 June 2009. In 2008 a valuation of buildings was conducted by the John Stranger Partnership (a Licensed Valuer). In undertaking the revaluation, fair value was determined in accordance with existing use and by reference to market values for land and buildings. See note 3(f) 'Property, Plant and Equipment'.

#### Reconciliations

Reconciliations of the carrying amounts of property, plant and equipment at the beginning and end of the current financial year are set out below.

	Freehold Land \$'000	Buildings \$'000	Buildings Under Construction (iii) \$'000	Plant and equipment \$'000	Office equipment \$'000	Total \$'000
<b>2009</b>						
Carrying amount at start of year	716	38,740	998	940	35	41,429
Additions (i)	915	276	–	112	106	1,409
Revaluation Increments	63	(660)	–	–	–	(597)
Disposals	(300)	–	–	(10)	–	(310)
Transfer	–	–	(998)	–	–	(998)
Depreciation	–	(1,943)	–	(192)	(79)	(2,214)
Adjustment (ii)	–	364	–	(62)	83	385
Carrying amount at end of year	<b>1,394</b>	<b>36,777</b>	<b>–</b>	<b>788</b>	<b>145</b>	<b>39,104</b>

	Freehold Land \$'000	Buildings \$'000	Buildings Under Construction \$'000	Plant and equipment \$'000	Office equipment \$'000	Total \$'000
<b>2008</b>						
Carrying amount at start of year	801	22,144	–	1,145	39	24,129
Additions	–	65	998	19	58	1,140
Revaluation Increments	(85)	17,683	–	–	–	17,598
Disposals	–	–	–	–	–	–
Depreciation	–	(1,152)	–	(224)	(62)	(1,438)
Carrying amount at end of year	<b>716</b>	<b>38,740</b>	<b>998</b>	<b>940</b>	<b>35</b>	<b>41,429</b>

# Notes to the financial statements

for the year ended 30 June 2009

(i) Addition to land in 2008-09 largely relates to departmental land at Woodman Point and Point Peron, previously not included in the reported land portfolio. Furthermore, two properties associated with AK Reserve have been transferred to the Department in 2008-09.

(ii) Adjustment to 2008-09 figures due to reconciling the asset register with the general ledger, previously unreconciled. For Improvements the revaluation in 2007-08 had not included asset items which had been listed in the asset register. The general ledger has been adjusted in 2008-09 to reflect the full asset register.

(iii) Buildings Under Construction refers to works in progress relating to the Major Stadia. Due to a change in government policy, this is no longer a works in progress.

<b>2009</b>	<b>2008</b>
<b>\$'000</b>	<b>\$'000</b>

## 22 Intangible assets

### Computer software

At cost	279	371
Accumulated amortisation	(206)	(268)
	<b>73</b>	<b>103</b>

### Reconciliation

Carrying amount at start of year	103	151
Additions	32	23
Amortisation Expense	(62)	(70)
Carrying amount at end of year	<b>73</b>	<b>103</b>

## 23 Impairment of assets

There was no indication of impairment to property, plant and equipment, or intangible assets at 30 June 2009.

The Department held no goodwill or intangible assets with an indefinite useful life during the reporting period and at the reporting date there were no intangible assets not yet available for use.

All surplus assets at 30 June 2009 have been classified as assets held for sale or written off.

## 24 Payables

### Current

Sports Lotteries Account grants	21	–
Trade and other payables	1,011	1,160
	<b>1,032</b>	<b>1,160</b>

Included in the Trade and Other Payables line are the unspent funds associated with Indian Ocean Territories service delivery arrangements as per the following:

Opening balance from previous year	(15)	40
Receipts from Commonwealth	124	15
Expenditure	109	70
Balance Carried forward	<b>–</b>	<b>(15)</b>

See also note 3(p) 'Payables' and note 33 'Financial instruments'.

## 25 Provisions

### Current

Employee benefits provision

Annual leave (i)

Long service leave (ii)

Other provisions

Employment on-costs (iii)

2009  
\$'000

2008  
\$'000

762	591
1,139	577
14	10
<b>1,915</b>	<b>1,178</b>

### Non-current

Employee benefits provision

Long service leave (ii)

Other provisions

Employment on-costs (iii)

472	819
5	15
<b>477</b>	<b>834</b>

(i) Annual leave liabilities have been classified as current as there is no unconditional right to defer settlement for at least 12 months after reporting date. Assessments indicate that actual settlements of all annual leave liabilities will occur within 12 months of the reporting date.

(ii) Long service leave liabilities have been classified as current where there is no unconditional right to defer settlement for at least 12 months after reporting date. Assessments indicate that actual settlement of the liabilities will occur as follows:

Within 12 months of reporting date

More than 12 months after reporting date

1,139	577
472	819
<b>1,611</b>	<b>1,396</b>

(iii) The settlement of annual and long service leave liabilities gives rise to the payment of employment on-costs including workers' compensation premiums. The provision is the present value of expected future payments. The associated expense, apart from the unwinding of the discount (finance cost), is included at note 10 'Other expenses'.

### Employment on-cost provision

Carrying amount at start of year

Additional provisions recognised

Carrying amount at end of year

54	49
–	5
<b>54</b>	<b>54</b>

## 26 Other liabilities

### Current

Accrued salaries

Deposits

151	267
357	346
<b>508</b>	<b>613</b>



# Notes to the financial statements

for the year ended 30 June 2009

2009  
\$'000

2008  
\$'000

## 27 Equity

Equity represents the residual interest in the net assets of the Department. The Government holds the equity interest in the Department on behalf of the community. The asset revaluation reserve represents that portion of equity resulting from the revaluation of non-current assets.

### Contributed equity

Balance at the start of the year	24,020	22,020
----------------------------------	--------	--------

### Contributions by owners

Capital contribution	47	2,000
----------------------	----	-------

Net transfer of net assets from other agencies (i)	615	–
--	-----	---

Balance at the end of the year	<b>24,682</b>	<b>24,020</b>
--------------------------------	---------------	---------------

### Reserves

#### Asset revaluation reserve:

Balance at the start of the year	18,239	641
----------------------------------	--------	-----

Land	63	(85)
------	----	------

Buildings	(296)	17,683
-----------	-------	--------

Balance at the end of the year	<b>18,006</b>	<b>18,239</b>
--------------------------------	---------------	---------------

### Accumulated surplus

Balance at the start of the year	21,034	7,227
----------------------------------	--------	-------

Result for the period	(7,680)	13,807
-----------------------	---------	--------

Adjustment (ii)	13	–
-----------------	----	---

Balance at the end of the year	<b>13,367</b>	<b>21,034</b>
--------------------------------	---------------	---------------

(i) Transfer in 2009 largely relates to departmental land at Woodman Point and Point Peron, previously not included in the reported land portfolio. Furthermore, two properties at AK Reserve have been transferred to the Department in 2008-09 and land at Tone River transferred out.

(ii) The adjustment to 2009 has arisen as a result of reconciling the previous year's asset register with the general ledger, previously unreconciled.

## 28 Notes to the Cash Flow Statement

### (a) Reconciliation of cash

Cash at the end of the financial year as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

Cash and cash equivalents	5,606	1,072
---------------------------	-------	-------

Restricted cash and cash equivalents (refer to note 16)	8,344	15,760
---	-------	--------

<b>13,950</b>	<b>16,832</b>
---------------	---------------

	2009 \$'000	2008 \$'000
<b>(b) Reconciliation of net cost of services to net cash flows used in operating activities:</b>		
Net cost of services	(61,856)	(38,495)
<b>Non-cash items:</b>		
Depreciation and amortisation expense	2,276	1,509
Superannuation expense (notional)	–	–
Resources received free of charge	33	47
Doubtful debts expense	–	–
Net loss on sale of property, plant and equipment	1,000	(5)
<b>(Increase)/decrease in assets:</b>		
Current receivables (i)	64	60
Other current assets	4,203	(3,731)
Non current assets		
<b>Increase/(decrease) in liabilities:</b>		
Current payables (i)	(128)	1,904
Current provisions	737	117
Other current liabilities	(105)	306
Non-current provisions	(357)	(7)
Net GST (payments)/receipts (ii)	–	(387)
Change in GST in receivables/payables (iii)	(1,628)	(711)
Net cash provided used in operating activities	<b>(55,761)</b>	<b>(39,393)</b>

(i) Note that ATO receivable/payable in respect of GST and receivable/payable in respect of the sale/purchase of non-current assets are not included in these items as they are not reconciling items.

(ii) This is the net GST paid/received, i.e. cash transactions.

(iii) This reverses out the GST in receivables and payables.

## 29 Commitments

### (a) Capital expenditure commitments

The Department does not have capital expenditure commitments to report.

### (b) Non-cancellable operating lease commitments

Commitments for minimum lease payments are payable as follows:

Within 1 year	1,019	959
Later than 1 year and not later than 5 years	2,250	3,348
Later than 5 years	4,467	3,204
	<b>7,736</b>	<b>7,511</b>

# Notes to the financial statements

for the year ended 30 June 2009

The property and motor vehicle leases are non-cancellable leases. Terms differ for property leases (2 to 15 years) and motor vehicles (up to 5 years). Contingent property rental provisions within these lease agreements consist of annual rent reviews or annual CPI increases. A variety of options exist to renew the property leases at the end of their current term for an additional term of between two and five years.

## (c) Grants committed but not reflected in the financial statements

Within 1 year

Later than 1 year and not later than 5 years

2009  
\$'000

2008  
\$'000

25,669

26,230

24,221

14,124

**49,890**

**40,354**

Grant commitments are primarily funded from future years' revenue and arise when a funding application has been approved.

These commitments are all exclusive of GST.

## 30 Contingent liabilities and contingent assets

The Department is not aware of any contingent liabilities or contingent assets as at balance sheet date.

## 31 Events occurring after the balance sheet date

The Department is not aware of any other matters or circumstances that have arisen since the end of the financial year to the date of this report which has significantly affected or may significantly affect the activities of the Department, the results of those activities or the state of affairs of the Department in the ensuing or any subsequent years.

## 32 Explanatory statement

This statement provides details of any significant variations between estimates and actual results for 2009 and between the actual results for 2008 and 2009 as presented in the financial statement titled Summary of Consolidated Fund Appropriations and Income Estimates.

Significant variations are considered to be those greater than 10% or \$250,000.

### (i) Significant variances between estimate and actual– Total appropriation to deliver services:

There was a significant variation in the total appropriation, which was due to the following:

	2008–09 Estimate \$'000	2008–09 Actual \$'000	Variance \$'000
Net amount appropriated to deliver services	36,713	31,436	5,277
Contribution to Community Sporting and Recreation Facilities Fund	17,251	10,000	7,251
Amount Authorised by Other Statutes:			
– Lotteries Commission Act 1990	11,424	12,500	(1,076)
– Salaries and Allowances Act 1975	203	207	(4)

**Net amount appropriated to deliver services**

The variance is largely due to the deferral of projects into 2009–10, including the State Netball Training Centre (\$4.5 million), Equestrian (\$1.1 million), Shooting (\$720k) and Softball (\$600k). This is offset by staffing and contracting costs resulting from Major Infrastructure Investment expenditure.

**Contribution to Community Sporting and Recreation Facilities Fund**

CSRFF funds are allocated over a three year period with funds being payable upon achievement of agreed milestones. Due to additional funding over four years, the timing of payments will result in savings in the initial years with additional commitments in the forward estimates.

**Amount Authorised by Other Statutes: Lotteries Commission Act 1990**

Under this Act, the Department receives 5% of net subscriptions received by the Lotteries Commission paid into the Sports Lotteries Account. The amount received during the year exceeded the original estimates provided by Lotterywest during the development of the 2008–09 Estimates.

	2008–09 Estimate \$'000	2008–09 Actual \$'000	Variance \$'000
<b>Service Expenditure</b>			
Infrastructure and organisational development	61,919	53,107	8,812
People development in sport and recreation	7,647	8,587	(940)
Recreation Camps Management	3,981	6,397	(2,416)
Retained revenues from ordinary activities	3,768	6,235	(2,467)

**Infrastructure and organisational development**

The reduction in actual expenditure mainly represents underspending in grants for major facilities including the State Netball Centre \$4.5 million and CSRFF. Delays in facilities planning and construction impacts the timeframe in which funds are paid out. The CSRFF funding is often subject to delays due to building activities. This is especially evident in regional areas which receives approximately 60% of the funding. This area is managed rigorously however many of the planning issues are beyond the direct control of the Department. In addition grant funding and depreciation was allocated to this Service when the budget was constructed. Approximately \$1.1 million in grants was expended in People Development, and \$1.9 million in depreciation was expended on Camps in 2008–09.

**People development in sport and recreation**

The increased expenditure mainly reflects grants allocated during the year (\$1.1 million) which were estimated against Infrastructure and Organisational Development when the budget was constructed.

**Recreation Camps Management**

Depreciation charges of approximately \$1.2 million were allocated against Infrastructure and Organisational Development at the estimates stage. The actual depreciation for the camps service was \$1.9 million.

**Retained Revenues**

The actual result for Other Revenue is greater than estimated. Other Revenue includes interest from the offset account, resulting from the Logue Brook Trust funds, and expenditure recoups.

**(ii) Significant variances between actual and prior year actual – Total appropriation to deliver services.**

	2009 \$'000	2008 \$'000	Variance \$'000
Net amount appropriated to deliver services	31,436	26,543	4,893

**Net amount appropriated to deliver services**

The increase in 2008–09 partly relates to funding associated with AK Reserve (\$3.8 million) and Major Infrastructure Investment contractual commitments (\$1.6 million).

# Notes to the financial statements

for the year ended 30 June 2009

	2009 \$'000	2008 \$'000	Variance \$'000
<b>Service Expenditure</b>			
Infrastructure and organisational development	53,107	42,657	10,450
People development in sport and recreation	8,587	7,646	941
Recreation Camps Management	6,397	5,799	598

## Infrastructure and organisational development

The increased expenditure mainly reflects the return of funds to the Water Corporation (\$10 million).

## People development in sport and recreation

The increased expenditure mainly reflects realignment of service allocation costs for employee expenses (\$2 million) offset by reduced grant expenditure (\$1.3 million).

### (iii) Significant variances between estimate and actual – Capital Contribution:

	2008–09 Estimate \$'000	2008–09 Actual \$'000	Variance \$'000
Capital Contribution	76,897	47	76,850
Capital Expenditure			
Purchase of non–current physical assets	77,251	532	76,719

## Capital Contribution

The reduction in Capital Contribution reflects the deferral of the Major Stadia project.

## Capital Expenditure

The reduction in Capital Expenditure reflects the deferral of the Major Stadia project.

### (iv) Significant variances between actual and prior year actual – Capital Contribution:

	2009 \$'000	2008 \$'000	Variance \$'000
Capital Contribution	47	2,000	(1,953)
Capital Expenditure			
Purchase of non–current physical assets	532	1,212	(680)
Retained revenues from ordinary activities	6,235	19,589	(13,354)

## Capital Contribution

The variation reflects the deferral of the Major Stadia project.

## Capital Expenditure

The variation reflects the deferral of the Major Stadia project.

## Retained revenues from ordinary activities

The variation is due to additional revenue in 2007–08 for Logue Brook from the Water Corporation (\$10 million) and recoup of expenses for AK Reserve.

## 33 Financial Instruments

### (a) Financial Risk Management Objectives and Policies

Financial instruments held by the Department are cash and cash equivalents, restricted cash and cash equivalents, Treasurer's advances and receivables and payables. All of the Department's cash is held in the public bank account (non-interest bearing) apart from restricted cash held in a special purpose account. The Department has limited exposure to financial risks. The Department's overall risk management program focuses on managing the risks identified below.

#### Credit Risk

Credit risk arises when there is the possibility of the Department's receivables defaulting on their contractual obligations resulting in financial loss to the Department.

The maximum exposure to credit risk at balance sheet date in relation to each class of recognised financial assets is the gross carrying amount of those assets inclusive of any provisions for impairment, as shown in the table at Note 33(b).

Credit risk associated with the Department's financial assets is minimal because the main receivable is the amounts receivable for services (holding account). For receivables other than government, the Department trades only with recognised, creditworthy third parties. The Department has policies in place to ensure that sales of products and services are made to customers with an appropriate credit history. In addition, receivable balances are monitored on an ongoing basis with the result that the Department's exposure to bad debts is minimal. At the balance sheet date there are no significant concentrations of credit risk.

#### Liquidity Risk

The Department is exposed to liquidity risk through its trading in the normal course of business. Liquidity risk arises when the Department is unable to meet its financial obligations as they fall due.

The Department has appropriate procedures to manage cash flows including drawdowns of appropriations by monitoring forecast cash flows to ensure that sufficient funds are available to meet its commitments.

#### Market Risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the Department's income or the value of its holdings of financial instruments. The Department does not trade in foreign currency and is not materially exposed to other price risks (for example, equity securities or commodity price changes). The Department is not exposed to interest rate risk because all other cash and cash equivalents and restricted cash are non-interest bearing, and have no borrowings.

### (b) Categories of Financial Instruments

The following table details the exposure to liquidity risk and interest rate risk as at the balance sheet date. The Department's maximum exposure to credit risk at the balance sheet date is the carrying amount of the financial assets as shown on the following table. The table is based on information provided to senior management of the Department.

The Department does not hold any collateral as security or other credit enhancements relating to the financial assets it holds.

The Department does not hold any financial assets that had to have their terms renegotiated that would have otherwise resulted in them being past due or impaired.

In addition to cash and bank overdraft, the carrying amounts of each of the following categories of financial assets and financial liabilities at the balance sheet date are as follows.

# Notes to the financial statements

for the year ended 30 June 2009

	2009 \$'000	2008 \$'000
	Non Interest Bearing	Non Interest Bearing
<b>Financial Assets</b>		
Cash and cash equivalents	5,606	1,072
Restricted cash and cash equivalents	8,344	15,760
Receivables	3,063	1,782
Total financial assets	<b>17,013</b>	<b>18,614</b>
<b>Financial Liabilities</b>		
Payables	1,032	1,160
Accrued expenses	508	613
Total financial liabilities	<b>1,540</b>	<b>1,773</b>

## Fair Values

All financial assets and liabilities recognised in the balance sheet, whether they are carried at cost or fair value, are recognised at amounts that represent a reasonable approximation of fair value unless otherwise stated in the applicable notes.

## (c) Financial Instrument Disclosures

### Credit risk and Interest Rate Risk Exposures

The following tables disclose the Department's maximum exposure to credit risk, interest rate exposures and the ageing analysis of financial assets. The Department's maximum exposure to credit risk at the balance sheet date is the carrying amount of financial assets as shown below. The table discloses the ageing of financial assets that are past due but not impaired and impaired financial assets. The table is based on information provided to senior management of the Department.

The Department does not hold any collateral as security or other credit enhancements relating to the financial assets it holds.

The Department does not hold any financial assets that had to have their terms renegotiated that would have otherwise resulted in them being past due or impaired.



## Interest rate exposures and ageing analysis of financial assets

	Weighted Average Effective Interest Rate	Carrying Amount	Interest rate exposure		Past due but not impaired							Impaired financial assets
			Variable Interest rate	Non- interest Bearing	Up to 3 months	3-12 months	1-2 years	2-3 years	3-4 years	4-5 years	More than 5 years	
			\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	
<b>Financial Assets</b>												
<b>2009</b>												
Cash and cash equivalents	—	5,606	—	5,606	—	—	—	—	—	—	—	—
Restricted cash and cash equivalents	6.1	8,344	403	7,941	—	—	—	—	—	—	—	—
Receivables (a)	—	278	—	278	235	43	—	—	—	—	—	—
Amounts receivable for services	—	3,789	—	3,789	—	—	—	—	—	—	—	—
		<b>18,017</b>	<b>403</b>	<b>17,614</b>	<b>235</b>	<b>43</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>2008</b>												
Cash and cash equivalents	—	1,072	—	1,072	—	—	—	—	—	—	—	—
Restricted cash and cash equivalents	6.9	15,760	—	15,760	—	—	—	—	—	—	—	—
Receivables (a)	—	625	—	—	538	79	8	—	—	—	—	—
Amounts receivable for services	—	2,951	—	2,951	—	—	—	—	—	—	—	—
		<b>20,408</b>	<b>—</b>	<b>19,783</b>	<b>538</b>	<b>79</b>	<b>8</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>

(a) The amount of receivables excludes the GST recoverable from the ATO (statutory receivable)

# Notes to the financial statements

for the year ended 30 June 2009

## Liquidity Risk

The following table details the contractual maturity analysis for financial liabilities. The contractual maturity amounts are representative of the undiscounted amounts at the balance sheet date. The table includes both interest and principal cash flow. An adjustment has been made where material.

### Interest rate exposure and maturity analysis of financial liabilities

	Weighted Average Effective Interest Rate	Interest rate exposure				Maturity dates							
		Carrying Amount	Variable Interest rate	Non– interest Bearing	Adjustment for discounting	Total Nominal Account	Up to 3 months	3–12 months	1–2 years	2–3 years	3–4 years	4–5 years	More than 5 years
		%	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b>Financial Liabilities</b>													
<b>2009</b>													
Payables	–	1,032	–	1,032	–	–	–	–	–	–	–	–	–
	<b>–</b>	<b>1,032</b>	<b>–</b>	<b>1,032</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>2008</b>													
Payables	–	1,160	–	1,160	–	–	–	–	–	–	–	–	–
	<b>–</b>	<b>1,160</b>	<b>–</b>	<b>1,160</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>

The amounts disclosed are the contractual undiscounted cash flows of each class of financial liabilities.

### Interest rate sensitivity analysis

The following table represents a summary of the interest rate sensitivity of the Department's financial assets and liabilities at the balance sheet date on the surplus for the period and equity for a 1% change in interest rates. It is assumed that the change in interest rates is held constant throughout the reporting period.

	Carrying amount	–1% change		+1% change	
		Profit	Equity	Profit	Equity
	\$000	\$000	\$000	\$000	\$000
<b>2009</b>					
<b>Financial Assets</b>					
Restricted cash and cash equivalents	403	(4.0)	(4.0)	4.0	4.0
Total Increase/(Decrease)		(4.0)	(4.0)	4.0	4.0

2009	2008
\$'000	\$'000

### 34 Remuneration of senior officers

#### Remuneration

The number of senior officers (Level 7 and above in 2009), whose total of fees, salaries, superannuation and other benefits for the financial year, fall within the following bands are:

	2009	2008
\$	No.	No.
80,001 – 90,000	–	6
90,001 – 100,000	4	5
100,001 – 110,000	4	1
110,001 – 120,000	3	1
120,001 – 130,000	5	2
130,001 – 140,000	–	1
140,001 – 200,000	2	4
210,001 – 240,000	1	1
	\$'000	\$'000
	<u>2,297</u>	<u>2,426</u>

The total remuneration of senior officers is:

The total remuneration includes the superannuation expense incurred by the Department in respect of senior officers.

No senior officers are members of the Pension Scheme.

### 35 Remuneration of auditor

Remuneration payable to the Auditor General for the financial year is as follows:

Auditing the accounts, financial statements and performance indicators.

<u>68</u>	<u>65</u>
-----------	-----------

### 36 Affiliated bodies

During the year the Department transferred or spent the following funds on behalf of organisations which represented at least 50% of those organisations' operational funding:

Professional Combat Sports Commission	171	126
Western Australian Institute of Sport	5,946	3,989
	<u>6,117</u>	<u>4,115</u>

The organisations listed above are not subject to operational control by the Department.

### 37 Supplementary financial information

#### Write-Offs

During the financial year the following amounts were written off the Department's asset register under the authority of:

The Accountable Officer	<u>–</u>	<u>(5)</u>
-------------------------	----------	------------

