



2010-11 BUDGET

BUDGET STATEMENTS

Budget Paper No. 2

Volume 2

**PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 20 MAY 2010**

2010-11 Budget Statements
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BUDGET STATEMENTS

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CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

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Part 6

Minister for Education; Tourism

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
355	Education			
	- Delivery of Services.....	2,920,439	2,994,016	3,020,167
	- Capital Appropriation.....	974,448	871,455	889,949
	Total	3,894,887	3,865,471	3,910,116
371	Education Services			
	- Delivery of Services.....	19,898	14,936	17,493
	- Administered Grants, Subsidies and Other Transfer Payments.....	312,486	307,886	334,769
	Total	332,384	322,822	352,262
381	Curriculum Council			
	- Delivery of Services.....	24,468	24,961	29,996
	- Capital Appropriation.....	68	68	-
	Total	24,536	25,029	29,996
389	Country High School Hostels Authority			
	- Delivery of Services.....	5,123	5,333	5,230
	- Capital Appropriation.....	6,704	6,704	980
	Total	11,827	12,037	6,210
396	Western Australian Tourism Commission			
	- Delivery of Services.....	57,320	56,662	61,773
	- Capital Appropriation.....	272	272	-
	Total	57,592	56,934	61,773
	GRAND TOTAL			
	- Delivery of Services.....	3,027,248	3,095,908	3,134,659
	- Administered Grants, Subsidies and Other Transfer Payments.....	312,486	307,886	334,769
	- Capital Appropriation.....	981,492	878,499	890,929
	Total.....	4,321,226	4,282,293	4,360,357

EDUCATION

PART 6 - MINISTER FOR EDUCATION; TOURISM

DIVISION 29

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual ^(a)	2009-10 Budget ^(a)	2009-10 Estimated Actual ^(a)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
DELIVERY OF SERVICES							
Item 57 Net amount appropriated to deliver services	2,692,944	2,919,397	2,992,965	3,019,075	3,133,008	3,222,127	3,319,410
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	1,012	1,042	1,051	1,092	1,124	1,158	1,192
Total appropriations provided to deliver services	2,693,956	2,920,439	2,994,016	3,020,167	3,134,132	3,223,285	3,320,602
CAPITAL							
Item 136 Capital Appropriation.....	162,587	974,448	871,455	889,949	225,342	105,017	153,417
TOTAL APPROPRIATIONS	2,856,543	3,894,887	3,865,471	3,910,116	3,359,474	3,328,302	3,474,019
EXPENSES							
Total Cost of Services	3,265,563	3,542,227	3,610,264	3,613,920	3,820,837	3,915,699	3,964,390
Net Cost of Services ^(b)	2,696,934	2,962,209	3,035,574	3,038,763	3,181,631	3,248,905	3,346,891
CASH ASSETS ^(c)	338,568	308,762	225,690	208,493	173,804	149,963	127,403

- (a) Responsibility for the former Vocational Education and Training Services was transferred to the Department of Training and Workforce Development on 30 October 2009. To ensure across-year comparability, the related amounts have been excluded from the Department of Education 2010-11 Budget Statements.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Additional Funding for Education Assistants, Cleaners, Gardeners					
Enterprise Bargaining Agreement	1,799	6,822	12,697	10,914	11,838
Additional School Support Staff	3,235	6,686	6,887	7,093	7,306
Building the Education Revolution - Funding Adjustments	(2,526)	5,911	-	-	-
Depreciation Expense Adjustments	4,795	10,167	22,398	23,211	35,533
English as a Second Language Support for the Children of Temporary					
457 Visa Holders	6,860	7,032	-	-	-
Growth in Student Numbers	18,414	16,978	17,259	17,546	17,894
Increased Gold State Employer Contributions	5,446	10,892	10,892	10,892	10,892
Increased Transition Support for Secondary Students	1,350	1,391	1,432	1,475	-
Independent Public Schools	-	3,324	5,237	5,008	5,158
Maintenance Funding Transfer to Building Management and Works	-	(10,678)	(11,061)	(11,459)	(11,872)
Procurement Savings	(12,728)	(12,728)	(12,728)	(12,728)	(12,728)
Recashflow of the 2009-10 3% Efficiency Dividend Shortfall	51,918	-	(17,306)	(17,306)	(17,306)
Reclassification of Capital Spending	(11,050)	(1,990)	-	-	-
Resourcing Small Secondary Schools for the Half Cohort Impact	1,225	3,465	5,125	6,316	6,844
Royalties for Regions - Clontarf Colleges	-	1,640	1,680	1,720	-
Salaries Escalation under New Wages Policy	-	4,556	68,013	74,927	148,565
Voluntary Severance Scheme 2009	4,318	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A public school system which provides access to a quality education throughout Western Australia.	1. Primary Education 2. Secondary Education

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Primary Education.....	1,946,884	2,132,039	2,209,956	2,289,463	2,447,493	2,529,556	2,573,620
2. Secondary Education.....	1,318,679	1,410,188	1,400,308	1,324,457	1,373,344	1,386,143	1,390,770
Total Cost of Services.....	3,265,563	3,542,227	3,610,264	3,613,920	3,820,837	3,915,699	3,964,390

Significant Issues Impacting the Agency

- High community expectations play a pivotal role in driving the Department's ongoing development of initiatives to increase student achievement and improve both teacher quality and school leadership.
- The Department will continue to work with the Commonwealth Government through National Partnership agreements that focus on improving literacy and numeracy, providing comprehensive services for students in schools that operate in low socio-economic status communities, and developing teacher quality and school leadership.
- Given the diversity of school communities in Western Australia, it is recognised that one service delivery model does not suit all schools. Schools need to be given the opportunity to make decisions that reflect the needs and aspirations of the individual school and local community. The implementation of the Independent Public Schools initiative addresses this, with the establishment of 34 Independent Public Schools in 2010 and further expansion planned for 2011.
- In response to strong evidence identifying the importance of early childhood years in building a successful foundation for schooling and later life, the provision of kindergarten hours will be increased from 11 to 15 hours per week under the Council of Australian Governments (COAG) Universal Access initiative, commencing from the 2010 school year. All public and private schools will have increased hours by 2013. This initiative will be supported with on-entry diagnostic testing in literacy and numeracy and specific resources to support Indigenous children.
- The difference between the performance of Indigenous and non-Indigenous students continues to be a major concern. Disproportionate numbers of Indigenous students do not meet national minimum standards in literacy and numeracy tests and their attendance rates have shown little or no improvement. COAG has set ambitious targets for improvement, including specific targets relating to Indigenous education.
- There is an increase in community expectation of public schools as a result of complex social and economic demands on families. Social issues such as family dysfunction, unemployment, mental health and generational poverty have increased the need for an emphasis in schools on improving student wellbeing, behaviour and attendance. The Department recognises the shared responsibility of schools, families and communities in tackling these complex issues which impact on student educational outcomes.
- In keeping with the Department's commitment to meet the needs of all students, the provision of supplementary funding, support and State-wide Specialist Services for students with disabilities, English as a Second Language and Gifted and Talented programs are being reviewed. Services and funding models will continue to provide parental choice in the way that education support is provided. Models will allow schools greater flexibility to use resources to respond to local circumstances and to collaborate with health and therapy service providers to best meet the individual needs of students.
- Building flexible pathways between schools, Vocational Education and Training, universities and employment that maximise learning opportunities for students will remain a priority. Increasing the proportion of students attaining Year 12 or its equivalent is essential to meet community and employer expectations of secondary schooling.
- Demographic and associated changes are increasing pressure to build new schools and replace, refurbish and maintain existing schools. These changes include the combination of population growth, urban sprawl, changes in pedagogy, and the rapid introduction and development of new technologies for learning. They also include changes with numbers of overseas students with 457 visas, implications of structural changes such as the increased school leaving age and increasing proportions of disadvantaged students.

- An appropriately skilled and motivated workforce can assure the delivery of quality education. The ageing of the education workforce, the tightening of the broader labour market and the change in structure of the student population over the next few years are challenges to be addressed. Processes, structures, governance and policies will be further redesigned to increase flexibility and improve support for schools.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: A public school system which provides access to a quality education throughout Western Australia:					
Participation rate (proportion of persons aged 15 to 17 years in some form of education).....	90.2%	91.0%	90.0%	90.0%	
Secondary graduation rate (proportion of Year 8 cohort achieving Secondary graduation in Year 12).....	53.7%	54.0%	54.9%	55.0%	
Apparent retention rate (proportion of Year 8 cohort studying in Year 12)	65.6%	66.0%	66.0%	66.0%	
Literacy and numeracy performance in national tests at Years 3, 5, 7 and 9:					
Year 3 students achieving national minimum standards:					
- Reading	87.6%	88.0%	89.7%	90.0%	
- Writing	94.2%	95.0%	94.2%	95.0%	
- Numeracy.....	93.6%	94.0%	91.4%	94.0%	
Year 5 students achieving national minimum standards:					
- Reading	87.2%	88.0%	86.6%	88.0%	
- Writing	89.5%	90.0%	90.0%	90.0%	
- Numeracy.....	89.6%	90.0%	91.3%	92.0%	
Year 7 students achieving national minimum standards:					
- Reading	91.0%	91.0%	89.6%	91.0%	
- Writing	88.2%	89.0%	88.8%	89.0%	
- Numeracy.....	93.6%	94.0%	91.7%	94.0%	
Year 9 students achieving national minimum standards:					
- Reading	88.4%	89.0%	85.3%	89.0%	
- Writing	80.8%	81.0%	81.0%	81.0%	
- Numeracy.....	89.0%	89.0%	90.4%	91.0%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Primary Education

This service provides access to education in public schools for persons aged generally from four years and six months to 12 years and six months.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	1,946,884	2,132,039	2,209,956	2,289,463	
Less Income.....	23,658	23,213	53,866	30,830	
Net Cost of Service	1,923,226	2,108,826	2,156,090	2,258,633	
Employees (Full Time Equivalents)	19,689	19,084	21,089	21,953	
Efficiency Indicators					
Cost per Student Full Time Equivalents (FTE)	\$12,164	\$12,678	\$13,373	\$13,080	

2: Secondary Education

This service provides access to education in public schools for persons aged generally from 12 years and six months.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	1,318,679	1,410,188	1,400,308	1,324,457	1
Less Income.....	12,269	20,704	36,603	32,831	
Net Cost of Service	1,306,410	1,389,484	1,363,705	1,291,626	
Employees (Full Time Equivalents)	12,352	11,993	11,543	10,680	
Efficiency Indicators					
Cost per Student Full Time Equivalents (FTE)	\$15,755	\$17,760	\$17,522	\$17,603	

Explanation of Significant Movements

(Notes)

- The reduction in the 2010-11 Budget Target compared to the 2009-10 Estimated Actual is primarily attributable to a decrease in estimated expenditure on the Building the Education Revolution program (-\$38.8 million), Commonwealth grants expenditure (-\$30.6 million) and increased savings associated with the 3 per cent Efficiency Dividend (-\$17.6 million), partially offset by an estimated increase in depreciation expense due to completed capital works (\$11.8 million).

ASSET INVESTMENT PROGRAM

The Department's planned capital works expenditure in 2010-11 is a significant \$1.0 billion and relates primarily to improving infrastructure for public schools throughout the State.

The asset investment program includes the State Government's election commitments of \$300.0 million for the Investing in Schools Program and \$50.0 million for the School Capital Improvements Program. It also includes \$100.5 million over four years to enable the Department to undertake a more aggressive program of capital upgrades to schools in regional Western Australia. The upgrade projects will be funded from the Royalties for Regions - Regional Infrastructure and Headworks Fund. In addition, the program includes \$425.0 million for the Primary Schools for the 21st Century element of the Commonwealth Government's Building the Education Revolution.

- **New Primary Schools**
 - Construction will commence on four new primary schools, including Aveley (Ellenbrook) as part of the Investing in Schools election commitment, Malvern Springs (Ellenbrook), Meadow Springs (north of Mandurah) and Piara Waters (north of Forrestdale) to open in 2012 at a total cost of \$56.0 million.
 - The final stages of construction will continue on replacement schools at Roseworth Primary School, Greenwood Primary School, Deanmore Primary School, Karratha Primary School and Wattle Grove Primary School as part of the Investing in Schools election commitment, at a total cost of \$75.0 million, scheduled for completion in 2010.
 - Construction will commence on replacement schools for Lake Gwelup Primary School (\$13.0 million) and Yakamia Primary School (\$16.0 million) as part of the Investing in Schools election commitment. These schools are expected to be completed during 2012.
 - Construction will continue on the new school at Aubin Grove (\$15.0 million) as part of the Investing in Schools election commitment, Tuart Ridge Kindergarten to Year 2 (\$3.5 million) and Tapping Kindergarten to Year 2 (\$10.0 million) which are scheduled to open for the start of 2011. Funding has also been provided for the establishment of transportable kindergarten/pre-primary facilities in the Canning Vale, Landsdale and Secret Harbour areas at a total cost of \$4.5 million for 2011.
- **Additions and Improvements to Primary Schools**
 - Additions at Marri Grove Primary School (\$2.5 million), Neerabup Primary School (\$5.0 million), Pinjarra Primary School (\$2.5 million) and Baldivis Primary School (\$3.5 million) will be completed in 2010-11.
 - Significant projects funded as part of the School Capital Improvements Program election commitment include; Bunbury Primary School (\$4.0 million), Chidlow Primary School (\$2.0 million), Coolbinia Primary School (\$3.0 million), Mount Lawley Primary School (\$2.0 million) and Sutherland Dianella Primary School (\$5.0 million) will also be completed in 2010-11.
- **New Secondary Schools**
 - In 2010-11, construction will commence on Stage One of Baldivis Senior High School (\$44.0 million), and Stage One of Butler Senior High School (\$53.0 million) that includes state of the art education support facilities. Construction will also commence on the \$63.0 million redevelopment of Governor Stirling Senior High School on its existing site. This is scheduled for completion for the start of 2013. Planning will commence on the new Byford Senior High School (\$30.0 million) as part of the Investing in Schools election commitment, which is scheduled to open in 2014.
- **Additional Stages to Secondary Schools**
 - Construction will also continue on Stage Two of Ashdale College (\$33.0 million) and Atwell College (\$31.0 million) scheduled for completion by the start of 2012. Planning has commenced on Stage Two of Karratha Senior High School at an estimated cost of \$46.0 million. This is scheduled for completion for 2013. Construction will be completed by 2011, of Stage Two of Comet Bay College and Ellenbrook Secondary College at a combined cost of \$50.2 million.
- **Additions and Improvements to District High Schools**
 - Planning has commenced on the redevelopment of Dongara District High School (\$30.0 million), Bullsbrook District High School (\$20.0 million) and Exmouth District High School (\$15.0 million) as part of the Investing in Schools election commitment, scheduled for completion in 2012. Construction will commence on the Commonwealth funded East Kimberley Development Package, which includes a \$49.0 million redevelopment of Kununurra District High School. These works are scheduled to be completed during 2012. Construction will also commence on additional facilities and upgrades at Roleystone District High School (\$3.5 million) and Donnybrook District High School (\$5.0 million) as part of the School Capital Improvements Program election commitment.
 - The Design and Technology Upgrade program (\$10.0 million) will continue at various district high schools.

- Additions and Improvements to Secondary Schools
 - Construction will continue on projects at Albany Senior High School (\$2.0 million), Darling Range Sports College (\$4.0 million), Eastern Hills Senior High School (\$2.0 million), Geraldton Senior College (\$5.0 million), Kalamunda Senior High School (\$5.0 million) and Woodvale Senior High School (\$3.2 million), as part of the School Capital Improvements Program election commitment.
 - Construction will also commence on projects at Busselton Senior High School (\$3.0 million), Churchlands Senior High School (\$10.0 million), Rossmoyne Senior High School (\$14.0 million) and the replacement Meekatharra School of the Air in Geraldton (\$3.7 million).
 - Planning will also continue on the redevelopment of Applecross Senior High School at a cost of \$56.0 million as part of the Investing in Schools election commitment.
 - The Science Upgrades and Design and Technology Upgrades programs (\$28.0 million) will continue at various senior high schools.
- Additions and Improvements to Agricultural Colleges
 - Planning has commenced on additions and improvements at Harvey Agricultural College (\$25.0 million) and student and staff accommodation upgrades at agricultural colleges (\$18.0 million) as part of the Investing in Schools election commitment.
- Other Schools Facilities
 - Provision has been made in 2010-11 for administration upgrades (\$6.1 million), covered assembly areas (\$5.5 million), library resource centres (\$5.5 million) and toilet upgrades/replacement (\$1.6 million).
- Miscellaneous Programs
 - The 2010-11 program includes provision for work on Concrete Cancer Remediation (\$8.0 million), Infrastructure Power Upgrades (\$8.4 million) and Roof Replacements (\$10.0 million) at priority schools. In addition, an allocation of \$26.8 million will be made to purchase and develop land for the construction of new schools.
 - The Department has responsibility under the COAG national partnership initiative for five Indigenous Family and Child Centres in Halls Creek, Fitzroy Crossing, Kununurra, Roebourne and the Swan Region. Planning and construction will continue during 2010-11.
- Trade Training Centres
 - Construction of Trade Training Centres is expected to be completed at 18 secondary schools by February 2011 at a total cost of \$49.0 million. Work has commenced on the design stage of a further ten Round Two projects that have been approved by the Commonwealth Government. Construction is expected to commence during 2011 and be completed by February 2012.
- Commonwealth Programs - Primary Schools
 - The Primary Schools for the 21st Century element of the Commonwealth Government's Building the Education Revolution stimulus package comprises 1,008 projects over 673 schools across the State.
 - During 2010-11, works will continue to progress to the value of \$205.2 million at schools in the metropolitan area and \$98.0 million at schools in regional locations. Construction will commence at schools in the metropolitan area to the value of \$40.3 million and \$81.5 million in regional areas.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
New High Schools							
Baldivis	44,000	1,708	1,708	22,292	20,000	-	-
Butler	53,000	1,287	1,287	8,713	17,000	21,629	4,371
Dongara	30,000	575	575	18,625	10,800	-	-
Governor Stirling - Replacement	63,000	2,180	1,670	14,820	30,000	15,000	1,000
Additional Stages at High Schools							
Ashdale College (Stage 2)	33,000	1,741	1,741	19,259	12,000	-	-
Atwell College (Stage 2)	31,000	1,160	1,160	19,840	10,000	-	-
Comet Bay College (Stage 2)	25,000	10,054	7,371	15,006	-	-	-
Ellenbrook SC (Stage 2)	25,100	12,543	10,882	12,557	-	-	-
Additions and Improvements to High Schools							
Albany	2,000	252	248	1,748	-	-	-
Applecross	56,000	239	239	9,761	14,000	14,000	18,000
Busselton - Upgrade	3,000	246	246	2,754	-	-	-
Churchlands - Music Auditorium Expansion	10,000	622	622	9,378	-	-	-
Darling Range Sports College	4,000	1,625	1,625	2,375	-	-	-
Eastern Hills	2,000	630	630	1,370	-	-	-
Geraldton Senior College	5,000	1,716	1,646	3,284	-	-	-
Kalamunda	5,000	495	425	705	3,800	-	-
Karratha (Stage 2)	46,000	1,687	1,669	10,313	20,000	10,000	4,000
Meekatharra School of the Air	3,700	1,000	1,000	2,700	-	-	-
Merredin - Local Schools Working Together	2,506	603	603	1,903	-	-	-
Rossmoyne	14,000	322	322	13,678	-	-	-
Secondary Science Upgrades	18,000	3,362	3,362	8,638	6,000	-	-
Design and Technology Upgrades	10,000	872	872	9,128	-	-	-
Wanneroo	6,000	5,575	1,113	425	-	-	-
Woodvale	3,250	1,318	1,292	1,932	-	-	-
Additions and Improvements to District High Schools							
Bullsbrook	20,000	800	800	4,700	5,000	9,500	-
Design and Technology Upgrades	10,000	1,323	1,323	8,677	-	-	-
Donnybrook	5,000	1,443	1,443	3,557	-	-	-
Exmouth	15,000	266	266	14,734	-	-	-
Kununurra State Education Precinct	53,400	1,400	1,400	25,000	27,000	-	-
Additions and Improvements to Agricultural Colleges							
Harvey	25,000	459	459	12,541	12,000	-	-
Student and Staff Accommodation Upgrades	18,000	1,818	1,818	11,182	5,000	-	-
New Primary Schools							
Aubin Grove	15,000	4,210	4,210	10,790	-	-	-
Aveley	14,000	302	302	6,600	7,098	-	-
Baldivis Precinct 5 (K-2)	3,500	2,519	2,519	981	-	-	-
Bannister Creek	12,500	12,206	3,217	294	-	-	-
Campbell - Pre-Primary Transportable	1,500	200	200	1,300	-	-	-
Comet Bay - Pre-Primary Transportable	1,500	200	200	1,300	-	-	-
Craigie Heights	12,500	11,280	4,235	1,220	-	-	-
Deanmore	14,250	4,015	3,437	10,235	-	-	-
Greenwood	13,000	8,452	6,936	4,548	-	-	-
Karratha - Replacement	22,500	10,191	9,319	12,309	-	-	-
Lake Gwelup	13,000	575	575	12,425	-	-	-
Lockridge	13,000	12,691	7,221	309	-	-	-
Malvern Springs	14,000	200	200	6,000	7,800	-	-
Meadow Springs	14,000	200	200	6,000	7,800	-	-
Mount Barker - Replacement - Stage 2	11,446	8,035	5,536	3,411	-	-	-
Interim Schools	877	250	250	627	-	-	-
Piara Waters	14,000	243	243	6,000	7,757	-	-
Roseworth	11,033	10,246	8,188	787	-	-	-
Safety Bay	12,800	11,907	1,254	893	-	-	-
South Landsdale - Pre-Primary Transportable	1,500	200	200	1,300	-	-	-
Tapping (K-2)	10,000	7,489	7,489	2,511	-	-	-
Wattle Grove	14,250	7,308	6,672	6,942	-	-	-
Yakamia	16,000	2,667	2,122	3,833	9,500	-	-
Additions and Improvements to Primary Schools							
Baldivis - Upgrade	3,500	1,760	1,365	1,740	-	-	-
Balingup	150	135	135	15	-	-	-
Boyanup	500	47	47	453	-	-	-
Bunbury	4,000	3,023	3,023	977	-	-	-
Chidlow	2,000	64	64	1,936	-	-	-
Coolbinia	3,000	302	167	2,698	-	-	-
Dardanup	500	393	393	107	-	-	-
Excelsior	150	140	140	10	-	-	-

	Estimated Total Cost	Estimated Expenditure to 30-6-10	2009-10 Estimated Expenditure	2010-11 Estimated Expenditure	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Hudson Park (Girrawheen).....	5,122	4,903	197	219	-	-	-
Mount Lawley.....	2,000	333	238	1,667	-	-	-
Mullaloo Beach.....	350	236	236	114	-	-	-
Schools in Cottesloe.....	300	52	52	248	-	-	-
South Bunbury.....	1,000	273	273	727	-	-	-
Sutherland Dianella.....	5,000	710	683	4,290	-	-	-
Tambrey - Early Learning and Care Centre.....	5,700	2,500	2,500	3,200	-	-	-
Withers.....	1,600	724	724	876	-	-	-
Woodvale.....	171	82	82	89	-	-	-
Yokine.....	300	250	250	50	-	-	-
Trade Training Centres							
Armadale.....	1,500	1,225	1,190	275	-	-	-
Ballajura Community College.....	1,500	1,141	1,103	359	-	-	-
Broome SHS.....	1,500	1,400	1,325	100	-	-	-
Christmas Island District High School.....	1,500	496	456	1,004	-	-	-
Collie SHS.....	720	332	310	388	-	-	-
Esperance SHS.....	4,700	1,846	1,773	2,854	-	-	-
Girrawheen SHS.....	2,980	1,381	1,263	1,599	-	-	-
John Forrest SHS.....	2,550	1,333	1,214	1,217	-	-	-
Manjimup SHS.....	5,500	1,286	1,207	4,214	-	-	-
Merredin SHS.....	3,910	2,733	2,638	1,177	-	-	-
Mirrabooka SHS.....	3,500	1,276	1,202	2,224	-	-	-
Morley SHS.....	3,000	1,237	1,170	1,763	-	-	-
Mount Barker Community College.....	1,500	862	826	638	-	-	-
Northam SHS.....	3,200	1,676	1,576	1,524	-	-	-
Sevenoaks Senior College.....	4,488	1,516	1,441	2,972	-	-	-
Tom Price SHS.....	1,500	849	809	651	-	-	-
WA College of Agriculture - Harvey.....	3,020	1,367	1,274	1,653	-	-	-
Woodvale SHS.....	2,380	1,101	1,049	1,279	-	-	-
Building the Education Revolution							
Primary Schools for the 21st Century							
Metropolitan.....	656,415	451,258	451,258	205,157	-	-	-
Regional.....	262,745	164,762	164,762	97,983	-	-	-
Miscellaneous							
Indigenous Child and Family Centres.....	18,485	70	70	8,854	3,187	3,187	3,187
Infrastructure Power Upgrades.....	10,000	1,591	1,591	8,409	-	-	-
Sewer Connections.....	1,200	350	350	850	-	-	-
Small Asset Capital Purchases.....	72,474	33,282	9,798	9,798	9,798	9,798	9,798
Transportable Classrooms.....	4,500	452	452	4,048	-	-	-
COMPLETED WORKS							
New High Schools - Ashdale College.....	33,500	33,500	1,623	-	-	-	-
Additional Stages at High Schools							
Karratha - Redevelopment.....	31,500	31,500	2,494	-	-	-	-
Additions and Improvements to High Schools							
Belridge.....	1,100	1,100	188	-	-	-	-
Bunbury.....	2,000	2,000	2,000	-	-	-	-
Canning Vale College.....	570	570	570	-	-	-	-
Ocean Reef.....	150	150	150	-	-	-	-
Padbury.....	1,100	1,100	148	-	-	-	-
Rockingham.....	1,500	1,500	237	-	-	-	-
New Primary Schools							
Ashby - Pre-Primary Transportable.....	1,500	1,500	1,363	-	-	-	-
Aubin Grove - Pre-Primary Transportable.....	1,500	1,500	1,363	-	-	-	-
Baldivis - Pre-Primary Transportable.....	1,500	1,500	1,363	-	-	-	-
Butler - Pre-Primary Transportable.....	1,500	1,500	1,363	-	-	-	-
Additions and Improvements to Primary Schools							
Capel.....	100	100	100	-	-	-	-
East Maddington.....	150	150	150	-	-	-	-
Flinders Park.....	100	100	100	-	-	-	-
River Valley.....	100	100	100	-	-	-	-
West Greenwood.....	350	350	350	-	-	-	-
Wilson Park.....	500	500	500	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Building the Education Revolution							
Primary Schools for the 21st Century							
Metropolitan	53,870	53,870	53,870	-	-	-	-
Regional	28,776	28,776	28,776	-	-	-	-
Science and Language Centres for 21st Century							
Secondary Schools							
Metropolitan	20,410	20,410	20,410	-	-	-	-
Regional	13,650	13,650	13,650	-	-	-	-
Miscellaneous							
Land Acquisition	28,400	28,400	28,400	-	-	-	-
Power Supply Upgrade	1,000	1,000	1,000	-	-	-	-
Seatbelts in School Buses 2007-08 to 2010-11 Program	20,853	20,853	1,377	-	-	-	-
Other School Facilities							
Administration Upgrade	691	691	691	-	-	-	-
Canteens	300	300	300	-	-	-	-
Covered Assembly Areas	1,384	1,384	1,384	-	-	-	-
Early Childhood Program	1,665	1,665	1,665	-	-	-	-
Ground Developments	203	203	203	-	-	-	-
Library Resource Centres	998	998	998	-	-	-	-
Student Services - Improvements	228	228	228	-	-	-	-
Toilet Replacement Program	3,400	3,400	3,400	-	-	-	-
NEW WORKS							
New High Schools							
Banksia Grove	30,000	-	-	-	-	1,000	9,000
Byford	30,000	-	-	1,000	7,000	10,000	12,000
New Schools - To be determined	45,000	-	-	-	-	-	32,000
Additional Stages at High Schools							
To be determined	33,000	-	-	-	-	-	20,000
Additions and Improvements to High Schools							
North Albany - Local Schools Working Together	2,380	-	-	2,380	-	-	-
Additions and Improvements to District High Schools							
Roleystone	3,500	-	-	3,500	-	-	-
To be determined	4,800	-	-	-	-	-	4,800
New Primary Schools							
New Schools - To be determined	99,200	-	-	1,955	16,045	26,000	55,200
Interim Schools	1,200	-	-	-	600	600	-
North Butler	16,000	-	-	1,000	7,000	8,000	-
Remote Community Schools	3,257	-	-	1,836	1,000	421	-
Wandina	17,000	-	-	1,000	7,000	9,000	-
West Byford	17,000	-	-	-	1,000	7,500	8,500
Additions and Improvements to Primary Schools							
Ashdale - Early Learning and Care Centre	1,800	-	-	1,800	-	-	-
LNP Election Commitments - School Capital							
Improvements - To be determined	279	-	-	-	-	279	-
Marri Grove	2,500	-	-	2,500	-	-	-
Neerabup	5,000	-	-	5,000	-	-	-
Pinjarra	2,500	-	-	2,500	-	-	-
Warriapendi - Early Learning and Care Centre	1,800	-	-	1,800	-	-	-
To be determined	8,000	-	-	3,000	-	-	5,000
Trade Training Centres - Round 1 - Phase 2 and Round 2	42,251	-	-	3,145	19,089	20,017	-
Building the Education Revolution							
Primary Schools for the 21st Century							
Metropolitan	40,270	-	-	40,270	-	-	-
Regional	81,510	-	-	81,510	-	-	-
Royalties for Regions - Regional Schools Plan ^(a)	100,500	-	-	20,500	30,000	25,000	25,000
Miscellaneous							
Concrete Cancer Remediation	8,000	-	-	8,000	-	-	-
Land Acquisition	87,790	-	-	26,790	20,000	20,000	21,000
Power Supply Upgrade	2,000	-	-	500	500	500	500
Roof Replacement	20,000	-	-	10,000	5,000	5,000	-
Sewer Connections	2,400	-	-	600	600	600	600
Transportable Classrooms	18,000	-	-	4,500	4,500	4,500	4,500

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Other School Facilities							
Administration Upgrade	10,509	-	-	6,109	2,200	-	2,200
Canteens	800	-	-	200	200	200	200
Central Reserve Schools.....	3,407	-	-	1,607	600	600	600
Covered Assembly Areas	12,000	-	-	5,500	2,500	-	4,000
Early Childhood Program.....	5,500	-	-	1,500	1,500	1,500	1,000
Ground Developments.....	1,297	-	-	397	300	300	300
Library Resource Centres	10,764	-	-	5,564	2,600	-	2,600
Rural Integration Program	3,400	-	-	1,600	600	600	600
Student Services Improvements	5,372	-	-	2,772	1,300	-	1,300
Toilet Replacements	4,800	-	-	1,600	1,600	-	1,600
Total Cost of Asset Investment Program ^(b)	3,046,616	1,120,204	955,732	1,024,551	378,274	224,731	252,856
FUNDED BY							
Capital Appropriation.....			871,455	889,949	225,342	105,017	153,417
Commonwealth Grants.....			64,069	63,661	57,543	58,471	38,454
Drawdowns from the Holding Account.....			18,000	18,000	18,000	18,000	18,000
Resources Received Free of Charge - Building							
Management and Works.....			2,461	13,043	9,683	5,657	7,279
Internal Funds and Balances.....			28,239	9,600	27,908	2,788	908
Other			9,798	9,798	9,798	9,798	9,798
Drawdowns from Royalties for Regions Fund ^(c)			-	20,500	30,000	25,000	25,000
Adjustment to Fixed Asset Funding due to Agency Project Transfer			(38,290)	-	-	-	-
Total Funding			955,732	1,024,551	378,274	224,731	252,856

(a) Capital works funded from the Royalties for Regions Fund.

(b) Includes the direct cash cost of asset acquisition by the agency and project management costs provided by Building Management and Works.

(c) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an estimated increase in the Total Cost of Services of \$3.7 million (0.1 per cent) for 2010-11 Budget Estimate compared to the 2009-10 Estimated Actual.

This increase is mainly attributable to:

- salary and wage increases for teachers (\$105.6 million including Enhanced Graduate salary);
- projected salary and wage increases for education assistants, cleaners and gardeners (\$21.1 million);
- a reduction in expenses of \$54.6 million mainly due to the 3 per cent Efficiency Dividend savings target being reduced in 2009-10, thereby increasing expenses in that year relative to 2010-11;
- major spending changes:
 - Additional School Support Staff (\$3.5 million);
 - Building the Education Revolution (-\$89.5 million)
- Commonwealth funded COAG programs:
 - National Partnership Payments (-\$39.0 million);
 - Schools Specific Purpose Programs (\$7.2 million);
- Royalties for Regions - Clontarf Colleges (\$1.6 million);
- depreciation increase of \$27.0 million mainly attributed to the revaluation of buildings and capital works completed in 2009-10; and
- increased employee entitlement provisions.

Income

Total income is estimated to be \$638.8 million for 2010-11. This represents a decrease of \$26.3 million (-4.0 per cent) compared to the 2009-10 Estimated Actual. The decrease is mainly attributable to reduced Commonwealth grant funding in 2010-11 compared to 2009-10.

Balance Sheet

The Department's total equity is expected to increase by \$975.8 million (8.4 per cent) between the 2009-10 Estimated Actual and the 2010-11 Budget Estimate. This reflects a projected increase in total assets of \$1,009.6 million (8.2 per cent) and an increase in total liabilities of \$33.8 million (4.8 per cent) over the same period.

The expected increase in assets is attributable to:

- increased property, plant and equipment (\$805.6 million), mainly as a result of an increased asset base due to the asset investment program (\$1,024.6 million), and routine replacement of leased assets (\$21.7 million) offset by depreciation (\$230.7 million) and disposals (\$10.0 million);
- increased amounts receivable for approved future asset replacement (\$221.2 million); and
- a reduction in cash assets (\$17.2 million).

The increase in liabilities is mainly attributable to the estimated increase in employee provisions (\$18.7 billion) and accrued salaries (\$12.6 million), as a result of salary and wage increases.

Cashflow Statement

The 2010-11 closing cash assets balance of \$208.5 million represents a decrease of \$17.2 million (-7.6 per cent) in comparison to the 2009-10 Estimated Actual.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,369,761	2,411,122	2,553,541	2,723,918	2,908,998	3,013,051	3,106,167
Depreciation and amortisation	183,374	198,540	203,474	230,742	257,270	265,914	278,236
Direct school expenses	286,323	293,797	288,263	290,264	297,291	305,183	313,732
School support services	116,394	204,838	116,290	114,043	104,534	106,189	108,034
Other expenses	309,711	433,930	448,696	254,953	252,744	225,362	158,221
TOTAL COST OF SERVICES ^(c)	3,265,563	3,542,227	3,610,264	3,613,920	3,820,837	3,915,699	3,964,390
Income							
Sale of goods and services	14,459	17,638	10,567	11,056	11,562	12,081	12,336
Grants and subsidies	423,286	435,224	496,926	458,790	548,443	544,734	470,189
School contributions, charges and recoveries	111,097	128,020	115,047	117,933	121,477	125,083	128,798
Other revenue	55,714	43,053	42,619	51,039	42,267	43,367	44,630
Total Income	604,556	623,935	665,159	638,818	723,749	725,265	655,953
Extraordinary items ^(d)	(35,927)	(43,917)	(90,469)	(63,661)	(84,543)	(58,471)	(38,454)
Adjusted Total Income	568,629	580,018	574,690	575,157	639,206	666,794	617,499
NET COST OF SERVICES	2,696,934	2,962,209	3,035,574	3,038,763	3,181,631	3,248,905	3,346,891
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,693,956	2,920,439	2,994,016	3,020,167	3,134,132	3,223,285	3,320,602
Resources received free of charge	2,641	633	5,170	26,430	23,453	19,825	21,860
Royalties for regions fund ^(e)	-	1,800	1,995	3,685	3,825	4,415	2,500
TOTAL INCOME FROM STATE GOVERNMENT	2,696,597	2,922,872	3,001,181	3,050,282	3,161,410	3,247,525	3,344,962
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(337)	(39,337)	(34,393)	11,519	(20,221)	(1,380)	(1,929)
Total Extraordinary Items ^(d)	35,927	43,917	90,469	63,661	84,543	58,471	38,454
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	35,590	4,580	56,076	75,180	64,322	57,091	36,525

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 32,041, 32,632 and 32,633 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) The following amounts to be appropriated to public schools in 2010-11 as School Grants (\$99.2 million), School Utilities Grant (\$46.2 million), Foundation Grants (\$7.0 million) and various other program grants (\$61.0 million) are eliminated as they represent a funding source for schools, with the direct schools expenditure brought to account in the consolidated statements.

(d) Extraordinary items - Total value is Commonwealth and other capital grants income used to fund capital expenditure.

(e) Regional Community Services Fund - \$0 (2008-09), \$1.8 million (2009-10), \$2.0 million (2009-10 Estimated Out Turn), \$3.7 million (2010-11), \$3.8 million (2011-12), \$4.4 million (2012-13), and \$2.5 million (2013-14).

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	180,882	213,368	181,896	153,816	107,433	71,035	35,006
Restricted cash.....	124,478	-	-	-	-	-	-
Holding account receivables.....	18,551	18,000	18,000	18,000	18,000	18,000	18,000
Receivables	31,212	41,661	31,451	31,515	31,579	31,645	31,710
Other.....	2,783	7,237	6,751	6,751	6,751	6,751	6,751
Assets held for sale.....	857	-	999	999	999	999	999
Total current assets.....	358,763	280,266	239,097	211,081	164,762	128,430	92,466
NON-CURRENT ASSETS							
Holding account receivables.....	890,331	1,092,674	1,097,225	1,318,418	1,566,139	1,822,504	2,091,191
Property, plant and equipment.....	10,276,519	10,548,175	10,982,617	11,788,635	11,909,245	11,884,514	11,869,824
Intangibles.....	8,586	6,968	8,160	7,705	7,655	7,655	7,655
Restricted cash.....	33,208	95,394	43,794	54,676	66,371	78,928	92,397
Total non-current assets	11,208,644	11,743,211	12,131,796	13,169,434	13,549,410	13,793,601	14,061,067
TOTAL ASSETS.....	11,567,407	12,023,477	12,370,893	13,380,515	13,714,172	13,922,031	14,153,533
CURRENT LIABILITIES							
Employee provisions	406,883	391,091	403,469	409,868	422,278	436,215	438,777
Payables.....	50,495	54,331	17,603	17,603	17,603	17,603	17,603
Borrowings.....	12,451	11,736	14,681	16,549	18,159	17,886	17,886
Other.....	21,140	53,306	66,114	78,732	91,759	94,417	107,698
Total current liabilities	490,969	510,464	501,867	522,752	549,799	566,121	581,964
NON-CURRENT LIABILITIES							
Employee provisions	174,980	159,636	182,448	194,727	204,667	214,811	226,857
Borrowings.....	20,259	16,842	22,602	23,076	21,940	21,077	20,214
Other.....	-	1,800	2,669	2,848	2,990	3,138	3,312
Total non-current liabilities	195,239	178,278	207,719	220,651	229,597	239,026	250,383
TOTAL LIABILITIES	686,208	688,742	709,586	743,403	779,396	805,147	832,347
EQUITY							
Contributed equity.....	1,038,378	1,907,960	1,715,230	2,615,855	2,849,197	2,974,214	3,141,991
Accumulated surplus/(deficit)	694,203	734,806	750,279	825,459	889,781	946,872	983,397
Reserves	9,148,618	8,691,969	9,195,798	9,195,798	9,195,798	9,195,798	9,195,798
Total equity.....	10,881,199	11,334,735	11,661,307	12,637,112	12,934,776	13,116,884	13,321,186
TOTAL LIABILITIES AND EQUITY	11,567,407	12,023,477	12,370,893	13,380,515	13,714,172	13,922,031	14,153,533

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,514,495	2,725,732	2,768,380	2,779,830	2,867,267	2,947,776	3,032,771
Capital appropriation	162,587	974,448	871,455	889,949	225,342	105,017	153,417
Holding account drawdowns	18,574	18,574	18,574	19,144	19,144	19,144	19,144
Royalties for regions fund ^(b)	-	1,800	1,995	24,185	33,825	29,415	27,500
Net cash provided by State Government	2,695,656	3,720,554	3,660,404	3,713,108	3,145,578	3,101,352	3,232,832
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,284,585)	(2,383,444)	(2,541,400)	(2,692,643)	(2,873,725)	(2,986,436)	(3,078,379)
Direct school payments	(288,930)	(293,797)	(288,263)	(290,264)	(297,291)	(305,183)	(313,732)
School support services	(121,365)	(204,838)	(116,290)	(103,365)	(93,473)	(94,730)	(96,162)
Other payments	(345,978)	(483,845)	(544,809)	(329,301)	(327,800)	(301,069)	(234,593)
Receipts							
Grants and subsidies	427,015	435,224	496,926	458,790	548,443	544,734	470,189
Sale of goods and services	28,565	16,138	10,567	11,056	11,562	12,081	12,336
GST receipts	73,832	63,256	76,356	77,363	78,137	78,917	79,708
School contributions, charges and recoveries	107,191	128,020	115,047	117,933	121,477	125,083	128,798
Other receipts	50,197	43,053	42,619	51,039	42,267	43,367	44,630
Net cash from operating activities	(2,354,058)	(2,680,233)	(2,749,247)	(2,699,392)	(2,790,403)	(2,883,236)	(2,987,205)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(272,265)	(1,116,551)	(1,006,861)	(1,011,508)	(368,591)	(219,074)	(245,577)
Net cash from investing activities	(272,265)	(1,116,551)	(1,006,861)	(1,011,508)	(368,591)	(219,074)	(245,577)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds	(12,918)	(14,004)	(17,174)	(19,405)	(21,273)	(22,883)	(22,610)
Net cash from financing activities	(12,918)	(14,004)	(17,174)	(19,405)	(21,273)	(22,883)	(22,610)
NET INCREASE/(DECREASE) IN CASH HELD							
	56,415	(90,234)	(112,878)	(17,197)	(34,689)	(23,841)	(22,560)
Cash assets at the beginning of the reporting period	282,153	398,996	338,568	225,690	208,493	173,804	149,963
Cash assets at the end of the reporting period	338,568	308,762	225,690	208,493	173,804	149,963	127,403

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$0 (2008-09), \$0 (2009-10), \$0 (2009-10 Estimated Out Turn), \$20.5 million (2010-11), \$30.0 million (2011-12), \$25.0 million (2012-13), and \$25.0 million (2013-14); Regional Community Services Fund - \$0 (2008-09), \$1.8 million (2009-10), \$2.0 million (2009-10 Estimated Out Turn), \$3.7 million (2010-11), \$3.8 million (2011-12), \$4.4 million (2012-13), and \$2.5 million (2013-14).

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**School Development and Improvement Special Purpose Account**

The School Development and Improvement Special Purpose Account is controlled through the Primary and Secondary Education Services. It is utilised to provide for the maintenance and renovation of school facilities.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance	-	-	-	-
Receipts	63	400	400	400
Payments	63	400	400	400
CLOSING BALANCE	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Commonwealth Capital	66,503	59,217	90,469	61,861	85,451	59,379	39,362
Commonwealth Recurrent	360,512	345,584	406,457	396,929	462,992	485,355	430,827
Farm School Receipts	1,026	800	800	800	800	800	800
Fees - Agricultural Colleges	2,773	3,484	3,484	3,557	3,632	3,708	3,786
Fees - Other	8,282	7,918	96	312	533	760	712
Fees - Senior Colleges	5,067	3,917	3,868	4,030	4,200	4,376	4,560
Fees - Swimming Classes	460	490	490	490	490	490	490
GST Input Credits	11,967	58,034	12,681	12,808	12,936	13,065	13,196
GST Receipts on Sales	61,865	5,222	63,675	64,555	65,201	65,852	66,512
Physical Education Camp School Receipts	1,856	1,829	1,829	1,867	1,907	1,947	1,988
Proceeds from Commercial Activities of Institutions	9,101	28,123	-	-	-	-	-
Recoveries and Refunds - Teachers Salaries and Other	10,996	11,823	11,822	12,134	12,456	12,786	13,141
Refunds - Workers Compensation	11,186	9,415	8,415	8,698	8,989	9,288	9,597
Other Receipts	22,008	21,815	20,667	20,607	20,822	21,293	21,892
Other Capital Receipts	6,007	-	1,715	9,600	-	-	-
TOTAL	579,609	557,671	626,468	598,248	680,409	679,099	606,863

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

EDUCATION SERVICES

PART 6 - MINISTER FOR EDUCATION; TOURISM

DIVISION 30

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 58 Net amount appropriated to deliver services	15,627	19,687	14,725	17,276	16,463	16,927	18,619
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	199	211	211	217	217	225	227
Total appropriations provided to deliver services	15,826	19,898	14,936	17,493	16,680	17,152	18,846
ADMINISTERED TRANSACTIONS							
Item 59 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	276,075	312,486	307,886	334,769	350,071	370,690	391,889
TOTAL APPROPRIATIONS	291,901	332,384	322,822	352,262	366,751	387,842	410,735
EXPENSES							
Total Cost of Services	33,285	36,907	32,307	35,756	35,386	36,860	38,554
Net Cost of Services ^(a)	18,603	20,230	15,630	18,534	17,971	19,296	20,990
CASH ASSETS ^(b)	7,794	4,349	7,506	6,866	6,133	4,547	2,961

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Establishment of an Independent Standards Function for Independent Public Schools	-	601	-	-	-
Revised Interest Rate Projections for Low Interest Loan Scheme	(5,000)	(3,830)	(3,005)	(1,922)	(752)
Strengthening the Financial Accountability of Non-Government Schools Grants Auditing Program	-	762	784	824	832

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Ministers, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Registered and/or accredited education and training providers comply with the appropriate legislative and/or other regulatory requirements.	1. Regulation, Funding, and Policy Advice

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Regulation, Funding, and Policy Advice.....	33,285	36,907	32,307	35,756	35,386	36,860	38,554
Total Cost of Services.....	33,285	36,907	32,307	35,756	35,386	36,860	38,554

Significant Issues Impacting the Agency

- Independent standards-based auditing of Independent Public Schools is to be developed and implemented to achieve the degree of provider-regulator separation required for objective assessment of this key Government initiative. The Department has substantial experience with independent regulating/auditing of a variety of education and training providers, including non-government schools, and has been allocated funds to expand its role to Independent Public Schools.
- A significant increase in demand for the Department's legislative and policy services caused by national agreements relating to the regulation of services in vocational education and training, early childhood education and care and international education, and growing uniformity in the regulation of higher education.
- The Department continues to strengthen the accountability of non-government schools for the financial assistance received from the State Government. In 2009 the following initiatives were undertaken:
 - a funding order was published in the Government Gazette expressing the purposes for which funds will be applied and details of the amount and timing of payment of per capita grants;
 - guidelines expressing the principles for funding were prepared and approved;
 - funding agreements for 2010-2012 between each non-government school or system and the Minister for Education were signed; and
 - an annual grants auditing program was introduced - 85 schools have been, or are planned to be audited in 2009-10.
- The Department has developed and will implement in 2010-11 a clearer registration standard on governance and introduce a financial risk assessment process for 65 non-government schools, increasing these schools' standards of governance and financial management.

- The Government has recognised the need to enhance the public value from the international education sector. Steps taken by the Department to achieve this include:
 - signing a new marketing agreement with Perth Education City prioritising key countries and high value courses;
 - enhancing the information available to international students about living and studying in Western Australia; and
 - better management of the risks of college closures.
- The Council of Australian Governments (COAG) Productivity Agenda for Vocational Education and Training Reform will directly impact the State's arrangements for regulation in this area. In addition the introduction of a strengthened Australian Quality Training Framework, including more stringent registration requirements for new and continuing providers, will involve an extensive implementation and transition strategy.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Registered and/or accredited education and training providers comply with the appropriate legislative and/or other regulatory requirements:					
Percentage of non self-accrediting higher education institutions complying with accreditation and authorisation requirements of the Higher Education Act 2004.....	100%	100%	100%	100%	
Percentage of non-government schools complying with registration requirements of the School Education Act 1999	94.1%	80%	92%	92%	1
Percentage of providers of education services to full fee international students complying with registration requirements of the Education Service Providers (Full Fee Overseas Students) Registration Act 1991 and associated regulations (ESPRA) and the Education Services for Overseas Students Act 2000 (C'th)	100%	100%	94%	100%	2
Percentage of Registered Training Organisations (RTOs) compliant with the Australian Quality Training Framework (AQTF) standards for RTOs.....	98.8%	100%	100%	99%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. For the 2009-10 Budget, a more comprehensive methodology for measuring the non-compliance of schools was introduced, however the actual number of schools re-registered with conditions was lower than expected as indicated by the 2009-10 Estimated Actual.
2. The amendments to the *Education Services for Overseas Students Act 2000 (C'th)* in March 2010 require that all International Education Providers must adhere to two new registration criteria. It is expected that these criteria will result in a non-compliance level of approximately 6 per cent in 2009-10.

Services and Key Efficiency Indicators

1: Regulation, Funding, and Policy Advice

Provision of regulatory, funding and policy advisory services, as required by legislation or government policy, to support provision of quality services by registered and/or accredited education and training providers.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 33,285	\$'000 36,907	\$'000 32,307	\$'000 35,756	1, 2
Less Income.....	14,682	16,677	16,677	17,222	
Net Cost of Service	18,603	20,230	15,630	18,534	
Employees (Full Time Equivalents) ^(a)	57	60	62	66	
Efficiency Indicators					
Cost of Regulatory Services per Registered Provider/Institution	\$5,331	\$6,225	\$6,158	\$7,812	1
Cost of Funded Services per Funded Unit.....	\$5.04	\$7.32	\$9.84	\$10.36	2
Hourly Cost of Providing Policy Advice and Support.....	\$87.12	\$102.61	\$103.95	\$113.34	1

(a) In 2009-10, the methodology used to report the number of FTEs was changed. This new methodology has also been applied to previous Budget years for comparative purposes.

Explanation of Significant Movements

(Notes)

1. The impact of funding for the Independent Public Schools initiative has resulted in an increase to the Total Cost of Services of \$0.6 million (+1.9 per cent) for the 2010-11 Budget Target when compared with the 2009-10 Estimated Actual.
2. Strengthening the financial accountability for non-government schools is a significant strategic priority for the Department, with the Grants Auditing Program (GAP) operational since Term 4, 2009. The impact of funding for the GAP initiative has resulted in an increase to the Total Cost Of Services of \$0.8 million (+2.4 per cent) for the 2010-11 Budget Target when compared with the 2009-10 Estimated Actual.

ASSET INVESTMENT PROGRAM

The asset investment program for the 2010-11 covers the Department's upgrade and replacement of information technology (IT) equipment, furniture and fittings.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Furniture and Fittings - 2009-10 Program.....	9	9	9	-	-	-	-
IT Upgrade and Replacement - 2009-10 Program.....	27	27	27	-	-	-	-
Office Fit-Out - 2008-09 Program.....	266	266	140	-	-	-	-
NEW WORKS							
Furniture and Fittings							
2010-11 Program.....	10	-	-	10	-	-	-
2011-12 Program.....	9	-	-	-	9	-	-
2012-13 Program.....	13	-	-	-	-	13	-
2013-14 Program.....	13	-	-	-	-	-	13
IT Upgrade and Replacement							
2010-11 Program.....	25	-	-	25	-	-	-
2011-12 Program.....	26	-	-	-	26	-	-
2012-13 Program.....	22	-	-	-	-	22	-
2013-14 Program.....	22	-	-	-	-	-	22
Total Cost of Asset Investment Program.....	442	302	176	35	35	35	35
FUNDED BY							
Drawdowns from the Holding Account.....			176	35	35	35	35
Total Funding			176	35	35	35	35

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the 2010-11 Total Cost of Services of \$3.4 million (+10.7 per cent) when compared to the 2009-10 Estimated Actual. This is predominantly attributable to the impact of the Independent Public Schools and Grants Auditing Program initiatives, which resulted in increases in the 2010-11 Budget Target for Employee Benefits Expense (+18.2 per cent) and Supplies and Services Expense (+17.9 per cent).

In addition, an amount of \$1.6 million has been provided for Borrowing Costs in the 2010-11 Budget Target to allow for an increased loan portfolio and an expectation of upward movement on interest rates during the year, when compared to the 2009-10 Estimated Actual.

Income

Total Income is expected to increase in 2010-11 by \$0.5 million (+3.3 per cent) when compared to the 2009-10 Estimated Actual as a result of the approved increase for fees for regulatory functions.

Balance Sheet

The Department's total equity is expected to decrease by \$0.9 million compared to the 2009-10 Estimated Actual and the 2010-11 Budget Target. This is due primarily to the impact of Accounting Standard AASB 139. In accordance with AASB 139, Financial Instruments Recognition Measurement, the Department is required to report Low Interest Loans to the non-government education sector institutions at amortised cost using the effective interest methods. The subsequent application of this standard on the Department's financial statements resulted in an initial write down of assets of \$50.3 million in 2005-06.

Cashflow Statement

The 2010-11 closing cash assets balance of \$6.9 million represents a decrease of \$0.6 million (-8.5 per cent) in comparison to the 2009-10 Estimated Actual of \$7.5 million. For more details refer to the income and expenses comments above.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	7,794	4,329	7,496	6,846	6,113	4,527	2,941
Restricted cash.....	-	20	10	20	20	20	20
Holding account receivables.....	176	35	35	35	35	35	35
Receivables	(46)	19	124	124	124	124	124
Investments	23,311	26,885	26,642	28,641	28,508	28,503	28,503
Other.....	877	699	877	877	877	877	877
Total current assets.....	32,112	31,987	35,184	36,543	35,677	34,086	32,500
NON-CURRENT ASSETS							
Holding account receivables.....	94	141	141	149	146	143	140
Property, plant and equipment.....	1,460	1,633	1,554	1,546	1,549	1,552	1,555
Loans and Advances.....	150,888	155,575	150,257	147,401	144,574	141,576	139,145
Other.....	-	164	-	-	-	-	-
Total non-current assets	152,442	157,513	151,952	149,096	146,269	143,271	140,840
TOTAL ASSETS.....	184,554	189,500	187,136	185,639	181,946	177,357	173,340
CURRENT LIABILITIES							
Employee provisions		786	675	675	675	675	675
Payables.....	252	274	252	252	252	252	252
Borrowings.....	23,311	26,787	23,586	26,642	27,147	28,420	28,420
Other.....	3,041	1,900	3,041	3,041	3,041	3,041	3,041
Total current liabilities	27,279	29,747	27,554	30,610	31,115	32,388	32,388
NON-CURRENT LIABILITIES							
Employee provisions	307	166	307	307	307	307	307
Borrowings	201,943	204,539	204,814	201,172	198,135	194,287	192,284
Total non-current liabilities	202,250	204,705	205,121	201,479	198,442	194,594	192,591
TOTAL LIABILITIES	229,529	234,452	232,675	232,089	229,557	226,982	224,979
EQUITY							
Contributed equity.....	18	18	18	18	18	18	18
Accumulated surplus/(deficit)	(45,863)	(46,080)	(46,427)	(47,338)	(48,499)	(50,513)	(52,527)
Reserves	870	1,110	870	870	870	870	870
Total equity ^(b)	(44,975)	(44,952)	(45,539)	(46,450)	(47,611)	(49,625)	(51,639)
TOTAL LIABILITIES AND EQUITY	184,554	189,500	187,136	185,639	181,946	177,357	173,340

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Notwithstanding the Department's deficiency of net assets, the financial statements have been prepared as a going concern. This basis has been adopted as the Department is a State Government agency which is funded from parliamentary appropriation from the Consolidated Account.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	15,696	19,816	14,854	17,450	16,648	17,120	18,814
Holding account drawdowns	220	176	176	35	35	35	35
Net cash provided by State Government	15,916	19,992	15,030	17,485	16,683	17,155	18,849
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(4,965)	(5,657)	(5,732)	(6,780)	(6,424)	(6,819)	(7,016)
Grants and subsidies	(126)	(135)	(135)	(135)	(135)	(135)	(135)
Supplies and services	(2,960)	(4,176)	(4,446)	(5,266)	(3,838)	(3,674)	(4,001)
Accommodation	(407)	(467)	(462)	(471)	(487)	(556)	(556)
Borrowing costs	(15,303)	(16,025)	(11,025)	(12,409)	(13,579)	(14,750)	(15,920)
Other payments	(555)	(241)	(674)	(753)	(646)	(657)	(656)
Receipts							
Regulatory fees and fines	1,200	906	906	1,178	1,237	1,298	1,298
Grants and subsidies	510	424	424	445	467	467	467
GST receipts	683	170	543	627	518	526	525
Other receipts	5,421	5,459	5,459	5,474	5,506	5,594	5,594
Net cash from operating activities	(16,502)	(19,742)	(15,142)	(18,090)	(17,381)	(18,706)	(20,400)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(126)	(176)	(176)	(35)	(35)	(35)	(35)
Net cash from investing activities	(126)	(176)	(176)	(35)	(35)	(35)	(35)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(21,991)	(24,454)	(23,354)	(27,086)	(29,032)	(29,075)	(28,503)
Other proceeds	(29,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)
Proceeds from borrowings	32,743	26,500	26,500	26,500	26,500	26,500	26,500
Other proceeds	21,991	24,454	23,354	27,086	29,032	29,075	28,503
Net cash from financing activities	3,243	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	2,531	74	(288)	(640)	(733)	(1,586)	(1,586)
Cash assets at the beginning of the reporting period	5,263	4,275	7,794	7,506	6,866	6,133	4,547
Cash assets at the end of the reporting period	7,794	4,349	7,506	6,866	6,133	4,547	2,961

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Other							
Interest Revenue.....	377	197	217	84	19	10	10
Service Appropriation ^(a)	276,075	312,486	307,886	334,769	350,071	370,690	391,889
TOTAL INCOME	276,452	312,683	308,103	334,853	350,090	370,700	391,899
EXPENSES							
Grants to Charitable and Other Public Bodies							
Per Capita Grants to Non-Government							
Schools	256,755	294,292	286,835	313,216	324,611	344,361	364,630
Supplementation Grants for Special Education Students	11,065	10,308	11,618	12,199	12,809	13,450	14,122
Non-Government School Psychology Services Grant.....	2,861	2,940	2,940	3,180	3,439	3,719	4,022
Funding for Western Australia Hospital Services and Western Australia Institute for Deaf Education	3,270	2,420	3,434	3,605	3,785	3,975	4,173
Grants for Students At-Risk and Other Programs	236	325	325	325	325	325	325
Australian Music Examinations Board Grant.....	139	143	143	149	155	162	169
All Other Grants.....	316	360	251	470	362	363	364
Statutory Authorities							
Curtin University of Technology							
Debt Charges	56	50	50	48	46	46	45
Other							
University of Western Australia							
Commitment for Land Purchase (Albany).....	-	-	1,500	-	-	-	-
Superannuation - Higher Education							
Institutions	3,733	5,039	5,039	5,039	4,539	4,289	4,039
Finance Costs	378	217	215	84	19	10	10
TOTAL EXPENSES	278,809	316,094	312,350	338,315	350,090	370,700	391,899

(a) The Department's service appropriation has been adjusted based on a revised forecast of the growth in student number and indexation.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Commonwealth Specific Purpose Program							
Aboriginal Education and Training Council.....	510	424	424	445	467	467	467
GST Input Credits	29,064	28,429	32,353	34,179	35,403	37,467	39,586
GST Receipts on Sales	133	20	90	118	124	129	129
Other Receipts	107	120	120	120	120	120	120
Registration Fees.....	1,200	906	906	1,178	1,237	1,298	1,298
TOTAL	31,014	29,899	33,893	36,040	37,351	39,481	41,600

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CURRICULUM COUNCIL

PART 6 - MINISTER FOR EDUCATION; TOURISM

DIVISION 31

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 60 Net amount appropriated to deliver services	23,816	24,224	24,717	29,752	17,647	18,265	18,523
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	230	244	244	244	247	249	249
Total appropriations provided to deliver services	24,046	24,468	24,961	29,996	17,894	18,514	18,772
CAPITAL							
Capital Appropriation	725	68	68	-	-	-	-
TOTAL APPROPRIATIONS	24,771	24,536	25,029	29,996	17,894	18,514	18,772
EXPENSES							
Total Cost of Services	25,815	25,148	27,234	32,361	19,963	19,964	19,894
Net Cost of Services ^(a)	24,616	24,338	26,424	31,891	19,493	19,484	19,414
CASH ASSETS ^(b)	4,555	1,898	2,775	2,327	1,879	1,757	1,757

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Implementation of the National Curriculum.....	-	5,000	-	-	-
Senior School Reform.....	-	7,715	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Quality curriculum framework (Kindergarten to Year 12) and assessment (Years 11-12) in Western Australia. ^(a)	1. Curriculum Development, Evaluation and Support 2. Student Assessment and Certification

(a) Quality as defined by the effectiveness indicators (comprehensive and easily understood assessment policy and support; reliable, valid and equitable external assessments; and responsive syllabuses, accreditation and review).

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Curriculum Development, Evaluation and Support	14,715	7,030	7,613	12,648	5,580	5,581	5,561
2. Student Assessment and Certification	11,100	18,118	19,621	19,713	14,383	14,383	14,333
Total Cost of Services.....	25,815	25,148	27,234	32,361	19,963	19,964	19,894

Significant Issues Impacting the Agency

- The implementation of the senior school reform continues through to the end of 2010 calendar year. This reform addresses:
 - the provision of courses that will allow schools to provide programs to all students, particularly those staying on at school as a result of the raising of the compulsory school leaving age to 17 in 2008;
 - the provision of programs that prepare students for transition from school to further education, training and/or employment;
 - the skills shortage and changing school-leaver labour market expectations and requirements, including the growth of vocational education in schools and the need to accommodate this within the Western Australian Certificate of Education (WACE); and
 - more flexible university entrance requirements.
- It is the Council's priority to continue to build community and teachers' trust and confidence in the senior school reform, particularly in relation to assessment and reporting of student achievement.
- With the implementation of compulsory examinations in Stage 2 and Stage 3 of all courses, it is expected that approximately two-thirds of the Year 12 students will complete examinations, which is significantly higher than previously.
- Preparations for the implementation of the National Curriculum in Western Australia will commence in 2010-11.

Outcomes and Key Effectiveness Indicators ^{(a) (b)}

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Quality curriculum framework (Kindergarten to Year 12) and assessment (Years 11-12) in Western Australia:					
Engagement of and acceptance by stakeholders of responsive syllabuses, accreditation and review.....	3.70	3.70	3.76	3.76	1, 2
Engagement of and acceptance by stakeholders of comprehensive and easily understood assessment policy and support	3.70	3.70	3.80	3.80	1, 2
Engagement of and acceptance by stakeholders of valid and reliable external and school-based assessments	3.80	3.80	3.80	3.80	1, 2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Collectively, the indicators are aimed at achieving the proposed desired outcome. For each indicator, there are defined targets with associated sources of relevant data.

Explanation of Significant Movements

(Notes)

1. The Council's Outcome-Based Management structure was revised during the 2010-11 Budget process. Data has been backcast for comparative purposes.
2. Scale range is from 1 (low) to 5 (high).

Services and Key Efficiency Indicators**1: Curriculum Development, Evaluation and Support**

This service involves:

- curriculum development to address the needs of all students entering senior secondary education;
- accreditation for all courses to ensure high quality and standards of contemporary curriculum provision; and
- formal course review based on stakeholder feedback and consultation.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 14,715	\$'000 7,030	\$'000 7,613	\$'000 12,648	1, 2
Less Income.....	84	-	-	-	
Net Cost of Service	14,631	7,030	7,613	12,648	
Employees (Full Time Equivalents)	96	74	63	63	3
Efficiency Indicators					
Average Cost per Registered School for Each Course of Professional Support.....	\$7,563	\$3,613	\$3,913	\$3,931	1, 2
Average Cost per Registered School for Each Course of Syllabus Development and Review.....	\$49,324	\$23,564	\$25,518	\$25,637	1, 2
National Curriculum Planning and Implementation	-	-	-	\$5,000,000	1, 4

Explanation of Significant Movements

(Notes)

1. The Council's Outcome-Based Management structure was revised during the 2010-11 Budget process. Data has been backcast for comparative purposes.
2. The Total Cost of Service for 2008-09 Actual includes expenditure for rewriting courses under the senior school reform. Thereafter courses will only have to be maintained and thus Total Cost of Service and average costs will be lower from 2009-10 onwards.
3. The lower number of employees from 2010 onwards was due to the release of employees on finite contracts following completion of course writing in 2008-09.
4. In 2010-11 the Council will develop an implementation plan for the National Curriculum in Western Australian schools.

2: Student Assessment and Certification

This service involves the provision of clear assessment policy and guidelines, provision of high quality external assessments and rigorous processes for standards setting and certification.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 11,100	\$'000 18,118	\$'000 19,621	\$'000 19,713	1, 2
Less Income.....	1,115	810	810	470	
Net Cost of Service	9,985	17,308	18,811	19,243	
Employees (Full Time Equivalents)	72	71	71	71	
Efficiency Indicators					
Average Cost per Enrolled Student for Moderation	\$71	\$116	\$89	\$60	1, 2, 3
Average Cost per Enrolled Student for External Assessment.....	\$160	\$262	\$201	\$136	1, 2, 3
Average Cost per Enrolled Year 12 Student for Certification	\$529	\$863	\$920	\$881	1, 2, 3

Explanation of Significant Movements

(Notes)

1. The Council's Outcome-Based Management structure was revised during the 2010-11 Budget process. Data has been back cast for comparative purposes.
2. The higher Total Cost of Service from 2009-10 is due to the roll-out of the majority of senior school reform courses in the 2009 and 2010 school years and the implementation of additional moderation, development and conduct of examinations.
3. An estimated higher number of enrolled students and Year 12 certificates for 2010-11 (due in part to the finalisation of the senior school reform) account for a lower average cost for all three indicators.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Hardware and Software - Information Technology Upgrade and Replacement-Hardware and Software	1,098	248	170	170	170	170	170
COMPLETED WORKS							
Relocation of Office Premises.....	1,145	1,145	545	-	-	-	-
Replacement of Student Information Records System	4,534	4,534	68	-	-	-	-
Total Cost of Asset Investment Program.....	6,777	5,927	783	170	170	170	170
FUNDED BY							
Capital Appropriation.....			68	-	-	-	-
Drawdowns from the Holding Account.....			170	170	170	170	170
Internal Funds and Balances.....			545	-	-	-	-
Total Funding			783	170	170	170	170

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	16,856	13,988	14,209	13,802	13,760	14,458	14,126
Grants and subsidies ^(c)	272	15	15	3,515	15	15	15
Supplies and services.....	6,555	9,369	10,670	12,501	3,772	3,004	3,507
Accommodation	1,308	1,100	1,100	1,144	1,297	1,327	1,327
Depreciation and amortisation.....	402	370	938	1,090	814	852	642
Other expenses	422	306	302	309	305	308	277
TOTAL COST OF SERVICES.....	25,815	25,148	27,234	32,361	19,963	19,964	19,894
Income							
Sale of goods and services ^(d)	1,158	770	770	420	420	430	430
Grants and subsidies	41	40	40	50	50	50	50
Total Income	1,199	810	810	470	470	480	480
NET COST OF SERVICES	24,616	24,338	26,424	31,891	19,493	19,484	19,414
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	24,046	24,468	24,961	29,996	17,894	18,514	18,772
Resources received free of charge	94	274	274	290	290	110	-
TOTAL INCOME FROM STATE GOVERNMENT	24,140	24,742	25,235	30,286	18,184	18,624	18,772
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(476)	404	(1,189)	(1,605)	(1,309)	(860)	(642)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 168, 134 and 134 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) From the beginning of 2010, the Council no longer sells examination materials and some of the framework materials. The examination papers for the WACE are provided free of charge on its website. The reduction in income for 2010-11 and forward years will be expected to be offset by saving in the printing costs of these materials.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Professional Development (PD) Grants for the Implementation of the Senior Secondary School Reform ^(a)	257	-	-	-	-	-	-
Professional Development Grants for the Implementation of the National Curriculum.....	-	-	-	3,500	-	-	-
Scholarships and Other Grants	15	15	15	15	15	15	15
TOTAL.....	272	15	15	3,515	15	15	15

(a) The roll-out of new senior school reform courses in the 2009 and 2010 school years and the implementation of online professional development for teachers and examination development contract staff has resulted in saving of PD expenditure from 2009-10.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	4,555	1,387	2,775	2,327	1,879	1,757	1,757
Holding account receivables.....	170	170	170	170	170	170	-
Receivables	221	261	221	303	303	194	194
Other.....	534	555	534	28	28	28	28
Total current assets.....	5,480	2,373	3,700	2,828	2,380	2,149	1,979
NON-CURRENT ASSETS							
Holding account receivables.....	2,220	3,256	3,256	3,327	3,327	3,365	3,365
Property, plant and equipment.....	69	256	119	48	54	33	-
Intangibles	3,909	3,820	3,704	2,855	2,205	1,544	1,105
Restricted cash.....	-	511	-	-	-	-	-
Total non-current assets	6,198	7,843	7,079	6,230	5,586	4,942	4,470
TOTAL ASSETS.....	11,678	10,216	10,779	9,058	7,966	7,091	6,449
CURRENT LIABILITIES							
Employee provisions	2,424	1,548	2,424	2,424	2,424	2,424	2,424
Payables.....	75	304	297	181	181	166	166
Other.....	471	297	471	471	688	688	688
Total current liabilities	2,970	2,149	3,192	3,076	3,293	3,278	3,278
NON-CURRENT LIABILITIES							
Employee provisions	419	536	419	419	419	419	419
Other.....	-	17	-	-	-	-	-
Total non-current liabilities	419	553	419	419	419	419	419
TOTAL LIABILITIES	3,389	2,702	3,611	3,495	3,712	3,697	3,697
EQUITY							
Contributed equity.....	6,257	6,325	6,325	6,325	6,325	6,325	6,325
Accumulated surplus/(deficit)	2,002	1,189	813	(792)	(2,101)	(2,961)	(3,603)
Reserves	30	-	30	30	30	30	30
Total equity.....	8,289	7,514	7,168	5,563	4,254	3,394	2,752
TOTAL LIABILITIES AND EQUITY	11,678	10,216	10,779	9,058	7,966	7,091	6,449

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	22,764	23,262	23,755	29,755	17,724	18,306	18,772
Capital appropriation	725	68	68	-	-	-	-
Holding account drawdowns	210	170	170	170	170	170	170
Net cash provided by State Government	23,699	23,500	23,993	29,925	17,894	18,476	18,942
CASHFLOWS FROM OPERATING ACTIVITIES ^(b)							
Payments							
Employee benefits	(15,758)	(13,988)	(14,209)	(13,802)	(13,760)	(14,458)	(14,126)
Grants and subsidies	(272)	(15)	(15)	(3,515)	(15)	(15)	(15)
Supplies and services	(6,720)	(8,874)	(10,174)	(11,751)	(3,195)	(2,859)	(3,507)
Accommodation	(1,308)	(1,100)	(1,100)	(1,144)	(1,297)	(1,327)	(1,327)
Other payments	(888)	(771)	(955)	(739)	(735)	(588)	(647)
Receipts							
Grants and subsidies	41	40	40	50	50	50	50
Sale of goods and services ^(c)	1,279	770	770	350	350	380	430
GST receipts	564	476	653	348	430	389	370
Net cash from operating activities	(23,062)	(23,462)	(24,990)	(30,203)	(18,172)	(18,428)	(18,772)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(718)	(238)	(783)	(170)	(170)	(170)	(170)
Net cash from investing activities	(718)	(238)	(783)	(170)	(170)	(170)	(170)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(81)	(200)	(1,780)	(448)	(448)	(122)	-
Cash assets at the beginning of the reporting period	4,636	2,098	4,555	2,775	2,327	1,879	1,757
Cash assets at the end of the reporting period	4,555	1,898	2,775	2,327	1,879	1,757	1,757

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Cashflow from operating activities 2010-11 Budget Estimate includes \$5.0 million to prepare Western Australian schools for implementation of the National Curriculum.

(c) From the beginning of 2010, the Council no longer sells examination materials and some of the framework materials. The examination papers for the WACE are provided free of charge on its website. The reduction in receipts for 2010-11 and forward years will be expected to be offset by saving in the payment of printing costs for these materials.

COUNTRY HIGH SCHOOL HOSTELS AUTHORITY

PART 6 - MINISTER FOR EDUCATION; TOURISM

DIVISION 32

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 61 Net amount appropriated to deliver services	5,821	5,123	5,333	5,230	5,359	6,087	6,198
Total appropriations provided to deliver services	5,821	5,123	5,333	5,230	5,359	6,087	6,198
CAPITAL							
Item 137 Capital Appropriation.....	1,722	6,704	6,704	980	1,000	1,020	1,020
TOTAL APPROPRIATIONS	7,543	11,827	12,037	6,210	6,359	7,107	7,218
EXPENSES							
Total Cost of Services	12,213	13,409	13,619	14,176	14,807	15,866	16,210
Net Cost of Services ^(a)	322	5,193	5,153	5,364	5,674	6,392	6,330
CASH ASSETS ^(b)	6,656	4,770	4,336	4,136	3,706	3,484	3,484

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Quality accommodation, care and services for isolated students who have to board away from home to attend school.	1. Establishment, Operation and Maintenance of Residential Colleges

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Establishment, Operation and Maintenance of Residential Colleges	12,213	13,409	13,619	14,176	14,807	15,866	16,210
Total Cost of Services.....	12,213	13,409	13,619	14,176	14,807	15,866	16,210

Significant Issues Impacting the Agency

- Delivery of effective boarding facilities for Indigenous school students in response to the communities' increasing demand for boarding services. Schools and boarding services need to assess students' care and education needs and develop effective programs in consultation with local Indigenous support networks and other stakeholders.
- Boarding service providers are working to develop an accredited on-the-job qualification to ensure the delivery of a higher standard of student care and development.
- The reduction in residential college enrolments in the 2010 school year due to the 'half-cohort' effect will impact the Authority's total revenue and as such, residential colleges' budgets may be reflective of reduced boarding demand.
- Changes to district high school service arrangements and the closure of an independent residential college in 2011 may lead to higher demand for places in Years 11 and 12. This may offset the 'half-cohort' effect in 2011 and beyond.
- Additional State Government funding through Royalties for Regions will allow for the redevelopment of Esperance and Merredin Residential Colleges, with a funding allocation for further major capital works to residential colleges in 2012-13 and 2013-14.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Quality accommodation, care and services for isolated students who have to board away from home to attend school:					
Average residential college occupancy rate	81%	81%	79%	79%	1
Families rating accommodation, care and services as good or better	91%	91%	91%	91%	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. 'Half-cohort' effect, which relates to the change in school entry requirements. This will continue to affect enrolment numbers through to 2014.
2. Rating occurs on biennial basis. Accommodation, care and service rating options are: Very High, High, Good, Adequate, Inadequate and Unacceptable.

Services and Key Efficiency Indicators**1: Establishment, Operation and Maintenance of Residential Colleges**

Quality accommodation, care and services for isolated students who have to board away from home to attend school.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 12,213	\$'000 13,409	\$'000 13,619	\$'000 14,176	
Less Income.....	11,891	8,216	8,466	8,812	
Net Cost of Service	322	5,193	5,153	5,364	
Employees (Full Time Equivalents)	116	116	112	114	
Efficiency Indicators					
Cost (Efficiency) Average Cost per Student	16,482	18,293	18,654	19,287	

ASSET INVESTMENT PROGRAM

Additional State Government funding through Royalties for Regions will provide for the redevelopment of the Esperance Residential College and for the upgrade of the Merredin Residential College.

Both residential colleges are strategically important in the delivery of quality secondary education for families who are contributing to the State's economic development and living beyond the reach of secondary school bus services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Maintenance Program - Residential Colleges							
2007-08 Program	500	500	157	-	-	-	-
2008-09 Program	424	424	424	-	-	-	-
2009-10 Program	440	440	440	-	-	-	-
Motor Vehicles							
Bus Replacement Program - Seat Belts	106	106	44	-	-	-	-
Purchase of College Buses 2009-10 Program	220	220	220	-	-	-	-
Redevelopment Programs							
2008-09 Program	470	470	425	-	-	-	-
2009-10 Program	2,100	2,100	2,100	-	-	-	-
Albany Residential College	18,448	18,448	5,198	-	-	-	-
Broome Residential College Construction	9,000	9,000	622	-	-	-	-
Broome Residential College Stage 2	4,850	4,850	210	-	-	-	-
NEW WORKS							
Maintenance Program - Residential Colleges							
2010-11 Program	456	-	-	456	-	-	-
2011-12 Program	476	-	-	-	476	-	-
2012-13 Program	500	-	-	-	-	500	-
2013-14 Program	510	-	-	-	-	-	510
Motor Vehicles							
Purchase of College Buses 2010-11 Program	240	-	-	240	-	-	-
Purchase of College Buses 2011-12 Program	290	-	-	-	290	-	-
Redevelopment Programs							
Esperance Residential College ^(a)	13,393	-	-	1,035	11,969	389	-
Merredin Residential College ^(a)	9,034	-	-	1,450	7,433	151	-
Regional Residential Colleges Capital Works Allocation ^(a)	29,460	-	-	-	-	19,460	10,000
Total Cost of Asset Investment Program	90,917	36,558	9,840	3,181	20,168	20,500	10,510
Loan and Other Repayments			960	980	1,000	1,020	1,020
Total	90,917	36,558	10,800	4,161	21,168	21,520	11,530
FUNDED BY							
Capital Appropriation			6,704	980	1,000	1,020	1,020
Borrowings			1,007	-	-	-	-
Drawdowns from the Holding Account			440	456	476	500	510
Internal Funds and Balances			2,649	240	290	-	-
Drawdowns from Royalties for Regions Fund ^(b)			-	2,485	19,402	20,000	10,000
Total Funding			10,800	4,161	21,168	21,520	11,530

(a) Capital works funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the 2010-11 Budget Estimate of \$0.6 million (4.1 per cent) when compared to the 2009-10 Estimated Actual. This increase is mainly attributable to:

- Enterprise Bargaining Agreement (EBA) salary and wage increases (\$0.4 million);
- an increase in residential college utility costs; and
- debt servicing costs to the Western Australian Treasury Corporation amounting to \$1.3 million (contained within the Other expenses line item).

Balance Sheet

The Authority's property values will increase over the forward estimates following additions and improvements to the Esperance and Merredin Residential Colleges and the allocation for major capital works in 2012-13 and 2013-14.

Cashflow Statement

A Capital contribution of \$51.9 million over the forward estimates will fund additions and improvements to numerous residential colleges.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,347	6,632	6,662	7,093	7,449	7,773	8,116
Grants and subsidies ^(c)	-	-	210	-	-	-	-
Supplies and services	2,111	1,901	1,801	1,979	2,166	2,160	2,219
Accommodation	661	1,066	1,066	1,146	1,209	1,249	1,275
Depreciation and amortisation	1,182	1,663	1,663	1,671	1,670	2,232	2,232
Other expenses	1,912	2,147	2,217	2,287	2,313	2,452	2,368
TOTAL COST OF SERVICES	12,213	13,409	13,619	14,176	14,807	15,866	16,210
Income							
Sale of goods and services	7,509	7,748	7,748	8,340	8,638	8,974	9,370
Grants and subsidies	-	-	250	-	-	-	-
Other revenue	4,382	468	468	472	495	500	510
Total Income	11,891	8,216	8,466	8,812	9,133	9,474	9,880
NET COST OF SERVICES	322	5,193	5,153	5,364	5,674	6,392	6,330
INCOME FROM STATE GOVERNMENT							
Service appropriations	5,821	5,123	5,333	5,230	5,359	6,087	6,198
Resources received free of charge	97	110	110	110	110	115	115
TOTAL INCOME FROM STATE GOVERNMENT	5,918	5,233	5,443	5,340	5,469	6,202	6,313
SURPLUS/(DEFICIENCY) FOR THE PERIOD	5,596	40	290	(24)	(205)	(190)	(17)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 116, 112 and 114 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grant to Aboriginal Hostels Limited for Service and Connection Costs for Kununurra Aboriginal Hostel	-	-	210	-	-	-	-
TOTAL	-	-	210	-	-	-	-

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	6,610	4,725	4,290	4,090	3,660	3,438	3,438
Restricted cash.....	46	45	46	46	46	46	46
Holding account receivables.....	440	456	456	456	476	500	510
Receivables	545	821	566	566	566	586	615
Other.....	7	6	7	7	7	7	7
Total current assets.....	7,648	6,053	5,365	5,165	4,755	4,577	4,616
NON-CURRENT ASSETS							
Holding account receivables.....	5,966	7,184	7,184	8,410	9,595	11,314	13,037
Property, plant and equipment.....	60,452	65,289	68,629	70,139	88,637	106,955	115,233
Total non-current assets	66,418	72,473	75,813	78,549	98,232	118,269	128,270
TOTAL ASSETS	74,066	78,526	81,178	83,714	102,987	122,846	132,886
CURRENT LIABILITIES							
Employee provisions	489	523	497	505	505	520	528
Payables.....	193	247	188	188	188	188	188
Other.....	1,597	1,649	1,612	1,846	1,832	1,866	1,912
Total current liabilities	2,279	2,419	2,297	2,539	2,525	2,574	2,628
NON-CURRENT LIABILITIES							
Employee provisions	273	173	276	279	279	279	282
Borrowings	20,574	20,967	20,671	19,521	18,611	17,591	16,571
Other.....	46	44	46	46	46	46	46
Total non-current liabilities	20,893	21,184	20,993	19,846	18,936	17,916	16,899
TOTAL LIABILITIES	23,172	23,603	23,290	22,385	21,461	20,490	19,527
EQUITY							
Contributed equity.....	15,212	21,916	21,916	25,381	45,783	66,803	77,823
Accumulated surplus/(deficit)	19,476	18,808	19,766	19,742	19,537	19,347	19,330
Reserves	16,206	14,199	16,206	16,206	16,206	16,206	16,206
Total equity	50,894	54,923	57,888	61,329	81,526	102,356	113,359
TOTAL LIABILITIES AND EQUITY	74,066	78,526	81,178	83,714	102,987	122,846	132,886

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,293	3,449	3,659	3,548	3,678	3,844	3,955
Capital appropriation	1,722	6,704	6,704	980	1,000	1,020	1,020
Holding account drawdowns	424	440	440	456	476	500	510
Royalties for regions fund ^(b)	-	-	-	2,485	19,402	20,000	10,000
Net cash provided by State Government	6,439	10,593	10,803	7,469	24,556	25,364	15,485
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(6,227)	(6,612)	(6,642)	(7,065)	(7,415)	(7,735)	(8,076)
Grants and subsidies	-	-	(210)	-	-	-	-
Supplies and services	(2,202)	(1,842)	(1,772)	(1,939)	(2,100)	(2,135)	(2,193)
Accommodation	(647)	(1,066)	(1,066)	(1,146)	(1,209)	(1,249)	(1,273)
Other payments	(3,395)	(2,536)	(2,576)	(2,640)	(2,713)	(2,821)	(2,743)
Receipts							
Sale of goods and services	7,353	7,708	7,708	8,300	8,624	8,924	9,320
GST receipts	2,049	500	500	500	500	500	500
Other receipts	4,216	478	478	482	495	450	510
Net cash from operating activities	1,147	(3,370)	(3,580)	(3,508)	(3,818)	(4,066)	(3,955)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(14,060)	(6,404)	(9,840)	(3,181)	(20,168)	(20,500)	(10,510)
Proceeds from sale of non-current assets	168	-	-	-	-	-	-
Other receipts	-	-	250	-	-	-	-
Net cash from investing activities	(13,892)	(6,404)	(9,590)	(3,181)	(20,168)	(20,500)	(10,510)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(703)	(960)	(960)	(980)	(1,000)	(1,020)	(1,020)
Proceeds from borrowings	9,300	-	1,007	-	-	-	-
Net cash from financing activities	8,597	(960)	47	(980)	(1,000)	(1,020)	(1,020)
NET INCREASE/(DECREASE) IN CASH HELD	2,291	(141)	(2,320)	(200)	(430)	(222)	-
Cash assets at the beginning of the reporting period	4,365	4,911	6,656	4,336	4,136	3,706	3,484
Cash assets at the end of the reporting period	6,656	4,770	4,336	4,136	3,706	3,484	3,484

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$0 (2008-09), \$0 (2009-10), \$0 (2009-10 Estimated Out Turn), \$2.5 million (2010-11), \$19.4 million (2011-12), \$20.0 million (2012-13), and \$10.0 million (2013-14).

WESTERN AUSTRALIAN TOURISM COMMISSION

PART 6 - MINISTER FOR EDUCATION; TOURISM

DIVISION 33

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 62 Net amount appropriated to deliver services	54,241	56,939	56,281	61,374	52,188	48,287	48,956
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	370	381	381	399	413	427	442
Total appropriations provided to deliver services	54,611	57,320	56,662	61,773	52,601	48,714	49,398
CAPITAL							
Capital Appropriation	787	272	272	-	50	100	150
TOTAL APPROPRIATIONS	55,398	57,592	56,934	61,773	52,651	48,814	49,548
EXPENSES							
Total Cost of Services	61,787	61,245	64,193	67,210	58,971	51,432	51,835
Net Cost of Services ^(a)	57,770	57,335	58,518	62,081	52,912	48,973	49,385
CASH ASSETS ^(b)	3,950	4,954	779	888	1,517	2,707	2,697

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
A Better Future for Tourism in Western Australia	-	8,550	3,340	500	-
Re-Instatement of Media and Marketing, Advertising and Consultants Savings	-	1,314	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Increased competitiveness and viability of the Western Australia Tourism industry.	1. Destination Marketing 2. Event Tourism 3. Industry Development and Visitor Servicing

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Destination Marketing	26,478	28,408	28,513	34,305	30,914	30,226	30,293
2. Event Tourism	20,305	20,112	23,972	24,395	20,837	14,555	14,867
3. Industry Development and Visitor Servicing	15,004	12,725	11,708	8,510	7,220	6,651	6,675
Total Cost of Services	61,787	61,245	64,193	67,210	58,971	51,432	51,835

Significant Issues Impacting the Agency

- According to the most recent Tourism Satellite Account (2007-08) the Western Australian tourism industry generates over 82,000 jobs and injects \$7.3 billion into the Western Australian economy.
- The United Nations World Tourism Organisation shows international tourism activity to be in decline worldwide. However, Western Australia is performing better than the national average for Australia, especially in relation to international visitor numbers, which grew 2.7 per cent for Year Ending December 2009.
- The number of Western Australians travelling within the State is falling, as is intrastate tourism across Australia. Western Australian figures show a decline of 11.3 per cent compared to the national average of 6.4 per cent, however, all States except Queensland and New South Wales are showing similarly high levels of decline faster than the national average.
- The Australian dollar has continued to strengthen. This has stimulated outbound growth in direct proportion to a reduction in intrastate travel to the detriment of domestic tourism.

- The Board of Tourism WA has recently undertaken a Strategic Analysis of Tourism WA's involvement in the tourism industry. The Board is implementing changes to provide a sharper focus in the areas of marketing, events and significant tourism infrastructure (access, accommodation and attractions); thereby contributing to the sustainability of the industry and driving greater economic benefits for Western Australia.
- During 2009-10 Tourism WA developed a new brand strategy *Experience Extraordinary* to clearly reposition Western Australia and its key destinations, and to stand out even more in a very competitive environment. The new brand strategy has taken the next step in clearly differentiating Western Australia from the competition by highlighting what is truly unique about Western Australia - experiences that cannot be found elsewhere in Australia or the world. The new brand strategy is applicable to national and international markets, will maximise return on marketing investment, and will set the marketing direction for tourism in Western Australia for at least the next eight to ten years.
- The 'Extraordinary Taxi Ride' is the first in a series of marketing campaigns that will bring the new brand message to life. The campaign is designed to overcome the perception that Western Australia is 'too hard' by breaking up the State into four to seven day itineraries. The campaign builds leverage from media partnerships, sponsors and public relations around an 'event' rather than a traditional advertising campaign, and encourages active participation from the public of Western Australia to engage with the brand and become advocates.
- A Regional Tourism Review was undertaken to evaluate Western Australia's regional tourism model in relation to best practice in the tourism sector. To place regional tourism in Western Australia in a more competitive position it is intended to move the Regional Tourism Organisations from an 'activity-based' contract to an 'outcomes-based' contract, with relevant and measureable key performance indicators. The new contracts will improve alignment and result in a more integrated planning process between Tourism WA and the Regional Tourism Organisations, with greater clarity around roles and responsibilities across intrastate, interstate and international markets.
- The viability of new tourism development continues to be negatively impacted by both local and global issues. Investment in short-stay accommodation is hampered by lower returns compared to other land uses, such as residential or commercial, regardless of demand. Hotel development impacts all industry sectors and is an essential infrastructure for its flow-on benefits to commerce in general. The accommodation review undertaken by Jones Lang LaSalle Hotels investigated issues such as financing, planning, policy and investment. A report by Access Economics quantified a significant impact on gross state product and job creation should new hotel development in Perth not eventuate. Tourism WA is progressing the recommendations of both studies in conjunction with relevant agencies.
- The need for new accommodation in nature-based tourism areas to meet the needs of visitors to Western Australia has been recognised. Tourism WA has partnered with the Department of Conservation and Environment through the NatureBank program to make sites available for eco-accommodation development.
- Indigenous tourism is a unique selling point that high spending visitors are seeking. The Government commissioned the Western Australian Indigenous Tourism Operators Committee (WAITOC) Review to create a more focused and independent peak marketing and advocacy body for this industry sector. This review also identified the level of support required to effectively operate this organisation. Tourism WA is working with WAITOC to implement the recommendations of the review.
- EventsCorp continues to support a diverse calendar of events including a mix of major sporting, arts and cultural and uniquely Western Australian events. These events are selected based on their ability to support the tourism brand and promote Western Australia, encourage visitation and contribute to the vibrancy of the State.
- With economies rebounding after the global economic recession demand for airline travel appears to be on the increase. Short haul routes are projected to perform more strongly in the coming year and the Asia Pacific and Middle Eastern carriers are reporting strong growth from the beginning of 2010. These projections are positive for Western Australia, however, the State needs to remain diligent in its endeavours to ensure that airline seat capacity continues to grow in order to capitalise on this potential demand.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Increased competitiveness and viability of the Western Australia Tourism industry:					
Percentage of visitors whose expectations were met or exceeded upon visiting Western Australia	94%	90%	94.3%	90%	
Visitor expenditure in Western Australia (international, interstate and intrastate markets):					
- grows faster than the national average	WA spend -7.1% versus national spend -1.0%	WA growth > national average	WA spend -8.1% versus national average of -2.3%	WA growth > national average.	1
- grows faster than total Western Australia visitor numbers	WA spend -7.1% versus -10.8% growth in visitor numbers.	Growth in WA visitor expenditure > Growth in WA visitors	WA spend -8.1% versus -10.2% growth in visitor numbers	Growth in WA visitor expenditure > Growth in WA visitors	
Broader business community assessment of the value of tourism:					
- agrees that tourism enhances Western Australian lifestyle.....	Not surveyed in this period	50%	90%	80%	
- agrees that tourism supports natural environment	Not surveyed in this period	50%	88%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report. Outcomes and Key Effectiveness indicators will be reviewed as a result of the Strategic Analysis undertaken by the Board.

Explanation of Significant Movements

(Notes)

1. Western Australia has a larger reliance on intrastate travellers than the rest of Australia. The number of travellers (and therefore spend) in this category is reducing as a result of increased access to low cost overseas travel.

Services and Key Efficiency Indicators

1: Destination Marketing

In partnership with the tourism and travel industry, Regional Tourism Organisations, Perth Convention Bureau, Western Australian Indigenous Tourism Operators Committee and Tourism Australia, Tourism WA promotes Western Australia as a desirable holiday destination in the core intrastate, interstate and international target market segments and undertakes marketing strategies that maximise the economic benefit to the State.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 26,478	\$'000 28,408	\$'000 28,513	\$'000 34,305	1
Less Income.....	2,235	1,980	2,209	2,339	
Net Cost of Service	24,243	26,428	26,304	31,966	1
Employees (Full Time Equivalents) ^(a)	73	73	73	61	
Efficiency Indicators ^(b)					
Ratio of Tourism WA Marketing Spend to Visitor Spend.....	\$1: \$176.00	\$1: \$153.15	\$1: \$156.62	\$1: \$130.19	

(a) Full Time Equivalents (FTE) numbers include staff employed on fixed term contracts against non-recurrent funding and the change in numbers reflect the prioritisation of expenditure in line with Tourism WA's strategic direction. The transition plan will result in a reduction in Tourism WA's FTE level from 159 to 74.

(b) Key Efficiency indicators will be reviewed as a result of the Strategic Analysis undertaken by the Board.

Explanation of Significant Movements

(Notes)

- The increase in the Total and Net Cost of Service is mainly attributable to the internal redirection of funding from other services in line with Tourism WA's strategic direction and additional funding to transition to the new structure.

The 2010-11 Budget Target includes funding for the Perth Convention Bureau of \$3.3 million that was reported in prior years under Event Tourism.

2: Event Tourism

Tourism WA develops, attracts and supports events that are capable of generating substantial economic benefit; visitor expenditure and can cost-effectively market Western Australia nationally and internationally.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 20,305	\$'000 20,112	\$'000 23,972	\$'000 24,395	1
Less Income.....	601	180	3,363	2,720	
Net Cost of Service	19,704	19,932	20,609	21,675	1
Employees (Full Time Equivalents) ^(a)	21	21	21	17	
Efficiency Indicators ^(b)					
Ratio of Tourism WA Event Spend to the Value of Direct Expenditure and Media Impact Generated by Events (Current Year)	\$1: \$5.36	\$1: \$6.11	\$1: \$4.49	\$1: \$3.36	2

(a) FTE numbers include staff employed on fixed term contracts against non-recurrent funding and the change in numbers reflect the prioritisation of expenditure in line with Tourism WA's strategic direction. The transition plan will result in a reduction in Tourism WA's FTE level from 159 to 74.

(b) Key Efficiency indicators will be reviewed as a result of the Strategic Analysis undertaken by the Board.

Explanation of Significant Movements

(Notes)

- The increase in the Total and Net Cost of Service relates mainly to the International Sailing Federation (ISAF) Sailing World Championships. Commonwealth funding of \$3.0 million for this event is included in the 2009-10 Estimated Actual and a further \$2.0 million is included in the 2010-11 Budget Target.

The 2010-11 Budget Target excludes funding for the Perth Convention Bureau of \$3.3 million that is now included in the Destination Marketing Service.

- This Key Efficiency Indicator is calculated using a three year rolling average of the direct expenditure and media impact generated by events. The decrease in the Estimated Actual 2009-10 and the Budget Target for 2010-11 is the result of the 'Aussies Surf-Lifesaving Championships' (last conducted in 2008-09) no longer being included in the rolling average.

3: Industry Development and Visitor Servicing

This service ensures the promotion, fostering and facilitation of investment in and the development of new tourist infrastructure and products, and the improvement of existing tourist facilities and services in Western Australia.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 15,004	\$'000 12,725	\$'000 11,708	\$'000 8,510	1
Less Income.....	1,181	1,750	103	70	
Net Cost of Service	13,823	10,975	11,605	8,440	1
Employees (Full Time Equivalents) ^(a)	65	65	65	47	
Efficiency Indicators ^(b)					
Total Cost of Industry Development and Visitor Servicing as Compared to Percentage of Visitor Satisfaction	\$168,344 per percentage of visitor satisfaction	\$140,998 per percentage of visitor satisfaction	\$131,403 per percentage of visitor satisfaction	\$95,511 per percentage of visitor satisfaction	2

- (a) FTE numbers include staff employed on fixed term contracts against non-recurrent funding and the change in numbers reflect the prioritisation of expenditure in line with Tourism WA's strategic direction. The transition plan will result in a reduction of Tourism WA's FTE level from 159 to 74.
- (b) Key Efficiency indicators will be reviewed as a result of the Strategic Analysis undertaken by the Board.

Explanation of Significant Movements

(Notes)

- The reduction in the Total and Net Cost of Service is due to the internal transfer of funding to the Destination Marketing service in line with Tourism WA's strategic direction.
- The Key Efficiency indicator has been impacted by a reduction in the Net Cost of Service due to the change in Tourism WA's strategic direction. The indicator has been calculated using the same visitor satisfaction percentage (89.1 per cent) as used in the 2009-10 Estimated Actual.

ASSET INVESTMENT PROGRAM

The asset investment program provides funding for the continuation of the asset replacement program, primarily computing equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Purchase of Computer Hardware							
2009-10 Asset Replacement Program.....	475	475	475	-	-	-	-
Tourism eMarketplace - 2009-10 Program.....	272	272	272	-	-	-	-
NEW WORKS							
Purchase of Computer Hardware							
2010-11 Asset Replacement Program.....	475	-	-	475	-	-	-
2011-12 Asset Replacement Program.....	525	-	-	-	525	-	-
2012-13 Asset Replacement Program.....	575	-	-	-	-	575	-
2013-14 Asset Replacement Program.....	625	-	-	-	-	-	625
Total Cost of Asset Investment Program.....	2,947	747	747	475	525	575	625
FUNDED BY							
Capital Appropriation.....			272	-	50	100	150
Drawdowns from the Holding Account.....			475	475	475	475	475
Total Funding			747	475	525	575	625

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an increase in the 2010-11 Total Cost of Services of \$3.0 million, when compared to the 2009-10 Estimated Actual.

The increase is mainly attributable to:

- additional funding of \$8.6 million to transition to the new business model in line with Tourism WA's strategic direction;
- event funding of \$1.8 million for the ISAF Sailing World Championships and \$0.4 million for the Red Bull Air Race; and
- increases of \$0.6 million in other expenses.

The increase is partly offset by the following reductions:

- the cessation of \$5.7 million additional marketing funding;
- reduction in Regional Tourism Organisation funding \$0.7 million (Note: Tourism WA will allocate internal funds to retain funding at the existing level for 2010-11); and
- non-recurrent carryover expenditure for programs of \$1.8 million is included in 2009-10 Estimated Actual.

Income

Total income is estimated to be \$5.1 million for 2010-11. This represents a decrease of \$0.5 million compared to the 2009-10 Estimated Actual. The decrease mainly relates to a reduction in Commonwealth Funding to conduct the ISAF Sailing World Championships offset by an increase of \$0.4 million expected to be received from the 'A Day in Pompeii' exhibition and a slight reduction in industry contributions of \$0.1 million.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,950	4,872	738	806	1,435	2,625	2,615
Restricted cash.....	-	82	41	82	82	82	82
Holding account receivables.....	475	475	475	475	475	475	475
Receivables	808	2,036	913	1,021	1,340	1,503	1,448
Other.....	1,207	1,100	2,404	2,266	1,737	1,934	2,197
Total current assets.....	6,440	8,565	4,571	4,650	5,069	6,619	6,817
NON-CURRENT ASSETS							
Holding account receivables.....	3,865	4,880	4,704	5,071	5,385	5,652	5,869
Property, plant and equipment.....	587	478	623	623	624	625	725
Intangibles	1,890	824	1,282	675	346	-	-
Other.....	1,372	1,075	1,377	1,617	1,691	1,879	1,712
Total non-current assets	7,714	7,257	7,986	7,986	8,046	8,156	8,306
TOTAL ASSETS.....	14,154	15,822	12,557	12,636	13,115	14,775	15,123
CURRENT LIABILITIES							
Employee provisions	2,611	2,148	2,690	2,770	2,853	2,938	3,026
Payables.....	37	70	42	42	50	50	60
Other.....	3,931	5,316	3,814	3,821	4,168	5,500	5,450
Total current liabilities	6,579	7,534	6,546	6,633	7,071	8,488	8,536
NON-CURRENT LIABILITIES							
Employee provisions	721	793	742	764	786	809	833
Other.....	691	535	535	380	224	219	220
Total non-current liabilities	1,412	1,328	1,277	1,144	1,010	1,028	1,053
TOTAL LIABILITIES	7,991	8,862	7,823	7,777	8,081	9,516	9,589
EQUITY							
Contributed equity.....	6,807	7,079	7,079	7,079	7,129	7,229	7,379
Accumulated surplus/(deficit)	(2,567)	(2,002)	(4,268)	(4,143)	(4,018)	(3,893)	(3,768)
Reserves	1,923	1,883	1,923	1,923	1,923	1,923	1,923
Total equity.....	6,163	6,960	4,734	4,859	5,034	5,259	5,534
TOTAL LIABILITIES AND EQUITY	14,154	15,822	12,557	12,636	13,115	14,775	15,123

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	52,975	55,830	55,348	60,931	51,812	47,972	48,706
Capital appropriation	787	272	272	-	50	100	150
Holding account drawdowns	424	475	475	475	475	475	475
Royalties for regions fund ^(b)	-	-	55	330	330	275	-
Net cash provided by State Government	54,186	56,577	56,150	61,736	52,667	48,822	49,331
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(14,547)	(13,456)	(14,315)	(14,124)	(11,461)	(9,164)	(9,426)
Grants and subsidies	(263)	-	-	-	-	-	-
Supplies and services	(17,949)	(23,856)	(25,906)	(28,070)	(23,112)	(17,322)	(18,764)
Accommodation	(2,184)	(1,636)	(2,094)	(2,204)	(2,198)	(2,305)	(1,937)
Other payments	(29,470)	(23,055)	(24,055)	(24,173)	(22,992)	(22,916)	(23,439)
Receipts							
Grants and subsidies	1,148	-	3,000	2,000	3,600	-	-
Sale of goods and services	-	65	-	-	-	-	-
GST receipts	4,400	3,216	3,216	3,190	3,091	3,091	3,291
Other receipts	2,342	2,750	1,580	2,229	1,559	1,559	1,559
Net cash from operating activities	(56,523)	(55,972)	(58,574)	(61,152)	(51,513)	(47,057)	(48,716)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,858)	(747)	(747)	(475)	(525)	(575)	(625)
Net cash from investing activities	(1,858)	(747)	(747)	(475)	(525)	(575)	(625)
NET INCREASE/(DECREASE) IN CASH HELD	(4,195)	(142)	(3,171)	109	629	1,190	(10)
Cash assets at the beginning of the reporting period	8,145	5,096	3,950	779	888	1,517	2,707
Cash assets at the end of the reporting period	3,950	4,954	779	888	1,517	2,707	2,697

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0 (2008-09), \$0 (2009-10), \$0.1 million (2009-10 Estimated Actual), \$0.3 million (2010-11), \$0.3 million (2011-12), \$0.3 million (2012-13), and \$0 (2013-14).

ROTTNEST ISLAND AUTHORITY

ASSET INVESTMENT PROGRAM

\$3.7 million will be invested by the Authority during 2010-11 on its ongoing program to upgrade Rottnest Island's recreation, holiday, heritage and environmental facilities, infrastructure and essential services.

The 2010-11 asset investment program will focus on:

- enhancement of public ablutions;
- utility and infrastructure assets;
- upgrading jetties;
- emergency service vehicles; and
- upgrading recreational facilities

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Rottnest Island Taskforce Program - Infrastructure							
Waste.....	6,242	6,222	22	20	-	-	-
COMPLETED WORKS							
Holiday and Tourism Facilities - 2009-10 Program	3,700	3,700	3,700	-	-	-	-
NEW WORKS							
Holiday and Tourism Facilities							
2010-11 Program.....	3,700	-	-	3,700	-	-	-
2011-12 Program.....	3,700	-	-	-	3,700	-	-
2012-13 Program.....	3,700	-	-	-	-	3,700	-
2013-14 Program.....	3,700	-	-	-	-	-	3,700
Total Cost of Asset Investment Program.....	24,742	9,922	3,722	3,720	3,700	3,700	3,700
FUNDED BY							
Internal Funds and Balances.....			3,722	3,720	3,700	3,700	3,700
Total Funding			3,722	3,720	3,700	3,700	3,700

Part 7

Minister for Transport; Disability Services

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
409	Transport			
	- Delivery of Services.....	128,903	133,040	139,757
	- Administered Grants, Subsidies and Other Transfer Payments.....	329	329	329
	- Capital Appropriation.....	16,352	9,010	12,956
	Total	145,584	142,379	153,042
423	Commissioner of Main Roads			
	- Delivery of Services.....	570,801	581,465	551,093
	- Capital Appropriation.....	353,838	339,694	269,825
	Total	924,639	921,159	820,918
439	Public Transport Authority of Western Australia			
	- Delivery of Services.....	703,773	701,307	754,163
	- Capital Appropriation.....	58,501	58,541	88,721
	Total	762,274	759,848	842,884
461	Disability Services Commission			
	- Delivery of Services.....	383,405	390,318	434,999
	- Capital Appropriation.....	463	463	965
	Total	383,868	390,781	435,964
	GRAND TOTAL			
	- Delivery of Services.....	1,786,882	1,806,130	1,880,012
	- Administered Grants, Subsidies and Other Transfer Payments.....	329	329	329
	- Capital Appropriation.....	429,154	407,708	372,467
	Total.....	2,216,365	2,214,167	2,252,808

TRANSPORT

PART 7 - MINISTER FOR TRANSPORT; DISABILITY SERVICES

DIVISION 34

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual ^(a)	2009-10 Budget ^(a)	2009-10 Estimated Actual ^(a)	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 63 Net amount appropriated to deliver services	145,978	128,586	132,722	139,424	114,468	112,260	118,559
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	317	317	318	333	343	353	362
Total appropriations provided to deliver services	146,295	128,903	133,040	139,757	114,811	112,613	118,921
ADMINISTERED TRANSACTIONS							
Item 64 Western Australian Coastal Shipping Commission.....	437	329	329	329	329	329	329
CAPITAL							
Item 138 Capital Appropriation.....	2,618	16,352	9,010	12,956	5,260	6,091	6,561
TOTAL APPROPRIATIONS	149,350	145,584	142,379	153,042	120,400	119,033	125,811
EXPENSES							
Total Cost of Services	249,191	269,081	285,461	312,981	290,361	289,177	295,555
Net Cost of Services ^(b)	126,939	104,591	108,862	126,294	98,078	91,459	97,693
CASH ASSETS ^(c)	45,219	66,740	60,509	71,327	90,300	119,543	146,230

- (a) The former Department for Planning and Infrastructure was split on 1 July 2009 into the Department of Transport, Department of Planning and Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Country Age Pension Fuel Card Scheme	6,000	200	-	-	-
Esperance Lead/Nickel Clean-Up	2,520	12,020	-	-	-
Grain Freight Network Rescue - Transitional Assistance Package	2,081	4,088	1,400	1,400	1,400
Improvements to the Perth Central Area Transit (CAT) Service.....	-	2,400	2,400	2,400	2,400
Oakajee Port and Rail Project	1,009	1,629	1,299	-	-
Royalties for Regions - Regional Recreational Boating Facilities Scheme	-	5,000	5,000	5,000	5,000
Royalties for Regions - Tantibiddi Boat Ramp	-	1,500	-	-	-
Taxi Industry Regulation.....	3,495	4,166	3,670	3,753	3,840
Transfer of the Coastal Infrastructure Function from Department of Planning ...	31,991	31,430	31,572	31,965	31,965
Transfer of Transport Operational Staff from Department of Planning.....	1,717	1,405	1,405	1,405	1,405
Transfer of Transport Executive and Licensing Information System (TRELIS) Support Staff to Department of Planning	(1,915)	(1,915)	(1,915)	(1,915)	(1,915)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goals it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An accessible and safe transport system.	1. Transport System and Services Development, Planning, Operation and Regulation
	Vehicles and Road users that meet established vehicle standards and driver competencies.	2. Motor Vehicle and Driver Licensing Services
State Building - Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Integrated transport systems that facilitate economic development.	3. Strategic Transport Policy 4. Integrated Transport Planning

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Transport System and Services Development, Planning, Operation and Regulation.....	99,697	107,655	122,121	142,887	131,000	135,918	138,827
2. Motor Vehicle and Driver Licensing Services	133,819	144,500	147,811	151,695	140,731	136,457	139,545
3. Strategic Transport Policy	5,876	6,345	6,469	7,790	7,227	7,085	7,246
4. Integrated Transport Planning	9,799	10,581	9,060	10,609	11,403	9,717	9,937
Total Cost of Services.....	249,191	269,081	285,461	312,981	290,361	289,177	295,555

Significant Issues Impacting the Agency

- Transport is preparing, over the next 12 months, a state-wide transport policy and planning framework. This initiative comprises a high level integrated transport network strategy for metropolitan and regional Western Australia. The strategy will describe a medium to long-term view of the State's transport needs across all transport modes, together with the non-infrastructure and infrastructure programs and corridor protection measures required to facilitate future economic growth and development.
- A growing Perth metropolitan population, together with urban sprawl and underlying car dependence, continues to result in a range of environmental, social and economic consequences including traffic congestion. A transport policy response for a more sustainable transport system that is characterised by a high quality integrated public transport network and well planned walking and cycling facilities, supported by programs such as the TravelSmart and Living Smart programs to help the community to reduce car dependence, is required to address these issues.

- The economic outlook requires development of a long-term strategic freight rail policy including an investigation of future freight rail network configurations, interconnectivity with ports and industrial centres and identification of new strategic rail connections to meet future demand. Government has committed to reviewing investment options for the grain freight network to raise efficiency to meet the challenges of the de-regulated grain export industry.
- Sections of the South West main rail line are approaching full capacity. Transport is investigating options including the possibility of a duplication of the Brunswick to Bunbury Port section of the line and rail upgrades to accommodate more frequent rail services and larger, heavier trains along the main feeder lines. Upgrades to facilities within the Bunbury port boundaries are also being considered.
- Increasing demand is being placed on Transport in relation to the Council of Australian Governments (COAG) Road Reform Plan, the development of national systems for rail, and maritime, and heavy vehicle regulation. Transport continues to work on the development of several national policies including a National Ports Strategy and a National Freight Network Plan, both of which will impact on the State's funding applications to Infrastructure Australia for major transport infrastructure projects.
- The development and placement of new ports and railway corridors, particularly in the Pilbara region, and to a lesser extent in the Kimberley and Mid West regions, will require appropriate planning and regulatory frameworks to ensure the best use of State resources.
- Transport will develop an access regime to ensure that third party users within Government owned ports that incorporate privately operated port facilities, are afforded access on fair and reasonable terms.
- Significantly increased North West shipping movements/volumes require a new and integrated management plan with the Commonwealth Government, to effectively enhance safety, avoid marine pollution and achieve uninterrupted commerce.
- Transport is working with other jurisdictions through the Australian Transport Council to deliver the National Strategy on Energy Efficiency, which requires the development of an Australian eco-driving program, and also proposes the introduction of voluntary measures to improve the energy efficiency of passenger and heavy vehicle fleets.
- Western Australia's intrastate air service policies must achieve a balance between promoting sustainable competition and ensuring that services to regional and remote communities are maintained. Following a review of intrastate air services a new model will be implemented in 2010-11 that aims to achieve a balance between promoting sustainable competition and ensuring that services to Regional remote communities are maintained.
- Electric vehicles are emerging as a sustainable transport option for the future with the potential to overcome the energy security, air quality and environmental concerns associated with current dependence on fossil fuels. Transport is involved in a number of activities aimed at identifying and addressing the technical, regulatory and policy matters that may arise with the introduction of electric vehicles. This includes participation in a two year trial of converted electric vehicles in government fleets and representing the State on the Council of the Australian Federation's Electric Vehicles Steering Committee.
- The Taxi Industry Board has developed a publicly available five year strategic plan and will play a major role in advising the Minister for Transport how the metropolitan taxi industry can meet the challenges of the substantial increases in demand that are expected to result from Western Australia's economic growth.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: An accessible and safe transport system:					
Standard metropolitan (non multi-purpose) taxi jobs that were not covered	1.78%	1.25%	1.25%	1.00%	
The frequency the waiting time standard, for metropolitan area taxis, is met	91.4%	90.0%	90.0%	90.0%	
The time coastal infrastructure is fit for purpose when required	99.65%	98.58%	99.92%	99.65%	
Number of serious rail accidents per million train kilometres	3.9	4.00	4.36	3.3	
Rate of reported incidents (accidents) on the water per 10,000 registered recreational vessels	9.46	9.00	9.49	9.00	
Rate of reported incidents (accidents) on the water per 100 commercial vessels surveyed under the Western Australian Marine Act 1982	3.26	4.00	4.39	4.00	
Regional airports receiving scheduled regular public transport air services	100%	100%	100%	100%	
Outcome: Vehicles and Road users that meet established vehicle standards and driver competencies:					
Motor vehicle examinations completed in accordance with the Australian Design Rules assessed by independent audit	99%	100%	99%	100%	
Driver licences issued that comply with the Graduated Driver Training and Licensing system assessed by independent audit	88.8%	100%	94%	100%	
Outcome: Integrated transport systems that facilitate economic development:					
Containerised freight transported via rail in relation to total metropolitan container movements to and from Fremantle Port	15.1%	16.0%	10.5%	16.0%	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. A reduction in bulk freight rates following the global economic downturn attracted freight volumes away from containers to bulk carriers, thereby reducing the previously positive growth in rail-based container movement.

Services and Key Efficiency Indicators

1: Transport System and Services Development, Planning, Operation and Regulation

Transport system and services development, planning, operation and regulation is designed to improve accessibility and safety of the transport system for all Western Australians.

This service contributes to the Government's Framework for Strategic Management goal, 'Results-Based Service Delivery', by incorporating:

Transport System, Service, Development, Planning and Operation:

- integration between and within transport modes;
- managing heavy vehicle freight movement to major industrial and intermodal sites;
- increasing accessibility to a reasonable level of transport services for all individuals, businesses and communities; and
- encouraging sustainable choices through programs such as TravelSmart and cycling promotions.

Transport Regulation:

- regulating intrastate air services to ensure that key Western Australian regional communities receive sustainable regular public transport air services;
- setting competencies/standards and monitoring compliance for operators, vehicles and vessels in the taxi, omnibus and maritime industries;
- developing policies, standards and guidelines for rail safety regulation, accrediting rail owners and rail operators in accordance with relevant standards, and ensuring rail owners and operators comply with the terms of their accreditation;
- provision and management of infrastructure including small craft facilities and marine navigation aids, to maintain safe and accessible transport operations;
- developing and implementing policies and strategies to facilitate safe navigation and safe use of the waters of the State;
- maintaining effective contingency response strategies and mechanisms to combat marine transport emergencies and marine environmental pollution incidents;
- regulation of jetties through licensing;
- marine and transport related data collection, analysis and dissemination; and
- provision of cartographic information services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 99,697	\$'000 107,655	\$'000 122,121	\$'000 142,887	1
Less Income.....	60,443	84,947	84,955	92,297	
Net Cost of Service	39,254	22,708	37,166	50,590	
Employees (Full Time Equivalents)	244	236	256	261	
Efficiency Indicators					
Average Cost per Household Contacted under the TravelSmart Scheme.....	\$219.47	\$223.66	\$277.88	\$335.51	
Cost of Regulation per Taxi Plate Administered	\$2,655.50	\$1,633.14	\$2,809.56	\$4,135.35	
Average Cost per Day per Maritime Infrastructure Asset Managed.....	\$63.34	\$56.01	\$67.49	\$63.07	
Average Survey Cost per Commercial Vessel.....	\$2,749	\$2,896.55	\$2,897.46	\$3,210.53	
Average Cost per Private Recreational Vessel Registration	\$79.83	\$74.44	\$91.85	\$104.01	
Cost to Maintain Pollution Response Preparedness per Registered Vessel	n/a	\$35.42	\$31.62	\$29.08	2

Explanation of Significant Movements

1. Increase between 2009-10 Estimated Actual and 2010-11 Budget is mainly due to additional expenditure on Taxi Industry Regulation, the Esperance Lead/Nickel Clean-up Project and the Grain Freight Network Rescue - Transitional Assistance Package (\$4.2 million, \$12.0 million and \$4.1 million, respectively).
2. New indicator - 2008-09 retrospective data is not available.

2: Motor Vehicle and Driver Licensing Services

The *Road Traffic Act 1974* confers on the Department the responsibility for licensing the State's drivers and vehicles. Drivers must demonstrate that they are competent to drive a vehicle by passing theoretical and practical tests and completing an incident free probationary period. Vehicles must be licensed before they may lawfully be used on the road. Licensing is confirmed only where a vehicle is roadworthy.

This service contributes to the Government's Framework for Strategic Management goal, 'Results-Based Service Delivery', by incorporating:

- setting motor vehicle standards in accordance with national and State Government requirements, examining motor vehicles for compliance with those standards and licensing and transferring compliant motor vehicles;
- setting standards and requirements within government policies for the issue of a license to drive on roads;
- assessing driver competency, issuing and renewing driver licenses in accordance with national and State Government requirements and driver competency standards;
- maintaining a database of licensed vehicles and drivers, and managing vehicle identification numbers, to support the enforcement of road traffic and other relevant laws;
- collecting revenue for vehicle and driver licensing on behalf of other government agencies; and
- informing and educating road users about driver licensing and related requirements.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 133,819	\$'000 144,500	\$'000 147,811	\$'000 151,695	
Less Income.....	61,367	79,431	85,174	93,711	
Net Cost of Service	72,452	65,069	62,637	57,984	
Employees (Full Time Equivalents)	828	803	872	889	
Efficiency Indicators					
Average Cost per Vehicle and Driver Transaction	\$16.80	\$18.86	\$17.89	\$17.57	
Average Cost per Vehicle Inspection	\$81.70	\$83.11	\$86.42	\$78.22	
Average Cost per Driver Assessment.....	\$59.97	\$65.83	\$80.60	\$66.25	
Percentage of Driver Licence Cards Issued within 21 Days of Completed Application	100%	99%	100%	99%	

3: Strategic Transport Policy

This service contributes to the achievement of the desired Transport outcome, where integrated transport systems facilitate economic development by providing leadership for strategic transport issues. It contributes to the Government's Framework for Strategic Management goal 'State Building – Major Projects' by shaping the pattern of transport system development through:

- provision of an integrated transport policy framework to guide Government and the private sector in decision making;
- the provision and coordination of integrated state-wide transport policy including that of national significance and employing initiatives that may involve multi modal solutions; and
- ensuring the transport policy framework supports cost effective transport systems and services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 5,876	\$'000 6,345	\$'000 6,469	\$'000 7,790	
Less Income.....	-	-	-	-	
Net Cost of Service	5,876	6,345	6,469	7,790	
Employees (Full Time Equivalents)	74	72	78	79	
Efficiency Indicators					
Average Cost per Policy Hour for Strategic Transport Policy Development	\$92.29	\$105.94	\$108.01	\$118.25	

4: Integrated Transport Planning

This service contributes to the achievement of the desired Transport outcome, where integrated transport systems facilitate economic development by providing leadership for strategic transport issues. It contributes to the Government's Framework for Strategic Management goal 'State Building - Major Projects' by shaping the pattern of transport system development through:

- developing an agreed state-wide Integrated Transport Strategy;
- developing multi-modal network plans;
- undertaking state-wide capital investment planning, evaluation and prioritisation;
- integrated planning for major transport system projects;
- development of funding principles and pricing signals to ensure appropriate development and use of transport assets;
- improving freight access to key terminals, improving freight flows and increasing competitiveness through reduced costs;
- reducing the costs associated with road trauma by enhancing the accessibility and safety of public transport systems;
- providing for the efficient distribution of goods and services to business and the community;
- ensuring flexibility to meet the demands of a changing economy and market environments; and
- enabling commuter access to industrial centres and to the goods and services they require.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 9,799	\$'000 10,581	\$'000 9,060	\$'000 10,609	
Less Income.....	442	112	6,470	679	1
Net Cost of Service	9,357	10,469	2,590	9,930	
Employees (Full Time Equivalent)	72	70	76	77	
Efficiency Indicators					
Average Cost per Planning Hour for Integrated Transport Planning Development	\$96.29	\$131.27	\$116.97	\$121.05	

Explanation of Significant Movements

1. Increase in revenue in 2009-10 Estimated Actual is due to Commonwealth funding for freight and logistics, Oakajee Port and Rail Project, Living Smart and Grain Freight Network Rescue - Transitional Assistance Package.

ASSET INVESTMENT PROGRAM

The Department's planned asset investment for 2010-11 is \$37.7 million comprising \$26.1 million for works in progress and \$11.6 million for new works.

Major projects include:

Albany Waterfront

Landcorp is delivering the Albany Waterfront project, which will extend the Albany CBD to the waterfront. The works will create a mixed use commercial and community waterfront, and provide a focal point for visitors and residents. The Department is responsible for the marina component of the project. The breakwater has been completed and other works are progressing.

Broome Boating Facility - Stage One

The Broome Boating Facility (the Facility) - Stage One is to be funded by Royalties for Regions. The Facility is planned to be located in west Roebuck Bay, within the boundary of the Port of Broome and will accommodate the needs of the local small-craft fleet. Subject to appropriate investigations and approvals, the Facility will comprise a major boat launching ramp, sheltering breakwater, dredged basin and floating jetty. The ramp will allow use in most adverse winds under normal boating conditions. Being adjacent to the existing Port slipway it will also permit the use of wheeled jinkers in the event of a cyclone alert. The floating jetty will be used for loading and offloading passengers and equipment.

Maritime Facilities Program

The Maritime Facilities Program provides for the ongoing provision of additional public maritime facilities throughout the State. The funding enables the Department to meet future recreational boating demands through the provision of recreational boating facilities both in the metropolitan and regional areas.

Wyndham Port Facilities Upgrade

Funding has been secured from the Commonwealth for the upgrade of the port facilities. Many of the existing assets were constructed in the 1960s and 1970s and some of the port facilities are reaching the end of their useful life and require replacement or upgrade. These works are essential for the port to meet expected demand in the years to come.

Licensing Business Unit Reform

This Licensing program of works is intended to simplify and modernise the delivery of licensing services. Funding in 2010-11 provides for the continuation of the upgrade to the TRELIS, online licensing applications and telecommunication services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Coastal Infrastructure							
Albany Waterfront and Convention Centre	12,800	9,000	7,000	3,800	-	-	-
Batavia Coast Marina - Additional Boat Mooring Pens	2,400	10	10	2,390	-	-	-
Bremer Bay - Additional Groyne	225	40	-	185	-	-	-
Maritime Facilities Program	87,330	13,107	6,386	6,862	5,349	4,808	6,710
Wyndham Port Facility Upgrade	10,000	1,000	1,000	5,770	3,230	-	-
Corporate - Accommodation and Refurbishment	1,137	1,003	1,003	134	-	-	-
Licensing Business Unit							
Licensing Business Unit Reform	49,330	13,190	4,496	5,627	3,200	1,713	3,200
National Driver Licensing Scheme	365	142	-	223	-	-	-
Marine Safety							
Marine Oil Pollution Response Equipment							
Enhancement/Replacement Program	1,385	491	81	94	80	80	80
Vessel Replacement	3,479	929	168	550	470	170	170
Minor Works	5,933	541	514	500	500	158	658
COMPLETED WORKS							
Coastal Infrastructure							
Hillarys Boat Harbour - Facility Refurbishment	7,755	7,755	2,924	-	-	-	-
Hillarys Boat Harbour - Replacement Pens	173	173	35	-	-	-	-
Marine Safety - Navigations Aids 2009-10 Program	450	450	450	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
NEW WORKS							
Coastal Infrastructure							
Broome Boating Facility - Stage One ^(a)	35,000	-	-	5,000	15,000	15,000	-
Carnarvon Boat Ramp Project ^(a)	3,000	-	-	3,000	-	-	-
Exmouth 46 Floating Pens.....	2,306	-	-	2,306	-	-	-
Corporate - Office Accommodation - Exmouth	600	-	-	600	-	-	-
Marine Safety - Navigations Aids - Navigational Aids Program	9,970	-	-	700	561	944	810
Total Cost of Asset Investment Program.....	233,638	47,831	24,067	37,741	28,390	22,873	11,628
FUNDED BY							
Capital Appropriation.....			9,010	12,956	5,260	6,091	6,561
Internal Funds and Balances.....			15,057	16,785	8,130	1,782	5,067
Drawdowns from Royalties for Regions Fund			-	8,000	15,000	15,000	-
Total Funding			24,067	37,741	28,390	22,873	11,628

(a) Capital works funded from the Royalties for Regions Fund.

FINANCIAL STATEMENTS

Functional adjustments resulted from the transfer of the Coastal Infrastructure Business Unit and Transport Policy and Planning staff from the (former) Department for Planning and Infrastructure to the Department of Transport.

In order to provide comparative data, the Financial Statements of the Department of Transport for the 2008-09 Actual result, 2009-10 Budget and Estimated Actual have been adjusted to include relevant financial transactions.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual ^(b)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	76,117	87,172	89,560	100,200	102,406	102,359	103,658
Grants and subsidies ^(d)	56,848	68,373	72,960	85,568	75,655	75,012	76,072
Supplies and services	42,246	34,666	44,052	52,459	39,469	38,376	41,465
Accommodation	3,782	5,677	7,653	8,190	8,272	8,355	8,438
Depreciation and amortisation	10,453	10,797	10,797	10,797	10,797	10,797	10,797
Other expenses	59,745	62,396	60,439	55,767	53,762	54,278	55,125
TOTAL COST OF SERVICES	249,191	269,081	285,461	312,981	290,361	289,177	295,555
Income							
Sale of goods and services	14,100	15,099	15,099	16,082	16,408	16,741	17,081
Regulatory fees and fines	85,249	116,698	114,920	123,412	125,931	128,504	131,136
Grants and subsidies	10,386	17,405	31,809	26,194	20,585	20,612	20,284
Other revenue	12,517	15,288	14,771	20,999	29,359	31,861	29,361
Total Income	122,252	164,490	176,599	186,687	192,283	197,718	197,862
NET COST OF SERVICES	126,939	104,591	108,862	126,294	98,078	91,459	97,693
INCOME FROM STATE GOVERNMENT							
Service appropriations	146,295	128,903	133,040	139,757	114,811	112,613	118,921
Resources received free of charge	613	930	631	650	670	690	710
Royalties for regions fund ^(e)	460	5,510	5,510	12,010	10,520	10,000	10,000
TOTAL INCOME FROM STATE GOVERNMENT	147,368	135,343	139,181	152,417	126,001	123,303	129,631
SURPLUS/(DEFICIENCY) FOR THE PERIOD	20,429	30,752	30,319	26,123	27,923	31,844	31,938
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	20,429	30,752	30,319	26,123	27,923	31,844	31,938

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The former Department for Planning and Infrastructure was split on 1 July 2009 into the Department of Transport, Department of Planning and Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.

(c) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 1,218, 1,282 and 1,307 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Infrastructure and Headworks Fund - \$0.5 million (2008-09), \$5.5 million (2009-10), \$5.5 million (2009-10 Estimated Out Turn), \$12.0 million (2010-11), \$10.5 million (2011-12), \$10.0 million (2012-13), and \$10.0 million (2013-14).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Aviation (Public Air) Subsidies.....	880	852	1,131	852	852	852	852
Community Police.....	695	820	820	820	820	820	820
Coastal Projects and Zone Management	792	1,057	1,107	1,093	1,093	1,093	1,093
Emergency Vehicle Insurance.....	102	120	120	120	120	120	120
Fare Subsidies (Pensioners).....	1,311	1,710	1,590	1,590	1,590	1,590	1,590
Fremantle Port Rail Service	3,013	4,500	2,400	2,100	-	-	-
Grain Freight Network Rescue Transitional Assistance Package.....	-	-	3,368	4,088	1,400	1,400	1,400
Liquefied Petroleum Gas (LPG) Subsidy Scheme	10,958	-	1,008	-	-	-	-
Marine Communications	454	469	469	469	469	469	469
Marine Safety	220	230	230	236	236	236	236
National Transport Commission.....	-	-	240	240	240	240	240
North Greenbushes Intermodal Terminal.....	-	1,287	-	-	-	-	-
North West Shipping Service	7,850	8,129	7,629	11,000	8,573	8,573	8,573
Other Grants and Subsidies	1,426	7,754	2,365	1,091	2,344	1,336	2,344
Country Age Pension Fuel Card Scheme	-	10,228	18,500	20,050	17,900	17,900	17,900
Perth Bicycle Network / Country Pathways	2,608	2,487	2,487	2,660	2,660	2,660	2,660
Public Transport Authority - Perth Parking Fees and CAT Replacement, CAT Depot and Service Extension	9,106	9,453	9,453	12,236	11,761	11,598	11,598
Port of Wyndham	1,812	2,052	2,052	2,042	2,194	2,194	2,194
Recreational Boat Facilities.....	1,103	1,300	1,300	1,300	901	901	901
Regional Airport Development Scheme.....	5,312	7,510	7,231	7,450	7,460	6,940	6,940
Royalties for Regions - Regional Recreational Boating Facilities Scheme	-	-	-	5,000	5,000	5,000	5,000
Royalties for Regions - Tantibiddi Boat Ramp	-	-	-	1,500	-	-	-
Student Fare Concessions.....	1,125	1,381	1,241	1,241	1,472	1,472	1,472
Taxi User Subsidy Scheme.....	7,930	6,888	8,156	8,390	8,570	9,618	9,670
TravelSmart, Pedestrian Projects.....	151	146	63	-	-	-	-
TOTAL.....	56,848	68,373	72,960	85,568	75,655	75,012	76,072

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual ^(b)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	25,418	29,986	22,326	15,340	17,739	30,408	40,640
Restricted cash.....	18,962	35,935	37,325	55,110	71,665	88,220	104,675
Receivables	2,247	4,484	4,057	2,427	2,427	2,427	2,427
Other.....	1,234	1,143	1,166	1,166	1,166	1,166	1,166
Total current assets.....	47,861	71,548	64,874	74,043	92,997	122,221	148,908
NON-CURRENT ASSETS							
Holding account receivables.....	94,388	79,233	107,275	120,122	132,969	145,816	158,662
Property, plant and equipment.....	254,968	234,532	247,392	241,308	235,929	230,689	220,573
Intangibles	17,619	21,012	17,794	16,268	14,242	11,716	11,035
Restricted cash.....	839	819	858	877	896	915	915
Other.....	17,509	20,770	41,576	79,317	107,707	130,580	142,208
Total non-current assets	385,323	356,366	414,895	457,892	491,743	519,716	533,393
TOTAL ASSETS.....	433,184	427,914	479,769	531,935	584,740	641,937	682,301
CURRENT LIABILITIES							
Employee provisions	10,399	11,061	10,512	10,512	10,512	10,512	10,512
Payables.....	4,415	2,948	4,295	4,295	4,295	4,295	4,295
Other.....	5,738	3,809	5,656	5,942	6,228	6,514	6,800
Total current liabilities	20,552	17,818	20,463	20,749	21,035	21,321	21,607
NON-CURRENT LIABILITIES							
Employee provisions	5,687	7,571	7,872	9,921	11,970	14,019	16,068
Other.....	133	1,907	1,657	2,851	1,745	640	170
Total non-current liabilities	5,820	9,478	9,529	12,772	13,715	14,659	16,238
TOTAL LIABILITIES	26,372	27,296	29,992	33,521	34,750	35,980	37,845
EQUITY							
Contributed equity.....	386,383	349,437	399,029	421,543	445,196	469,319	475,880
Accumulated surplus/(deficit)	20,429	51,181	50,748	76,871	104,794	136,638	168,576
Total equity.....	406,812	400,618	449,777	498,414	549,990	605,957	644,456
TOTAL LIABILITIES AND EQUITY	433,184	427,914	479,769	531,935	584,740	641,937	682,301

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The former Department for Planning and Infrastructure was split on 1 July 2009 into the Department of Transport, Department of Planning and Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual ^(b)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	132,042	116,057	120,194	126,911	101,965	99,767	106,075
Capital appropriation	2,618	16,352	9,010	12,956	5,260	6,091	6,561
Royalties for regions fund ^(c)	460	5,510	5,510	20,010	25,520	25,000	10,000
Net cash provided by State Government	135,120	137,919	134,714	159,877	132,745	130,858	122,636
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(72,990)	(84,837)	(87,396)	(97,865)	(100,071)	(100,024)	(101,323)
Grants and subsidies	(56,908)	(68,373)	(72,960)	(85,568)	(75,655)	(75,012)	(76,072)
Supplies and services	(33,586)	(32,541)	(41,848)	(50,161)	(37,135)	(36,005)	(39,057)
Accommodation	(5,426)	(5,866)	(7,842)	(8,379)	(8,461)	(8,544)	(8,627)
Other payments	(69,019)	(64,553)	(64,585)	(58,333)	(56,344)	(56,877)	(57,741)
Receipts							
Regulatory fees and fines	43,195	66,457	66,839	70,460	69,542	70,954	73,036
Grants and subsidies	7,386	17,405	31,809	26,194	20,585	20,612	20,284
Sale of goods and services	14,762	15,099	15,099	16,082	16,408	16,741	17,081
Taxation	37,895	49,605	49,605	54,146	55,283	56,445	57,630
GST receipts	14,744	1,151	1,151	1,107	1,107	1,107	1,107
Other receipts	19,673	15,288	14,771	20,999	29,359	31,861	29,361
Net cash from operating activities	(100,274)	(91,165)	(95,357)	(111,318)	(85,382)	(78,742)	(84,321)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(17,995)	(32,147)	(24,067)	(37,741)	(28,390)	(22,873)	(11,628)
Proceeds from sale of non-current assets	42	-	-	-	-	-	-
Net cash from investing activities	(17,953)	(32,147)	(24,067)	(37,741)	(28,390)	(22,873)	(11,628)
NET INCREASE/(DECREASE) IN CASH HELD							
	16,893	14,607	15,290	10,818	18,973	29,243	26,687
Cash assets at the beginning of the reporting period	28,326	52,133	45,219	60,509	71,327	90,300	119,543
Cash assets at the end of the reporting period	45,219	66,740	60,509	71,327	90,300	119,543	146,230

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The former Department for Planning and Infrastructure was split on 1 July 2009 into the Department of Transport, Department of Planning and Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.

(c) Regional Infrastructure and Headworks Fund - \$0.5 million (2008-09), \$5.5 million (2009-10), \$5.5 million (2009-10 Estimated Out Turn), \$20.0 million (2010-11), \$25.5 million (2011-12), \$25.0 million (2012-13), and \$10.0 million (2013-14).

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Taxation							
Conservancy Fees.....	292	318	318	304	310	317	324
Motor Vehicle Licence Fees.....	457,635	455,279	480,279	502,937	532,061	560,287	592,334
Motor Vehicle Recording Fees.....	39,875	41,064	42,902	44,820	45,762	46,723	47,704
Fines							
Speed and Red Light Fines.....	33,283	40,107	37,200	92,907	112,907	112,907	112,907
Final Demand Fees.....	1,437	1,200	1,300	1,200	1,200	1,200	1,200
Plate and Transfer Infringements	6,254	5,900	5,900	6,400	6,400	6,400	6,400
Other Fines.....	33,091	31,278	29,500	31,278	31,278	31,278	31,278
Other							
Motor Drivers' Licences.....	35,211	32,437	32,437	37,809	35,614	31,762	34,905
Firearm Licence Fees	3,203	3,088	3,088	3,204	3,321	3,321	3,321
Dealer Plates Annual Fees.....	230	195	195	220	234	249	265
Appropriation	437	329	329	329	329	329	329
TOTAL INCOME	610,948	611,195	633,448	721,408	769,416	794,773	830,967
EXPENSES							
Statutory Authorities							
Western Australian Coastal Shipping Commission.....	437	329	329	329	329	329	329
Other							
Payments to Consolidated Account.....	599,417	597,497	620,719	689,968	731,451	756,808	793,002
Payment to Road Trauma Trust Fund.....	11,094	13,369	12,400	30,969	37,636	37,636	37,636
TOTAL EXPENSES	610,948	611,195	633,448	721,408	769,416	794,773	830,967

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Boat Registration Fees	9,278	11,617	12,017	13,477	13,888	14,313	14,750
Jetty Licences	447	421	421	460	470	479	490
Marine Examinations	190	223	223	858	876	894	913
Motor Drivers.....	14,438	15,457	15,457	17,054	17,381	17,714	18,055
Motor Vehicle Plates.....	9,342	13,294	13,293	14,544	14,850	15,162	15,482
Motor Vehicles.....	18,599	21,407	21,407	22,874	23,354	23,844	24,344
Other Receipts.....	611	647	609	628	642	655	669
Proof of Age Card.....	452	308	308	551	562	574	586
Recoup for Services Provided	13,325	13,940	13,940	15,521	15,847	16,179	16,519
Temporary Permits.....	511	504	504	633	646	660	673
TOTAL.....	67,193	77,818	78,179	86,600	88,516	90,474	92,481

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

COMMISSIONER OF MAIN ROADS

PART 7 - MINISTER FOR TRANSPORT; DISABILITY SERVICES

DIVISION 35

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual ^(a)	2009-10 Budget ^(a)	2009-10 Estimated Actual ^(a)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
DELIVERY OF SERVICES							
Item 65 Net amount appropriated to deliver services	155,783	187,732	173,395	162,814	172,002	177,511	203,737
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	328	337	338	352	362	373	384
- Road Traffic Act 1974.....	349,816	382,732	407,732	387,927	438,695	489,225	490,045
Total appropriations provided to deliver services	505,927	570,801	581,465	551,093	611,059	667,109	694,166
CAPITAL							
Item 139 Capital Appropriation ^(b)	320,526	277,191	263,047	150,715	110,142	62,059	236,028
Amount Authorised by Other Statutes							
- Road Traffic Act 1974.....	112,487	76,647	76,647	119,110	97,466	75,162	106,389
TOTAL APPROPRIATIONS	938,940	924,639	921,159	820,918	818,667	804,330	1,036,583
EXPENSES							
Adjusted Total Cost of Services ^(c)	1,446,092	1,368,005	1,329,039	1,214,545	1,293,071	1,379,880	1,464,868
Adjusted Net Cost of Services ^(d)	1,059,119	1,071,288	1,072,134	916,040	917,766	945,353	1,195,698
CASH ASSETS ^(e)	269,059	109,241	212,661	197,021	210,698	186,980	162,529

- (a) As of 1 July 2009, responsibility for Office of Road Safety was transferred to Main Roads, as such 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.
- (b) Capital Appropriations includes funding for loan repayments consisting of \$6.7 million in 2008-09, \$5.3 million in 2009-10 and \$5 million per annum thereafter.
- (c) Total Cost of Services excludes retired non-current fixed assets expense and income/expenditure relating to non-current fixed assets transferred from/to local authorities. This accounts for the difference between the figure in the Income Statement and that shown in the Appropriations, Expenses and Cash Assets and the Services Summary tables.
- (d) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (e) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Transfer of the Office of Road Safety from the Department of the Premier and Cabinet.....	26,991	13,329	19,425	20,305	20,305
Office of Road Safety - Road Safety Initiatives	-	23,179	23,709	23,049	23,049

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goals it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A safe road environment.	1. Road Safety
	Reliable and efficient movement of people and goods.	2. Road System Management 3. Road Efficiency Improvements
	Improve coordination and community awareness of road safety in Western Australia.	7. Office of Road Safety
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	A well maintained road network.	5. Road Network Maintenance
State Building - Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Facilitate economic and regional development.	6. Infrastructure for State Development
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Improved community access and roadside amenity.	4. Infrastructure for Community Access

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Road Safety	140,780	117,440	141,047	89,261	83,924	84,836	88,815
2. Road System Management	80,159	90,961	80,466	82,998	86,377	87,319	88,842
3. Road Efficiency Improvements	201,686	256,981	229,393	256,150	221,985	278,971	290,485
4. Infrastructure for Community Access	96,659	32,489	29,462	27,969	19,861	13,070	44,020
5. Road Network Maintenance	475,382	491,316	491,600	499,188	548,058	576,820	613,200
6. Infrastructure for State Development	418,110	351,153	328,962	220,681	287,681	293,532	294,247
7. Office of Road Safety	33,316	27,665	28,109	38,298	45,185	45,332	45,259
Total Cost of Services.....	1,446,092	1,368,005	1,329,039	1,214,545	1,293,071	1,379,880	1,464,868

Significant Issues Impacting the Agency

- Perth Airport represents the primary portal for international, interstate and regional business and tourism. It is essential that efficient road transport connections are provided and maintained to ensure effective and continued growth of Perth over the coming years and the consolidation of passenger operations to new terminal facilities around the site of the existing International Terminal.
- Main Roads is increasingly involved in leading the planning, design and delivery of the State's response to the increasing requirements and demands of the State's resource sector on public infrastructure. This includes providing support for significant projects such as, Bunbury Port Access, Perth Airport, James Price Point Gas Hub, Dampier Highway, the Gorgon and the road networks located on the Burrup Peninsula.
- Main Roads provided significant input into the development of the State's Road Safety Strategy - 'Towards Zero' and is now providing support in implementing this strategy.
- With traffic volumes increasing, including the quantity and carrying capacity of heavy vehicles, it will be necessary to construct higher strength pavements on some urban freight routes. These pavements will deliver a lower whole of life cost at an initial higher capital cost.
- Negotiations between State and Local Government for allocation of State road funds to Local Government are progressing. Currently, the agreement provides for 27 per cent of all motor vehicle licence fees revenue to be allocated to local roads.
- Deployment of the first Integrated Service Arrangements (ISA) for more effective and efficient delivery of network operations, operational asset management maintenance delivery and other services will commence in 2010-11.
- There has been a substantial increase in activity from the Australian Transport Council's National Transport Policy Framework, which includes the implementation of recommendations arising from the Council of Australian Governments. These national initiatives are aimed at improving the efficiency and effectiveness of Australia's transport system, including, heavy vehicle productivity, regulation and possible future road pricing mechanisms.
- Development of a new National Road Safety Strategy for the period 2010 to 2020 that is visionary, bold and ambitious as collectively Australian road safety agencies seek to reduce deaths and serious injuries on the road network.
- Preparing for the anticipated surge in activity due to the economic recovery by continuing to retain and attract where required, the appropriate workforce capability.
- Collaboration with other agencies to ensure that the planning and management of traffic impacts associated with the 2011 Commonwealth Heads of Government Meeting are appropriate and meet the requirements of the Commonwealth Secretariat, international guests and all Western Australians.
- Delivering the Federal Government's Nation Building Road Program.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: A safe road environment:					
Community satisfaction with road safety	97.0%	92.0%	95.0%	90.0%	
Blackspot location indicator	12.3	12.5	12.2	12.3	
Outcome: Reliable and efficient movement of people and goods:					
Community satisfaction.....	96.0%	90.0%	95.0%	90.0%	
Road network permitted for use by heavy freight vehicles:					
- B-Doubles	98.7%	98.0%	98.0%	98.0%	
- Double road trains.....	98.4%	98.0%	98.0%	98.0%	
- Triple road trains.....	43.6%	44.0%	44.0%	44.0%	
Network configuration - roads	87.7%	86.0%	87.0%	87.0%	
Network configuration - bridges:					
- Strength.....	94.0%	94.2%	94.7%	94.8%	
- Width	93.8%	93.9%	94.1%	94.2%	
Outcome: Improved community access and roadside amenity:					
The year that 100% of the Main Roads' state road network is available	65.0%	70.0%	75.0%	70.0%	
Community satisfaction with cycleways and pedestrian facilities.....	89.0%	70.0%	85.0%	85.0%	
Amenities meeting the mandatory facilities criteria in Main Roads' Roadside Stopping Places policy	28.0%	20.0%	25.0%	25.0%	
Outcome: A well maintained road network:					
Smooth travel exposure.....	97.3%	97.0%	97.0%	97.0%	
Community satisfaction with road maintenance.....	94.0%	70.0%	90.0%	90.0%	
Preventative maintenance indicator.....	76.5%	77.0%	78.0%	78.0%	
Performance of traffic signals, road lighting and emergency phones:					
- Availability of traffic signals.....	99.1%	99.6%	99.2%	99.6%	
- Availability of lighting.....	99.4%	99.3%	99.3%	99.3%	
- Availability of emergency telephones.....	99.9%	99.9%	99.9%	99.9%	
Outcome: Facilitate economic and regional development:					
Return on construction expenditure.....	4.1	2.0	2.0	2.1	
Outcome: Improve coordination and community awareness of road safety in Western Australia:					
Effectiveness of road safety awareness campaigns ^(b)	n/a	n/a	80%	80%	

(a) Further detail in support of the key effectiveness indicators (KPI) is provided in the agency's Annual Report.

(b) n/a appears where this is a new KPI and no benchmark or history existed when the KPI was established.

Services and Key Efficiency Indicators

1: Road Safety

The objective of this program is to reduce the road fatality rate to be the lowest in Australia, minimise road factors contributing to road trauma and reduce the serious crash injury rate. Works undertaken have safety as the foremost factor and include the State and National Black Spot programs and various projects that improve safety on the existing road network including passing lanes.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 140,780	\$'000 117,440	\$'000 141,047	\$'000 89,261	1
Less Income.....	18,538	16,525	13,734	5,000	1
Net Cost of Service	122,242	100,915	127,313	84,261	
Employees (Full Time Equivalents)	60	52	51	50	
Efficiency Indicators					
Percentage of Projects Completed on Time.....	46%	90%	40%	90%	2
Percentage of Projects Completed on Budget	91%	90%	90%	90%	

Explanation of Significant Movements

(Notes)

- The increase in Total Cost of Services between 2009-10 Budget and 2009-10 Estimated Actual is mainly due to expenditure being brought forward for works associated with the Reid Highway/Alexander Drive interchange. The decrease in Total Cost of Services and Income in 2010-11 Budget Target is mainly due to the Reid Highway/Alexander Drive interchange project being substantially complete in 2009-10.
- Percentage of projects completed in time is captured using the original completion date, which does not currently allow for extensions of time.

2: Road System Management

The objective of this program is to optimise real time management of the network, provide traveller information and support delivery of projects. Works include activities of the traffic operation centre, heavy vehicle operation activities, metropolitan and regional road asset management, road user and customer services, emergency telephones, street lighting, intelligent transport systems, traffic signals and road advisory services to the community.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 80,159	\$'000 90,961	\$'000 80,466	\$'000 82,998	1
Less Income.....	6,773	956	2,174	521	
Net Cost of Service	73,386	90,005	78,292	82,477	
Employees (Full Time Equivalents)	580	562	575	564	
Efficiency Indicators					
Average Cost of Network Management per Million Vehicle Kilometres Travelled	\$3,304	\$3,493	\$3,240	\$3,470	

Explanation of Significant Movements

(Notes)

- Road System Management has numerous minor projects making up the overall service totals. During 2009-10, it is anticipated that not as many minor works will be carried out as originally expected.

3: Road Efficiency Improvements

The objective of this program is to improve the efficiency, capacity and utilisation of the existing road network. Improvements include providing a road of improved standard through geometric improvements, road widening, bridge strengthening and intersection improvements including roundabouts and interchanges.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	201,686	256,981	229,393	256,150	1
Less Income.....	72,813	116,012	77,962	130,824	1
Net Cost of Service	128,873	140,969	151,431	125,326	
Employees (Full Time Equivalents)	60	76	98	96	
Efficiency Indicators					
Percentage of Projects Completed on Time.....	36%	90%	30%	90%	2
Percentage of Projects Completed on Budget	86%	90%	89%	90%	

Explanation of Significant Movements

(Notes)

- The increase in Total Cost of Services and Income between 2009-10 Estimated Actual and 2010-11 Budget Target is mainly attributable to works on the Kooyong road to Tonkin Highway project. Commonwealth funding is to be delayed from 2009-10 as timing of cashflows have changed and this results in a reduction in anticipated 2009-10 income with a significant increase in 2010-11.
- Percentage of projects completed on time is captured using the original completion date, which does not currently allow for extensions of time.

4: Infrastructure for Community Access

The objective of this program is to provide infrastructure that will improve personal mobility and community access, including increasing the quality of access where appropriate, providing levels of access commensurate with community expectations and meeting minimal levels of appropriate access. Works include providing access to remote communities, pedestrian facilities, cyclist facilities, vulnerable road users' facilities, road user amenities, public transport integration and improvements such as new bridges to address flood closures.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	96,659	32,489	29,462	27,969	
Less Income.....	18,802	3,524	3,524	3,891	
Net Cost of Service	77,857	28,965	25,938	24,078	
Employees (Full Time Equivalents)	40	33	29	28	
Efficiency Indicators					
Percentage of Projects Completed on Time.....	40%	90%	90%	90%	
Percentage of Projects Completed on Budget	100%	90%	90%	90%	

5: Road Network Maintenance

The objective of this program is to maintain the existing road and bridge network by maximising asset life and minimising whole of life costs. Works include routine maintenance (crack patching, patching of potholes, control of declared plants and weeds, graffiti removal and litter collections), periodic maintenance (repairs to pavements, culverts and bridge decks, sealing and re-sealing of road surfaces and replacing line markings), rehabilitation works where the primary reason for the works is due to pavement failure and managing and administering various Term Network Contracts and the Traffic Control Infrastructure (Maintenance) Contract.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 475,382	\$'000 491,316	\$'000 491,600	\$'000 499,188	
Less Income.....	70,316	60,842	58,128	53,131	
Net Cost of Service	405,066	430,474	433,472	446,057	
Employees (Full Time Equivalents)	143	150	144	142	
Efficiency Indicators					
Average Cost of Road Network Maintenance per Lane Kilometre of Network.....	\$5,480	\$4,900	\$6,100	\$5,900	

6: Infrastructure for State Development

The objective of this program is to expand the road network in accordance with Government transport and land use strategies that will facilitate the economic and regional development of the State. These works are mostly aimed at increasing the capacity of the road network through the addition of new links, which include town bypasses.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 418,110	\$'000 351,153	\$'000 328,962	\$'000 220,681	1
Less Income.....	166,415	80,507	83,032	69,940	
Net Cost of Service	251,695	270,646	245,930	150,741	
Employees (Full Time Equivalents)	119	123	118	116	
Efficiency Indicators					
Percentage of Projects Completed on Time.....	60%	90%	50%	90%	2
Percentage of Projects Completed on Budget	80%	90%	90%	90%	

Explanation of Significant Movements

(Notes)

1. The reduction in Total Cost of Services between 2009-10 Estimated Actual and 2010-11 Budget Target is mainly due to the reduced expenditure on major projects such as the Mandurah Entrance road and Lancelin to Cervantes Stage 2, which are nearing completion.
2. Percentage of projects completed on time is captured using the original completion date, which does not currently allow for extensions of time.

7: Office of Road Safety

The objective of this outcome is to improve coordination and community awareness of road safety in Western Australia.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	33,316	27,665	28,109	38,298	
Less Income.....	20,536	18,351	18,351	35,198	
Net Cost of Service	12,780	9,314	9,758	3,100	
Employees (Full Time Equivalents)	25	28	28	28	
Efficiency Indicators					
Percentage of Office of Road Safety Projects Completed on Time ^(a)	n/a	n/a	90%	90%	
Percentage of Office of Road Safety Projects Completed on Budget ^(a)	n/a	n/a	90%	90%	

(a) n/a appears where this is a new KPI and no benchmark or history existed when the KPI was established.

ASSET INVESTMENT PROGRAM

The asset investment for Main Roads in 2010-11 totals over \$516 million, comprising the purchase of operating assets (\$5 million) and road works (\$511 million) that include improvements to and expansion of the road network in the state.

Road improvements are aimed at increasing the efficiency of the existing road network as part of an integrated transportation system, including cyclist and pedestrian facilities, paying particular attention to:

- safety, minimising crashes and injuries associated with road use;
- travel demand management, ensuring efficient freight and commuter traffic movement;
- level of service management, ensuring the service level provided by the road network consistently conforms to the needs of all road users, the community and the government;
- integration of modes, integrating road use with public and other transport modes; and
- road environment, ensuring that road use is environmentally sensitive.

The expansion of the road network focuses on meeting the transportation needs of future generations where they cannot be met by improving the existing network. This involves planning and construction of new roads to extend the existing road network and major widening of existing roads.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Albany-Lake Grace Road							
Chester Pass Road - Project Development and Pre							
Construction Activities	500	490	490	10	-	-	-
Brookton Highway - Corrigin to Hyden - Widen	25,627	23,653	300	-	1,974	-	-
Coalfields Highway - Wellington Dam Turnoff to Collie							
Stage 1 and 2	14,400	400	282	4,000	10,000	-	-
Coolgardie - Esperance Highway - Esperance Port Access.....	120,018	878	522	2,900	5,000	43,924	67,316
Dampier Highway							
Balmoral Road to Burrup Peninsula Road (Stages 2-6)							
Construct Second Carriageway.....	90,566	2,490	2,386	45,281	38,999	3,796	-
Derby Highway - Derby Spur - Widen and Seal	20,905	19,948	3,000	957	-	-	-
Eyre Highway							
Balladonia East.....	29,290	29,000	220	20	20	250	-
Caiguna East to Balladonia - Stage 2.....	2,948	250	250	1,425	973	300	-
Heartbreak Ridge - Reconstruct.....	34,248	33,021	-	1,120	25	82	-
Geraldton-Mt Magnet Road							
Geraldton Southern Transport Corridor Stage 2							
Construct North West Coastal Highway to Geraldton							
Airport	42,963	40,232	18,873	2,731	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Gibb River Road							
Derby - Gibb River - Wyndham - Improve Formation, and Gravel	55,575	27,423	3,587	2,726	3,810	2,461	5,635
Great Eastern Highway							
Kooyong Road to Tonkin Highway Stage 1- Construct							
Dual Carriageway	224,978	55,746	22,209	36,458	60,500	51,484	20,790
Roe Highway - Construct Interchange.....	112,619	10,227	4,752	35,513	57,849	9,030	-
Great Northern Highway							
Big Mabel Creek Bridge.....	17,929	17,220	3,291	709	-	-	-
Bow River Section - Reconstruct	46,322	42,171	8,188	4,151	-	-	-
Elvire to Sandy Creek - Stage 2.....	10,500	9,968	9,968	532	-	-	-
Fletchers Creek Bridge.....	25,878	25,251	5,073	627	-	-	-
Muecha to Wubin Reconstruct and Widen Various Sections - Construct Passing Lanes							
	117,644	117,634	26,958	10	-	-	-
Port Hedland Upgrade	188,487	11,749	11,066	29,382	56,266	69,116	21,974
Roe Highway to Muecha - Reconstruct, Widen and Construct Passing Lanes							
	84,588	78,588	21,500	6,000	-	-	-
Telegraph Creek Bridge	14,838	13,981	2,243	857	-	-	-
Greenlands Road							
New Perth Bunbury Highway to South Western Highway - Reconstruct							
	14,033	9,373	6,226	4,660	-	-	-
Hopetoun to Bremer Bay Road							
Stage 1 - Hamersley Drive to Hamersley Inlet and Bremer Bay to Point Ann							
	40,050	1,850	1,800	10,000	8,200	-	20,000
Indian Ocean Drive - Lancelin to Cervantes Stage 2.....	106,695	71,790	44,607	23,005	10,000	1,900	-
Kwinana Freeway							
Intelligent Transport System (ITS) Management System.....							
	19,365	4,077	1,550	-	3,509	8,178	3,601
Leach Highway to Roe Highway - Widening - Addition of Third Lane.....							
	44,226	209	209	2,201	10,240	26,331	5,245
Mandurah Entrance Road - Construct	154,956	124,660	92,137	30,296	-	-	-
Marble Bar Road - Coongan Gorge Construct Realignment							
	22,874	667	-	-	-	-	1,209
Muir's Road							
Northern Bypass - Denmark Mount Barker Road Widen and Seal.....							
	15,031	14,281	3,193	750	-	-	-
Nyamup to Strachan - Widen	12,904	11,793	2,340	1,111	-	-	-
Perth-Bunbury Highway							
Bunbury Outer Ring Road Stage 1 - Construct							
	59,470	2,216	1,660	7,952	21,067	28,235	-
Bunbury Port Access Road Stage 2 - Construct and Seal Including Bridges							
	65,774	2,137	2,106	7,825	27,742	27,063	1,007
Bunbury Port Access Stage 1 - Construct and Seal Including Bridges							
	45,649	38,270	19,595	7,379	-	-	-
Eelup Rotary Upgrade.....	16,000	100	100	500	3,000	7,000	5,400
Queen Victoria Street							
Fremantle Traffic Bridge Replacement - Planning, Design and Preliminary Works.....							
	38,412	1,554	254	1,907	2,500	2,500	29,951
Reid Highway							
Alexander Drive Interchange.....							
	47,656	8,409	7,664	33,400	5,847	-	-
Extension - West Swan Road to Great Northern Highway							
	101,395	89,995	50,546	6,400	5,000	-	-
Roe Highway							
Midland/Kewdale to Fremantle Port - ITS Management System							
	14,324	2,164	2,021	7,100	3,046	2,014	-
Roe Highway Extension	551,388	5,755	5,325	6,000	8,745	-	-
South Western Highway							
Balingup to Greenbushes - Widen and Construct Passing Lanes							
	30,509	4,729	1,684	-	-	600	4,312
Tonkin Highway							
Abernethy Road Interchange Stage 2							
	16,349	173	1	5,000	6,972	4,204	-
Congestion Management System							
	6,967	50	50	50	725	3,045	3,097
Kewdale Road Interchange.....	64,789	385	371	4,114	1,069	27,745	31,476
Leach Highway to Roe Highway - Construct Additional Lanes							
	33,087	700	281	725	725	9,682	21,255
Mills Road West to Thomas Road.....	159,324	155,324	3,032	4,000	-	-	-
Various Roads							
Kewdale Intermodal Terminal and Rail Network.....							
	53,552	150	150	10,064	29,802	13,536	-
Project Development	4,596	4,096	1,730	500	-	-	-
Victoria Highway							
Kununarra Heavy Haulage Route - Planning and Design.....							
	9,001	5,401	2,326	3,600	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Wanneroo Road							
Wallawa Street to Joondalup Drive - Construct Dual Carriageway.....	18,078	12,997	7,167	5,081	-	-	-
William Street - Horseshoe Bridge Refurbishment	5,000	2,800	2,800	2,200	-	-	-
York-Merredin Road - Widen and Seal.....	6,203	5,450	-	-	753	-	-
COMPLETED WORKS							
Armadale Road - Tapper Road Intersection	2,711	2,711	500	-	-	-	-
Buildings and Equipment - Buildings and Equipment 2009-10	4,525	4,525	4,525	-	-	-	-
Bussell Highway							
Vasse to Margaret River - Construct Passing Lanes and Improve Intersections	15,944	15,944	4,986	-	-	-	-
Capitalised Operational Costs - 2009-10 Capitalised Operational Costs	34,212	34,212	34,212	-	-	-	-
Daddow Road							
Kewdale Industrial Area Access - Construct Bridge Over Railway.....	15,846	15,846	8,275	-	-	-	-
Dampier Highway							
Balmoral Road East to Balmoral Road West (Stage 1) Construct Second Carriageway.....	21,026	21,026	8,392	-	-	-	-
Great Northern Highway							
Fitzroy Crossing to Gogo - Planning and Design	5,000	5,000	2,029	-	-	-	-
Pinga Street and Wallwork Road - Improve Intersections....	12,278	12,278	8,682	-	-	-	-
Minor Works (Includes Black Spot and Urgent Minor Works) - Minor Works 2009-10.....	103,711	103,711	103,711	-	-	-	-
New Perth-Bunbury Highway - Construct	705,000	705,000	12,145	-	-	-	-
South Western Highway							
Donnybrook to Greenbushes	12,868	12,868	104	-	-	-	-
Hester Hill to Bridgetown	4,833	4,833	11	-	-	-	-
Various Roads							
Heavy Vehicle Safety and Productivity Program	6,025	6,025	6,025	-	-	-	-
Sydney Coordinated Adaptive Traffic Systems Communication Replacement.....	6,214	6,214	5,088	-	-	-	-
NEW WORKS							
Albany to Lake Grace Road - Chester Pass Road Construction	7,430	-	-	5,000	2,430	-	-
Buildings and Equipment							
Buildings and Equipment 2010-11	4,720	-	-	4,720	-	-	-
Buildings and Equipment 2011-12	6,643	-	-	-	6,643	-	-
Buildings and Equipment 2012-13	6,863	-	-	-	-	6,863	-
Buildings and Equipment 2013-14	6,863	-	-	-	-	-	6,863
Capitalised Operational Costs							
2010-11 Capitalised Operational Costs	34,456	-	-	34,456	-	-	-
2011-12 Capitalised Operational Costs	34,506	-	-	-	34,506	-	-
2012-13 Capitalised Operational Costs	35,096	-	-	-	-	35,096	-
2013-14 Capitalised Operational Costs	29,398	-	-	-	-	-	29,398
Kwinana Freeway - Freight Management System.....	56,944	-	-	8,360	3,104	9,270	36,210
Leach Highway - High Street Improvements	67,986	-	-	-	-	2,686	65,300
Minor Works (Includes Black Spot and Urgent Minor Works)							
Minor Works 2010-11	67,272	-	-	67,272	-	-	-
Minor Works 2011-12	63,274	-	-	-	63,274	-	-
Minor Works 2012-13	43,409	-	-	-	-	43,409	-
Minor Works 2013-14	59,257	-	-	-	-	-	59,257
Nation Building Program - Nation Building Program 1	134,681	-	-	-	16,241	62,350	56,090
Safer Roads and Bridges Program.....	140,000	-	-	35,000	35,000	35,000	35,000
Tonkin Highway							
Leach Highway Grade Intersection	49,804	-	-	-	1,522	5,994	42,288
Roe Highway Interchange	6,206	-	-	-	-	725	5,481
Total Cost of Asset Investment Program.....	4,863,481	2,092,068	604,768	516,037	547,078	543,869	578,155
Loan and Other Repayments			5,296	5,000	5,000	5,000	5,000
Total	4,863,481	2,092,068	610,064	521,037	552,078	548,869	583,155

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
FUNDED BY							
Capital Appropriation.....			339,694	269,825	207,608	137,221	342,417
Asset Sales			14,300	2,000	2,000	2,000	2,000
Commonwealth Grants.....			157,530	194,723	287,832	352,741	187,384
Drawdowns from the Holding Account.....			42,274	42,979	46,907	46,907	46,907
Internal Funds and Balances.....			55,766	11,510	7,731	10,000	4,447
Other			500	-	-	-	-
Total Funding			610,064	521,037	552,078	548,869	583,155

FINANCIAL STATEMENTS

Income Statement

Expenses

The Total Cost of Services in 2010-11 shows a decrease from 2009-10 Estimated Actual. The majority of this change is attributable to a decrease in Services and Contracts expense arising from reduced works on major projects such as the Mandurah Entrance Road and the Lancelin to Cervantes Stage 2, which are nearing completion. Capitalised expenditure is transferred to the Balance Sheet via Extraordinary Items in the Income Statement.

Income

Total Cost of Services includes retired non-current fixed assets expense and income/expenditure relating to non-current fixed assets transferred from/to local authorities. This accounts for the difference between the figure in the Income Statement and that shown in both the Appropriations, Expenses and Cash Assets and the Services Summary tables.

The reduction in Income between 2009-10 Estimated Actual and 2010-11 Budget Target is mainly due to the reduction in expected road asset transfers from Local Government to Main Roads. The 2009-10 Estimated Actual includes the \$252 million transfer of the Mt Magnet-Sandstone-Leinster road asset.

Balance Sheet

Cash resources include a lump sum received from the Commonwealth Government that has been invested until required to fund approved projects. The funds are drawn down progressively throughout the year as required to cover project payments.

The majority of the increase in Equity relates to Asset Revaluations which arise from general revaluations of current road infrastructure and newly capitalised roads.

Cashflow Statement

The reduction in Net Cash Held at the end of the period between 2008-09 Estimated Actual and 2010-11 Budget reflects withdrawals from the Commonwealth funds account.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual ^(b)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	106,927	98,944	100,116	104,881	109,342	109,687	110,626
Grants and subsidies ^(d)	122,884	118,544	145,578	154,694	169,656	177,277	209,574
Supplies and services	988,887	921,356	849,068	711,955	764,298	834,154	884,880
Accommodation	11,577	13,676	13,676	13,796	14,191	14,485	14,843
Depreciation and amortisation	170,012	186,533	186,533	195,416	201,746	210,447	210,447
Other expenses	117,847	59,598	67,565	61,201	53,541	57,324	57,992
TOTAL COST OF SERVICES	1,518,134	1,398,651	1,362,536	1,241,943	1,312,774	1,403,374	1,488,362
Income							
Sale of goods and services	20,605	9,875	9,875	9,501	9,075	9,075	9,075
Grants and subsidies	304,550	256,422	216,610	244,932	339,040	403,200	237,843
Other revenue	181,825	289,230	296,420	64,472	46,893	45,746	45,746
Total Income	506,980	555,617	522,905	318,905	395,008	458,021	292,664
NET COST OF SERVICES	1,011,154	843,034	839,631	923,038	917,766	945,353	1,195,698
INCOME FROM STATE GOVERNMENT							
Service appropriations	505,927	570,801	581,465	551,093	611,059	667,109	694,166
Resources received free of charge	405	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	506,332	570,801	581,465	551,093	611,059	667,109	694,166
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(504,822)	(272,233)	(258,166)	(371,945)	(306,707)	(278,244)	(501,532)
Extraordinary items ^(e)	806,915	649,199	600,243	511,317	540,435	537,006	571,292
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	302,093	376,966	342,077	139,372	233,728	258,762	69,760

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) As of 1 July 2009, responsibility for Office of Road Safety was transferred to Main Roads, as such 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.
- (c) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 1,002, 1,043 and 1,024 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.
- (d) Refer Details of Controlled Grants and Subsidies table below for further information.
- (e) Extraordinary Items - is the total value of road works to be capitalised.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Office of Road Safety.....	21,484	16,000	15,903	18,900	26,000	26,000	26,000
State Road Funds Applied to Road Works on the Local Government Road Network ^{(a) (b) (c)} ...	101,400	122,925	178,411	136,077	143,656	151,277	159,930
TOTAL.....	122,884	138,925	194,314	154,977	169,656	177,277	185,930

- (a) State roads funds in the above table reflect the total funding to be applied to the Local Government road network. Accordingly, the table includes funding directly expended on the local road network by Main Roads and to this extent will not correspond with amounts disclosed in Grants and Subsidies in the Income Statement.
- (b) Yearly expenditures on the local road authority reflect the increased funding that results from higher Motor Vehicle Licence Fee collections.
- (c) Funding allocations included in the table for 2010-11, 2011-12, 2012-13 and 2013-14 assumes the conditions within the current Local Government agreement continues beyond the 30 June 2010 expiry.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual ^(b)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	265,831	107,994	209,394	193,690	207,378	183,648	159,185
Restricted cash.....	3,206	1,225	3,245	3,309	3,298	3,310	3,322
Holding account receivables.....	42,274	42,979	43,002	46,930	46,930	46,930	46,930
Receivables	77,018	29,567	74,773	68,755	66,794	66,111	65,422
Other.....	30,495	14,518	27,511	25,555	25,555	25,555	25,555
Assets held for sale.....	-	13,500	-	-	-	-	-
Total current assets.....	418,824	209,783	357,925	338,239	349,955	325,554	300,414
NON-CURRENT ASSETS							
Holding account receivables.....	946,675	1,028,147	1,041,934	1,139,767	1,241,280	1,351,494	1,461,708
Property, plant and equipment.....	37,312,886	38,705,927	38,854,544	40,241,612	41,644,808	43,104,736	44,581,591
Intangibles	2,467	640	2,357	2,457	2,387	2,417	2,447
Restricted cash.....	22	22	22	22	22	22	22
Other.....	83,345	72,483	82,145	80,345	78,545	76,745	74,945
Total non-current assets	38,345,395	39,807,219	39,981,002	41,464,203	42,967,042	44,535,414	46,120,713
TOTAL ASSETS.....	38,764,219	40,017,002	40,338,927	41,802,442	43,316,997	44,860,968	46,421,127
CURRENT LIABILITIES							
Employee provisions	29,667	27,342	29,666	29,666	29,666	29,666	29,666
Payables.....	85,715	42,277	83,696	79,626	79,917	80,976	82,029
Other.....	162,048	112,942	158,544	151,150	151,580	153,479	155,378
Total current liabilities	277,430	182,561	271,906	260,442	261,163	264,121	267,073
NON-CURRENT LIABILITIES							
Employee provisions	4,546	3,543	4,419	4,419	4,419	4,419	4,419
Borrowings	30,766	25,766	25,766	20,766	15,766	10,766	5,766
Other.....	655	587	655	655	655	655	655
Total non-current liabilities	35,967	29,896	30,840	25,840	20,840	15,840	10,840
TOTAL LIABILITIES	313,397	212,457	302,746	286,282	282,003	279,961	277,913
EQUITY							
Contributed equity.....	2,338,460	2,742,257	2,678,133	2,947,958	3,155,566	3,292,787	3,635,204
Accumulated surplus/(deficit)	10,555,709	10,845,326	10,897,786	11,037,158	11,270,886	11,529,648	11,599,408
Reserves	25,557,160	26,221,482	26,460,262	27,531,044	28,608,542	29,758,572	30,908,602
Total equity.....	38,451,329	39,809,065	40,036,181	41,516,160	43,034,994	44,581,007	46,143,214
TOTAL LIABILITIES AND EQUITY	38,764,726	40,021,522	40,338,927	41,802,442	43,316,997	44,860,968	46,421,127

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As of 1 July 2009, responsibility for Office of Road Safety was transferred to Main Roads, as such 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual ^(b)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	363,001	432,540	443,204	406,353	462,639	509,988	537,045
Capital appropriation	433,013	353,838	339,694	269,825	207,608	137,221	342,417
Holding account drawdowns	37,269	42,274	42,274	42,979	46,907	46,907	46,907
Net cash provided by State Government	833,283	828,652	825,172	719,157	717,154	694,116	926,369
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(42,490)	(42,569)	(43,741)	(45,576)	(46,019)	(46,364)	(47,303)
Grants and subsidies	(110,321)	(118,544)	(145,578)	(154,694)	(169,656)	(177,277)	(209,574)
Supplies and services	(288,403)	(351,570)	(326,659)	(289,956)	(302,468)	(373,647)	(372,728)
Accommodation	(7,965)	(9,863)	(11,263)	(11,383)	(11,755)	(12,049)	(12,407)
Other payments	(120,796)	(122,188)	(128,105)	(117,756)	(120,496)	(122,091)	(122,759)
Receipts							
Grants and subsidies	304,550	256,422	216,610	244,932	339,040	403,200	237,843
Sale of goods and services	26,365	13,198	13,198	14,043	11,181	10,017	10,017
GST receipts	103,507	106,537	110,063	98,893	100,081	101,700	101,700
Other receipts	35,463	33,247	29,669	45,737	46,693	45,546	45,546
Net cash from operating activities	(100,090)	(235,330)	(285,806)	(215,760)	(153,399)	(170,965)	(369,665)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(777,930)	(653,724)	(604,768)	(516,037)	(547,078)	(543,869)	(578,155)
Proceeds from sale of non-current assets	13,094	14,300	14,300	2,000	2,000	2,000	2,000
Net cash from investing activities	(764,836)	(639,424)	(590,468)	(514,037)	(545,078)	(541,869)	(576,155)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(6,730)	(5,296)	(5,296)	(5,000)	(5,000)	(5,000)	(5,000)
Net cash from financing activities	(6,730)	(5,296)	(5,296)	(5,000)	(5,000)	(5,000)	(5,000)
NET INCREASE/(DECREASE) IN CASH HELD	(38,373)	(51,398)	(56,398)	(15,640)	13,677	(23,718)	(24,451)
Cash assets at the beginning of the reporting period	307,432	160,639	269,059	212,661	197,021	210,698	186,980
Net cash transferred to/from other agencies	-	-	-	-	-	-	-
Cash assets at the end of the reporting period	269,059	109,241	212,661	197,021	210,698	186,980	162,529

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As of 1 July 2009, responsibility for Office of Road Safety was transferred to Main Roads, as such 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.

PUBLIC TRANSPORT AUTHORITY OF WESTERN AUSTRALIA

PART 7 - MINISTER FOR TRANSPORT; DISABILITY SERVICES

DIVISION 36

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 66 Net amount appropriated to deliver services	647,319	703,369	700,915	753,763	811,464	869,321	919,919
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	387	404	392	400	412	425	437
Total appropriations provided to deliver services	647,706	703,773	701,307	754,163	811,876	869,746	920,356
CAPITAL							
Item 140 Capital Appropriation.....	84,681	58,501	58,541	88,721	121,929	169,239	92,458
TOTAL APPROPRIATIONS	732,387	762,274	759,848	842,884	933,805	1,038,985	1,012,814
EXPENSES							
Total Cost of Services	839,818	866,141	881,559	929,594	987,927	1,045,896	1,096,887
Net Cost of Services ^(a)	652,420	697,315	697,379	724,951	808,866	866,553	905,582
CASH ASSETS ^(b)	61,237	36,955	50,195	70,908	64,734	43,566	43,568

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Bus Security Program.....	155	2,540	2,621	2,724	2,829
Disability Accessible Bus Stops in the Metropolitan Area.....	1,594	3,314	3,478	3,650	5,709
Improvements to the Perth Central Area Transit (CAT) Service.....	-	2,400	2,400	2,400	2,400
Oakajee Rail and Karara Rail Projects	-	1,288	1,017	781	784
Perth City Link - Transport	168	1,539	2,895	8,095	16,801
Royalties for Regions - Orange School Bus Initiatives	-	3,296	2,619	2,273	2,692
Transwa: Prospector Maintenance Program.....	-	2,800	1,200	1,200	1,200

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Accessible, reliable and safe public transport system.	1. Metropolitan and Regional Passenger Services 2. Country Passenger Rail and Road Coach Services 3. Regional School Bus Services
	Protection of the long-term functionality of the rail corridor and railway infrastructure.	4. Rail Corridor and Residual Freight Issues Management

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Metropolitan and Regional Passenger Services.....	667,278	689,928	700,556	737,128	791,216	840,850	884,585
2. Country Passenger Rail and Road Coach Services.....	49,236	48,724	47,500	50,143	49,624	50,387	51,000
3. Regional School Bus Services.....	96,196	100,643	100,390	110,680	115,450	121,203	126,571
4. Rail Corridor and Residual Freight Issues Management.....	27,108	26,846	33,113	31,643	31,637	33,456	34,731
Total Cost of Services.....	839,818	866,141	881,559	929,594	987,927	1,045,896	1,096,887

Significant Issues Impacting the Agency

- Perth has one of the world's highest levels of car ownership, this inevitably places heavy demands on road infrastructure causing congestion during peak periods. The community is increasingly aware of the likely impact of 'peak oil', resulting in inevitable rises in domestic fuel costs and the adverse environmental, social and health impacts of high car usage. Engaging and involving the community in the importance of mass public transit and the role of public transport systems and its future development will optimise the use of public transport.
- Perth already has a very successful public transport system. Over the past decade, there has been 60.6 per cent growth in usage to nearly 470,000 current total boardings per average weekday. This has been a result of population growth and an increase in the proportion of trips made by public transport. As Perth rapidly moves from its current population of around 1.6 million to a greater metropolitan area of 2.2 million people projected in 2031, the demand for public transport from population growth, worsening congestion on major roads and a predicted escalation in fuel prices is expected to significantly increase and needs to be strategically examined and planned. A 20 year public transport plan is being developed to identify areas for further investment in high volume 'mass transit' services, especially those linking the Central Business District and the major new centres of activity, for example the evaluation of public transport options, including rail services to service the Ellenbrook community.

- Accessible and reliable public transport is important in enhancing the quality of life and wellbeing for Western Australia's growing population, and is of particular significance as the population ages and for people with disabilities, their families and carers. A free travel period for seniors and pensioners on weekdays and all weekend has been implemented. Approximately 7 million free trips were taken under the scheme in the first 12 months on the Transperth system. In March 2010, there were approximately 24,000 trips being taken each weekday. Accessible transport infrastructure and facilities are being enhanced to meet community needs, and park and ride facilities on the Joondalup and Mandurah lines are being expanded by 3,000 car bays in accord with Government's Better Transport System strategy, with a total of 1,739 car bays expected to be completed by 30 June 2010.
- Regional public transport services are essential to ensure regional strength and vibrancy. Access to fairly priced public transport services that link communities and provide access to health services and employment opportunities, including transport to schools, is essential and is delivered through a network of regional town and inter town services, country coach and rail services and school bus services.
- The rail corridor provides opportunities to improve access to ports and inter-modal facilities contributing to increases in rail haulage of freight. New opportunities to improve the export of freight from the Mid West region has resulted in the Authority working closely with other Government agencies and the private sector to progress new rail lines and rail facilities associated with the Oakajee Rail Development and mining activities around Karara. In areas such as Fremantle, Kwinana and Kewdale, the Authority is working with the private sector and other Government agencies to increase rail corridor utilisation.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Accessible, reliable and safe public transport system:					
Use of public transport - passengers per service kilometre:					
Metropolitan Bus Services	1.41	1.43	1.43	1.43	
Metropolitan Train Services	3.77	3.46	4.02	3.85	1
Metropolitan Ferry Services	14.01	13.78	14.16	14.16	
Regional Bus Services.....	0.848	0.853	0.872	0.872	
Country Passenger Rail Services.....	0.271	0.270	0.240	0.230	
Country Passenger Road Coach Services.....	0.069	0.070	0.060	0.070	
Accessible Public Transport:					
The proportion of street addresses within the Perth Public Transport Area which are within 500 metres of a Transperth stop providing an acceptable level of service					
	81.1%	81.0%	81.0%	81.0%	
Metropolitan and regional passenger services reliability:					
Bus services within four minutes of scheduled time	84.50%	85.0%	85.0%	85.0%	
Train arriving within four minutes of scheduled time	94.72%	95.0%	96.0%	95.0%	
Ferries arriving within three minutes of scheduled time.....	98.39%	98.0%	98.0%	98.0%	
Country passenger rail and road coach services reliability:					
Prospector arriving within 15 minutes of scheduled time.....	77%	90%	77%	90%	2
Australind arriving within 10 minutes of scheduled time.....	82%	90%	97%	90%	
MerredinLink arriving within 10 minutes of scheduled time	83%	95%	89%	95%	
AvonLink arriving within 10 minutes of scheduled time	99%	95%	98%	95%	
Road Coaches arriving within 10 minutes of scheduled time.....	95%	95%	97%	95%	
Regional school bus services reliability:					
Drop off no less than 10 minutes before the school starts and pick up within 10 minutes of school ending.....					
	97%	97%	97%	97%	
Level of overall customer satisfaction - customer satisfaction index:					
Metropolitan Bus Services	83%	80%	83%	83%	
Metropolitan Train Services	89%	92%	89%	90%	
Metropolitan Ferry Services	96%	98%	98%	98%	

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Country Passenger Rail and Road Coach Services.....	92%	92%	92%	92%	
Customer perception of safety - independent external surveys:					
Train station - Daytime	97%	96%	96%	96%	
On-board train - Daytime	98%	97%	97%	97%	
Train station - Night-time.....	66%	65%	65%	65%	
On-board train - Night-time	76%	75%	75%	75%	
Bus station - Daytime.....	97%	95%	97%	97%	
On-board bus - Daytime	98%	99%	98%	98%	
Bus station - Night-time	68%	65%	68%	68%	
On-board bus - Night-time	82%	80%	82%	82%	
Level of notifiable safety occurrences - notifiable occurrences:					
Category A Occurrences per million passenger boardings	0.16	0.34	0.22	0.25	3
Category A Occurrences per million train kilometres	0.58	1.11	0.85	0.90	3
Category B Occurrences per million passenger boardings	9.22	9.32	8.80	9.00	
Category B Occurrences per million train kilometres	32.73	30.50	32.80	32.80	
Regional school bus services: notifiable occurrences (accidents) reported each school year					
	14	13	14	13	
Outcome: Protection of the long-term functionality of the rail corridor and railway infrastructure:					
Number of lease breaches.....	Nil	Nil	Nil	Nil	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The 2009-10 Budget was set at 16.0 million train service kilometres. Following service revisions in June 2009, the estimate for 2009-10 was reduced to 13.8 million, and to 14.6 million for 2010-11.
2. The 2010-11 Budget Target (90 per cent) is higher than the 2009-10 Estimated Actual (77 per cent) due to speed restrictions, delays at crossings, availability of drivers and track repairs in 2009-10.
3. Category A incidents are influenced by deaths on the system beyond the Authority's control.

Services and Key Efficiency Indicators

1: Metropolitan and Regional Passenger Services

Provision of customer focused, safe and cost effective passenger transport to the metropolitan area and regional towns.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	667,278	689,928	700,556	737,128	
Less Income.....	153,421	142,811	157,624	177,291	1
Net Cost of Service	513,857	547,117	542,932	559,837	
Employees (Full Time Equivalents)	1,172	1,277	1,188	1,275	
Efficiency Indicators					
Average Cost per Passenger Kilometre:					
- Transperth Bus Operations.....	\$0.63	\$0.63	\$0.76	\$0.81	2
- Transperth Train Operations	\$0.47	\$0.46	\$0.42	\$0.43	
- Transperth Ferry Operations	\$0.93	\$1.24	\$1.05	\$1.15	
Average Cost per 1,000 Place Kilometres:					
- Regional Bus Services.....	\$79.88	\$74.62	\$83.86	\$78.33	3

Explanation of Significant Movements

(Notes)

1. The increase in income in 2010-11 is mainly due to the contribution of \$24.8 million from the City of Perth for the Perth City Link - Transport project.
2. The increase in cost per passenger kilometre between the 2009-10 Budget and 2009-10 Estimated Actual is due to the revised calculation of the average passenger trip length from 7.7 kilometres to 6.5 kilometres in 2009-10.
3. The 12.4 per cent variance in the 2009-10 Estimated Actual compared to the 2009-10 Budget is mainly due to implementation of SmartRider in Busselton and the refurbishment of buses and the depot in Geraldton.

2: Country Passenger Rail and Road Coach Services

Provision of customer focused, safe and cost effective passenger transport to regional communities.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	49,236	48,724	47,500	50,143	
Less Income.....	10,173	11,400	10,668	10,668	
Net Cost of Service	39,063	37,324	36,832	39,475	
Employees (Full Time Equivalents)	117	125	134	134	
Efficiency Indicators					
Average Cost per Passenger Kilometre:					
- Transwa Rail	\$0.38	\$0.41	\$0.45	\$0.48	1
- Transwa Road Coaches	\$0.22	\$0.22	\$0.23	\$0.24	1

Explanation of Significant Movements

(Notes)

- The increase in 2009-10 Estimated Actual cost per passenger kilometre for Transwa rail and road coaches compared to the 2009-10 Budget, is due to lower than expected patronage levels.

3: Regional School Bus Services

Provision of regional school bus transport to Western Australian school students.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 96,196	\$'000 100,643	\$'000 100,390	\$'000 110,680	1
Less Income.....	2,449	1,680	1,680	1,680	
Net Cost of Service	93,747	98,963	98,710	109,000	
Employees (Full Time Equivalents)	38	40	41	41	
Efficiency Indicators					
Average Cost per Contracted Kilometre:					
- School Bus Services.....	\$3.27	\$3.39	\$3.30	\$3.56	

Explanation of Significant Movements

(Notes)

- The increase to the 2010-11 Budget is mainly due to the implementation of seatbelts, air-conditioning and automatic transmission in new school buses.

4: Rail Corridor and Residual Freight Issues Management

Managing the rail freight corridor and infrastructure leased to the private sector and associated freight transport issues.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 27,108	\$'000 26,846	\$'000 33,113	\$'000 31,643	1
Less Income.....	21,355	12,935	14,208	15,004	
Net Cost of Service	5,753	13,911	18,905	16,639	
Employees (Full Time Equivalents)	18	21	19	24	
Efficiency Indicators					
Total Cost of Managing the Rail Freight Corridor and Residual Freight Issues ^(a)	\$27,108,000	\$26,846,000	\$33,113,000	\$31,643,000	

- (a) Under the terms and conditions of the Railway Infrastructure Lease, an independent inspection of the railway infrastructure is carried out every five years.

Explanation of Significant Movements

(Notes)

- The difference between the 2009-10 Budget and the 2009-10 Estimated Actual is mainly due to the transfer payment to the Department of Transport for the Grain Freight Network Rescue - Transitional Assistance Package.

ASSET INVESTMENT PROGRAM

The Authority's planned asset investment program from 2010-11 to 2013-14 is \$1.1 billion with \$222.7 million estimated to be expended in 2010-11.

Key projects contained within the asset investment program over the four year period from 2010-11 to 2013-14 include:

- Perth City Link - Transport project:
 - will deliver the sinking of the Fremantle railway line between Perth Station and Milligan Street and the construction of a new underground Wellington Street Bus Station over six years at a total cost of \$609.3 million;
 - consists of a railway tunnel for the Fremantle line, extension of the Joondalup line tunnel, demolition of the western pedestrian overpass and platform modifications to Perth Station and construction of a new pedestrian connection with the Perth underground platforms as well as demolition of the existing Wellington Street Bus station and construction of a new underground bus station with dedicated connections to Milligan Street and the James Street bus bridge;
 - during 2010-11, a competitive alliance procurement process for the rail works will commence and forward works along with relocation of services and other preparatory work prior to the lowering of the railway line will also be completed. The estimated cost of this work is \$30.6 million in 2010-11; and
 - the infrastructure changes will create the opportunity for the East Perth Redevelopment Authority to deliver urban renewal with the development of a new town square, residential and commercial buildings and the provision of pedestrian and road links between the City and Northbridge.
- Extension of the Northern Suburbs Railway to Butler:
 - construction of the 7.5 kilometre extension of the Northern Suburbs Railway from Clarkson to Butler is due to commence in 2010-11, for completion in 2014-15, and at an estimated cost of \$240.7 million; and
 - the extension includes a new station at Butler with park and ride and bus transfer facilities, three road bridges, 7.5 kilometres of dual track railway with associated signals, communications and overhead power equipment, together with alterations to the Nowergup depot.
- Parking Facilities Program:
 - the Better Transport System Project will deliver 3,000 car bays over the life of the program at a total cost of \$51 million. In 2010-11, 1,000 car bays are planned to be delivered at Stirling, Warwick, Kwinana, Cockburn (Stage 2) and Currabine stations. The program will be completed by 2012-13.
- Rail Stations Program:
 - \$12.7 million in 2010-11 for the Building Better Stations program, which includes the continuation of the upgrade of the Armadale station car park, heritage restoration works at the Fremantle station, and upgrades and improvements at Maddington and Edgewater stations; and
 - upgrading facilities to meet accessibility requirements for people with disabilities at a cost of \$5.9 million in 2010-11 as part of the \$39.5 million total project cost.
- Rail Infrastructure Program:
 - \$6.7 million in 2010-11 for the continuation of the concrete re-sleepering program for the metropolitan rail system, including the completion of the re-sleepering from Claisebrook to the Perth Station and commencement of re-sleepering at Cottesloe, North Fremantle and Fremantle Stations;
 - installation of a High Voltage Compensator System at Summers St Substation to improve the technical performance of the substation at a total cost of \$4.4 million;
 - remedial works to Goongoonup Rail Bridge; and
 - the delivery of a Track Recording system that will provide the Authority with more timely and improved information on track geometry, track irregularity and train - rail contact and provide safe and acceptable passenger ride conditions.

- Railcar Program:
 - delivery of the final three of the 15 railcar sets in 2010-11; and
 - \$7.7 million over four years for mechanical upgrades to the series 'A' railcar units.
- Bus Infrastructure Program:
 - completion of the redevelopment of the Karrinyup bus depot including the provision of Compressed Natural Gas (CNG) refuelling capacity;
 - completion of the James Street Bus Bridge to improve access to Wellington Street Bus station;
 - completion of the major upgrade of Mirrabooka Bus Station at a total cost of \$5 million; and
 - provision has been made for land and facilities acquisition of metropolitan and regional bus depots.
- Bus Replacement Program:
 - a combined \$52.3 million will be spent in 2010-11 on bus replacement including the metropolitan bus acquisition program (65 CNG buses), 15 accessible buses to regional town bus fleets and continuation of the acquisition of regular passenger transport fleet in the southwest of the State. The forward estimates provide for the continuation of the Transperth metropolitan bus replacement program from 2011-12 at a total cost of \$521.4 million.
- Common Infrastructure Program:
 - commissioning of new Closed Circuit Television System Central Monitoring Facility.
- Freight Program:
 - completion of supporting infrastructure at the Kewdale Freight Terminal; and
 - provision of \$13.5 million for the re-sleeping of the Avon to Albany Grain line.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Bus Infrastructure Program	65,556	34,537	8,360	11,839	8,000	6,280	4,900
Bus Replacement Program	479,690	396,186	56,231	47,898	9,200	4,200	3,399
Common Infrastructure Program	26,143	5,959	4,204	5,984	1,700	1,760	1,770
Extension of the Northern Suburbs Railway to Butler	240,730	1,860	1,860	22,668	38,822	82,971	73,597
Freight Program	19,040	18,713	11,284	327	-	-	-
Operational Business Support Systems Program	73,255	6,233	1,929	8,890	5,499	4,629	12,399
Parking Facilities Program	51,022	22,161	17,000	12,111	11,750	5,000	-
Perth City Link - Transport	609,269	2,650	2,650	30,585	68,937	190,108	84,488
Rail Infrastructure Program	179,848	63,513	21,824	31,482	11,340	13,521	11,987
Rail Stations Program	75,896	9,959	3,936	18,376	7,800	11,648	13,235
Railcar Program	201,277	170,376	38,710	6,610	1,307	2,045	2,956
COMPLETED WORKS							
Bus Infrastructure Program	1,100	1,100	100	-	-	-	-
Common Infrastructure Program	3,500	3,500	1,078	-	-	-	-
Ferry Replacement Program	1,400	1,400	61	-	-	-	-
New MetroRail Project	1,725,056	1,725,056	940	-	-	-	-
Operational Business Support Systems Program	11,789	11,789	2,626	-	-	-	-
Rail Infrastructure Program	25,583	25,583	1,676	-	-	-	-
Rail Stations Program	38,773	38,773	1,932	-	-	-	-
NEW WORKS							
Bus Infrastructure Program	9,871	-	-	6,406	3,465	-	-
Bus Replacement Program	525,811	-	-	4,407	41,454	43,527	45,703
Freight Program	13,502	-	-	13,502	-	-	-
Parking Facilities Program	8,345	-	-	400	2,615	2,000	2,000
Rail Infrastructure Program	5,229	-	-	286	4,116	400	427
Rail Stations Program	28,652	-	-	965	3,922	5,813	6,385
Total Cost of Asset Investment Program	4,420,337	2,539,348	176,401	222,736	219,927	373,902	263,246
Loan and Other Repayments			65,024	55,190	61,105	67,007	75,018
Total	4,420,337	2,539,348	241,425	277,926	281,032	440,909	338,264

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
FUNDED BY							
Capital Appropriation.....			58,541	88,721	121,929	169,239	92,458
Borrowings.....			170,780	169,876	111,312	206,975	188,105
Drawdowns from the Holding Account.....			-	-	41,454	43,527	45,703
Internal Funds and Balances.....			11,112	18,879	6,337	21,168	11,998
Other			992	450	-	-	-
Total Funding			241,425	277,926	281,032	440,909	338,264

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement identifies an estimated increase in the 2010-11 Total Cost of Services of \$48 million when compared to the 2009-10 Estimated Actual. This increase is mainly attributable to the increases in:

- costs identified in Major Spending Changes table (\$15.3 million);
- payments under metropolitan bus contracts (\$16.6 million); and
- interest costs reflecting the increase in borrowings for asset investment (\$13.7 million).

Income

Total income is estimated to be \$204.6 million for 2010-11. This represents an increase for all services of \$20.5 million compared to 2009-10 Estimated Actual. The increase is mainly attributable to revenue in 2010-11 from the City of Perth to reflect the City's contribution to the Perth City Link - Transport project (\$24.8 million).

Balance Sheet

The Authority's total net asset position (total equity) is expected to increase by \$121.2 million (3.6 per cent) between the 2009-10 Estimated Actual and the 2010-11 Budget. This reflects a projected increase in total assets of \$230.4 million (4.8 per cent) and an increase in total liabilities of \$109.2 million (7.2 per cent) over the same period. The expected increase in assets is attributable to increased:

- holding account receivables for approved future asset replacement (\$169.4 million);
- property, plant and equipment (\$83.5 million); and
- cash at bank holdings for future asset investment (\$20.7 million).

The increase in liabilities is mainly attributable to the estimated net increase in borrowings to fund the asset investment program (\$114.7 million).

Cashflow Statement

The 2010-11 estimated closing cash assets balance of \$70.9 million represents an increase of \$20.7 million in comparison to the 2009-10 Estimated Actual. The increase is attributable to the receipt of funding from the City of Perth for works on the Perth City Link - Transport project over the next two years.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	110,226	126,985	127,655	132,254	138,603	142,622	145,585
Grants and subsidies ^(c)	313,609	325,190	334,195	356,142	376,532	396,677	421,285
Supplies and services	176,471	152,595	158,038	158,319	171,756	191,345	198,489
Accommodation	15,246	24,381	24,381	27,400	28,744	29,582	29,582
Depreciation and amortisation	156,128	165,407	162,307	169,379	170,439	176,294	181,890
Other expenses	68,138	71,583	74,983	86,100	101,853	109,376	120,056
TOTAL COST OF SERVICES	839,818	866,141	881,559	929,594	987,927	1,045,896	1,096,887
Income							
Sale of goods and services	138,486	133,652	135,874	137,114	137,106	137,578	137,578
Regulatory fees and fines	2,351	-	-	-	-	-	-
Grants and subsidies	12,008	11,258	15,750	40,395	13,895	13,278	25,278
Other revenue	34,553	23,916	32,556	27,134	28,060	28,487	28,449
Total Income	187,398	168,826	184,180	204,643	179,061	179,343	191,305
NET COST OF SERVICES	652,420	697,315	697,379	724,951	808,866	866,553	905,582
INCOME FROM STATE GOVERNMENT							
Service appropriations	647,706	703,773	701,307	754,163	811,876	869,746	920,356
Resources received free of charge	710	-	-	-	-	-	-
Royalties for regions fund ^(d)	-	-	-	3,296	2,619	2,273	2,692
TOTAL INCOME FROM STATE GOVERNMENT	648,416	703,773	701,307	757,459	814,495	872,019	923,048
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(4,004)	6,458	3,928	32,508	5,629	5,466	17,466
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(4,004)	6,458	3,928	32,508	5,629	5,466	17,466

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 1,345, 1,382 and 1,474 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$3.3 million (2010-11), \$2.6 million (2011-12), \$2.3 million (2012-13), and \$2.7 million (2013-14).

Details of Controlled Grants and Subsidies

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Local Government	16,768	250	250	250	250	-	-
Metropolitan Services:							
Bus Operators	195,443	214,550	216,187	235,203	250,558	263,929	282,018
Ferry Services	-	639	698	704	741	776	807
Rail Corridor and Freight Issues Management	-	-	5,169	-	-	-	-
Regional Bus Services	14,333	14,333	15,995	16,161	17,233	18,153	19,482
Regional School Bus Services:							
School Bus Services	82,077	88,847	89,290	96,920	100,533	106,278	111,136
Student Fare Concessions	4,988	6,571	6,606	6,904	7,217	7,541	7,842
TOTAL	313,609	325,190	334,195	356,142	376,532	396,677	421,285

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	61,237	36,955	50,195	70,908	64,734	43,566	43,568
Receivables	17,201	18,811	17,201	17,201	17,201	17,201	17,201
Other.....	21,049	14,937	21,049	21,049	21,049	21,049	21,049
Total current assets.....	99,487	70,703	88,445	109,158	102,984	81,816	81,818
NON-CURRENT ASSETS							
Holding account receivables.....	578,793	745,085	741,100	910,479	1,039,464	1,172,231	1,308,418
Property, plant and equipment.....	3,849,711	3,856,054	3,953,178	4,036,657	4,092,056	4,289,664	4,371,020
Intangibles	694	109	672	671	671	671	671
Other.....	158,082	149,858	66,131	23,010	17,099	17,099	17,099
Total non-current assets	4,587,280	4,751,106	4,761,081	4,970,817	5,149,290	5,479,665	5,697,208
TOTAL ASSETS.....	4,686,767	4,821,809	4,849,526	5,079,975	5,252,274	5,561,481	5,779,026
CURRENT LIABILITIES							
Employee provisions	18,362	16,091	18,362	18,362	18,362	18,362	18,362
Payables.....	53,802	59,578	53,802	53,802	53,802	53,802	53,802
Other.....	98,198	38,813	98,201	98,177	98,177	98,177	98,177
Total current liabilities	170,362	114,482	170,365	170,341	170,341	170,341	170,341
NON-CURRENT LIABILITIES							
Employee provisions	5,794	5,185	5,794	5,794	5,794	5,794	5,794
Borrowings	1,016,747	1,177,116	1,122,500	1,237,210	1,287,417	1,427,385	1,540,472
Other.....	221,184	215,595	215,718	210,252	204,786	199,320	193,854
Total non-current liabilities	1,243,725	1,397,896	1,344,012	1,453,256	1,497,997	1,632,499	1,740,120
TOTAL LIABILITIES	1,414,087	1,512,378	1,514,377	1,623,597	1,668,338	1,802,840	1,910,461
EQUITY							
Contributed equity.....	2,358,397	2,416,898	2,416,938	2,505,659	2,627,588	2,796,827	2,889,285
Accumulated surplus/(deficit)	94,167	97,644	98,095	130,603	136,232	141,698	159,164
Reserves	820,116	794,889	820,116	820,116	820,116	820,116	820,116
Total equity.....	3,272,680	3,309,431	3,335,149	3,456,378	3,583,936	3,758,641	3,868,565
TOTAL LIABILITIES AND EQUITY	4,686,767	4,821,809	4,849,526	5,079,975	5,252,274	5,561,481	5,779,026

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	498,727	538,366	539,000	584,784	641,437	693,452	738,466
Capital appropriation	84,681	58,501	58,541	88,721	121,929	169,239	92,458
Holding account drawdowns	1,000	-	-	-	41,454	43,527	45,703
Royalties for regions fund ^(b)	-	-	-	3,296	2,619	2,273	2,692
Net cash provided by State Government	584,408	596,867	597,541	676,801	807,439	908,491	879,319
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(109,235)	(126,985)	(127,655)	(132,254)	(138,603)	(142,622)	(145,585)
Grants and subsidies	(301,191)	(325,190)	(334,195)	(356,142)	(376,532)	(396,677)	(421,285)
Supplies and services	(177,821)	(152,596)	(158,039)	(158,320)	(171,330)	(190,916)	(198,060)
Accommodation	(14,999)	(24,381)	(24,381)	(27,400)	(29,191)	(30,032)	(30,032)
Other payments	(142,525)	(131,441)	(132,241)	(145,958)	(161,691)	(169,214)	(179,894)
Receipts							
Regulatory fees and fines	2,486	-	-	-	-	-	-
Grants and subsidies	11,812	11,258	15,750	40,395	13,895	13,278	25,278
Sale of goods and services	140,872	133,652	135,874	137,114	137,106	137,578	137,578
GST receipts	75,278	59,859	59,859	59,859	59,859	59,859	59,859
Other receipts	26,649	18,450	27,090	21,668	22,594	23,021	22,983
Net cash from operating activities	(488,674)	(537,374)	(537,938)	(561,038)	(643,893)	(695,725)	(729,158)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(263,170)	(207,808)	(176,401)	(222,736)	(219,927)	(373,902)	(263,246)
Proceeds from sale of non-current assets	912	-	-	13,000	-	-	-
Net cash from investing activities	(262,258)	(207,808)	(176,401)	(209,736)	(219,927)	(373,902)	(263,246)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(236,569)	(50,861)	(65,024)	(55,190)	(61,105)	(67,007)	(75,018)
Proceeds from borrowings	409,728	186,026	170,780	169,876	111,312	206,975	188,105
Net cash from financing activities	173,159	135,165	105,756	114,686	50,207	139,968	113,087
NET INCREASE/(DECREASE) IN CASH HELD	6,635	(13,150)	(11,042)	20,713	(6,174)	(21,168)	2
Cash assets at the beginning of the reporting period	54,602	50,105	61,237	50,195	70,908	64,734	43,566
Cash assets at the end of the reporting period	61,237	36,955	50,195	70,908	64,734	43,566	43,568

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$3.3 million (2010-11), \$2.6 million (2011-12), \$2.3 million (2012-13), and \$2.7 million (2013-14).

ALBANY PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's 2010-11 asset investment program of \$2.0 million includes \$750,000 for ongoing minor works and \$250,000 for the replacement of motor vehicles. In addition, \$1.0 million will be spent on a rail dump hopper for the biomass fuel pellet industry, which will provide for greater rail efficiencies.

In 2011-12 it is anticipated that the pilot boat will need to be replaced at an estimated cost of \$1.8 million.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Minor Works - 2009-10 Program	750	750	750	-	-	-	-
Motor Vehicle Replacement - 2009-10 Program.....	250	250	250	-	-	-	-
Rail Enhancement - Realignment of Princess Royal Drive.....	3,785	3,785	3,785	-	-	-	-
NEW WORKS							
Minor Works							
2010-11 Program	750	-	-	750	-	-	-
2011-12 Program	750	-	-	-	750	-	-
2012-13 Program	750	-	-	-	-	750	-
2013-14 Program	750	-	-	-	-	-	750
Motor Vehicle Replacement							
2010-11 Program	250	-	-	250	-	-	-
2011-12 Program	250	-	-	-	250	-	-
2012-13 Program	250	-	-	-	-	250	-
2013-14 Program	250	-	-	-	-	-	250
Pilot Boat.....	1,800	-	-	-	1,800	-	-
Rail Dump Hopper	1,000	-	-	1,000	-	-	-
Total Cost of Asset Investment Program.....	11,585	4,785	4,785	2,000	2,800	1,000	1,000
FUNDED BY							
Borrowings			-	1,000	1,800	-	-
Internal Funds and Balances.....			4,785	1,000	1,000	1,000	1,000
Total Funding			4,785	2,000	2,800	1,000	1,000

BROOME PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's asset investment program for 2010-11 is \$0.5 million for minor works. Roadworks, emergency services infrastructure and security upgrades are planned to be carried out within this minor works allocation.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Major Port Infrastructure - Jetty Extension	1,623	1,623	212	-	-	-	-
Minor Works - 2009-10 Program	500	500	500	-	-	-	-
NEW WORKS							
Minor Works							
2010-11 Program	525	-	-	525	-	-	-
2011-12 Program	551	-	-	-	551	-	-
2012-13 Program	579	-	-	-	-	579	-
2013-14 Program	579	-	-	-	-	-	579
Total Cost of Asset Investment Program.....	4,357	2,123	712	525	551	579	579
FUNDED BY							
Internal Funds and Balances.....			712	525	551	579	579
Total Funding			712	525	551	579	579

BUNBURY PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's 2010-11 asset investment program allocation of \$4.0 million comprises \$2.6 million to complete the wastewater management project and \$1.4 million for minor works such as replacement of mobile plant, improvements to berth equipment and other civil works, including upgrades to shiploaders.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Infrastructure - Wastewater Management Berth 8.....	4,563	2,000	2,000	2,563	-	-	-
COMPLETED WORKS							
Asset Replacement - Minor Works - 2009-10.....	1,300	1,300	1,300	-	-	-	-
Infrastructure							
Bund Wall Inner Harbour (Noise Management).....	1,500	1,500	1,500	-	-	-	-
Container Facilities (Hardstand).....	2,300	2,300	2,300	-	-	-	-
NEW WORKS							
Asset Replacement							
Minor Works - 2010-11.....	1,400	-	-	1,400	-	-	-
Minor Works - 2011-12.....	1,500	-	-	-	1,500	-	-
Minor Works - 2012-13.....	1,550	-	-	-	-	1,550	-
Minor Works - 2013-14.....	2,400	-	-	-	-	-	2,400
Total Cost of Asset Investment Program.....	16,513	7,100	7,100	3,963	1,500	1,550	2,400
FUNDED BY							
Internal Funds and Balances.....			7,100	3,963	1,500	1,550	2,400
Total Funding			7,100	3,963	1,500	1,550	2,400

DAMPIER PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's asset investment program in 2010-11 will consist of housing, construction of a gangway for the Bulk Liquids Berth, and various minor work projects, including asset replacement of mobile plant and office equipment, and maintenance of the Port's infrastructure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Housing - Dampier/Karratha	3,000	2,000	2,000	1,000	-	-	-
Minor Works	15,591	8,091	2,500	1,500	1,000	2,000	3,000
COMPLETED WORKS							
Gangway for Bulk Liquids Berth	1,500	-	-	1,500	-	-	-
Total Cost of Asset Investment Program.....	20,091	10,091	4,500	4,000	1,000	2,000	3,000
FUNDED BY							
Internal Funds and Balances.....			4,500	4,000	1,000	2,000	3,000
Total Funding			4,500	4,000	1,000	2,000	3,000

ESPERANCE PORT AUTHORITY

ASSET INVESTMENT PROGRAM

A series of minor works projects, including the purchase of a new pilot vessel are planned for 2010-11 as part of the Authority's ongoing program for maintenance and improvement of the Port's infrastructure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Bulk Storage Facility and Shore-Based Crane	24,363	24,363	1,500	-	-	-	-
Iron Ore Circuit Upgrade	3,057	3,057	3,057	-	-	-	-
Minor Works - 2009-10 Program	1,900	1,900	1,900	-	-	-	-
Nickel Concentrate Circuit Upgrade	35,718	35,718	31,000	-	-	-	-
NEW WORKS							
Minor Works							
2010-11 Program	1,900	-	-	1,900	-	-	-
2011-12 Program	3,000	-	-	-	3,000	-	-
2012-13 Program	3,000	-	-	-	-	3,000	-
2013-14 Program	3,000	-	-	-	-	-	3,000
Pilot Vessel	1,000	-	-	1,000	-	-	-
Total Cost of Asset Investment Program.....	76,938	65,038	37,457	2,900	3,000	3,000	3,000
FUNDED BY							
Borrowings			34,057	-	-	-	-
Internal Funds and Balances.....			3,400	2,900	3,000	3,000	3,000
Total Funding			37,457	2,900	3,000	3,000	3,000

FREMANTLE PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's approved asset investment program for 2010-11 to 2013-14 totals \$356.2 million. Major approved projects planned or underway include:

- Dredging and Upgrade of Fremantle Inner Harbour Berths and Channels
 - To enable the Port to meet the ongoing trade needs of the State in relation to container and general cargo trades; a number of berths and facilities in the Inner Harbour, including North Quay berths are in the process of being upgraded.
 - A project is also currently underway to accommodate the larger new generation container ships increasingly expected to come to the Inner Harbour including strengthening berths to accommodate the larger container cranes to handle bigger ships. The average size of container vessels has increased by 75 per cent since the early 1990's and this trend is expected to increase as shipping lines rationalise their fleet to take advantage of the economies of scale and other efficiencies associated with larger vessels.
 - The asset investment program also importantly includes a project for the deepening of the Fremantle Inner Harbour to accommodate these larger vessels. In the absence of this deepening, it is most likely that the larger, deeper draft vessels would have bypassed Fremantle giving rise to substantial extra costs for importers and exporters if there was a need to tranship cargo onto smaller ships.
- Seawall Construction
 - The existing seawall at Rous Head is being extended and backfilled with dredged material from the Inner Harbour deepening project. With long-term growth in container trade expected to continue, this will create an area of additional land to be used to service port related needs arising from the increased trade, including existing uses which will be displaced by planned future expansion of the rail terminal.
- Kwinana Bulk Terminal Infrastructure and Equipment Replacement and Upgrade
 - The project comprises works that will be progressed over a number of years and which are required to facilitate the ongoing import, export and storage of bulk materials. The upgrade includes infrastructure to increase the speed of the unloading process including a new generation unloader, upgrading of conveyors and the future provision of export infrastructure. As well as meeting customer needs, environmental improvements have been given a high priority.
- Fremantle Waterfront Implementation Plan including the Commercial Precinct
 - The objective of this project is to undertake the works and provide the services associated with the developments and land uses identified in the Fremantle Waterfront Masterplan for the western end of Victoria Quay, and particularly to service the needs of the planned commercial precinct. The aim is to create a vibrant, attractive and world-class waterfront that is consistent with the needs of a growing and dynamic working port and complies with port buffer requirements. Additional lease rental revenue is expected as a result of this project.
- Development of Transport Interchange Facilities
 - The development of interchange facilities will be supported at points that have been identified as offering good prospects for rail to compete with road. This aims to help achieve targets for the increased movement of containers by rail to and from the Inner Harbour.
- Land Acquisition at Kwinana Bulk Jetty (KBJ)
 - The Authority plans to acquire land from LandCorp to support activities associated with the growing trade opportunities and expansion of import and export facilities at the KBJ.
- KBJ - Truck Loading Facility and Storage Shed
 - It is planned to construct a truck loading discharge system and storage shed adjacent to the existing conveyor to improve the efficiency of unloading bulk material at KBJ.
- KBJ - Export-Import Infrastructure and Bulk Handling Equipment
 - The projected growth of the export and import of dry bulk commodities at KBJ requires the construction of a jetty extension, new conveyor and bulk loader. An additional unloader is also required to maintain berth utilisation at an acceptable level.

- Land Acquisitions - Kwinana Port Area
 - The anticipated future growth in trade and expansion of facilities in Kwinana requires the Authority to ensure that adequate land in proximity to port facilities is available to support the appropriate infrastructure.
- North Quay (NQ) Rail Terminal Stage 2
 - This project involves extending the NQ Rail Terminal to its ultimate length such that it runs the length of both container terminals. This involves the extension of Port Beach Road to meet Rous Head Road, paving within the rail terminal and the extension of rail tracks within the terminal.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Container Double Stacking on Rail	2,725	212	212	2,513	-	-	-
Inner and Outer Harbour - Security Upgrades	3,603	2,503	505	500	400	100	100
Fremantle Waterfront Project - Commercial Precinct							
Access and Services	3,626	1,426	1,000	2,200	-	-	-
Inner Harbour							
Deepening of the Inner Harbour Stage 1	114,497	42,430	39,765	72,067	-	-	-
Overseas Passenger Terminal	4,000	1,122	700	878	2,000	-	-
Replacement of Trucks	889	48	-	60	265	-	-
North Quay							
Berth Upgrades - Eastern Stage	44,713	43,713	27,397	1,000	-	-	-
Berth Upgrades - Western Stage	80,493	47,637	29,373	32,856	-	-	-
Environmental Improvement Program	3,975	805	100	350	1,470	850	100
Replacement of Medium Voltage Cabling	2,422	1,422	700	1,000	-	-	-
Sewerage Upgrades	1,060	260	260	260	265	275	-
Outer Harbour							
Kwinana Bulk Jetty - Fire Fighting Foam System	3,843	343	-	700	2,800	-	-
Kwinana Bulk Terminal							
Civil and Mechanical Assets Upgrade	3,917	617	533	1,750	650	-	-
Dust Control and Roadworks	1,879	579	-	300	1,000	-	-
Infrastructure and Equipment Replacement and Upgrade	52,174	3,398	1,014	17,510	2,500	4,014	17,052
Upgrade of Conveyor EC03	6,000	1,000	1,000	5,000	-	-	-
Upgrade Rail Infrastructure and Replacement of Other Plant	8,330	330	330	-	3,900	2,450	-
Plant and Equipment							
Mobile Truck Mounted Capstans	450	200	-	-	250	-	-
Replace Specialised Plant	450	250	250	-	200	-	-
Replacement of Navigational Aids	4,181	1,681	200	-	-	-	-
Replacement of Special Purpose Trucks	1,140	670	-	-	-	470	-
Rous Head - Seawall Construction and Rous Head							
Extension - 2nd Stage	37,732	25,985	22,469	11,747	-	-	-
Victoria Quay							
Fremantle Waterfront Implementation Plan	15,000	400	31	-	4,600	5,000	5,000
Upgrade Ferry Passenger Facilities and Public Amenities	2,457	957	762	1,500	-	-	-
COMPLETED WORKS							
Cathodic Protection Installation	4,045	4,045	1,417	-	-	-	-
Inner and Outer Harbour - Upgrade of Electrical Metering System							
250	250	250	-	-	-	-	-
Minor Works - Miscellaneous Minor Works							
2009-10 Program	1,250	1,250	1,250	-	-	-	-
North Quay - Land Acquisitions	9,086	9,086	319	-	-	-	-
Outer Harbour - Kwinana Bulk Jetty - Control Systems							
Upgrade	461	461	214	-	-	-	-
Plant and Equipment - Replace Forklift Trucks	280	280	280	-	-	-	-
Rous Head - Purchase of Seabed	200	200	200	-	-	-	-
Victoria Quay - Berths E to H Upgrade of Bollards	400	400	400	-	-	-	-
NEW WORKS							
Inner Harbour							
Dredging Berth 11 and 12	17,000	-	-	-	-	-	1,000
Replacement of Mechanical Plant	900	-	-	-	-	-	200
Victoria Quay and North Quay - Upgrade of Wharf Access Walkways							
1,000	-	-	500	500	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Minor Works							
Miscellaneous Minor Works - 2010-11 Program	550	-	-	550	-	-	-
Miscellaneous Minor Works - 2011-12 Program	1,500	-	-	-	1,500	-	-
Miscellaneous Minor Works - 2012-13 Program	1,750	-	-	-	-	1,750	-
Miscellaneous Minor Works - 2013-14 Program	2,000	-	-	-	-	-	2,000
North Quay							
Land Acquisition	3,729	-	-	-	-	729	3,000
Land Acquisitions North Quay	10,000	-	-	-	-	-	10,000
Rail Terminal Stage 2	19,428	-	-	-	5,000	14,428	-
Outer Harbour							
Kwinana Bulk Jetty							
Bulk Handling Equipment	32,815	-	-	-	540	1,120	10,920
Export-Import Infrastructure Phase 2	15,000	-	-	-	-	500	1,000
Export-Import Infrastructure	59,983	-	-	-	536	1,108	8,684
Land Acquisition Kwinana Bulk Jetty Lot 13	9,000	-	-	-	1,000	8,000	-
New Rail Link (Second Spur Line)	500	-	-	-	500	-	-
Replace/Upgrade Transformer and Switchgear	400	-	-	-	150	150	100
Truck Loading Facility and Storage Shed Lot 13	14,000	-	-	-	1,000	13,000	-
Kwinana Bulk Terminal							
Undercover Storage	13,429	-	-	-	-	367	3,000
Upgrade of Export Infrastructure	25,000	-	-	-	-	-	15,000
Land Acquisitions Kwinana Port Area	50,000	-	-	-	-	-	10,000
Plant and Equipment - Replace Floating Plant	14,500	-	-	-	3,500	-	4,000
Transport Interchange Facilities	10,000	-	-	3,000	2,000	5,000	-
Victoria Quay							
Berth D - Fendering	950	-	-	950	-	-	-
Berth E - Upgrade Fendering	3,000	-	-	3,000	-	-	-
Motor Vehicle Decking	3,900	-	-	-	-	-	3,900
Motor Vehicle Decking Stage 2	3,900	-	-	-	-	-	3,900
Slipway Area - Provision of Services	776	-	-	-	-	382	394
Upgrade Public Amenities	450	-	-	-	-	450	-
Total Cost of Asset Investment Program	730,988	193,960	130,931	160,191	36,526	60,143	99,350
FUNDED BY							
Equity Contribution			209	3,104	2,000	-	-
Asset Sales			50	50	50	50	50
Borrowings			109,964	153,551	25,100	54,400	93,600
Internal Funds and Balances			20,496	973	9,376	5,693	5,700
Other			212	2,513	-	-	-
Total Funding			130,931	160,191	36,526	60,143	99,350

GERALDTON PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's planned asset investment funding for 2010-11 is \$6.7 million. Planned projects include:

- Miscellaneous works of \$2.5 million that will enable upgrades to the Port's power and services infrastructure and for the equipment replacement program.
- Wastewater Treatment Plant
 - The Wastewater Treatment Plant will provide significant improvements to the Port's wastewater management operations and is a pivotal component of the Port's Environmental Management Plan monitored by the Department of Environment and Conservation in respect of the Port's licensing requirements.
- Oakajee Port and Rail Project
 - Preliminary design and scope work on the Oakajee Port will be undertaken. Expenditure on consulting activities providing assurance on compatibility and preliminary design of related Port navigation and infrastructure requirements will progressively increase as the project moves towards being operational.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Miscellaneous Works - 2009-10 Program	2,500	2,500	2,500	-	-	-	-
NEW WORKS							
Miscellaneous Works - 2010-11 Program	2,500	-	-	2,500	-	-	-
Miscellaneous Works - 2011-12 Program	2,500	-	-	-	2,500	-	-
Miscellaneous Works - 2012-13 Program	2,500	-	-	-	-	2,500	-
Miscellaneous Works - 2013-14 Program	2,500	-	-	-	-	-	2,500
Oakajee Port and Rail Project	11,011	-	-	2,210	2,116	2,901	3,784
Wastewater Treatment Plant	2,000	-	-	2,000	-	-	-
Total Cost of Asset Investment Program.....	25,511	2,500	2,500	6,710	4,616	5,401	6,284
FUNDED BY							
Other			-	132	250	409	610
Borrowings.....			-	2,078	1,866	2,492	3,174
Internal Funds and Balances.....			2,500	4,500	2,500	2,500	2,500
Total Funding			2,500	6,710	4,616	5,401	6,284

PORT HEDLAND PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's 2010-11 asset investment program totals \$19.4 million, of which \$15.0 million has been allocated to the three yearly maintenance dredging campaign which is required to maintain the depth of the channel.

In addition, \$4.4 million has been provided for infrastructure enhancements required to meet the operational requirements of the Port.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Minor Works - 2009-10 Program.....	4,200	4,200	4,200	-	-	-	-
Utah Point Berth - Multi-User Panamax Berth.....	217,330	217,330	164,596	-	-	-	-
NEW WORKS							
Maintenance Dredging	30,000	-	-	15,000	-	-	15,000
Minor Works							
2010-11 Program.....	4,400	-	-	4,400	-	-	-
2011-12 Program.....	2,850	-	-	-	2,850	-	-
2012-13 Program.....	1,550	-	-	-	-	1,550	-
2013-14 Program.....	4,400	-	-	-	-	-	4,400
Total Cost of Asset Investment Program.....	264,730	221,530	168,796	19,400	2,850	1,550	19,400
FUNDED BY							
Asset Sales			-	136	34	106	106
Borrowings.....			123,000	-	-	-	-
Internal Funds and Balances.....			4,200	19,264	2,816	1,444	19,294
Other			41,596	-	-	-	-
Total Funding			168,796	19,400	2,850	1,550	19,400

DISABILITY SERVICES COMMISSION

PART 7 - MINISTER FOR TRANSPORT; DISABILITY SERVICES

DIVISION 37

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 67 Net amount appropriated to deliver services	348,670	383,159	390,072	434,746	479,927	503,732	524,453
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	239	246	246	253	261	269	269
Total appropriations provided to deliver services	348,909	383,405	390,318	434,999	480,188	504,001	524,722
CAPITAL							
Item 141 Capital Appropriation.....	30	463	463	965	2,072	2,864	1,860
TOTAL APPROPRIATIONS	348,939	383,868	390,781	435,964	482,260	506,865	526,582
EXPENSES							
Total Cost of Services	434,000	470,666	488,353	540,235	603,446	637,688	670,564
Net Cost of Services ^(a)	348,019	384,026	391,040	435,721	480,910	504,723	525,444
CASH ASSETS ^(b)	16,733	16,299	7,725	8,505	9,285	10,065	10,845

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Additional Indexation to Disability Sector Organisations	3,998	6,301	9,102	19,219	19,219
Five Out-of-Home Respite Facilities - Recashflow	2,000	2,588	-	-	-
Growth Funding - Accommodation Support and Preventative Services	-	-	-	8,495	17,776
Provision for Future Salary Increases.....	-	503	6,213	8,410	12,450

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	People with a disability access quality services and supports that enhance their personal independence and community participation.	1. Accommodation Support Services 2. Individual Support 3. Individual Coordination
	The role of family, friends and carers is actively supported and the importance of their role is recognised.	4. Family and Carer Support
	The Western Australian community's understanding and inclusion of people with a disability is enhanced.	5. Community Access and Inclusion

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Accommodation Support Services	266,531	286,643	299,840	330,473	374,543	397,926	418,438
2. Individual Support	98,061	107,530	109,093	120,682	130,097	136,095	142,184
3. Individual Coordination	21,534	22,521	22,655	24,049	26,014	27,362	28,918
4. Family and Carer Support	46,222	52,294	55,078	63,285	70,956	74,368	78,892
5. Community Access and Inclusion	1,652	1,678	1,687	1,746	1,836	1,937	2,132
Total Cost of Services.....	434,000	470,666	488,353	540,235	603,446	637,688	670,564

Significant Issues Impacting the Agency

- Currently one in five Western Australians report that they have a disability. In 15 years time it is projected that one in four Western Australians will have a disability. Taking into account families and carers, some one in three Western Australians will be impacted by disability. 'Count Me In - Disability Future Directions', launched in December 2009, maps out a whole-of-government, whole-of-community approach to providing strong economic and community foundations, welcoming communities and personalised supports and services for people with disabilities and their families and carers into the future. Based on collaboration and integrated planning, Disability Future Directions aims to establish well planned communities that will better meet the needs of people with disabilities and the whole community into the future.
- In line with contemporary approaches to human services, the Commission continues its strong commitment to self-directed services and supports and individualised and more flexible funding to provide more responsive and personalised support to people with disabilities, their families and carers.

- With over 60 per cent of its budget provided to disability sector organisations to deliver essential services and supports to people with disabilities and their families and carers, the Commission seeks to maintain a strong and collaborative partnership with disability sector organisations to ensure the continued delivery of innovative and quality services.
- Demand for more flexible accommodation and community support services continues to grow due to the ageing of family carers; the changing and increasingly complex support needs of people with disabilities as they age; the growing life expectancy of people with disabilities and increased survival rates as a result of improvements to medical technology. In response to this continued and growing demand for accommodation and community support, it is planned to provide additional accommodation support to an estimated 260 people in 2010-11, along with a range of community and family supports. This includes additional capacity under the new Community Living strategy, which supports people with disabilities to live independently in their local community, and the introduction of a more flexible family living initiative to support people with disabilities in their family home.
- The demand for appropriately designed and accessible housing for people with disabilities continues to significantly outstrip supply. The Commission is working closely with the Housing Authority and the disability sector on a range of strategies to address this pressing issue.
- In line with the Government's election commitment to increase the support available to families through the provision of five new respite houses, the first respite house, located in Broome, was opened in March 2010, and planning and design has commenced on the next two respite houses, located in Clarkson and Rockingham. Planning will be completed for the remaining two houses in 2010-11.
- To help develop more responsive and culturally appropriate services for Indigenous people and their families and carers living in remote communities, the Commission is developing a range of new partnerships with other government agencies and community organisations under its Remote Area strategy.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: People with a disability access quality services and supports that enhance their personal independence and community participation:					
Percentage of independently assessed service outlets that pass assessed quality assurance standards	73%	85%	89%	90%	
Percentage of service users and/or carers who are satisfied with the service and level and quality of support ^(b)	n/a	80%	81%	85%	
Ratio of service users in hostels to other community accommodation options	1:5	1:6	1:6	1:6	
Take-up rate (proportion of potential population accessing disability services per 1,000)	287	291	291	295	
Outcome: The role of family, friends and carers is actively supported and the importance of their role is recognised:					
Percentage of independently assessed service outlets that pass assessed quality assurance standards	73%	85%	89%	90%	
Percentage of services users and/or carers who are satisfied with the service and level and quality of support ^(b)	n/a	80%	83%	85%	
Take-up rate (proportion of potential population accessing disability services per 1,000)	287	291	291	295	
Percentage of service users in receipt of over three months of full coordination services who have an individual service agreement ^(b)	n/a	90%	92%	93%	

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The Western Australian community's understanding and inclusion of people with a disability is enhanced:					
Percentage of agencies who have lodged Disability Access and Inclusion Plans with the Commission	99%	100%	99%	100%	
Percentage of key stakeholders satisfied with assistance provided on Disability Access and Inclusion Plans ^(b)	n/a	n/a	85%	90%	
Percentage of service users and/or carers who feel included and accepted by the community as a whole ^(b)	n/a	n/a	n/a	60%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The Commission has implemented new Key Effectiveness Indicators for which some historical data is not available.

Services and Key Efficiency Indicators

1: Accommodation Support Services

Accommodation support services include support for people with disabilities to live in a range of accommodation options such as hostels, group homes, or their own home. Support includes personal care and assistance with independent living skills and may range from a few hours a week to 24-hour care.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 266,531	\$'000 286,643	\$'000 299,840	\$'000 330,473	1
Less Income	54,960	53,918	64,116	68,000	
Net Cost of Service	211,571	232,725	235,724	262,473	
Employees (Full Time Equivalents)	1,116	1,227	1,236	1,236	
Efficiency Indicators					
Average Cost per Service User Year	\$89,526	\$95,867	\$95,315	\$102,409	
Percentage of Services within Hourly Funding Benchmark Rate	93%	95%	95%	95%	

Explanation of Significant Movements

(Notes)

- The increase in the 2010-11 Budget Target compared to 2009-10 Estimated Actual represents growth, election commitments, indexation for disability sector organisations and Commonwealth funding under the National Disability Agreement.

2: Individual Support

Individual Support services include the provision of aids and equipment and support to people with disabilities to access positive and constructive day options, maintain health and wellbeing and develop skills and abilities.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	98,061	107,530	109,093	120,682	1
Less Income.....	18,168	18,459	18,727	21,243	
Net Cost of Service	79,893	89,071	90,366	99,439	
Employees (Full Time Equivalents)	224	223	225	225	
Efficiency Indicators					
Average Cost per Service User.....	\$6,452	\$7,017	\$7,119	\$7,688	
Percentage of Services within Hourly Funding Benchmark Rate.....	89%	90%	90%	90%	

Explanation of Significant Movements

(Notes)

- The increase in the 2010-11 Budget Target compared to 2009-10 Estimated Actual represents growth, election commitments, indexation for disability sector organisations and Commonwealth funding under the National Disability Agreement.

3: Individual Coordination

Individual Coordination includes supports provided under Local Area Coordination, whereby local area coordinators assist people with disabilities and their families and carers to plan, organise and access supports and services which enhance their participation in and contribution to their local community. This includes support with information, advocacy and development of local networks and partnerships to make local communities more inclusive and welcoming.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	21,534	22,521	22,655	24,049	
Less Income.....	4,284	4,219	4,280	4,200	
Net Cost of Service	17,250	18,302	18,375	19,849	
Employees (Full Time Equivalents)	229	227	235	241	
Efficiency Indicators					
Average Cost per Service Contact (Information and Advocacy).....	\$53	\$52	\$51	\$52	
Average Cost per Service User (Registered Service Users)	\$2,490	\$2,532	\$2,554	\$2,636	

4: Family and Carer Support

Family and Carer Support includes the provision of a range of flexible family support and respite services to support families and carers in their primary care-giving role.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	46,222	52,294	55,078	63,285	1
Less Income.....	8,284	9,752	9,894	10,745	
Net Cost of Service	37,938	42,542	45,184	52,540	
Employees (Full Time Equivalents)	9	9	11	13	
Efficiency Indicators					
Average Cost per Service User.....	\$11,714	\$12,896	\$13,090	\$14,903	2
Percentage of Services within Hourly Funding Benchmark Rate.....	91%	90%	90%	90%	

Explanation of Significant Movements

(Notes)

1. The increase in the 2010-11 Budget Target compared to 2009-10 Estimated Actual reflects growth, indexation for disability sector organisations, five additional out-of-home respite facilities and Commonwealth funding under the National Disability Agreement.
2. The increase in the 2010-11 Budget Target compared to 2009-10 Estimated Actual reflects increased costs due to growth, indexation for disability sector organisations, five additional out-of-home respite facilities and Commonwealth funding under the National Disability Agreement, and changes in the level of service needs.

5: Community Access and Inclusion

Community Access and Inclusion includes community awareness and education about disability and the provision of support to state and local government to ensure people with disabilities can access facilities, services and supports and are included in their community.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	1,652	1,678	1,687	1,746	
Less Income.....	285	292	296	326	
Net Cost of Service	1,367	1,386	1,391	1,420	
Employees (Full Time Equivalents)	8	8	8	8	
Efficiency Indicators					
Average Cost per Community Access and Inclusion Project/Initiative ^(a)	\$12,423	\$12,250	\$11,964	\$12,044	

- (a) The project-equivalents reported under community access and inclusion are not directly comparable with the projects reported previously under strategic coordination. Calculations of projects and plans are based on a weighted estimate derived from the relative size of the projects and initiatives.

ASSET INVESTMENT PROGRAM

The Commission's capital works expenditure for 2010-11 continues the preservation, upgrade and fit-out of the Commission's hostels, group homes, therapy centres and Local Area Coordination offices. The proposed work will enhance and sustain the economic life of the facilities and contribute to improved service delivery.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Community Disability Housing Program - 2009-10.....	943	943	943	-	-	-	-
Computer Replacement Program - 2009-10.....	70	70	70	-	-	-	-
Emergency Accommodation Facility Grand Promenade, Bedford	750	750	750	-	-	-	-
Group Homes Asset Replacement Program - 2009-10.....	180	180	180	-	-	-	-
Hostels Redevelopment Program - 2009-10.....	650	650	650	-	-	-	-
Renovation Program - 2009-10	365	365	365	-	-	-	-
NEW WORKS							
Community Disability Housing Program							
2010-11.....	935	-	-	935	-	-	-
2011-12.....	964	-	-	-	964	-	-
2012-13.....	910	-	-	-	-	910	-
2013-14.....	900	-	-	-	-	-	900
Computer Replacement Program							
2010-11.....	108	-	-	108	-	-	-
2011-12.....	550	-	-	-	550	-	-
2013-14.....	800	-	-	-	-	-	800
Group Homes Asset Replacement Program							
2010-11.....	175	-	-	175	-	-	-
2011-12.....	200	-	-	-	200	-	-
2012-13.....	365	-	-	-	-	365	-
2013-14.....	300	-	-	-	-	-	300
Hostels Redevelopment Program							
2010-11.....	950	-	-	950	-	-	-
2011-12.....	450	-	-	-	450	-	-
2012-13.....	920	-	-	-	-	920	-
2013-14.....	400	-	-	-	-	-	400
Renovation Program							
2010-11.....	301	-	-	301	-	-	-
2011-12.....	700	-	-	-	700	-	-
2012-13.....	669	-	-	-	-	669	-
2013-14.....	450	-	-	-	-	-	450
Total Cost of Asset Investment Program.....	14,005	2,958	2,958	2,469	2,864	2,864	2,850
FUNDED BY							
Capital Appropriation.....			463	965	2,072	2,864	1,860
Drawdowns from the Holding Account.....			1,745	1,504	792	-	990
Internal Funds and Balances.....			750	-	-	-	-
Total Funding			2,958	2,469	2,864	2,864	2,850

FINANCIAL STATEMENTS**Income Statement***Expenses*

The estimated increase in the Total Cost of Services from 2009-10 Estimated Actual to 2010-11 Budget Estimate of \$51.9 million (10.6 per cent) mainly represents:

- State growth funding for accommodation and preventative services (\$14.9 million);
- Commonwealth growth and indexation funding received under the National Disability Agreement (\$16.4 million);
- Election commitment funding for accommodation support (\$5.2 million), alternatives to employment (\$1.7 million) and five out-of-home respite facilities (\$1.8 million);
- Additional indexation funding for disability sector organisations (\$8.2 million);
- Salary and wages increases (\$4.2 million);
- Wage increases for support workers in disability sector organisations (\$3.8 million); and
- Offset by a reduction in one-off funding of \$9.0 million from the Commonwealth recognised as revenue in 2009-10.

Income

The estimated increase in income from 2009-10 Estimated Actual to 2010-11 Budget Estimate of \$7.2 million (7.4 per cent) is mainly due to Commonwealth growth and indexation funding received under the National Disability Agreement (\$16.4 million) offset by one-off funding of \$9.0 million received in 2009-10.

Cashflow Statement

The estimated increase in net cash proceeds provided by Government from 2009-10 Estimated Actual to 2010-11 Budget Estimate of \$44.7 million is due to the provision of State growth funding for accommodation and preventative services, election commitment funding, additional indexation funding for disability sector organisations, salary and wage increases and wage increases for support workers in disability sector organisations.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	130,235	132,680	133,404	137,563	141,351	145,591	149,740
Grants and subsidies ^(c)	269,183	306,008	319,327	365,577	423,736	452,515	480,167
Supplies and services.....	18,003	18,505	18,900	19,910	20,469	21,049	21,722
Accommodation	8,133	5,822	7,476	7,639	7,876	8,120	8,372
Depreciation and amortisation.....	3,604	2,944	4,165	4,369	4,696	4,950	4,950
Other expenses	4,842	4,707	5,081	5,177	5,318	5,463	5,613
TOTAL COST OF SERVICES.....	434,000	470,666	488,353	540,235	603,446	637,688	670,564
Income							
Sale of goods and services.....	6,867	7,020	7,264	7,915	8,152	8,397	8,649
Grants and subsidies.....	75,484	77,548	86,757	94,099	111,884	122,068	133,971
Other revenue	3,630	2,072	3,292	2,500	2,500	2,500	2,500
Total Income.....	85,981	86,640	97,313	104,514	122,536	132,965	145,120
NET COST OF SERVICES	348,019	384,026	391,040	435,721	480,910	504,723	525,444
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	348,909	383,405	390,318	434,999	480,188	504,001	524,722
Resources received free of charge	722	621	722	722	722	722	722
TOTAL INCOME FROM STATE GOVERNMENT	349,631	384,026	391,040	435,721	480,910	504,723	525,444
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,612	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	1,612	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 1,586, 1,715 and 1,723 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants to External Service Providers.....	257,680	291,439	305,978	350,382	406,695	434,274	461,926
Grants to Internal Service Providers.....	11,503	14,569	13,349	15,195	17,041	18,241	18,241
TOTAL.....	269,183	306,008	319,327	365,577	423,736	452,515	480,167

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,930	2,792	3,180	3,180	3,180	3,180	3,180
Restricted cash.....	9,683	13,507	645	645	645	645	645
Holding account receivables.....	1,745	1,504	1,504	792	-	-	-
Receivables	3,054	2,392	3,171	3,188	3,205	3,222	3,222
Other.....	903	580	-	-	-	-	-
Total current assets.....	19,315	20,775	8,500	7,805	7,030	7,047	7,047
NON-CURRENT ASSETS							
Holding account receivables.....	14,265	16,507	17,729	22,132	27,653	33,428	38,212
Property, plant and equipment.....	50,088	49,781	49,673	48,762	47,658	46,104	43,626
Intangibles	2,973	1,296	1,995	1,018	40	-	-
Restricted cash.....	3,120	-	3,900	4,680	5,460	6,240	7,020
Other.....	7,555	5,273	7,742	7,731	7,981	7,488	7,865
Total non-current assets	78,001	72,857	81,039	84,323	88,792	93,260	96,723
TOTAL ASSETS.....	97,316	93,632	89,539	92,128	95,822	100,307	103,770
CURRENT LIABILITIES							
Employee provisions	23,977	20,882	24,583	25,252	25,929	26,612	27,284
Payables.....	607	1,070	609	819	969	1,059	1,250
Other.....	10,698	12,153	1,657	2,202	2,797	3,445	3,988
Total current liabilities	35,282	34,105	26,849	28,273	29,695	31,116	32,522
NON-CURRENT LIABILITIES							
Employee provisions	7,598	6,776	7,791	7,991	8,191	8,391	8,588
Total non-current liabilities	7,598	6,776	7,791	7,991	8,191	8,391	8,588
TOTAL LIABILITIES	42,880	40,881	34,640	36,264	37,886	39,507	41,110
EQUITY							
Contributed equity.....	16,380	16,843	16,843	17,808	19,880	22,744	24,604
Accumulated surplus/(deficit)	(24,356)	(25,968)	(24,356)	(24,356)	(24,356)	(24,356)	(24,356)
Reserves	62,412	61,876	62,412	62,412	62,412	62,412	62,412
Total equity.....	54,436	52,751	54,899	55,864	57,936	60,800	62,660
TOTAL LIABILITIES AND EQUITY	97,316	93,632	89,539	92,128	95,822	100,307	103,770

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	345,100	379,659	385,351	429,803	474,667	498,226	518,947
Capital appropriation	30	463	463	965	2,072	2,864	1,860
Holding account drawdowns	1,137	1,745	1,745	1,504	792	-	990
Net cash provided by State Government	346,267	381,867	387,559	432,272	477,531	501,090	521,797
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(126,038)	(131,333)	(132,591)	(136,149)	(139,880)	(144,061)	(148,368)
Grants and subsidies	(269,183)	(306,008)	(319,327)	(365,577)	(423,736)	(452,515)	(480,127)
Supplies and services	(17,420)	(18,016)	(17,944)	(19,272)	(19,864)	(20,474)	(21,088)
Accommodation	(7,942)	(5,682)	(7,118)	(7,430)	(7,682)	(7,942)	(8,169)
Other payments	(31,889)	(37,190)	(38,659)	(42,934)	(47,596)	(51,124)	(54,370)
Receipts							
Grants and subsidies	74,847	77,548	77,719	94,099	111,884	122,068	133,971
Sale of goods and services	6,771	7,058	7,058	7,898	8,135	8,380	8,649
GST receipts	26,625	32,532	33,753	37,842	42,352	45,722	48,835
Other receipts	3,541	2,072	3,500	2,500	2,500	2,500	2,500
Net cash from operating activities	(340,688)	(379,019)	(393,609)	(429,023)	(473,887)	(497,446)	(518,167)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(4,738)	(2,208)	(2,958)	(2,469)	(2,864)	(2,864)	(2,850)
Net cash from investing activities	(4,738)	(2,208)	(2,958)	(2,469)	(2,864)	(2,864)	(2,850)
NET INCREASE/(DECREASE) IN CASH HELD							
	841	640	(9,008)	780	780	780	780
Cash assets at the beginning of the reporting period	15,892	15,659	16,733	7,725	8,505	9,285	10,065
Cash assets at the end of the reporting period	16,733	16,299	7,725	8,505	9,285	10,065	10,845

(a) Full audited financial statements are published in the agency's Annual Report.

Part 8**Minister for Police; Emergency Services; Road Safety****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
475	Western Australia Police			
	- Delivery of Services.....	914,620	937,375	1,003,676
	- Capital Appropriation.....	148,268	72,451	93,212
	Total	1,062,888	1,009,826	1,096,888
493	Fire and Emergency Services Authority of Western Australia			
	- Delivery of Services.....	25,172	24,596	24,544
	- Capital Appropriation.....	27,761	27,761	-
	Total	52,933	52,357	24,544
	GRAND TOTAL			
	- Delivery of Services.....	939,792	961,971	1,028,220
	- Capital Appropriation.....	176,029	100,212	93,212
	Total.....	1,115,821	1,062,183	1,121,432

WESTERN AUSTRALIA POLICE

PART 8 - MINISTER FOR POLICE; EMERGENCY SERVICES; ROAD SAFETY

DIVISION 38

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 68 Net amount appropriated to deliver services	896,176	911,512	934,242	1,000,353	1,047,866	1,098,408	1,155,490
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	3,017	3,108	3,133	3,323	3,502	3,608	3,715
Total appropriations provided to deliver services	899,193	914,620	937,375	1,003,676	1,051,368	1,102,016	1,159,205
CAPITAL							
Item 142 Capital Appropriation.....	38,373	148,268	72,451	93,212	45,057	17,644	15,428
TOTAL APPROPRIATIONS	937,566	1,062,888	1,009,826	1,096,888	1,096,425	1,119,660	1,174,633
EXPENSES							
Total Cost of Services	923,778	949,459	970,721	1,039,191	1,089,382	1,138,626	1,196,036
Net Cost of Services ^(a)	885,294	917,044	932,906	1,002,031	1,055,145	1,105,398	1,162,095
CASH ASSETS ^(b)	103,478	79,992	90,092	85,377	71,309	74,599	78,802

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
2009 Police Enterprise Bargaining Agreement Funding	6,657	13,401	5,099	5,549	6,700
Cost Escalation Funding Adjustment - Salaries Adjustment	-	-	26,942	32,683	59,987
Expensed Component of Capital Projects (Repositioning and Conversion to Expensed).....	5,186	11,593	315	6,190	9,790
Forensic Services (Incorporating Clandestine Drug Lab Detection and Dismantling).....	5,825	6,616	7,328	500	500
Gold State Superannuation Expense.....	3,000	6,234	6,234	6,234	6,234
Graffiti Task Force	500	1,000	1,000	1,000	1,000
Implementation of Vehicle Fleet Savings.....	(683)	(1,380)	(1,795)	(1,795)	(1,795)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Lawful behaviour and community safety.	1. Intelligence and Protective Services 2. Crime Prevention and Public Order 3. Community Support (Non-Offence Incidents) 4. Emergency Management and Coordination
	Offenders apprehended and dealt with in accordance with the law.	5. Response to and Investigation of Offences 6. Services to the Judicial Process
	Lawful road-user behaviour.	7. Traffic Law Enforcement and Management

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Intelligence and Protective Services.....	51,516	65,108	66,566	71,261	74,703	78,080	82,016
2. Crime Prevention and Public Order.....	74,024	80,567	82,371	88,181	92,440	96,619	101,496
3. Community Support (Non-Offence Incidents)	76,169	74,838	76,514	81,911	85,867	89,748	94,273
4. Emergency Management and Coordination	24,054	35,443	36,237	38,793	40,666	42,505	44,647
5. Response to and Investigation of Offences	394,198	391,185	399,945	428,155	448,835	469,123	492,776
6. Services to the Judicial Process	113,278	108,128	110,549	118,347	124,063	129,671	136,208
7. Traffic Law Enforcement and Management....	190,539	194,190	198,539	212,543	222,808	232,880	244,620
Total Cost of Services.....	923,778	949,459	970,721	1,039,191	1,089,382	1,138,626	1,196,036

Significant Issues Impacting the Agency

- The State Government is delivering on an election commitment to increase the number of police officers by 500 and support staff by 200. The emphasis on frontline policing is being supported by the recruitment and deployment of police auxiliary officers who will be primarily responsible for detainee custody, but will also deal with firearm; property; drugs; and exhibit recording and movements, as well as other support roles at police stations. The first intake of police auxiliary officers occurred in April this year.
- Maintaining State-wide information and communication technology services with advancements in technology. These services need to become more streamlined and robust to maximise their ability to provide an effective support to frontline activities.
- Provision of new accommodation for additional officers and implementation of the Western Australia Police Strategic Accommodation Plan.

- Funding has been allocated through Royalties for Regions for the Regional Communications Project to improve the State's emergency communications network. Western Australia Police is working closely with the Department of Commerce, which has overall management of the project, and other key agencies, including the Fire and Emergency Services Authority, on the analysis and planning of this project to ensure that an appropriate solution is developed to deliver better and more efficient police communications in regional Western Australia.
- Digitisation of Speed and Red Light Cameras and increased efficiency in traffic infringement processing.
- Implementation of a service delivery model that meets future policing resource requirements and the needs of the community. For example, Police Hub style policing within the metropolitan area and larger regional centres.
- Continuing to implement the Our People Strategy to ensure workforce capacity and capability to meet future policing needs and community expectations. This includes workforce planning to enable Western Australia Police to attract, recruit and retain quality personnel.
- Implementation of a new Forensic Exhibit Tracking system. The Forensic Tracking system will underpin efficiencies in exhibit management, improve the visibility of the continuity of evidence and support the improvement and monitoring of forensic practices in Western Australia Police.
- A need to enhance and upgrade Case Management capabilities across the agency.
- Meeting anticipated increased demand in child sexual abuse complaints through Mandatory Reporting and the Redress Western Australia Scheme.
- An emerging youth culture characterised by excessive liquor consumption and a propensity to engage in antisocial and violent behaviour are major challenges for police. The focus will be on community partnerships, early intervention and confronting youth with the consequences of binge drinking.
- The current high price and purity of amphetamine type stimulants has seen an increasing number of traffickers and established crime networks dealing in these types of substances, resulting in an expected increase in the number of clandestine drug labs.
- The growth in the State's economy has meant that Western Australia has become a lucrative market for organised crime syndicates, particularly for the sale of illicit drugs. The State Government is providing additional resources to assist in detecting and dismantling clandestine drug laboratories.
- Continuing to target alcohol and drug-related incidents, including the expansion of liquor enforcement in both metropolitan and regional Western Australia.
- The ongoing process of law and order legislative amendments and its effect on the deployment of resources and information technology system changes to enable Western Australia Police to meet statutory requirements, as well as continuing to provide a quality frontline policing service.
- The high level of involvement of Indigenous juveniles and young adults in the criminal justice system is a critical issue to be addressed. The focus for police will be on prevention and early intervention strategies.
- Strong focus on service delivery, preventative measures and community engagement, particularly the interaction between police and diverse community groups, such as the Indigenous community, migrant communities, humanitarian resettlement, the homeless, people with mental or intellectual disabilities, victims of crime and children and youth.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Lawful behaviour and community safety:					
The community's level of satisfaction with services provided by police	6.8	=>6.7	6.9	n/a	1
The community's level of satisfaction with services received during the most recent contact with police	7.8	=>7.8	7.9	n/a	1
Extent to which the community thought each of the following was a problem in their own neighbourhood:					
- physical assault in a public place	2.3	<=2.4	2.3	n/a	1
- housebreaking	4.0	<=4.0	3.9	n/a	1
- motor vehicle theft	2.9	<=2.8	2.8	n/a	1
- illegal drugs	3.8	<=4.1	3.6	n/a	1
- louts or gangs	2.1	<=2.0	2.2	n/a	1, 2
- drunken or disorderly behaviour	2.8	<=2.5	2.9	n/a	1, 3
- speeding cars, dangerous or noisy driving.....	5.4	<=5.0	5.4	n/a	1, 4
The percentage of the community who were 'satisfied' or 'very satisfied' with services provided by police	65.6%	n/a	67.2%	=>67%	5
The percentage of the community who were 'satisfied' or 'very satisfied' with the service received during their most recent contact with police	79.8%	n/a	80.6%	=>80%	5
The percentage of the community who were 'somewhat concerned' or 'very concerned' about becoming a victim of the following crimes in the next 12 months:					
- physical assault in a public place	n/a	n/a	41.6%	<=42%	5
- housebreaking	n/a	n/a	56.7%	<=57%	5
- motor vehicle theft	n/a	n/a	43.2%	<=44%	5
The percentage of the community who thought each of the following was a 'problem' or a 'major problem' in their own neighbourhood:					
- use of illegal drugs	51.3%	n/a	49.4%	<=50%	5
- louts or gangs	33.4%	n/a	33.5%	<=34%	5
- drunken or disorderly behaviour	43.4%	n/a	44.7%	<=45%	5
- speeding cars, dangerous or noisy driving.....	76.0%	n/a	75.3%	<=76%	5
State emergency management plans in place and current, and resources committed, where the Police Service is the designated Hazard Management Agency, to prevent and minimise risk.....	6	6	7	7	
Number of police officers who have a key emergency management-related qualification.....	3,260	3,000	4,202	n/a	1
Outcome: Offenders apprehended and dealt with in accordance with the law:					
Selected recorded offences against the person cleared:					
- number cleared.....	29,561	=>27,000	29,856	n/a	1
- percentage cleared.....	86.9%	=>83%	88.7%	n/a	1
Selected recorded property offences cleared:					
- number cleared.....	35,990	=>34,000	36,531	n/a	1
- percentage cleared.....	21.3%	=>20%	23.8%	n/a	1
Recorded drug trafficking offences:					
- number cleared.....	2,647	=>2,300	2,825	n/a	1
- percentage cleared.....	92.3%	=>93%	94.4%	n/a	1
Sanction rate for offences against the person ^(b)	65.9%	n/a	60.8%	=>60%	5
Sanction rate for offences against property ^(b)	16.5%	n/a	16.4%	=>16%	5
Sanction rate for drug trafficking offences ^(b)	88.1%	n/a	89.6%	=>89%	5
Percentage of guilty pleas before trial	93.8%	93%	93.2%	93%	
Percentage of convictions for matters listed for trial	60.6%	65%	60.2%	62%	6

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Number of deaths in custody for which the Police Service is culpable	nil	nil	nil	nil	
Number of escapes from police lockups.....	3	nil	2	nil	
Outcome: Lawful road-user behaviour:					
Percentage of drivers tested for drink driving who are found to exceed the lawful alcohol limit	2.9%	=>2.5%	2.8%	=>2.5%	
Percentage of vehicles monitored for speeding by speed cameras that are found to exceed the lawful speed limit	16.1%	=>15%	16%	=>15%	
Percentage of drivers who have never driven when they felt they might be over the alcohol limit in the last six months	85.9%	=>85%	86.4%	n/a	1
Percentage of drivers who have never exceeded the speed limit by 10kph or more in the last six months	37.3%	=>35%	37.3%	n/a	1
Percentage of drivers who have never driven without wearing a seat belt in the last six months	94.5%	=>93%	94.1%	n/a	1
Extent to which the community thought speeding cars, dangerous or noisy driving was a problem in their own neighbourhood	5.4	<=5.0	5.4	n/a	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The sanction rate is based on the number of verified offences where an investigation outcome has been recorded of an offender(s) being apprehended or processed (such as arrest, summons, caution or referral to a Juvenile Justice Team), or where for some substantial reason, police investigations cannot be continued (such as withdrawn complaint; a statute bar to proceedings where an offender is under-age, or claims diplomatic immunity, or other statute of limitations matters; circumstances where the incident was found to be a matter for civil action by the complainant; the offender has died; the offender is in another jurisdiction and extradition is not desired or available; or where the offender has been admitted to a psychiatric facility). The number of these offences within the relevant time period is expressed as a percentage of the number of verified offences reported during the same period. Verified offences are all offences reported to police within the relevant time period that have not been determined to be falsely or mistakenly reported.

Explanation of Significant Movements

(Notes)

- Indicator discontinued with effect from 2010-11.
- The movement of the 2009-10 Estimated Actual from the 2009-10 Budget reflects community perception of louts and gangs to be a problem in their neighbourhood. High profile media reports associated with incidents at public events, outlaw motorcycle gangs, and ongoing nightspot trouble (e.g. Northbridge, Burswood), including several 'one-punch' incidents, may also have contributed. The last year has also seen media focus on assaults on police. Legislation was introduced on 22 September 2009 for mandatory sentencing of any person found guilty of assaulting a police officer where bodily injury has been inflicted. Louts or gangs contribute to antisocial behaviour which is being addressed by an Antisocial Behaviour Strategy.
- The movement of the 2009-10 Estimated Actual from the 2009-10 Budget reflects community perception of drunken or disorderly behaviour to be a problem in their neighbourhood. Government initiatives restricting alcohol in the North West of the State and the police stance that alcohol consumption is a major community problem have probably influenced peoples' perceptions of drunken or disorderly behaviour. High profile media reports associated with incidents at public events, ongoing nightspot trouble in entertainment precincts, including several 'one-punch' incidents, and serious assaults on police may also have contributed. The Western Australia Police has developed an Alcohol Policing Strategy to address this issue.
- The movement of the 2009-10 Estimated Actual from the 2009-10 Budget reflects community perception of speeding cars and dangerous or noisy driving being a problem in their neighbourhood. Media reporting of 'hoon' incidents and ongoing measures to combat such incidents are likely to have contributed to this perception.
- New indicator from 2010-11.

6. The movement of the 2009-10 Estimated Actual from the 2009-10 Budget reflects a lower percentage of convictions for matters listed for trial. Relevant legislation such as the *Criminal Code Amendment Act, No. 4, 2004* (this Act created the concept of 'Either Way' offences) continues to impact on the magisterial jurisdiction with regard to a greater number of complex and lengthy trial matters. The level of prosecution resources has also been a contributing factor. The introduction of a hybrid model where Prosecuting Services Division utilises the Office of the Director of Public Prosecutions (DPP) prosecutors is expected to improve performance in 2010-11. However, the existing target of 65 per cent is considered unrealistic and has been reduced to 62 per cent which reflects the conviction rate of the DPP in the District and Supreme Courts.

Services and Key Efficiency Indicators

1: Intelligence and Protective Services

Incorporating a range of specialist criminal intelligence analysis techniques and partnerships to target offenders and crime hot spots in order to ensure safety in the community, prevent and reduce crime. Activities undertaken include:

- using criminal intelligence analysis techniques to develop effective policing strategies to target offenders and crime hotspots;
- providing specialist protective and security services to international and other protected persons, assets and infrastructure, airport security and witness protection; and
- participating in crisis situations.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 51,516	\$'000 65,108	\$'000 66,566	\$'000 71,261	
Less Income.....	4,106	3,508	1,862	1,781	
Net Cost of Service	47,410	61,600	64,704	69,480	
Employees (Full Time Equivalents) ^(a)	418	524	523	532	
Efficiency Indicators					
Average Cost per Hour for Providing Intelligence and Protective Services ^(b)	\$97	\$104	\$100	\$105	1

(a) The employees (Full Time Equivalents) number for 2008-09 Actual and 2009-10 Budget differs from previous years due to changes in the calculation methodology.

(b) Calculated from internal police activity surveys.

Explanation of Significant Movements

(Notes)

1. Policing has a highly reactive nature, with demand for resources between the services reflective of initiatives to deal with criminal activities, traffic policing, and other important aspects of policing. The cost of services often reflects significant variations from year to year, as these demands are met. Significant issues during the Annual Activity Survey period and changes in FTE mix can be influential on the results. Generally, the hourly rate will increase in line with employee pay rates, and other cost increases, but changes in work practices can impact as well, such as civilianisation of functions or streamlining of processes.

2: Crime Prevention and Public Order ^(a)

Providing general support to the community including a visible police presence and crime prevention activities. Maintaining an adequate service and timely response to the needs of local communities at all times is a critical factor in achieving broader outcomes. The provision of this 24 hour service includes:

- liaising with the community, engaging in community education and raising awareness on crime prevention, and providing regulatory services;
- policing public events (including planning and debriefings); and

- engaging in programs/initiatives dealing with the media, schools, local government, community and business groups and government and non-government groups.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 74,024	\$'000 80,567	\$'000 82,371	\$'000 88,181	
Less Income.....	4,051	5,794	15,735	16,056	
Net Cost of Service	69,973	74,773	66,636	72,125	
Employees (Full Time Equivalents) ^(b)	553	598	597	607	
Efficiency Indicators					
Average Cost per Hour for Providing Crime Prevention and Public Order Services ^(c)	\$106	\$106	\$106	\$112	

- (a) The table summary is different from previous years. Service 8 (Implementation of the State Crime Prevention Strategy) has been discontinued and included into Service 2 (Crime Prevention and Public Order).
- (b) The employees (Full Time Equivalents) number for 2008-09 Actual and 2009-10 Budget differs from previous years due to changes in the calculation methodology.
- (c) Calculated from internal police activity surveys.

3: Community Support (Non-Offence Incidents)

Providing support to the community, which involves provision of general information over the telephone, counter or in person, responding to public inquiries, handling non-offence related matters and incidents to enhance the quality of life of all people in the community. Activities associated with this service include:

- assisting members of the community with personal issues such as restraint order inquiries;
- clarifying laws and witnessing official documents;
- compiling missing persons reports; and
- handling Crime Stoppers inquiries.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 76,169	\$'000 74,838	\$'000 76,514	\$'000 81,911	
Less Income.....	2,665	4,370	1,335	1,242	
Net Cost of Service	73,504	70,468	75,179	80,669	
Employees (Full Time Equivalents) ^(a)	606	572	571	581	
Efficiency Indicators					
Percentage of 131 444 Calls for Police Assistance or Attendance Answered within 20 Seconds ^{(b)(c)}	83%	85%	92.4%	85%	1
Percentage of 131 444 Calls Abandoned ^{(b)(d)}	n/a	n/a	3%	<5%	2
Average Cost per Hour for Providing Community Support (Non-Offence Incidents) Services ^(e)	\$99	\$105	\$105	\$110	

- (a) The employees (Full Time Equivalents) number for 2008-09 Actual and 2009-10 Budget differs from previous years due to changes in the calculation methodology.
- (b) Excludes calls from other government agencies or third party commercial service providers.
- (c) Based on the number of 131 444 calls answered within 20 seconds as a percentage of the total number of 131 444 calls answered.
- (d) Based on the number of 131 444 calls presented that are abandoned before operators can answer them as a percentage of the total number of 131 444 calls presented.
- (e) Calculated from internal police activity surveys.

Explanation of Significant Movements

(Notes)

1. Amended indicator with effect from 2009-10. The movement of the 2009-10 Estimated Actual from the 2009-10 Budget reflects an increase in resources for the Police Assistance Centre and has been aided by slightly reduced call volumes, improvement in first call resolution and usage of revised queuing to prioritise 131 444 and '000' calls above other police queues.
2. New indicator with effect from 2010-11. Historical data prior to 2009-10 is not available.

4: Emergency Management and Coordination

Responding in a timely and effective manner to a range of emergencies and disasters to increase public feelings of safety and security. A key role of the agency is to plan, coordinate and provide support programs to ensure readiness for major emergencies and disasters including terrorist incidents, natural disasters, and search and rescue. Activities associated include:

- training officers and volunteers in emergency management and conducting training exercises involving other authorities;
- coordinating and controlling searches; and
- coordinating all combat authorities during major civil and technological disasters.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 24,054	\$'000 35,443	\$'000 36,237	\$'000 38,793	
Less Income.....	1,098	1,110	632	588	
Net Cost of Service	22,956	34,333	35,605	38,205	
Employees (Full Time Equivalents) ^(a)	178	256	256	260	
Efficiency Indicators					
Average Cost per Hour of Emergency Management and Coordination ^(b)	\$107	\$111	\$111	\$116	1

(a) The employees (Full Time Equivalents) number for 2008-09 Actual and 2009-10 Budget differs from previous years due to changes in the calculation methodology.

(b) Calculated from internal police activity surveys.

Explanation of Significant Movements

(Notes)

1. The projected increase in 2009-10 Estimated Actual from the 2008-09 Actual reflects the expected increase in demand for this Service. The projection is generally reflective of activity of service at the time of survey and given that policing is of a highly reactive nature, the actual result may vary resulting in a movement between actual and estimate. Also, some of the increase is reflective of the normal cost increases for example as a result of salary and wage increases.

5: Response to and Investigation of Offences

Providing a timely response and effectively investigating offences to bring individuals who commit offences before the justice system. Activities associated with the response to, and investigation of, offences include:

- coordinating an initial response;
- gathering and securing evidence, collating and analysing intelligence;
- providing quality investigations, apprehending offenders; and
- preparing evidence and prosecution files and briefs.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 394,198	\$'000 391,185	\$'000 399,945	\$'000 428,155	
Less Income.....	14,204	11,511	7,530	7,044	
Net Cost of Service	379,994	379,674	392,415	421,111	
Employees (Full Time Equivalents) ^(a)	3,179	3,037	3,032	3,084	
Efficiency Indicators					
Percentage of Emergency '000' Calls for Urgent Police Assistance or Attendance Answered within 20 Seconds ^{(b)(c)}	88%	90%	97.5%	90%	1
Percentage of '000' Emergency Calls Answered on First Presentation ^{(b)(d)}	n/a	n/a	98.1%	>90%	2
Average Time Taken to Respond to Urgent Calls for Police Assistance in the Metropolitan Area from Call Received (Entered) to Arrival at Scene: ^{(e) (f) (g) (h) (i) (j) (k)}					
- Priority 1-2 Calls.....	8 mins	9 mins	8 mins	9 mins	
- Priority 3 Calls	18 mins	25 mins	17 mins	25 mins	
Average Cost per Response/Investigation ^(l)	\$1,740	\$1,695	\$1,895	\$2,028	

- (a) The employees (Full Time Equivalents) number for 2008-09 Actual and 2009-10 Budget differs from previous years due to changes in the calculation methodology.
- (b) Excludes calls from other government agencies or third party commercial service providers.
- (c) Based on the number of emergency '000' calls answered within 20 seconds on their first presentation as a percentage of the total number of '000' calls answered on their first or subsequent presentations.
- (d) Based on the number of emergency '000' calls answered on their first presentation as a percentage of the total number of '000' calls answered on their first or subsequent presentations.
- (e) The Computer Aided Dispatch (CAD) system is used for creating and managing tasks for police attendance within the metropolitan area.
- (f) Exceptions. In order to provide an accurate indication of response times, the following types of incidents have been excluded from calculations as they do not contribute to measuring service delivery and/or have the potential to skew results: Scheduled Events - are incidents created for attendance at a later time (e.g. Royal Flying Doctor Service escorts); Pursuits - are deemed 'arrived' at the time of initiating the CAD incident; Change of Incident Response Priority - where incidents are subject to a priority upgrade (e.g. Priority 4 to Priority 2), the applicable response target time becomes that of the new priority group, however the target response time for that priority may already have expired; and Incidents with no recorded 'At Scene' Time - due to a number of circumstances these do not have an 'At Scene' time recorded.
- (g) Priority 1 tasks cover offences such as an armed hold-up in progress; armed offender incident in progress and other life threatening incidents. Priority 2 tasks cover incidents where life or property is, or may be, in a state of threat or imminent danger. Due to the extremely small number of Priority 1 incidents (which are statistically insignificant), these are included with Priority 2 incidents to calculate a combined response time.
- (h) Priority 3 tasks cover incidents requiring immediate attention but are not life threatening at that time. Priority 3 incidents may involve the welfare of a person, the possible apprehension of offenders or the preservation of evidence. This requires the dispatch of the first available local/district or other resource.
- (i) The response time has been formulated from the time the incident was initiated in the CAD system to arrival of the first resource at the scene. The response times of other resources that may also attend the same incident are excluded.
- (j) The paramount considerations in responding to all incidents are the safety of the community and police officers, and the quality of the response. Response times are therefore considered to be indicative and only one aspect of police performance when responding to incidents. Response times are affected by many factors including the number of available police, existing job demands and priorities, road and weather conditions.
- (k) Population growth and the development of new housing estates in the metropolitan area have a significant impact on existing police districts. Several of the metropolitan districts have police sub-districts that are located on the periphery of the metropolitan area. Whilst patrolling of these outlying sub-districts is contained within a district's service delivery model, it is not necessarily true that an operational unit will be in the area when a high priority task arises. It is reasonable to assume that responding to Priority 1, 2 or 3 tasks in these marginal metropolitan areas may experience delays beyond the target response times.
- (l) The number of responses/investigations is based on the total number of selected reported offences excluding receiving/illegal use, fraud and graffiti offences.

Explanation of Significant Movements

(Notes)

- Amended indicator with effect from 2009-10. The movement of the 2009-10 Estimated Actual from the 2009-10 Budget reflects an increase in resources for the Police Assistance Centre and has been aided by slightly reduced call volumes, improvement in first call resolution and usage of revised queuing to prioritise 131 444 and '000' calls above other police queues.
- New indicator with effect from 2010-11. Historical data prior to 2009-10 is not available.

6: Services to the Judicial Process

Providing effective services to the judicial process is essential in bringing offenders before the criminal justice system. The successful prosecution of offenders is dependent upon the quality of investigations and the standard and presentation of evidence to courts. Activities associated with this service include:

- presenting evidence, brief handling, prosecution role, justice systems processes;
- providing custodial services;
- monitoring the quality and timeliness of brief presentation to the relevant court; and
- providing custodial care of prisoners, administering bail and reporting processes and providing all types of escorts.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	113,278	108,128	110,549	118,347	
Less Income.....	3,688	3,558	1,983	1,849	
Net Cost of Service	109,590	104,570	108,566	116,498	
Employees (Full Time Equivalents) ^(a)	921	835	834	848	
Efficiency Indicators					
Average Cost per Hour of Services to the Judicial Process ^(b)	\$97	\$104	\$104	\$109	
Average Cost per Guilty Plea ^{(c)(d)}	\$27	\$33	\$25	\$27	
Average Cost per Non-Guilty Plea ^{(c)(d)}	\$213	\$261	\$202	\$216	

- (a) The employees (Full Time Equivalents) number for 2008-09 Actual and 2009-10 Budget differs from previous years due to changes in the calculation methodology.
- (b) Calculated from internal police activity surveys.
- (c) Relates to matters (charges) that have been placed before the Magistrates Court and Children's Court throughout the State by the police (note that as from December 2006, the DPP became responsible for the prosecution of matters at the Perth Children's Court). The data may also include a small number of matters placed before the Keeling Islands (Christmas and Cocos Island) Court by the Australian Federal Police. Criminal matters placed before the District and Supreme Courts are not included.
- (d) The introduction of the Trial Allocation Day that replaced the Direction Hearings resulted in a flow on effect that has continued to facilitate early pleas of guilty. In addition, the legislative requirement of full disclosure as identified in the *Criminal Procedure Act 2004* continues to assist in early identification of matters prior to trial. The *Criminal Code Amendment Act, No. 4, 2004* (this Act created the concept of 'Either Way' offences) has impacted on the magisterial jurisdiction with regard to a greater number of complex and lengthy trial matters. The *Criminal Investigation Act 2006* confers powers to detain and powers of entry and search. Section 154 of the Act provides that if a thing relevant to an offence is seized or obtained and a requirement of this Act in relation to exercising the power conferred by this Act is contravened, any evidence derived is not admissible in any criminal proceedings against a person in a court. This provision may also impact on the successful prosecution of trial matters.

7: Traffic Law Enforcement and Management

Providing traffic management and road safety strategies contributes to the whole-of-government initiative of improving road user behaviour and minimising road fatalities and injuries. The achievement of this outcome is dependent on the integrated approach to road safety involving partnerships with other government agencies and stakeholders. The strategies to assist in targeting behaviours identified as major contributors to road fatalities include:

- deterring and detecting alcohol and drug-related driving offences including crashes;
- conducting stationary speed operations involving speed cameras and hand-held radar laser units;
- conducting targeted traffic law enforcement operations such as random breath tests;
- attending and conducting investigations and follow up inquiries that may be required; and
- providing community education and raising awareness on road safety issues.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 190,539	\$'000 194,190	\$'000 198,539	\$'000 212,543	
Less Income.....	8,672	2,564	8,738	8,600	
Net Cost of Service	181,867	191,626	189,801	203,943	
Employees (Full Time Equivalents) ^(a)	1,633	1,733	1,730	1,761	
Efficiency Indicators					
Average Cost per Hour of Traffic Law Enforcement and Management ^(b)	\$92	\$96	\$96	\$101	

(a) The employees (Full Time Equivalents) number for 2008-09 Actual and 2009-10 Budget differs from previous years due to changes in the calculation methodology.

(b) Calculated from internal police activity surveys.

ASSET INVESTMENT PROGRAM

To support the delivery of the Western Australia Police services, a total of \$121.0 million is budgeted for 2010-11 including the following:

- continuation of the Government's Election Commitments such as:
 - Perth Metropolitan Radio Network (PMRN) Expansion;
 - new Police Stations and Upgrades - Mount Magnet and Fitzroy Crossing;
 - the digitisation of fixed Speed and Red Light Cameras and Mobile Speed Cameras;
 - major Aircraft New and Replacement program - helicopter; and
 - additional 500/200 Accommodation for the increase in police officer and police staff numbers;
- continuation of the Perth Police Complex;
- continuation of the West Metropolitan District Accommodation Upgrade;
- commencement of the Security Vehicles Conversion Program;
- commencement of the ICT Development Program;
- commencement of the Cannabis Law Reform Program;
- continuation of the Multi-Functional Police Facilities and Relieving Officers Quarters; and
- continuation of the Counter-Terrorism Multi Agency Response Project.

	Estimated Total Cost ^(a) \$'000	Estimated ^(a) Expenditure to 30-6-10 \$'000	2009-10 ^(b) Estimated Expenditure \$'000	2010-11 ^(b) Estimated Expenditure \$'000	2011-12 ^(b) Forward Estimate \$'000	2012-13 ^(b) Forward Estimate \$'000	2013-14 ^(b) Forward Estimate \$'000
WORKS IN PROGRESS							
Counter-Terrorism Initiatives							
Multi Agency Response - Capability/Capacity - North							
West Deployment - Bomb Squad - Safety/Security.....	14,369	10,283	2,556	4,086	-	-	-
Fleet and Equipment Purchases - New and Replacement							
Major Aircraft New and Replacement Program							
Helicopter	24,030	4,135	4,135	19,895	-	-	-
Scheduled Equipment Replacement Program 2010-11	2,281	500	500	1,781	-	-	-
Speed and Red Light Camera Upgrades	30,000	10,000	10,000	20,000	-	-	-
Information Technology (IT) Infrastructure							
Information and Communication Technology (ICT)							
Continuity and Development Program 2009-10	7,424	4,754	4,754	2,670	-	-	-
Perth Metropolitan Radio Network (PMRN) Expansion and Regional Radio Planning	29,157	23,956	20,449	5,201	-	-	-

	Estimated Total Cost (a) \$'000	Estimated ^(a) Expenditure to 30-6-10 \$'000	2009-10 ^(b) Estimated Expenditure \$'000	2010-11 ^(b) Estimated Expenditure \$'000	2011-12 ^(b) Forward Estimate \$'000	2012-13 ^(b) Forward Estimate \$'000	2013-14 ^(b) Forward Estimate \$'000
Police Facilities							
Additional 500/200 - Accommodation	6,000	4,500	4,500	1,500	-	-	-
Central Facilities Relocation Strategy							
Perth Police Complex	102,959	20,510	7,701	31,970	48,010	2,469	-
New and Replacement Police Facilities							
Blackstone Remote Multi-Functional Police Facility	6,861	4,839	140	2,022	-	-	-
Burringurrah Remote Multi-Functional Police Facility	6,352	3,518	112	2,834	-	-	-
Fitzroy Crossing Police Station.....	8,199	779	779	5,835	1,585	-	-
Looma Remote Multi-Functional Police Facility.....	5,916	2,804	62	3,112	-	-	-
Mount Magnet Police Station	6,855	647	647	5,200	1,008	-	-
West Metropolitan District Accommodation Upgrade....	9,000	166	100	4,650	4,184	-	-
COMPLETED WORKS							
Boat and Equipment Acquisition							
Mandurah Marine Operations Centre	432	432	35	-	-	-	-
Fleet and Equipment Purchases - New and Replacement							
Aircraft Replacement Program.....	10,465	10,465	447	-	-	-	-
Non-Leased - Non-Standard Vehicles 2006-07 to							
2009-10.....	4,718	4,718	731	-	-	-	-
Replacement Equipment Program	13,216	13,216	882	-	-	-	-
Scheduled Equipment Replacement Program 2008-10.....	4,957	4,957	624	-	-	-	-
IT Infrastructure							
ICT Project Continuation 2007-08 to 2008-09	6,686	6,686	4,402	-	-	-	-
PMRN (CADCOM Stage 1C)	58,678	58,678	2,124	-	-	-	-
Other Capital Works Proposals							
Forensic Service Upgrades	-	500	500	-	-	-	-
Small Robot Systems (Path Centre)	669	669	216	-	-	-	-
Police Facilities							
Additions and Alterations to Existing Facilities							
Balgo Multi-Functional Police Facility - ROQ	530	530	61	-	-	-	-
Bidyadanga Multi-Functional Police Facility - ROQ.....	517	517	125	-	-	-	-
South Hedland Police Station	17,453	17,453	9,749	-	-	-	-
New and Replacement Police Facilities							
Dampier Peninsula Police Station (Gordon Inquiry).....	2,984	2,984	179	-	-	-	-
Derby Police Station	5,447	5,447	4,320	-	-	-	-
Harvey Police Station	3,515	3,515	13	-	-	-	-
Kimberley District Police Complex	12,385	12,385	1,169	-	-	-	-
Leonora Police Station	3,762	3,762	176	-	-	-	-
Oombulgurri Interim Police Facility and Residential							
Accommodation	1,596	1,596	116	-	-	-	-
Operations Support Facility Stage 2 Traffic Support	21,737	21,737	206	-	-	-	-
Pilbara District Police Complex.....	16,224	16,224	5,165	-	-	-	-
Property Receival and Exhibit Storage Facility	4,541	4,541	2,799	-	-	-	-
Rockingham Police Rail Unit	5,603	5,603	348	-	-	-	-
Warakurna Police Station (Gordon Inquiry)	3,688	3,688	52	-	-	-	-
Upgrades							
Custodial Facilities Upgrades	1,807	1,807	1,549	-	-	-	-
Police Station Upgrade Program 2007-08 to 2009-10	6,903	6,903	3,273	-	-	-	-
NEW WORKS							
Fleet and Equipment Purchases - New and Replacement							
Non-Leased - Non-Standard Motor Vehicle							
Replacement Program 2010-11	900	-	-	900	-	-	-
Non-Leased - Non-Standard Motor Vehicle Replacement Program 2011-12	900	-	-	-	900	-	-
Non-Leased - Non-Standard Motor Vehicle Replacement Program 2012-19	8,700	-	-	-	-	1,000	700
Scheduled Equipment Replacement Program 2011-12.....	4,500	-	-	-	4,500	-	-
Scheduled Equipment Replacement Program 2012-19.....	37,700	-	-	-	-	4,700	4,900
Security Vehicles Conversion Program.....	2,500	-	-	2,000	500	-	-
IT Infrastructure							
ICT - Provisioning for Core Business Systems 2010-15							
(ICT Development).....	7,247	-	-	-	1,978	2,604	2,665
ICT Continuity and Development Program 2010-11	1,000	-	-	1,000	-	-	-
Infrastructure Replacement and Continuity 2010-15.....	25,753	-	-	-	9,022	8,396	8,335
Other Capital Works							
Cannabis Law Reform.....	398	-	-	398	-	-	-

	Estimated Total Cost (a) \$'000	Estimated ^(a) Expenditure to 30-6-10 \$'000	2009-10 ^(b) Estimated Expenditure \$'000	2010-11 ^(b) Estimated Expenditure \$'000	2011-12 ^(b) Forward Estimate \$'000	2012-13 ^(b) Forward Estimate \$'000	2013-14 ^(b) Forward Estimate \$'000
Police Facilities							
New and Replacement Police Facilities							
Cockburn Central Police Station (District Hub).....	18,847	-	-	-	5,000	10,502	3,345
Western Suburbs Police Station (District Hub).....	25,759	-	-	-	-	-	6,983
Planning and Feasibility Studies							
Capital Project Contingencies.....	1,460	-	-	1,460	-	-	-
Upgrades							
Custodial Facilities Upgrade Program 2010-11.....	1,800	-	-	1,800	-	-	-
Custodial Facilities Upgrade Program 2011-12.....	1,800	-	-	-	1,800	-	-
Custodial Facilities Upgrade Program 2012-19.....	15,960	-	-	-	-	1,920	2,040
Police Station Upgrade Program 2010-11.....	2,713	-	-	2,713	-	-	-
Police Station Upgrade Program 2011-12.....	2,700	-	-	-	2,700	-	-
Police Station Upgrade Program 2012-19.....	23,940	-	-	-	-	2,880	3,060
Total Cost of Asset Investment Program^(c).....	652,493	300,404	95,696	121,027	81,187	34,471	32,028
FUNDED BY							
Capital Appropriation.....			72,451	93,212	45,057	17,644	15,428
Drawdowns from the Holding Account.....			1,740	14,216	18,993	16,700	16,600
Resources Received Free of Charge - Building							
Management and Works (BMW).....			44	657	149	127	-
Internal Funds and Balances.....			13,661	12,942	16,988	-	-
Other.....			7,800	-	-	-	-
Total Funding.....			95,696	121,027	81,187	34,471	32,028

- (a) The Estimated Total Cost and Estimated Expenditure to 30-06-10 columns include all expenditures (Investing and Expensed) up to the end of 2007-08, and Investing only from 2008-09 onwards.
- (b) The 2009-10 Estimated Expenditure and onward columns reflect Investing Activities only.
- (c) Includes the direct cash cost of asset acquisition by the agency and project management costs provided by Building Management and Works.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2010-11 Total Cost of Services of \$1,039 million is an increase of \$68.5 million (7.1 per cent) in comparison to the 2009-10 Estimated Actual.

This net increase is mainly attributable to:

- additional police officers and police staff programs;
- provision for police officers and staff salary increases;
- cost and demand escalation;
- Government Employees Superannuation (Gold State Super); and
- expensed capital works.

Income

The 2010-11 Total Income of \$37.2 million is a decrease of \$0.7 million relative to the 2009-10 Estimated Actual. The decrease is primarily attributable to the \$2.0 million difference between the revenue drawdown of \$3.0 million in 2010-11 relating to the final construction phase of the Multifunctional Policing Facilities compared to \$5.0 million in 2009-10 Estimated Actual.

Balance Sheet

The 2010-11 total net asset position (Total Equity) of \$965.1 million is an increase of \$92.8 million (10.6 per cent) in comparison to the 2009-10 Estimated Actual. This increase is the net result of a projected increase in total assets of \$100.6 million (9.4 per cent) and an increase in total liabilities of \$7.9 million (4.1 per cent) relative to the 2009-10 Estimated Actual.

The expected increase in assets is attributable to a projected increase in:

- property, plant and equipment relating to the asset investment program, including the ICT Program, Major Aircraft New and Replacement Program, and Speed Enforcement and Traffic Infringement Processing;
- restricted cash associated with the 27th Pay; and
- holding account receivables.

The increase in liabilities of \$7.9 million is mainly attributable to the estimated increase in employee provisions as a result of salary and wage increases and implementation of the Additional Programs.

Cashflow Statement

The 2010-11 closing cash asset balance of \$85.4 million represents a decrease of \$4.7 million in comparison to the 2009-10 Estimated Actual.

The 2010-11 decrease in Net cash from operating activities is primarily attributable to the explanation provided under expenses in the Income Statement.

The 2010-11 decrease in Net cash from investing activities of \$25.4 million reflects the increase in the asset investment program between 2009-10 and 2010-11.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	692,014	708,769	720,306	764,407	820,355	866,470	913,474
Grants and subsidies ^(c)	2,983	4,723	3,575	2,990	2,820	2,055	2,055
Supplies and services	105,653	91,118	101,698	119,078	103,848	98,829	102,319
Accommodation	30,391	39,779	39,779	43,963	46,884	48,632	51,909
Depreciation and amortisation	40,943	41,057	41,057	42,037	43,893	46,665	46,665
Other expenses	51,794	64,013	64,306	66,716	71,582	75,975	79,614
TOTAL COST OF SERVICES	923,778	949,459	970,721	1,039,191	1,089,382	1,138,626	1,196,036
Income							
Sale of goods and services	1,959	4,324	5,039	5,144	5,222	5,267	5,436
Regulatory fees and fines	14,813	17,180	16,465	17,000	17,552	18,123	18,667
Grants and subsidies	9,944	4,268	9,668	8,418	4,843	3,218	3,218
Other revenue	11,768	6,643	6,643	6,598	6,620	6,620	6,620
Total Income	38,484	32,415	37,815	37,160	34,237	33,228	33,941
NET COST OF SERVICES	885,294	917,044	932,906	1,002,031	1,055,145	1,105,398	1,162,095
INCOME FROM STATE GOVERNMENT							
Service appropriations	899,193	914,620	937,375	1,003,676	1,051,368	1,102,016	1,159,205
Resources received free of charge	2,339	1,408	1,452	4,009	3,536	3,569	3,493
TOTAL INCOME FROM STATE GOVERNMENT	901,532	916,028	938,827	1,007,685	1,054,904	1,105,585	1,162,698
SURPLUS/(DEFICIENCY) FOR THE PERIOD	16,238	(1,016)	5,921	5,654	(241)	187	603
Extraordinary items	15,365	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	31,603	(1,016)	5,921	5,654	(241)	187	603

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 7,488, 7,543 and 7,673 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Aboriginal Warden Scheme	45	500	500	500	500	500	500
Community Safety and Crime Prevention Partnership Fund	2,788	4,118	2,870	2,185	2,015	1,250	1,250
Other	150	105	205	305	305	305	305
TOTAL	2,983	4,723	3,575	2,990	2,820	2,055	2,055

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	90,127	60,835	69,430	66,988	49,800	49,800	50,513
Restricted cash.....	3,526	8,920	8,037	2,919	2,919	2,919	2,919
Holding account receivables.....	1,740	3,181	14,216	18,993	16,700	16,600	5,860
Receivables	7,515	10,025	7,515	7,515	7,515	7,515	7,515
Other.....	6,503	5,476	6,503	6,503	6,503	6,503	6,503
Assets held for sale.....	16,058	16,672	6,100	8,000	-	-	-
Total current assets.....	125,469	105,109	111,801	110,918	83,437	83,337	73,310
NON-CURRENT ASSETS							
Holding account receivables.....	117,328	159,832	148,797	176,469	208,290	242,983	288,416
Property, plant and equipment.....	642,728	726,001	702,683	775,538	797,408	827,763	822,493
Intangibles	72,639	51,158	56,868	46,108	48,255	49,105	51,457
Restricted cash.....	9,825	10,237	12,625	15,470	18,590	21,880	25,370
Other.....	28,590	69,856	32,946	41,841	55,118	11,719	-
Total non-current assets	871,110	1,017,084	953,919	1,055,426	1,127,661	1,153,450	1,187,736
TOTAL ASSETS.....	996,579	1,122,193	1,065,720	1,166,344	1,211,098	1,236,787	1,261,046
CURRENT LIABILITIES							
Employee provisions	121,621	118,461	120,230	120,350	120,350	120,350	120,350
Payables.....	23,615	10,568	23,615	23,615	23,615	23,615	23,615
Other.....	12,003	13,150	15,593	18,703	22,013	25,243	28,843
Total current liabilities	157,239	142,179	159,438	162,668	165,978	169,208	172,808
NON-CURRENT LIABILITIES							
Employee provisions	29,329	34,186	33,957	38,585	43,213	47,841	52,469
Total non-current liabilities	29,329	34,186	33,957	38,585	43,213	47,841	52,469
TOTAL LIABILITIES	186,568	176,365	193,395	201,253	209,191	217,049	225,277
EQUITY							
Contributed equity.....	319,685	468,855	376,078	463,190	500,247	517,891	533,319
Accumulated surplus/(deficit)	126,151	123,084	132,072	137,726	137,485	137,672	138,275
Reserves	364,175	353,889	364,175	364,175	364,175	364,175	364,175
Total equity.....	810,011	945,828	872,325	965,091	1,001,907	1,019,738	1,035,769
TOTAL LIABILITIES AND EQUITY	996,579	1,122,193	1,065,720	1,166,344	1,211,098	1,236,787	1,261,046

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	851,341	868,935	891,690	957,011	1,002,847	1,050,723	1,107,912
Capital appropriation	38,373	148,268	72,451	93,212	45,057	17,644	15,428
Holding account drawdowns	1,922	1,740	1,740	14,216	18,993	16,700	16,600
Net cash provided by State Government	891,636	1,018,943	965,881	1,064,439	1,066,897	1,085,067	1,139,940
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(670,708)	(702,124)	(713,479)	(756,547)	(812,235)	(858,644)	(905,291)
Grants and subsidies	(2,952)	(4,723)	(3,575)	(2,990)	(2,820)	(2,055)	(2,055)
Supplies and services	(101,325)	(89,336)	(99,916)	(114,166)	(98,234)	(93,039)	(96,422)
Accommodation	(30,795)	(35,312)	(35,312)	(35,845)	(37,637)	(39,666)	(43,241)
Other payments	(74,323)	(88,405)	(88,698)	(95,946)	(102,067)	(106,086)	(109,470)
Receipts							
Regulatory fees and fines	15,060	17,259	16,544	17,079	17,631	18,202	18,746
Grants and subsidies	10,211	4,268	9,668	8,418	4,843	3,218	3,218
Sale of goods and services	2,485	4,224	4,939	5,044	4,401	4,446	4,615
GST receipts	30,319	19,911	19,911	19,911	19,911	19,911	19,911
Other receipts	9,011	6,303	6,303	6,258	6,280	6,280	6,280
Net cash from operating activities	(813,017)	(867,935)	(883,615)	(948,784)	(999,927)	(1,047,433)	(1,103,709)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(66,934)	(152,403)	(95,652)	(120,370)	(81,038)	(34,344)	(32,028)
Proceeds from sale of non-current assets	330	-	-	-	-	-	-
Net cash from investing activities	(66,604)	(152,403)	(95,652)	(120,370)	(81,038)	(34,344)	(32,028)
NET INCREASE/(DECREASE) IN CASH HELD							
	12,015	(1,395)	(13,386)	(4,715)	(14,068)	3,290	4,203
Cash assets at the beginning of the reporting period	91,463	81,387	103,478	90,092	85,377	71,309	74,599
Cash assets at the end of the reporting period	103,478	79,992	90,092	85,377	71,309	74,599	78,802

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Fines							
Firearms Licensing Infringements.....	87	200	200	200	200	200	200
Other							
Sale of Lost, Stolen and Forfeited Property.....	644	450	450	450	450	450	450
TOTAL INCOME	731	650	650	650	650	650	650
EXPENSES							
Other							
Receipts Paid into Consolidated Account.....	561	650	650	650	650	650	650
All Other Expenses	170	-	-	-	-	-	-
TOTAL EXPENSES	731	650	650	650	650	650	650

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Western Australia Police:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Commonwealth - Other	1,043	1,173	1,173	1,173	1,173	1,173	1,173
Commonwealth Contribution for Multi-Functional Police Facilities	5,000	-	5,000	3,000	-	-	-
Commonwealth-National Campaign Against Drug Abuse	146	146	146	146	146	146	146
Departmental	24,845	24,240	24,640	25,774	24,913	23,678	24,391
GST Input Credits	28,280	18,523	18,523	18,523	18,523	18,523	18,523
GST Receipts on Sales	2,039	1,388	1,388	1,388	1,388	1,388	1,388
Licences	5,733	6,495	6,495	6,706	6,923	7,149	7,149
TOTAL	67,086	51,965	57,365	56,710	53,066	52,057	52,770

The moneys received and retained are to be applied to the Western Australia Police's services as specified in the Budget Statements.

FIRE AND EMERGENCY SERVICES AUTHORITY OF WESTERN AUSTRALIA

PART 8 - MINISTER FOR POLICE; EMERGENCY SERVICES; ROAD SAFETY

DIVISION 39

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 69 Net amount appropriated to deliver services	43,942	25,172	24,596	24,544	24,328	24,051	24,799
Total appropriations provided to deliver services	43,942	25,172	24,596	24,544	24,328	24,051	24,799
CAPITAL							
Capital Appropriation	32,910	27,761	27,761	-	-	-	-
TOTAL APPROPRIATIONS	76,852	52,933	52,357	24,544	24,328	24,051	24,799
EXPENSES							
Total Cost of Services	224,383	233,001	238,001	271,393	279,309	289,438	305,008
Net Cost of Services ^(a)	37,151	34,942	38,612	31,666	29,066	24,625	23,796
CASH ASSETS ^(b)	80,400	22,364	74,845	32,181	28,668	17,757	18,157

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Capital Funding for Local Governments, Emergency Service Volunteers and Vulnerable Remote Communities.....	-	10,000	12,000	7,000	11,000
Establishment of a Regulatory Unit and Enhanced Compliance Monitoring	-	1,365	990	1,049	1,049
Improved Community Information and Warning Mechanisms	1,681	1,703	1,599	1,630	1,669
Increased Aerial Fire Management and Response Capability	5,508	6,010	6,009	6,010	6,009
Increased Emergency Planning and Response Capability through the Employment of Additional Firefighters, an Extension of the Community Emergency Services Officers Program and the Establishment of a New Regional Office in Manjimup.....	148	6,987	11,938	15,459	18,760

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Western Australian communities able to prevent, prepare for and recover from emergencies.	1. Prevention and Mitigation Services
	The impact of emergencies is minimised through the delivery of appropriate emergency response.	2. Emergency Services

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Prevention and Mitigation Services.....	24,449	25,002	25,788	30,511	33,029	35,111	36,121
2. Emergency Services	199,934	207,999	212,213	240,882	246,280	254,327	268,887
Total Cost of Services.....	224,383	233,001	238,001	271,393	279,309	289,438	305,008

Significant Issues Impacting the Agency

- The transformation of Emergency Services in Western Australia:
 - critical amendments to the *Bush Fires Act 1954*;
 - progress the development of a single contemporary Emergency Services Act;
 - enhancing both the Fire and Emergency Services Authority of Western Australia (FESA) and multi-agency major incident management;
 - strengthening the delivery of emergency services by increasing capability and capacity;
 - advancing information and communications technology to support a whole of government all hazards approach;
 - implementing the recommendations from the 2009 Victorian Bushfires Royal Commission final report; and
 - further demand to develop emergency services in vulnerable remote communities.
- Increased demand for information and continuous improvement of our services:
 - preparing the community for existing and emerging hazards;
 - providing timely and relevant public information during emergencies;
 - meeting the increased demand for online services capability and capacity;
 - ensuring continuity of critical services and systems during emergencies; and
 - ensuring policies and procedures reflect lessons learned, current industry knowledge and best practice.

- Consolidating and coordinating emergency management in Western Australia:
 - implementing the recommendations from the Office of the Auditor General's review of emergency management;
 - five year review of the *Emergency Management Act 2005*;
 - preparing for the 2011 Commonwealth Heads of Government Meeting in Perth; and
 - continuing to work in partnership with local government and communities to enhance emergency management capability and capacity.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Western Australian communities able to prevent, prepare for and recover from emergencies:					
Number of accidental residential fires per 100,000 households ^(b)	75	70	70	70	
Proportion of structural fires confined to object/room of origin.....	70%	68%	70%	68%	
Percentage of special risk plans for hazardous material sites reviewed within specified timeframes ^(c)	n/a	90%	88%	90%	
Outcome: The impact of emergencies is minimised through the delivery of appropriate emergency response:					
Percentage of 000 calls answered within the target timeframe ^(d)	n/a	97%	98%	97%	
Percentage of metropolitan responses by Career Fire and Rescue Services within target timeframes ^(e)	87%	90%	89%	90%	
Percentage of volunteer Fire and Rescue Service turnouts within target timeframes - Hazard Management Agency roles only ^(f)	n/a	90%	91%	90%	
Percentage of required operational personnel trained in level 2 and level 3 incident management.....	n/a	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the Annual Report.

(b) A lower result indicates better performance.

(c) Special Risk Plans document risk mitigation strategies for sites and facilities where emergencies pose a significant impact to the community or environment. Plans will be reviewed every two years.

(d) Target timeframe for 000 calls to be answered is 20 seconds.

(e) Target timeframe for Metropolitan Career Fire and Rescue responses from receipt of emergency call to arrival at incident, is 90 per cent within 12 minutes.

(f) Target timeframe for volunteer Fire and Rescue turnouts from brigade notification to brigade on route to incident, is 90 per cent within 14 minutes.

Services and Key Efficiency Indicators

1: Prevention and Mitigation Services

Provision of prevention and mitigation services to increase community awareness of human and natural hazards, and involvement in minimising their impact.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	24,449	25,002	25,788	30,511	1
Less Income.....	20,932	22,143	22,292	26,801	
Net Cost of Service	3,517	2,859	3,496	3,710	
Employees (Full Time Equivalents) ^(a)	143	160	162	177	
Efficiency Indicators					
Cost of Prevention and Mitigation Services per Capita (Western Australia).....	\$11.17	\$10.99	\$11.41	\$13.50	

(a) The increase in Full Time Equivalents (FTEs) in 2010-11 mainly reflects the appointment of additional Career Firefighters, Community Fire Managers and Community Emergency Services Officers, regulatory and compliance officers and the recognition of externally funded positions.

Explanation of Significant Movements

(Notes)

- The \$4.7 million increase in the Total Cost of Service from the 2009-10 Estimated Actual to the 2010-11 Budget Target, mainly relates to the establishment of a regulatory unit and enhanced compliance monitoring, the provision of improved community information and warning mechanisms and increased emergency planning and response capability.

2: Emergency Services

Provision of emergency services to enable rapid and effective response to emergency incidents to minimise their impact.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	199,934	207,999	212,213	240,882	1
Less Income.....	166,300	175,916	177,097	212,926	
Net Cost of Service	33,634	32,083	35,116	27,956	
Employees (Full Time Equivalents) ^(a)	1,133	1,123	1,138	1,202	
Efficiency Indicators					
Cost of Emergency Services per Capita (Western Australia)	\$91.45	\$88.91	\$93.26	\$106.61	

(a) The increase in Full Time Equivalents (FTEs) in 2010-11 mainly reflects the appointment of additional Career Firefighters, Community Fire Managers and Community Emergency Services Officers, regulatory and compliance officers and the recognition of externally funded positions.

Explanation of Significant Movements

(Notes)

- The \$28.7 million increase in the Total Cost of Service from the 2009-10 Estimated Actual to the 2010-11 Budget Target, mainly relates to increases in capital funding for local governments, emergency service volunteers and vulnerable remote communities, the provision of improved community information and warning mechanisms, increased aerial fire management and response capability and increased emergency planning and response capability.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Fire and Emergency Vehicles							
CFRS Light Tanker Replacement 2006-13 Program ^(a)	4,450	1,789	337	1,461	350	850	-
CFRS Medium Pump Replacement 2010-18 Program	23,400	2,875	1,835	588	1,687	2,750	2,900
VES Unit Fleet 2007-17 Replacement Program ^(b)	6,750	2,049	802	651	600	650	650
VFRS GPA Replacement Program ^(c)	7,650	1,826	1,052	1,674	420	430	900
VFRS Light Tanker Replacement 2006-13 Program	8,030	3,833	1,036	1,447	1,650	1,100	-
Land and Building Works							
CFRS Bassendean/Kiara Fire Station	6,736	980	980	5,756	-	-	-
CFRS Ellenbrook Fire Station	3,020	1,910	1,500	1,110	-	-	-
CFRS Geraldton Fire Station	6,279	6	-	-	-	2,579	3,694
FESA Services Complex - Cockburn	51,577	6,885	3,000	33,111	11,581	-	-
FESA Volunteer Collocation - Esperance	2,738	728	500	2,000	-	-	-
FESA Training Centre - Modifications	850	452	310	398	-	-	-
VFRS Albany Fire Station	3,111	811	798	2,300	-	-	-
VFRS Geraldton Fire Station	3,085	229	-	-	-	1,401	1,455
Plant and Equipment Works							
Breathing Apparatus Replacement Program 2009-14	4,000	800	800	800	800	800	800
Emergency Rescue Equipment Program	10,814	2,904	1,504	400	600	600	600
FESA ES-CADCOM Project	1,195	924	-	271	-	-	-
VMRS Communication Network 2003-11 Program ^(d)	805	240	100	565	-	-	-
Western Australian Emergency Radio Network	20,000	13,752	3,500	6,248	-	-	-
COMPLETED WORKS							
Fire and Emergency Vehicles							
CFRS Appliance Ellenbrook	815	815	314	-	-	-	-
CFRS Heavy Pumper Replacement Program	4,920	4,920	691	-	-	-	-
CFRS/VFRS Light Pumper Replacement Program	22,250	22,250	176	-	-	-	-
Land and Building Works							
CFRS Perth Fire Station Relocation	11,222	11,222	283	-	-	-	-
CFRS Belmont Fire Station	3,291	3,291	218	-	-	-	-
FESA Emergency Service Centre - Kununurra	3,170	3,170	2,620	-	-	-	-
FESA Geraldton Regional Office	1,682	1,682	57	-	-	-	-
FESA Volunteer Collocation - Dalwallinu	1,328	1,328	20	-	-	-	-
FESA Volunteer Collocation - Derby	2,830	2,830	1,880	-	-	-	-
VFRS Carnarvon Fire Station	2,267	2,267	15	-	-	-	-
VFRS Merredin Fire Station	1,130	1,130	20	-	-	-	-
Plant and Equipment Works							
Urban Search and Rescue Equipment	717	717	97	-	-	-	-
VFRS Direct Brigade Alarms Replacement Program	1,026	1,026	200	-	-	-	-
NEW WORKS							
Fire and Emergency Vehicles							
CFRS Appliances Australind	920	-	-	-	920	-	-
CFRS CLP Half Life Refurbishment	600	-	-	-	600	-	-
VFRS Appliance Geraldton	141	-	-	-	-	141	-
Light Tanker Replacement Program 2013-18	12,450	-	-	-	-	-	2,200
VFRS Appliance - Lancelin	440	-	-	-	440	-	-
Land and Building Works							
CFRS Australind Fire Station	7,726	-	-	2,600	5,126	-	-
CFRS Joondalup Fire Station Modifications	2,303	-	-	-	2,303	-	-
VFRS Kambalda Fire Station	2,410	-	-	-	2,410	-	-
Plant and Equipment Works							
CFRS Protective Suits Replacement Program	900	-	-	-	900	-	-
Total Cost of Asset Investment Program	249,028	99,641	24,645	61,380	30,387	11,301	13,199
Loan and Other Repayments			27,761	-	-	-	-
Total	249,028	99,641	52,406	61,380	30,387	11,301	13,199

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
FUNDED BY							
Capital Appropriation.....			27,761	-	-	-	-
Asset Sales			-	-	32,100	-	-
Borrowings			22,705	22,523	-	-	13,199
Internal Funds and Balances ^(e)			1,940	38,857	(1,713)	11,301	-
Total Funding			52,406	61,380	30,387	11,301	13,199

(a) CFRS: Career Fire and Rescue Service.

(b) VES: Volunteer Emergency Service.

(c) VFRS: Volunteer Fire and Rescue Service.

(d) VMRS: Volunteer Marine Rescue Service.

(e) The negative value for Internal Funds and Balances in 2011-12 reflects the balance of the Asset Sales of \$32.1 million.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the 2010-11 Total Cost of Services of \$33.4 million (14 per cent), when compared to the 2009-10 Estimated Actual. This increase is attributable to:

- capital funding for local governments, emergency service volunteers and vulnerable remote communities (\$10.0 million);
- implementation costs of the Direct Brigade Alarm project in 2009-10 (-\$2.2 million);
- establishment of a regulatory unit and enhanced compliance monitoring (\$1.4 million);
- increased aerial fire management and response capability (\$0.5 million);
- increased emergency planning and response capability through the employment of additional career firefighters, an extension of the Community Emergency Services Officers Program and the establishment of a regional office in Manjimup (\$6.8 million);
- upgrade of personal protective equipment for firefighters (\$2.1 million);
- increase in insurance costs, land valuation fees and asbestos renovations (\$5.0 million); and
- cost escalation and the flow on cost of award increases and previous policy decisions (\$9.8 million).

Income

Total income is estimated to be \$239.7 million for 2010-11. This represents an increase of \$40.3 million (20.2 per cent) compared to the 2009-10 Estimated Actual. The increase is mainly attributable to:

- an increase of \$0.9 million in Sale of Goods and Services revenue as a result of the implementation of the new Direct Brigade Alarm network; and
- regulatory fees and fines (Emergency Services Levy) increases of \$38.1 million associated with the flow on cost of awards and cost escalation, capital funding for Local Governments, emergency service volunteers and vulnerable remote communities, increased aerial fire management and response capability, increased emergency planning and response capability, establishment of a regulatory unit and enhanced compliance monitoring, improved community information and warning mechanisms, and firefighter personal protective equipment.

Balance Sheet

The Authority's total net asset position (total equity) is expected to decrease by \$5.4 million (0.2 per cent) between the 2009-10 Estimated Actual and the 2010-11 Budget. This reflects a projected increase in total assets of \$11.1 million (3.1 per cent) and offset by an increase in total liabilities of \$16.5 million (27.5 per cent) over the same period.

The projected movement in assets is attributable to:

- an increase in Property, Plant and Equipment (\$33.7 million), reflecting the asset investment program;
- an increase in assets held for sale primarily reflecting the proposed sale of FESA House in 2011-12 (\$32.1 million); and
- an increase in Holding Account receivables for approved future asset replacement (\$4.6 million).

These increases were partially offset by a decrease in cash assets of \$42.7 million, primarily due to funds expended on the asset investment program and a decrease in other non-current assets primarily reflecting movements in the works in progress to property, plant and equipment (\$16.6 million).

The increase in liabilities (\$16.5 million) is mainly attributable to the estimated increase in employee provisions mainly as a result of additional staff and award increases and an increase in debt levels associated with borrowings for the asset investment program, partially offset by a reduction in payables of \$4.0 million.

Cashflow Statement

The 2010-11 closing cash assets balance of \$32.2 million represents a decrease of \$42.7 million in comparison to the 2009-10 Estimated Actual. The decrease is mainly attributable to the cash outlays associated with the asset investment program.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	128,519	131,738	132,814	148,957	154,943	164,922	172,556
Grants and subsidies ^(c)	28,550	24,349	24,349	33,906	35,373	30,311	35,129
Supplies and services	31,854	32,183	37,288	44,353	44,955	45,914	46,874
Accommodation	6,228	5,967	5,967	6,444	6,792	6,931	7,151
Depreciation and amortisation	8,822	11,911	11,911	12,155	12,410	13,171	13,251
Other expenses	20,410	26,853	25,672	25,578	24,836	28,189	30,047
TOTAL COST OF SERVICES	224,383	233,001	238,001	271,393	279,309	289,438	305,008
Income							
Sale of goods and services	3,740	11,138	10,710	11,810	11,527	11,676	11,676
Regulatory fees and fines	168,879	179,691	179,691	217,794	227,654	240,187	258,503
Grants and subsidies	6,181	2,740	4,498	4,615	4,673	4,673	4,673
Other revenue	8,432	4,490	4,490	5,508	6,389	8,277	6,360
Total Income	187,232	198,059	199,389	239,727	250,243	264,813	281,212
NET COST OF SERVICES	37,151	34,942	38,612	31,666	29,066	24,625	23,796
INCOME FROM STATE GOVERNMENT							
Service appropriations	43,942	25,172	24,596	24,544	24,328	24,051	24,799
Resources received free of charge	566	2,745	2,745	2,745	2,745	2,745	2,745
TOTAL INCOME FROM STATE GOVERNMENT	44,508	27,917	27,341	27,289	27,073	26,796	27,544
SURPLUS/(DEFICIENCY) FOR THE PERIOD	7,357	(7,025)	(11,271)	(4,377)	(1,993)	2,171	3,748
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	7,357	(7,025)	(11,271)	(4,377)	(1,993)	2,171	3,748

(a) Full audited financial statements are published in the Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 1,276, 1,300 and 1,379 respectively.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Local Government Emergency Services							
Grants	17,780	17,500	17,500	26,550	28,875	24,375	28,800
Natural Disaster Relief and Recovery Arrangements ^(a)							
Other	2,912	3,066	3,066	3,112	3,249	3,229	3,419
Surf Life Saving Western Australia	559	579	579	599	620	640	660
Volunteer Marine Rescue Service	1,530	3,204	3,204	3,645	2,629	2,067	2,250
TOTAL	28,550	24,349	24,349	33,906	35,373	30,311	35,129

(a) Natural Disaster Relief and Recovery Arrangements grants are initially made by FESA on behalf of the State and subsequently recouped via the supplementary funding process.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	79,180	20,424	74,345	31,681	27,768	16,457	16,457
Receivables	6,479	8,570	6,482	6,389	7,196	7,196	7,196
Other	9,471	9,464	9,496	9,496	9,746	9,746	9,746
Assets held for sale	-	-	-	32,100	-	-	-
Total current assets	95,130	38,458	90,323	79,666	44,710	33,399	33,399
NON-CURRENT ASSETS							
Holding account receivables	6,170	9,985	9,985	14,560	19,135	23,710	28,285
Property, plant and equipment	200,212	239,356	224,196	257,882	275,950	282,165	290,959
Intangibles	71	202	71	71	71	71	71
Other	40,237	53,552	28,267	11,706	19,437	19,587	19,737
Total non-current assets	246,690	303,095	262,519	284,219	314,593	325,533	339,052
TOTAL ASSETS	341,820	341,553	352,842	363,885	359,303	358,932	372,451
CURRENT LIABILITIES							
Employee provisions	12,635	9,970	12,092	12,226	12,226	12,226	12,226
Payables	8,402	4,274	8,583	4,617	3,788	3,788	3,788
Other	30,168	8,720	4,661	3,932	4,557	5,843	1,990
Total current liabilities	51,205	22,964	25,336	20,775	20,571	21,857	18,004
NON-CURRENT LIABILITIES							
Employee provisions	9,902	7,834	9,894	11,077	11,634	11,634	11,634
Borrowings	0	26,519	24,606	44,452	41,510	37,682	51,306
Total non-current liabilities	9,902	34,353	34,500	55,529	53,144	49,316	62,940
TOTAL LIABILITIES	61,107	57,317	59,836	76,304	73,715	71,173	80,944
EQUITY							
Contributed equity	92,863	106,848	115,023	115,023	115,023	115,023	115,023
Accumulated surplus/(deficit)	111,099	25,757	101,232	95,807	93,814	95,985	99,733
Reserves	76,751	151,631	76,751	76,751	76,751	76,751	76,751
Total equity	280,713	284,236	293,006	287,581	285,588	287,759	291,507
TOTAL LIABILITIES AND EQUITY	341,820	341,553	352,842	363,885	359,303	358,932	372,451

(a) Full audited financial statements are published in the Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	40,127	21,357	20,781	19,969	19,753	19,476	20,224
Capital appropriation	32,910	27,761	27,761	-	-	-	-
Net cash provided by State Government	73,037	49,118	48,542	19,969	19,753	19,476	20,224
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(123,882)	(132,075)	(133,151)	(149,199)	(154,145)	(164,641)	(172,275)
Grants and subsidies	(28,539)	(24,349)	(24,349)	(33,906)	(35,373)	(30,311)	(35,129)
Supplies and services	(30,641)	(31,243)	(36,348)	(45,125)	(47,931)	(47,963)	(48,514)
Accommodation	(6,228)	(6,055)	(6,055)	(8,200)	(8,647)	(8,786)	(9,006)
Other payments	(30,197)	(38,090)	(36,909)	(34,715)	(35,953)	(39,316)	(41,183)
Receipts							
Regulatory fees and fines	168,656	179,691	179,691	217,794	227,654	240,187	258,503
Grants and subsidies	6,181	2,740	4,498	4,615	4,673	4,673	4,673
Sale of goods and services	6,226	10,988	10,560	11,560	11,277	11,426	11,426
GST receipts	10,118	8,600	8,600	8,600	8,600	8,600	8,600
Other receipts	8,346	5,272	5,272	6,662	7,543	9,987	6,909
Net cash from operating activities	(19,960)	(24,521)	(28,191)	(21,914)	(22,302)	(16,144)	(15,996)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(22,120)	(54,899)	(24,645)	(61,380)	(30,387)	(11,301)	(13,199)
Proceeds from sale of non-current assets	-	-	-	-	32,100	-	-
Net cash from investing activities	(22,120)	(54,899)	(24,645)	(61,380)	1,713	(11,301)	(13,199)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(32,900)	(29,128)	(29,128)	(1,862)	(2,677)	(2,942)	(3,828)
Proceeds from borrowings	22,248	27,867	27,867	22,523	-	-	13,199
Net cash from financing activities	(10,652)	(1,261)	(1,261)	20,661	(2,677)	(2,942)	9,371
NET INCREASE/(DECREASE) IN CASH HELD	20,305	(31,563)	(5,555)	(42,664)	(3,513)	(10,911)	400
Cash assets at the beginning of the reporting period	60,095	53,927	80,400	74,845	32,181	28,668	17,757
Cash assets at the end of the reporting period	80,400	22,364	74,845	32,181	28,668	17,757	18,157

(a) Full audited financial statements are published in the Annual Report.

Part 9**Minister for Sport and Recreation; Racing and Gaming; Minister Assisting the Minister for Health****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
505	Sport and Recreation			
	- Delivery of Services.....	63,453	53,703	63,750
	- Capital Appropriation.....	669	869	4,300
	Total	64,122	54,572	68,050
516	Western Australian Sports Centre Trust			
	- Delivery of Services.....	8,207	11,355	15,969
	- Capital Appropriation.....	178,770	73,452	123,527
	Total	186,977	84,807	139,496
527	Racing, Gaming and Liquor			
	- Delivery of Services.....	3,749	3,177	3,211
	- Administered Grants, Subsidies and Other Transfer Payments.....	79,804	86,912	87,491
	Total	83,553	90,089	90,702
	GRAND TOTAL			
	- Delivery of Services.....	75,409	68,235	82,930
	- Administered Grants, Subsidies and Other Transfer Payments.....	79,804	86,912	87,491
	- Capital Appropriation.....	179,439	74,321	127,827
	Total.....	334,652	229,468	298,248

SPORT AND RECREATION

PART 9 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING; MINISTER ASSISTING THE MINISTER FOR HEALTH

DIVISION 40

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 70 Net amount appropriated to deliver services	31,436	30,592	25,641	25,177	24,915	25,596	26,374
Item 71 Contribution to Community Sporting and Recreation Facilities Fund	10,000	20,000	15,000	25,000	20,000	19,151	9,151
Amount Authorised by Other Statutes							
- Lotteries Commission Act 1990	12,500	12,648	12,848	13,347	13,818	14,274	14,783
- Salaries and Allowances Act 1975.....	207	213	214	226	233	240	247
Total appropriations provided to deliver services.....	54,143	63,453	53,703	63,750	58,966	59,261	50,555
CAPITAL							
Item 143 Capital Appropriation.....	47	669	869	4,300	32,500	51,000	20,600
TOTAL APPROPRIATIONS	54,190	64,122	54,572	68,050	91,466	110,261	71,155
EXPENSES							
Total Cost of Services	68,091	67,815	64,086	68,549	63,849	64,058	55,352
Net Cost of Services ^(a)	61,856	63,885	59,872	64,280	59,496	59,705	50,999
CASH ASSETS ^(b)	13,950	4,591	7,810	7,309	6,808	6,906	7,004

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Enhanced quality of life of Western Australians through their participation and achievement in sport and recreation.	<ol style="list-style-type: none"> 1. Infrastructure and Organisational Development 2. People Development in Sport and Recreation 3. Recreation Camps Management

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Infrastructure and Organisational Development	53,107	56,934	49,503	53,674	48,545	48,524	39,530
2. People Development in Sport and Recreation	8,587	6,093	8,032	8,379	8,695	8,892	9,140
3. Recreation Camps Management	6,397	4,788	6,551	6,496	6,609	6,642	6,682
Total Cost of Services.....	68,091	67,815	64,086	68,549	63,849	64,058	55,352

Significant Issues Impacting the Agency

- The provision of appropriate and modern sport and recreation facilities encourage participation in sport and recreation at the community and elite levels. The Department will finalise precinct works at AK Reserve with a training and office facility for Rugby Western Australia. Work will commence on a new \$26.1 million State Netball Centre at the preferred Matthews netball site, providing Netball Western Australia with modern courts, facilities and office space. Work will also commence on a detailed redevelopment plan for ME Bank Stadium in East Perth. A budget of \$82.5 million has been allocated in the asset investment program with construction expected to commence in 2012.
- The decline in the levels of physical activity within the general population is a critical issue for more than one third of the State's adult population and over half of all children. Increased levels of physical activity lead to better health outcomes and will reduce the public health expense and the cost of other interventions. The Department will continue to coordinate policy development relating to physical activity.
- Youth who are connected with the community make a valuable contribution to society. The Department will develop partnerships that offer programs to promote social inclusion, including interventions into Indigenous youth suicide, anti-binge drinking strategies in clubs and building participation in non-traditional sports. Special focus will be in the area of Indigenous youth at risk, with programs such as the Northbridge Youth Engagement Project and the Nyoongar Cultural Corridors Diversionary Project. Key programs connecting people, such as 'Clubs Online', will continue. The Department's recreation camps engage young people by providing affordable accommodation and adventure recreation programs. The Department, in collaboration with the Department for Child Protection, will offer additional camp programs for at-risk youth.
- The issues associated with sustainability and natural resource management are significant challenges. The Department will continue to promote its range of resources in partnership with a number of community and government agencies, such as local governments and professional associations. Key issues addressed will be the state-wide sustainability of sport and recreation infrastructure and issues of public open space. A partnership with water agencies to develop new concepts for water use and efficiency in both aquatic and recreation centres will be undertaken. The completion of the Southern Darling Master Recreation Plan, the review of policy pertaining to recreational access to water catchments, and the development of opportunities to provide educational programs pertaining to water issues at Bickley Camp will be achieved.
- Volunteers sustain the sport and recreation industry through their dedicated work. Governance and management demands are a challenge. The Department will continue its capacity building initiatives within the sport and recreation industry, including coach accreditation, organisational improvement, sustainability and people development programs, scholarships, Indigenous sports programs and a Club Development Officer scheme.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Enhanced quality of life of Western Australians through their participation and achievement in sport and recreation:					
Available grant funds allocated (Sports Lotteries Account and Community Sporting and Recreation Facilities Fund)	100%	100%	100%	100%	
Stakeholders reflecting social policy in their operations	97%	98%	98%	98%	
Satisfaction rating of the agency's consultation advice to clients	90%	95%	90%	90%	
Satisfaction rating of camps management and service delivery	93%	85%	85%	85%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Infrastructure and Organisational Development**

Provide industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations state-wide, including local government.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 53,107	\$'000 56,934	\$'000 49,503	\$'000 53,674	
Less Income	1,719	347	347	347	
Net Cost of Service	51,388	56,587	49,156	53,327	
Employees (Full Time Equivalents)	90	90	91	93	
Efficiency Indicators					
Average Cost to Manage Grants	\$2,115	\$2,130	\$1,731	\$1,719	
Average Cost of Grants Provided	\$52,432	\$72,170	\$49,587	\$51,890	
Average Cost of Providing Consultancy to Organisations	\$10,477	\$10,855	\$13,425	\$13,919	

2: People Development in Sport and Recreation

Provide information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service	\$'000 8,587	\$'000 6,093	\$'000 8,032	\$'000 8,379	
Less Income	1,242	864	864	864	
Net Cost of Service	7,345	5,229	7,168	7,515	
Employees (Full Time Equivalents)	40	40	41	41	
Efficiency Indicators					
Average Cost of Providing Services	\$747	\$677	\$892	\$931	

3: Recreation Camps Management

The Department is responsible for five recreation camps, of which it operates four. The four metropolitan camps offer outdoor recreation programs which are designed to provide affordable experiential learning opportunities to the community and increase physical activity participation in the outdoors.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 6,397	\$'000 4,788	\$'000 6,551	\$'000 6,496	
Less Income.....	3,274	2,719	3,003	3,058	
Net Cost of Service	3,123	2,069	3,548	3,438	
Employees (Full Time Equivalent)	42	43	43	43	
Efficiency Indicators					
Average Cost per Bed Night	\$53	\$36	\$60	\$60	
Average Cost per Participation.....	\$20	\$20	\$20	\$20	

ASSET INVESTMENT PROGRAM

Construction of a new State Netball Centre at the Matthews netball facility worth \$26.1 million will commence in 2010. The new centre will include a four court netball facility and office space for Netball Western Australia.

The Government has allocated up to \$82.5 million to develop a long-term design, business case and redevelopment solution for ME Bank Stadium. It is expected that construction will start in 2012.

The allocation of funding for computer hardware/software (\$322,000) and office equipment replacement (\$111,000) relate to the ongoing replacement of network hardware and software consistent with industry standards. The Camps Plant and Equipment Ongoing Replacement Program (\$45,000) and the Program Equipment (\$95,000) are on target to meet procurement timeframes.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
ME Bank Stadium - Planning.....	2,500	200	200	2,300	-	-	-
COMPLETED WORKS							
Camps Plant and Equipment Ongoing Replacement							
2009-10 Program.....	255	255	255	-	-	-	-
Computer Hardware and Software - 2009-10 Program.....	400	400	400	-	-	-	-
Office Equipment Replacement - 2009-10 Program.....	170	170	170	-	-	-	-
Program Equipment - 2009-10 Program.....	95	95	95	-	-	-	-
Regional Information Access - 2009-10 Program.....	135	135	135	-	-	-	-
NEW WORKS							
Camps Plant and Equipment Ongoing Replacement							
2010-11 Program.....	45	-	-	45	-	-	-
2011-12 Program.....	65	-	-	-	65	-	-
2012-13 Program.....	65	-	-	-	-	65	-
2013-14 Program.....	65	-	-	-	-	-	65
Computer Hardware and Software							
2010-11 Program.....	322	-	-	322	-	-	-
2011-12 Program.....	330	-	-	-	330	-	-
2012-13 Program.....	330	-	-	-	-	330	-
2013-14 Program.....	330	-	-	-	-	-	330
ME Bank Stadium - Development.....	80,000	-	-	-	20,000	40,000	20,000
Office Equipment Replacement							
2010-11 Program.....	111	-	-	111	-	-	-
2011-12 Program.....	114	-	-	-	114	-	-
2012-13 Program.....	114	-	-	-	-	114	-
2013-14 Program.....	114	-	-	-	-	-	114
Program Equipment							
2010-11 Program.....	95	-	-	95	-	-	-
2011-12 Program.....	95	-	-	-	95	-	-
2012-13 Program.....	95	-	-	-	-	95	-
2013-14 Program.....	95	-	-	-	-	-	95
State Netball Centre - Construction.....	26,100	-	-	2,000	12,500	11,000	600
Total Cost of Asset Investment Program.....	112,040	1,255	1,255	4,873	33,104	51,604	21,204
FUNDED BY							
Capital Appropriation.....			869	4,300	32,500	51,000	20,600
Drawdowns from the Holding Account.....			386	573	604	604	604
Total Funding.....			1,255	4,873	33,104	51,604	21,204

FINANCIAL STATEMENTS**Income Statement**

The reduction in the service appropriation for 2009-10 Estimated Actual, compared to the Budget, is due to the reflow of infrastructure funding into 2010-11. This mainly reflects funding for the Community Sporting Recreation Facilities Fund and the State Netball Centre. This is reflected in the increased cost of services in 2010-11 and an increased deficit in 2009-10 Estimated Actual.

Balance Sheet

The increase in contributed equity and non-current assets over the forward estimates reflects the approved funding for ME Bank Stadium and the State Netball Centre.

The Payables are greater in the 2009-10 Budget, compared to the other financial years, due to a change in the accounting treatment of the Sports Lotteries Account grants and the Community Sporting and Recreation Facilities Fund grants.

Cashflow Statement

The reduction in the service appropriation for 2009-10 Estimated Actual, compared to the Budget, is due to the reflow of infrastructure funding into 2010-11. This mainly reflects funding for the Community Sporting Recreation Facilities Fund and the State Netball Centre. This is reflected in the increased payments in 2010-11.

Capital appropriation and purchase of non-current assets is greater over the forward estimates due to approved funding for ME Bank Stadium and the State Netball Centre.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	14,734	12,951	14,731	15,061	15,933	16,576	17,067
Grants and subsidies ^(c)	34,972	47,055	41,942	45,662	40,170	39,827	30,286
Supplies and services	12,695	4,146	2,563	2,955	3,146	2,973	3,126
Accommodation	1,493	1,244	1,361	1,348	1,357	1,360	1,511
Depreciation and amortisation	2,276	1,260	2,463	2,339	2,449	2,530	2,530
Other expenses	1,921	1,159	1,026	1,184	794	792	832
TOTAL COST OF SERVICES	68,091	67,815	64,086	68,549	63,849	64,058	55,352
Income							
Sale of goods and services	2,994	2,719	3,003	3,058	3,142	3,142	3,142
Grants and subsidies	1,786	1,136	1,136	1,136	1,136	1,136	1,136
Other revenue	1,455	75	75	75	75	75	75
Total Income	6,235	3,930	4,214	4,269	4,353	4,353	4,353
NET COST OF SERVICES	61,856	63,885	59,872	64,280	59,496	59,705	50,999
INCOME FROM STATE GOVERNMENT							
Service appropriations	54,143	63,453	53,703	63,750	58,966	59,261	50,555
Resources received free of charge	33	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	54,176	63,453	53,703	63,750	58,966	59,261	50,555
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(7,680)	(432)	(6,169)	(530)	(530)	(444)	(444)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(7,680)	(432)	(6,169)	(530)	(530)	(444)	(444)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 172, 175 and 177 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Commonwealth Grants	308	335	335	335	335	335	335
Community Sporting and Recreational Facilities Fund	8,184	20,000	15,000	25,000	20,000	19,151	9,151
Logue Brook Recreation Offset Trust Account ...	10,000	-	-	-	-	-	-
Sports Financial Grants	5,018	14,072	13,759	6,980	6,017	6,067	6,017
Sports Lotteries Account	11,462	12,648	12,848	13,347	13,818	14,274	14,783
TOTAL	34,972	47,055	41,942	45,662	40,170	39,827	30,286

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	5,606	692	4	4	4	102	200
Restricted cash.....	8,134	3,784	7,596	7,095	6,594	6,594	6,594
Holding account receivables.....	386	723	573	604	604	604	604
Receivables	2,971	5,539	2,971	2,971	2,971	2,971	2,971
Other.....	100	1,222	100	100	100	100	100
Total current assets.....	17,197	11,960	11,244	10,774	10,273	10,371	10,469
NON-CURRENT ASSETS							
Holding account receivables.....	3,403	3,940	5,293	7,028	8,873	10,799	12,725
Property, plant and equipment.....	39,178	39,479	37,673	35,765	33,896	31,428	28,960
Restricted cash.....	210	115	210	210	210	210	210
Other.....	-	58	297	4,739	37,263	88,263	108,863
Total non-current assets	42,791	43,592	43,473	47,742	80,242	130,700	150,758
TOTAL ASSETS.....	59,988	55,552	54,717	58,516	90,515	141,071	161,227
CURRENT LIABILITIES							
Employee provisions	1,916	1,180	1,916	1,916	1,916	1,966	1,966
Payables.....	1,032	4,154	1,032	1,032	1,032	1,032	1,032
Other.....	508	671	537	566	595	545	545
Total current liabilities	3,456	6,005	3,485	3,514	3,543	3,543	3,543
NON-CURRENT LIABILITIES							
Employee provisions	477	834	477	477	477	477	477
Total non-current liabilities	477	834	477	477	477	477	477
TOTAL LIABILITIES	3,933	6,839	3,962	3,991	4,020	4,020	4,020
EQUITY							
Contributed equity.....	24,682	24,736	25,551	29,851	62,351	113,351	133,951
Accumulated surplus/(deficit)	13,367	5,738	7,198	6,668	6,138	5,694	5,250
Reserves	18,006	18,239	18,006	18,006	18,006	18,006	18,006
Total equity.....	56,055	48,713	50,755	54,525	86,495	137,051	157,207
TOTAL LIABILITIES AND EQUITY	59,988	55,552	54,717	58,516	90,515	141,071	161,227

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	52,951	62,193	51,240	61,411	56,517	56,731	48,025
Capital appropriation	47	669	869	4,300	32,500	51,000	20,600
Holding account drawdowns	354	386	386	573	604	604	604
Net cash provided by State Government	53,352	63,248	52,495	66,284	89,621	108,335	69,229
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(14,582)	(12,891)	(14,671)	(15,070)	(15,942)	(16,519)	(17,010)
Grants and subsidies	(34,949)	(47,055)	(41,942)	(45,662)	(40,170)	(39,827)	(30,286)
Supplies and services	(11,754)	(4,177)	(2,594)	(2,998)	(3,189)	(1,723)	(1,876)
Accommodation	(1,277)	(1,244)	(1,361)	(1,348)	(1,357)	(1,360)	(1,511)
Other payments	(10,688)	(3,233)	(3,100)	(3,177)	(2,787)	(3,930)	(3,970)
Receipts							
Grants and subsidies	5,759	1,136	1,136	1,136	1,136	1,136	1,136
Sale of goods and services	3,003	2,719	3,003	3,058	3,142	3,142	3,142
GST receipts	8,361	2,074	2,074	2,074	2,074	2,074	2,074
Other receipts	1,680	75	75	75	75	374	374
Net cash from operating activities	(54,447)	(62,596)	(57,380)	(61,912)	(57,018)	(56,633)	(47,927)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(532)	(1,055)	(1,255)	(4,873)	(33,104)	(51,604)	(21,204)
Net cash from investing activities	(532)	(1,055)	(1,255)	(4,873)	(33,104)	(51,604)	(21,204)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds	60	-	-	-	-	-	-
Net cash from financing activities	60	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(1,567)	(403)	(6,140)	(501)	(501)	98	98
Cash assets at the beginning of the reporting period	15,517	4,994	13,950	7,810	7,309	6,808	6,906
Cash assets at the end of the reporting period	13,950	4,591	7,810	7,309	6,808	6,906	7,004

(a) Full audited financial statements are published in the agency's Annual Report.

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Community Sporting and Recreation Facilities Special Purpose Account**

The Fund holds moneys appropriated for the purpose of making grants for the development of public sporting and recreation facilities and for the management and administration of those grants.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance	966	966	2,483	2,483
Receipts: Appropriations	10,000	20,000	15,000	25,000
	10,966	20,966	17,483	27,483
Payments	8,483	20,000	15,000	25,000
CLOSING BALANCE.....	2,483	966	2,483	2,483

Sports Lotteries Special Purpose Account

The purpose of the Account is to hold moneys received, pursuant to section 22(2)(c) and 22(3) of the *Lotteries Commission Act 1990*, to be applied in such proportions and among such bodies engaged in the conduct of sport in the State.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance	4,387	3,876	4,824	4,824
Receipts: Appropriations	12,500	12,648	12,848	13,347
	16,887	16,524	17,672	18,171
Payments	12,063	13,177	12,848	13,347
CLOSING BALANCE.....	4,824	3,347	4,824	4,824

Logue Brook Recreation Offset Trust Account

To fund the identification and re-establishment (and associated administration costs) of recreation amenities, where practical, within the localities of nearby dams and inland bodies, following cessation of recreational access to Logue Brook.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance	10,000	-	403	-
Receipts: Other	691	-	13	-
	10,691	-	416	-
Payments	10,288	-	416	-
CLOSING BALANCE.....	403	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	7,745	1,619	1,619	1,619	1,619	1,619	1,619
GST Receipts on Sales	616	455	455	455	455	455	455
Other Receipts	1,680	75	75	75	75	374	374
Proceeds from the Provision of Sport Development Services to Industry Bodies	4,959	272	272	272	272	272	272
Proceeds from the Provision of Sport Participation Services to the Commonwealth ...	800	864	864	864	864	864	864
Proceeds from the Provision of Accommodation and Recreation Programs	3,003	2,719	3,003	3,058	3,142	3,142	3,142
TOTAL	18,803	6,004	6,288	6,343	6,427	6,726	6,726

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN SPORTS CENTRE TRUST

PART 9 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING; MINISTER ASSISTING THE MINISTER FOR HEALTH

DIVISION 41

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 72 Net amount appropriated to deliver services	10,065	8,207	11,355	15,969	16,643	20,226	22,995
Total appropriations provided to deliver services	10,065	8,207	11,355	15,969	16,643	20,226	22,995
CAPITAL							
Item 144 Capital Appropriation.....	237	178,770	73,452	123,527	35,972	-	-
TOTAL APPROPRIATIONS	10,302	186,977	84,807	139,496	52,615	20,226	22,995
EXPENSES							
Total Cost of Services	26,731	28,122	32,028	35,979	40,393	43,191	45,960
Net Cost of Services ^(a)	10,647	8,207	11,320	15,934	18,868	22,581	25,350
CASH ASSETS ^(b)	2,932	2,829	41,410	4,677	4,417	4,417	4,417

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Western Australian Basketball Centre and the Western Australian Athletics Stadium Operating Cost	1,778	1,720	1,646	1,780	1,780

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Sustainable, accessible and profitable State assets delivering sport, recreation and entertainment opportunities for Western Australians.	1. Provision of Elite Sport Facilities and Support 2. Provision of Community Facilities and Services 3. Provision of Competitive and Cost Effective State-Owned Assets

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Provision of Elite Sport Facilities and Support.....	9,639	10,298	11,862	13,419	15,165	16,285	17,392
2. Provision of Community Facilities and Services.....	8,546	8,912	10,083	11,280	12,614	13,453	14,284
3. Provision of Competitive and Cost Effective State-Owned Assets.....	8,546	8,912	10,083	11,280	12,614	13,453	14,284
Total Cost of Services.....	26,731	28,122	32,028	35,979	40,393	43,191	45,960

Significant Issues Impacting the Agency

- Sports stadia have become identifiable gathering places for the community as well as symbols of contemporary culture. Major sporting and entertainment stadiums provide the opportunity to showcase government policy regarding sustainability and sensitive environmental developments. The significant investment by the State Government in major sporting facilities is coming to fruition with the opening of the Western Australian Basketball Centre and the Western Australian Athletics Stadium adjacent to Challenge Stadium. Further expansion will occur in 2010-11 with the completion of the new rugby administration and high performance facility presenting increased opportunity for integrated management practices in the precinct to be adopted.
- To ensure the effective management of the Perth Arena, the Trust (VenuesWest) has assumed overall project control and governance responsibility for this facility. Pre-start operational management of the venue will commence in 2010-11 and significant resources will be directed towards planning for a highly successful opening for this world class venue.
- The Challenge Stadium/Mt Claremont sporting precinct continues to develop into a world class multi-sport precinct. Longer-term planning for future national and international sporting events will be a focus in 2010-11. Competition for the right to host national and international events remains strong. National and international sporting federations have very detailed technical specifications regarding the size, layout and requirements of their particular sport's venue and sites, including training and warm-up areas. Compliance with detailed specifications for sporting facilities remains challenging but will be assisted by the increased capital enhancement funds made available to VenuesWest.

- With the release of the Crawford Report by the Federal Minister for Sport, there is a need to fully understand the impact of any proposed reforms regarding elite sport and potential merging of the various institutes of sport nationally. VenuesWest's strategic partnership with the Western Australian Institute of Sport may be affected by the proposed changes and all plans for reinvestment in capital infrastructure, in order to meet training and competition compliance requirements for elite sport, will need to be considered in light of those sports that continue to call Western Australia 'home'.
- VenuesWest's rapidly growing portfolio of sport, recreation and entertainment assets and the ageing of VenuesWest's existing venues has resulted in a need for increased capital investment. An additional \$1.8 million will be invested annually on restorative maintenance and capital enhancement. This program will deliver improved safety and increased levels of proactive maintenance.
- The need to ensure that state-owned sporting, recreation and entertainment venues are utilised to the best of their capacity is a VenuesWest priority, whilst ensuring an appropriate balance across its business mix of elite, community and commercial clients. The trend by touring artists to scale-back their productions is expected to continue as will the need for the industry to respond flexibly to the upscaling and downscaling of events due to ticket sales which often results in unavoidable venue changes. Strong growth in the outdoor concert market in Perth and investment by promoters in infrastructure and expertise to run these make it challenging for VenuesWest's existing venues to raise revenue through indoor entertainment events.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Sustainable, accessible and profitable state assets delivering sport, recreation and entertainment opportunities for Western Australians:					
Percentage of targeted sports where venues meet international competition standards.....	n/a	n/a	n/a	To be determined.	1
Elite user satisfaction	81%	80%	81%	83%	
Percentage of visitors whose expectations were met or exceeded by VenuesWest services	n/a	n/a	n/a	85%	2
Commercial user satisfaction	n/a	n/a	n/a	80%	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. This data has not previously been collected and competition standard levels and the meeting of these standards by venues will be determined in consultation with the Western Australian Institute of Sport in time to enable the 2010-11 results to be reported.
2. This data has not previously been collected.

Services and Key Efficiency Indicators

1: Provision of Elite Sport Facilities and Support

Manage and maintain facilities of an international level for elite sport programs.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	9,639	10,298	11,862	13,419	1
Less Income.....	3,717	4,488	4,575	4,645	
Net Cost of Service	5,922	5,810	7,287	8,774	
Employees (Full Time Equivalents)	96	95	94	90	
Efficiency Indicators					
Direct Government Funding Compared to Provision of Elite Sport Facilities (\$ Per Hour).....	n/a	n/a	n/a	\$200	2

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service is due to the increased depreciation of assets.
2. This data has not previously been collected. The target will be revised over time.

2: Provision of Community Facilities and Services

Manage and maintain facilities to provide for community services and programs.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	8,546	8,912	10,083	11,280	1
Less Income.....	2,721	3,394	3,549	3,388	
Net Cost of Service	5,825	5,518	6,534	7,892	
Employees (Full Time Equivalents)	58	61	64	68	
Efficiency Indicators					
Average Cost per Visit of Providing Community Facilities and Services	n/a	n/a	n/a	\$7.10	2

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service is due to the increased depreciation of assets.
2. This information has not previously been collected across all venues.

3: Provision of Competitive and Cost Effective State-Owned Assets

Manage and maintain facilities to provide for sporting and entertainment programs and events that are commercially viable and cost effective.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 8,546	\$'000 8,912	\$'000 10,083	\$'000 11,280	1
Less Income.....	9,646	12,033	12,584	12,012	
Net Cost of Service	(1,100)	(3,121)	(2,501)	(732)	
Employees (Full Time Equivalents)	58	61	64	68	
Efficiency Indicators					
Ratio of Commercial Revenue Compared to Total Operating Expenses.....	n/a	n/a	n/a	67%	2

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service is due to the increased depreciation of assets.
2. This data has not previously been collected. The five year target is 70 per cent to 75 per cent of total expenses once the benchmark is established.

ASSET INVESTMENT PROGRAM

VenuesWest has seen an increase in its asset investment program since 2008-09 when it assumed client agency status, budget responsibility and overall project completion and governance responsibility for the Perth Arena. The complex, which is expected to be completed in 2012, will stage a variety of entertainment events such as international performing artists, family shows, tennis, basketball, netball and production spectaculars.

The remainder of the asset investment program relates to the ongoing capital upgrade and maintenance requirements associated with VenuesWest's portfolio of assets. These venues include Arena Joondalup, Challenge Stadium, Midvale SpeedDome, Perth Motorplex, Western Australian Athletics Stadium and the Western Australian Basketball Centre.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Perth Arena	465,071	269,099	124,000	160,000	35,972	-	-
COMPLETED WORKS							
Capital Upgrades and Maintenance 2008-09 Program							
Challenge Stadium	851	851	450	-	-	-	-
Capital Upgrades and Maintenance 2009-10 Program							
Arena Joondalup.....	567	567	567	-	-	-	-
Challenge Stadium	1,070	1,070	1,070	-	-	-	-
Midvale SpeedDome	90	90	90	-	-	-	-
NEW WORKS							
Capital Upgrades and Maintenance							
2010-11 Program.....	3,614	-	-	3,614	-	-	-
2011-12 Program.....	3,705	-	-	-	3,705	-	-
2012-13 Program.....	3,705	-	-	-	-	3,705	-
2013-14 Program.....	3,705	-	-	-	-	-	3,705
Total Cost of Asset Investment Program.....	482,378	271,677	126,177	163,614	39,677	3,705	3,705
FUNDED BY							
Capital Appropriation.....			73,452	123,527	35,972	-	-
Drawdowns from the Holding Account.....			1,627	3,354	3,445	3,705	3,705
Internal Funds and Balances.....			51,098	36,733	260	-	-
Total Funding			126,177	163,614	39,677	3,705	3,705

FINANCIAL STATEMENTS**Income Statement***Expenses*

The increased cost of services for 2010-11 is primarily in employee benefits expenses. This is mainly attributable to significant restructuring and additional staffing requirements for the Western Australian Athletics Stadium and the Western Australian Basketball Centre.

The increase in depreciation and amortisation expense in 2009-10 is mainly attributable to the addition of the Western Australian Athletics Stadium and the Western Australian Basketball Centre to VenuesWest's portfolio of assets during 2009-10.

In addition, depreciation of approximately \$5.5 million in 2011-12, \$11.0 million in 2012-13 and \$12.5 million in 2013-14 is related to the commissioning of the Perth Arena complex in 2011-12.

Income

Service appropriation has increased in 2010-11 due to:

- the Western Australian Athletics Stadium and the Western Australian Basketball Centre (\$2.4 million);
- increased depreciation to match forecast asset replacement value (\$1.5 million); and
- corporate administrative compliance (\$0.4 million).

Balance Sheet

The reduction in current assets is primarily due to the expenditure of cash received in 2009-10 relating to the Perth Arena project.

The increase to non-current assets is mainly due to the works-in-progress value of the Perth Arena asset of \$160.0 million in 2010-11. There is no associated depreciation expenditure until the completion of the project in 2011-12.

The contributed equity increase of \$123.5 million relates to capital funding for the Perth Arena project.

Cashflow Statement

Cashflows from government are expected to increase substantially in 2010-11 as a result of:

- funding relating to the Perth Arena project of \$123.5 million (which includes deferred expenditure from 2009-10);
- an increase in service appropriation funding of \$4.6 million mainly for administration costs of the Western Australian Athletics Stadium and the Western Australian Basketball Centre and corporate compliance; and
- increase in Holding Account drawdowns for capital upgrades and maintenance of \$1.8 million.

Increased cashflows from operating activities in 2010-11 are mainly due to increased employee benefits, attributable to significant restructuring and additional staffing requirements for the Western Australian Athletics Stadium and the Western Australian Basketball Centre.

The increase in investing activities relates to capital expenditure of \$160.0 million on the Perth Arena.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	12,972	11,553	12,313	14,841	13,381	11,563	12,077
Supplies and services.....	4,060	3,374	3,593	3,593	3,657	3,670	3,652
Accommodation	2,209	1,406	1,786	2,075	1,969	1,940	1,940
Depreciation and amortisation.....	4,332	3,206	5,272	6,063	11,355	16,711	18,449
Administration.....	583	5,524	5,353	5,739	6,296	5,483	5,483
Other expenses	2,575	3,059	3,711	3,668	3,735	3,824	4,359
TOTAL COST OF SERVICES.....	26,731	28,122	32,028	35,979	40,393	43,191	45,960
Income							
Sale of goods and services.....	13,516	16,322	16,635	16,893	17,475	17,489	17,489
Grants and subsidies.....	-	568	568	568	400	400	400
Other revenue	2,568	3,025	3,505	2,584	3,650	2,721	2,721
Total Income.....	16,084	19,915	20,708	20,045	21,525	20,610	20,610
NET COST OF SERVICES	10,647	8,207	11,320	15,934	18,868	22,581	25,350
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	10,065	8,207	11,355	15,969	16,643	20,226	22,995
Other appropriations.....	-	-	-	-	2,265	2,390	2,390
TOTAL INCOME FROM STATE GOVERNMENT	10,065	8,207	11,355	15,969	18,908	22,616	25,385
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(582)	-	35	35	40	35	35
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(582)	-	35	35	40	35	35

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 212, 222 and 226 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	2,932	2,829	41,410	4,677	4,417	4,417	4,417
Holding account receivables.....	1,627	1,554	3,354	3,445	3,705	3,705	3,705
Receivables	535	654	535	535	535	535	535
Other.....	383	405	383	383	383	383	383
Total current assets.....	5,477	5,442	45,682	9,040	9,040	9,040	9,040
NON-CURRENT ASSETS							
Holding account receivables.....	11,754	13,406	13,707	16,360	24,050	37,091	51,870
Property, plant and equipment.....	202,689	590,367	523,328	695,721	739,982	744,093	746,466
Total non-current assets	214,443	603,773	537,035	712,081	764,032	781,184	798,336
TOTAL ASSETS.....	219,920	609,215	582,717	721,121	773,072	790,224	807,376
CURRENT LIABILITIES							
Employee provisions	1,299	911	1,299	1,299	1,299	1,299	1,299
Payables.....	1,035	1,507	1,035	1,035	1,035	1,035	1,035
Other.....	2,583	1,978	2,573	2,573	2,573	2,573	2,573
Total current liabilities	4,917	4,396	4,907	4,907	4,907	4,907	4,907
NON-CURRENT LIABILITIES							
Employee provisions	500	333	500	500	500	500	500
Borrowings.....	123	551	123	123	123	123	123
Total non-current liabilities	623	884	623	623	623	623	623
TOTAL LIABILITIES	5,540	5,280	5,530	5,530	5,530	5,530	5,530
EQUITY							
Contributed equity.....	68,941	452,552	417,893	541,420	577,392	577,392	577,392
Accumulated surplus/(deficit)	78,939	47,567	78,974	79,009	79,049	79,084	79,119
Reserves	66,500	103,816	80,320	95,162	111,101	128,218	145,335
Total equity.....	214,380	603,935	577,187	715,591	767,542	784,694	801,846
TOTAL LIABILITIES AND EQUITY	219,920	609,215	582,717	721,121	773,072	790,224	807,376

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	6,859	5,001	6,048	9,871	6,662	4,894	5,925
Capital appropriation	237	178,770	73,452	123,527	35,972	-	-
Holding account drawdowns	2,077	1,627	1,627	3,354	3,445	3,705	3,705
Administered appropriations	-	-	-	-	851	976	976
Net cash provided by State Government	9,173	185,398	81,127	136,752	46,930	9,575	10,606
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(12,408)	(11,553)	(12,313)	(14,841)	(13,381)	(11,563)	(12,077)
Supplies and services	(1,240)	(3,072)	(3,291)	(3,341)	(3,405)	(3,418)	(3,418)
Accommodation	(1,354)	(1,262)	(1,642)	(1,913)	(1,834)	(1,940)	(1,940)
Administration	(583)	(5,524)	(5,353)	(5,739)	(6,296)	(5,483)	(5,483)
Equipment repairs and maintenance	(855)	(1,760)	(1,760)	(1,800)	(1,830)	(1,830)	(1,830)
Other payments	(7,094)	(2,965)	(3,617)	(3,712)	(3,752)	(3,706)	(4,223)
Receipts							
Grants and subsidies	-	568	568	568	400	400	400
Sale of goods and services	13,547	16,322	16,635	16,893	17,475	17,489	17,489
GST receipts	1,426	1,410	1,410	1,430	1,460	1,460	1,460
Other receipts	2,955	3,025	3,505	2,584	3,650	2,721	2,721
Net cash from operating activities	(5,606)	(4,811)	(5,858)	(9,871)	(7,513)	(5,870)	(6,901)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(666)	(180,397)	(126,177)	(163,614)	(39,677)	(3,705)	(3,705)
Net cash from investing activities	(666)	(180,397)	(126,177)	(163,614)	(39,677)	(3,705)	(3,705)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(482)	(200)	(200)	-	-	-	-
Net cash from financing activities	(482)	(200)	(200)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	2,419	(10)	(51,108)	(36,733)	(260)	-	-
Cash assets at the beginning of the reporting period	513	274	2,932	41,410	4,677	4,417	4,417
Net cash transferred to/from other agencies	-	2,565	89,586	-	-	-	-
Cash assets at the end of the reporting period	2,932	2,829	41,410	4,677	4,417	4,417	4,417

(a) Full audited financial statements are published in the agency's Annual Report.

WESTERN AUSTRALIAN INSTITUTE OF SPORT

ASSET INVESTMENT PROGRAM

The program covers the Institute's upgrade and replacement of capital intensive sport facilities.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2009-10 Program.....	210	210	210	-	-	-	-
NEW WORKS							
Asset Replacement							
2010-11 Program.....	231	-	-	231	-	-	-
2011-12 Program.....	458	-	-	-	458	-	-
2012-13 Program.....	356	-	-	-	-	356	-
2013-14 Program.....	350	-	-	-	-	-	350
Total Cost of Asset Investment Program.....	1,605	210	210	231	458	356	350
FUNDED BY							
Internal Funds and Balances.....			210	231	458	356	350
Total Funding			210	231	458	356	350

RACING, GAMING AND LIQUOR

PART 9 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING; MINISTER ASSISTING THE MINISTER FOR HEALTH

DIVISION 42

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 73 Net amount appropriated to deliver services	2,521	3,499	2,926	2,946	3,325	3,246	3,375
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	241	250	251	265	277	285	286
Total appropriations provided to deliver services	2,762	3,749	3,177	3,211	3,602	3,531	3,661
ADMINISTERED TRANSACTIONS							
Item 74 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	76,391	74,804	81,912	82,491	85,630	88,170	90,880
Amount Authorised by Other Statutes Liquor Control Act 1988.....	2,819	5,000	5,000	5,000	5,000	5,000	5,000
TOTAL APPROPRIATIONS	81,972	83,553	90,089	90,702	94,232	96,701	99,541
EXPENSES							
Total Cost of Services	10,164	9,610	11,366	11,647	12,118	12,227	12,512
Net Cost of Services ^(a)	3,729	3,913	3,341	3,375	3,766	3,695	3,825
CASH ASSETS ^(b)	606	536	622	638	654	680	706

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	To promote, monitor and enforce responsible and lawful gambling and liquor services in accordance with the legislation.	<ol style="list-style-type: none"> 1. Licensing - Evaluation and Determination of Applications 2. Compliance Audits and Inspections

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Licensing - Evaluation and Determination of Applications.....	5,095	4,745	5,795	5,829	6,061	6,126	6,268
2. Compliance Audits and Inspections	5,069	4,865	5,571	5,818	6,057	6,101	6,244
Total Cost of Services.....	10,164	9,610	11,366	11,647	12,118	12,227	12,512

Significant Issues Impacting the Agency

- Prohibition orders have been introduced to prohibit persons from entering, or being employed in a licensed premises. A number of these have been issued for the striking of persons with a glass vessel.
- Legislation has been implemented that imposes advertising standards on all gambling operators who advertise in Western Australia, the purpose of which is to provide consumer protection principles and ensure that gambling advertising is in the public interest.
- The continued interest by remote communities in reducing the level of alcohol-related harm through the assistance of the Director of Liquor Licensing.
- Restrictions were imposed on all metropolitan nightclubs and late night licensed venues in Northbridge and surrounding areas over the 2009-10 summer months on a trial basis to address the issues raised in the report, 'Is Your House in Order?', Re-visiting Liquor Licensing Practices and the Establishment of an Entertainment Precinct in Northbridge'.
- Legislative changes have been developed to support the Government's reform of the *Liquor Control Act 1988*.
- The Department continues to monitor licensed bookmakers to ensure they meet the requirements of legislation in respect of recording and providing information about the non-cash bets that have been accepted through the use of an approved Internet betting system.
- The Gaming and Wagering Commission's policy around community gaming continues to be refined to ensure that poker is conducted under a gaming function permit and not for private gain or commercial undertaking.
- The Department continues to participate in the working group considering amendments to the *Prostitution Act 2000*.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: To promote, monitor and enforce responsible and lawful gambling and liquor services in accordance with the legislation:					
Licensees/service providers that comply with audit requirements and statutory criteria.....	93%	97%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Licensing - Evaluation and Determination of Applications

Receive, process and determine applications in accordance with the legislation.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	5,095	4,745	5,795	5,829	
Less Income.....	4,268	3,751	3,890	3,835	
Net Cost of Service	827	994	1,905	1,994	
Employees (Full Time Equivalents)	54	51	60	56	
Efficiency Indicators					
Average Cost of Determining Applications	\$351	\$305	\$483	\$486	

2: Compliance Audits and Inspections

Perform audits and inspections to verify that the provision of gambling and liquor is conducted in a responsible and lawful manner.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	5,069	4,865	5,571	5,818	
Less Income.....	2,167	1,946	4,135	4,437	
Net Cost of Service	2,902	2,919	1,436	1,381	
Employees (Full Time Equivalents)	52	50	51	47	
Efficiency Indicators					
Average Cost of Conducting Inspections	\$449	\$485	\$506	\$529	

ASSET INVESTMENT PROGRAM

The Department's 2010-11 asset investment program is for ongoing computer software and hardware replacement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software							
2008-09 Program.....	699	699	50	-	-	-	-
2009-10 Program.....	30	30	30	-	-	-	-
NEW WORKS							
Computer Hardware and Software							
2010-11 Program.....	30	-	-	30	-	-	-
2011-12 Program.....	50	-	-	-	50	-	-
2012-13 Program.....	150	-	-	-	-	150	-
2013-14 Program.....	100	-	-	-	-	-	100
Total Cost of Asset Investment Program.....	1,059	729	80	30	50	150	100
FUNDED BY							
Drawdowns from the Holding Account.....			80	30	50	150	100
Total Funding			80	30	50	150	100

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows a small increase in the 2010-11 Total Cost of Services of \$11.6 million (2.5 per cent), when compared to the 2009-10 Estimated Actual. The increase in the expenses was mainly due to an initiative for payments to the Western Australia Police related to probity checks. This is offset by the increase in the liquor fee revenue.

Income

Total income is estimated to be \$8.3 million for 2010-11. This represents an increase of \$247,000 (3 per cent) compared to the 2009-10 Estimated Actual. This is mainly due to the increases in the liquor fee revenue and recoupment for the services provided to the Racing Penalties Appeals Tribunal and the Gaming and Wagering Commission.

**INCOME STATEMENT ^(a)
(Controlled)**

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	7,781	7,638	8,549	8,980	9,371	9,662	9,904
Supplies and services.....	1,029	694	1,404	1,370	1,286	1,297	1,367
Accommodation	712	572	672	678	704	704	704
Depreciation and amortisation.....	176	320	320	238	238	238	238
Other expenses	466	386	421	381	519	326	299
TOTAL COST OF SERVICES.....	10,164	9,610	11,366	11,647	12,118	12,227	12,512
Income							
Sale of goods and services.....	4,026	3,590	4,188	4,435	4,515	4,695	4,850
Regulatory fees and fines	2,409	2,100	3,830	3,830	3,830	3,830	3,830
Other revenue	-	7	7	7	7	7	7
Total Income	6,435	5,697	8,025	8,272	8,352	8,532	8,687
NET COST OF SERVICES	3,729	3,913	3,341	3,375	3,766	3,695	3,825
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	2,762	3,749	3,177	3,211	3,602	3,531	3,661
Resources received free of charge	116	164	164	164	164	164	164
TOTAL INCOME FROM STATE GOVERNMENT	2,878	3,913	3,341	3,375	3,766	3,695	3,825
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(851)	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(851)	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 106, 111 and 103 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	530	439	530	530	530	530	530
Restricted cash.....	12	17	12	12	12	12	12
Holding account receivables.....	80	30	30	50	150	100	50
Receivables	141	225	141	141	141	141	141
Other.....	422	250	422	422	422	422	422
Total current assets.....	1,185	961	1,135	1,155	1,255	1,205	1,155
NON-CURRENT ASSETS							
Holding account receivables.....	1,833	2,123	2,123	2,311	2,399	2,537	2,725
Property, plant and equipment.....	1,556	66	282	222	162	162	182
Intangibles	32	631	1,066	918	790	702	544
Restricted cash.....	64	80	80	96	112	138	164
Total non-current assets	3,485	2,900	3,551	3,547	3,463	3,539	3,615
TOTAL ASSETS.....	4,670	3,861	4,686	4,702	4,718	4,744	4,770
CURRENT LIABILITIES							
Employee provisions	653	591	649	665	665	665	665
Payables.....	147	244	147	147	147	157	167
Other.....	249	179	272	272	272	272	272
Total current liabilities	1,049	1,014	1,068	1,084	1,084	1,094	1,104
NON-CURRENT LIABILITIES							
Employee provisions	614	559	611	611	627	643	659
Other.....	152	106	152	152	152	152	152
Total non-current liabilities	766	665	763	763	779	795	811
TOTAL LIABILITIES	1,815	1,679	1,831	1,847	1,863	1,889	1,915
EQUITY							
Contributed equity.....	454	454	454	454	454	454	454
Accumulated surplus/(deficit)	2,401	1,728	2,401	2,401	2,401	2,401	2,401
Total equity.....	2,855	2,182	2,855	2,855	2,855	2,855	2,855
TOTAL LIABILITIES AND EQUITY	4,670	3,861	4,686	4,702	4,718	4,744	4,770

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,412	3,429	2,857	2,973	3,364	3,293	3,423
Holding account drawdowns	130	80	80	30	50	150	100
Net cash provided by State Government	2,542	3,509	2,937	3,003	3,414	3,443	3,523
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(7,738)	(7,614)	(8,525)	(8,949)	(9,250)	(9,525)	(9,767)
Supplies and services	(912)	(594)	(1,304)	(1,294)	(1,257)	(1,281)	(1,311)
Accommodation	(704)	(572)	(672)	(678)	(694)	(694)	(694)
Other payments	(630)	(510)	(545)	(488)	(679)	(479)	(492)
Receipts							
Regulatory fees and fines	2,675	2,100	3,830	3,830	3,830	3,830	3,830
Sale of goods and services	3,651	3,590	4,188	4,435	4,515	4,695	4,850
GST receipts	301	180	180	180	180	180	180
Other receipts	-	7	7	7	7	7	7
Net cash from operating activities	(3,357)	(3,413)	(2,841)	(2,957)	(3,348)	(3,267)	(3,397)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(904)	(80)	(80)	(30)	(50)	(150)	(100)
Other payments	(23)	-	-	-	-	-	-
Net cash from investing activities	(927)	(80)	(80)	(30)	(50)	(150)	(100)
NET INCREASE/(DECREASE) IN CASH HELD	(1,742)	16	16	16	16	26	26
Cash assets at the beginning of the reporting period	2,348	520	606	622	638	654	680
Cash assets at the end of the reporting period	606	536	622	638	654	680	706

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Taxation							
Casino Tax	90,824	84,000	90,000	92,000	94,000	96,000	98,000
Other							
Appropriation	79,210	79,804	86,912	87,491	90,630	93,170	95,880
TOTAL INCOME	170,034	163,804	176,912	179,491	184,630	189,170	193,880
EXPENSES							
Subsidies and Concessions							
Subsidies to Liquor Merchants and Producers	2,819	5,000	5,000	5,000	5,000	5,000	5,000
Subsidies to Gambling and Betting Agencies and Bookmakers	78,360	74,804	79,544	82,491	85,630	88,170	90,880
Other							
Receipts Paid into Consolidated Account.....	89,579	84,000	90,000	92,000	94,000	96,000	98,000
TOTAL EXPENSES	170,758	163,804	174,544	179,491	184,630	189,170	193,880

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	296	155	155	155	155	155	155
GST Receipts on Sales	5	25	25	25	25	25	25
Liquor Fees Receipts	2,675	2,100	3,830	3,830	3,830	3,830	3,830
Other Receipts	-	7	7	7	7	7	7
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	79	81	81	81	81	81	81
Provision of Services to the Racing and Gaming Industries	3,572	3,509	4,107	4,354	4,434	4,614	4,769
TOTAL.....	6,627	5,877	8,205	8,452	8,532	8,712	8,867

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

RACING AND WAGERING WESTERN AUSTRALIA

ASSET INVESTMENT PROGRAM

Asset investment over the forward estimates period will continue to focus on the ongoing replacement of hardware and software for various production systems together with general business process improvements. Ongoing maintenance and upgrading of selected outlets in the wagering retail network will also occur.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Business Systems - Information Technology	23,309	5,525	1,714	2,993	2,686	1,229	6,876
Computer Software - Windows Upgrade Phase 3	1,887	472	-	-	-	310	424
Head Office and Retail Outlet Building Improvements	2,059	50	50	500	509	500	400
Retail Outlet Upgrades	11,177	1,000	1,000	852	927	3,527	2,371
COMPLETED WORKS							
Disaster Recovery Works	692	692	692	-	-	-	-
New Business Initiatives - Racing	561	561	16	-	-	-	-
New Era Bet Engine	28,224	28,224	7,312	-	-	-	-
Terminal Replacement - 2009-10 Program	5,000	5,000	5,000	-	-	-	-
NEW WORKS							
TabOzbet Strategic Review	1,684	-	-	-	-	1,684	-
Total Cost of Asset Investment Program	74,593	41,524	15,784	4,345	4,122	7,250	10,071
FUNDED BY							
Internal Funds and Balances	-	-	15,784	4,345	4,122	7,250	10,071
Total Funding	-	-	15,784	4,345	4,122	7,250	10,071

WESTERN AUSTRALIAN GREYHOUND RACING AUTHORITY

ASSET INVESTMENT PROGRAM

The 2010-11 program totals \$215,000, comprising \$165,000 towards minor works and minor plant and equipment replacements at both Cannington and Mandurah racing venues to maintain the comfort and safety of an increasing number of patrons. The remaining \$50,000 is for the annual Information Technology Program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
New Cannington Facility	610	260	260	-	-	350	-
COMPLETED WORKS							
Information Technology - 2009-10 Program.....	26	26	26	-	-	-	-
Minor Works - Cannington - 2009-10 Program	20	20	20	-	-	-	-
Minor Works - Mandurah - 2009-10 Program	20	20	20	-	-	-	-
Plant and Equipment - Cannington - 2009-10 Program.....	50	50	50	-	-	-	-
Plant and Equipment - Mandurah - 2009-10 Program.....	40	40	40	-	-	-	-
NEW WORKS							
Information Technology							
2010-11 Program.....	50	-	-	50	-	-	-
2011-12 Program.....	121	-	-	-	121	-	-
Minor Works - Cannington							
2010-11 Program.....	40	-	-	40	-	-	-
2011-12 Program.....	40	-	-	-	40	-	-
Minor Works - Mandurah							
2010-11 Program.....	25	-	-	25	-	-	-
2011-12 Program.....	230	-	-	-	230	-	-
Plant and Equipment - Cannington							
2010-11 Program.....	50	-	-	50	-	-	-
2011-12 Program.....	50	-	-	-	50	-	-
2012-13 Program.....	120	-	-	-	-	120	-
Plant and Equipment - Mandurah							
2010-11 Program.....	50	-	-	50	-	-	-
2011-12 Program.....	200	-	-	-	200	-	-
2012-13 Program.....	127	-	-	-	-	127	-
Total Cost of Asset Investment Program.....	1,869	416	416	215	641	597	-
FUNDED BY							
Internal Funds and Balances.....			416	215	641	597	-
Total Funding			416	215	641	597	-

BURSWOOD PARK BOARD

ASSET INVESTMENT PROGRAM

The Board is responsible for the control and management of Burswood Park under provisions of the *Parks and Reserves Act 1895*.

The Park consists of 110 hectares of 'C' class reserve surrounding the four major buildings that comprise the Burswood Entertainment Complex. Its improvements include an 18 hole public golf course, parks and gardens and permanent car-parking areas.

The Board's mission is to develop Burswood Park into the premier park of its type in Australia and a key objective is to achieve the highest standards of park maintenance and management. To help achieve this objective the Board has included in the asset investment program irrigation equipment upgrades and golf course/park infrastructure upgrades to provide maximum visitor enjoyment and satisfaction.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Golf Course and Park Infrastructure.....	738	738	180	-	-	-	-
Irrigation Equipment	540	540	300	-	-	-	-
Lake Iron Reduction Infrastructure	340	340	200	-	-	-	-
Minor Equipment Purchases	126	126	63	-	-	-	-
NEW WORKS							
Equipment							
2010-11 Program.....	300	-	-	300	-	-	-
2011-12 Program.....	300	-	-	-	300	-	-
2012-13 Program.....	310	-	-	-	-	310	-
2013-14 Program.....	690	-	-	-	-	-	690
Golf Course and Park Infrastructure							
2010-11 Program.....	380	-	-	380	-	-	-
2011-12 Program.....	380	-	-	-	380	-	-
2012-13 Program.....	380	-	-	-	-	380	-
2013-14 Program.....	400	-	-	-	-	-	400
Minor Equipment Purchases							
2010-11 Program.....	63	-	-	63	-	-	-
2011-12 Program.....	63	-	-	-	63	-	-
2012-13 Program.....	68	-	-	-	-	68	-
2013-14 Program.....	10	-	-	-	-	-	10
Total Cost of Asset Investment Program.....	5,088	1,744	743	743	743	758	1,100
FUNDED BY							
Internal Funds and Balances.....			743	743	743	758	1,100
Total Funding			743	743	743	758	1,100

Part 10

Minister for Planning; Culture and the Arts

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
541	Planning			
	- Delivery of Services.....	27,719	31,436	31,964
	- Capital Appropriation.....	10,714	5,341	11,661
	Total	38,433	36,777	43,625
557	Western Australian Planning Commission			
	- Delivery of Services.....	83,897	84,097	82,162
	- Capital Appropriation.....	5,400	5,400	5,400
	Total	89,297	89,497	87,562
567	Culture and the Arts			
	- Delivery of Services.....	104,137	112,581	118,692
	- Capital Appropriation.....	19,330	5,524	26,166
	Total	123,467	118,105	144,858
	GRAND TOTAL			
	- Delivery of Services.....	215,753	228,114	232,818
	- Capital Appropriation.....	35,444	16,265	43,227
	Total.....	251,197	244,379	276,045

PLANNING

PART 10 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 43

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual ^(a)	2009-10 Budget ^(a)	2009-10 Estimated Actual ^(a)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
DELIVERY OF SERVICES							
Item 75 Net amount appropriated to deliver services	33,447	27,311	31,027	31,537	28,954	29,302	30,314
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	398	408	409	427	440	453	466
Total appropriations provided to deliver services	33,845	27,719	31,436	31,964	29,394	29,755	30,780
ADMINISTERED TRANSACTIONS							
Amount provided for Administered Grants, Subsidies and Other Transfer Payments	-	-	-	-	12,701	-	-
CAPITAL							
Item 145 Capital Appropriation.....	1,981	10,714	5,341	11,661	6,316	6,408	7,502
TOTAL APPROPRIATIONS	35,826	38,433	36,777	43,625	48,411	36,163	38,282
EXPENSES							
Total Cost of Services	107,432	111,352	107,777	104,867	106,492	105,516	108,728
Net Cost of Services ^(b)	40,801	49,117	45,190	40,926	43,071	41,448	43,989
CASH ASSETS ^(c)	12,371	4,233	4,542	5,914	6,533	6,751	6,970

- (a) The former Department for Planning and Infrastructure was split on 1 July 2009 into the Department of Transport, Department of Planning and Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Oakajee Infrastructure Service Corridor.....	300	814	765	300	-
Office of Land and Housing Supply.....	-	300	300	300	300
Royalties for Regions - Northern Towns Development Fund	-	7,498	11,344	9,000	10,295

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Integration of land systems that facilitates economic development.	1. Integrated Land and Infrastructure Policy Development
	Accessibility to serviced land and infrastructure.	2. Land Accessibility Planning and Policy Development

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Integrated Land and Infrastructure Policy Development.....	71,294	73,897	76,093	69,037	70,107	69,464	71,579
2. Land Accessibility Planning and Policy Development.....	36,138	37,455	31,684	35,830	36,385	36,052	37,149
Total Cost of Services.....	107,432	111,352	107,777	104,867	106,492	105,516	108,728

Significant Issues Impacting the Agency

National Level

- The Department continues to contribute to the Council of Australian Governments (COAG) National Reform Agenda, which impacts on many aspects of planning and the provision of associated Commonwealth capital city infrastructure projects.
- Under the State's lead agency framework, the Department will be called upon to work with and lead Government agencies in identifying and prioritising major infrastructure projects with a 'whole of government' state-wide view. Part of this work will be as support to the Infrastructure Coordinating Committee (Western Australia Planning Commission), however additional workload will be required to coordinate with agencies in submissions for State or Federal funding such as from Infrastructure Australia in the latter case. This work load will have staffing and funding implications for the Department's Infrastructure Planning and Coordination division, which is operating at capacity.

State and Regional Level

- Western Australia continues to experience a high level of population increase which has placed an unprecedented demand on infrastructure, services, developable land and housing stocks. The Department will continue to support planning for key new multi-user infrastructure, particularly in the Pilbara, Kimberley, Mid West and Gascoyne regions.

- The State Planning Strategy is currently the subject of a thorough review and is to be structured and repositioned to address the emergent and key issues facing planning and development in the state. A dedicated Department of Planning team has conducted community, cross-agency and industry consultation in order to better and fully inform the strategic objectives that will be outlined in the strategy document. The State Planning Strategy will be the subject of review by Government in the third quarter of 2010, followed by a structured public consultation and comment process. Subsequent to this process and the incorporation of comment as appropriate, the Strategy is scheduled for completion in December 2010.
- Regional planning strategies, guided by Regional Planning Committees, identify growth areas for land and housing, designate strategic industrial areas, protect sensitive environmental areas as well as provide greater certainty for investment and improved regional services, to manage regional growth, coordinate infrastructure and build regional capacity. In this regard the Planning portfolio plays a particularly important role in regional development. The ongoing operations of regional planning committees are an important milestone in the Government's response to accelerate regional planning. Government service delivery to the regions is now part of the larger Government Reform Agenda, including Local Government Structural Reform, Regional Planning Committees and Royalties for Regions program
- Significant improvement and amendment to the planning framework is required. 'Planning Makes it Happen: A Blueprint for Planning Reform' has been released following an extensive consultation process with the Western Australian planning community. The Blueprint adopts a multi-faceted approach setting out a suite of strategic priorities and planning reform initiatives. The reforms will ensure the State is aligned with the broader national and Council of Australian Governments (COAG) reform agendas.
- A review of the Model Scheme Text and associated regulations has been undertaken to recast the regulatory framework. This will ensure the automatic introduction of 'mandatory' and standard provisions into all local planning schemes upon gazettal of the new Regulations.
- The revised Bush Fire Guidelines form the foundation of fire risk management within Western Australia at a community and land development level. The guidelines provide performance criteria and acceptable solutions to minimise the impact of fire on communities.

Integrated Land Use and Infrastructure Policy

- The Office of Land and Housing Supply will be established for cross-agency coordination of land availability approval processes, the collection of analytical data on land availability and affordability, and provide advice to Cabinet in respect to planning levers available to facilitate land supply. The Office will play an important role in identifying impediments to the timely delivery of new land and housing in the State. An additional allocation of \$300,000 per annum has been made to supplement existing resources in the Department.
- The Electronic Land Development (eLDP) Process has progressed through a number of stages and is in the solution option and design stage, leading to the procurement and deployment of a business and technology solution.
- Directions 2031 sets the strategic spatial framework for managing the growth of the Perth and Peel regions over the next 20 years. It has been subjected to extensive public consultation during 2009 and will be presented to the Western Australian Planning Commission and the Minister for Planning for adoption by June 2010. The key implementation strategies for Directions 2031 are two sub-regional growth management documents to be released for public comment in mid-2010. They provide for the strategic expansion of the urban area and the growth of the inner areas from urban consolidation.
- The Urban Growth Monitor program for the Perth and Peel regions provides a snapshot of urban land supply. An update of the Urban Growth Monitor has commenced with anticipated completion mid 2010.
- The land development application approval process will be reviewed to improve the application of subdivision conditions and development approval outcomes across varying local municipalities. In addition a performance management system will be developed to measure the volume of development approval outcomes and timeframes achieved to benchmark Local Government performance.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Integration of land and transport systems that facilitates economic development:					
Proportion of zoned land in the metropolitan area that is 400 metres / 1 km from major transport systems:					
- Less than R20: 400 metres	77.65%	77%	41.10%	41%	1
- Less than R20: 1 km.....	87.45%	87%	79.39%	79%	1
- R20: 400 metres	89.50%	90%	59.87%	59%	1
- R20: 1 km.....	97.39%	97%	95.29%	94%	1
- Greater than R20: 400 metres.....	95.98%	95%	61.19%	62%	1
- Greater than R20: 1 km.....	99.17%	99%	95.98%	97%	1
Area of commercial and industrial land per capita per corridor:					
- Eastern Sector - Commercial per capita	9.99m ²	12.4m ²	12.4m ²	12.4m ²	
- Eastern Sector - Industrial per capita.....	79.27m ²	82.1m ²	82.1m ²	82.1m ²	
- Inner Sector - Commercial per capita.....	32.4m ²	33.1m ²	33.1m ²	33.1m ²	
- Inner Sector - Industrial per capita	13.13m ²	14.9m ²	14.9m ²	14.9m ²	
- Middle Sector - Commercial per capita.....	21.15m ²	22.1m ²	22.1m ²	22.1m ²	
- Middle Sector - Industrial per capita	58.6m ²	61.7m ²	61.7m ²	61.7m ²	
- North West Sector - Commercial per capita.....	37.91m ²	45.5m ²	45.5m ²	45.5m ²	
- North West Sector - Industrial per capita	62.71m ²	68.0m ²	68.0m ²	68.0m ²	
- South East Sector - Commercial per capita	13.85m ²	15.0m ²	15.0m ²	15.0m ²	
- South East Sector - Industrial per capita	59.85m ²	63.8m ²	63.8m ²	63.8m ²	
- South West Sector - Commercial per capita.....	23.75m ²	25.5m ²	25.5m ²	25.5m ²	
- South West Sector - Industrial per capita	172.09m ²	185.0m ²	185.0m ²	185.0m ²	
- Perth Metropolitan Region - Commercial per capita.....	24.16m ²	26.5m ²	26.5m ²	26.5m ²	
- Perth Metropolitan Region - Industrial per capita	69.65m ²	74.1m ²	74.1m ²	74.1m ²	
People in the Metropolitan Region that live within ten minutes of a major public transport route:					
- within a 10 minute walk to a bus stop	89.25%	91%	91%	91%	
- within a 10 minute ride to a railway station	36.41%	34%	34%	34%	
- within a 10 minute car travel to a railway station.....	80.08%	70%	70%	70%	
Outcome: Accessibility to serviced land and infrastructure:					
Number of lots given preliminary and final approval:					
- residential	34,951	32,100	33,203	35,000	
- non-residential.....	7,714	6,000	7,241	8,000	
Median land price as a percentage of median residential property sales price	53.3%	56.0%	55.2%	56.0%	
Relative affordability of property and land prices	Lowest quintile	Third highest quintile	Second lowest quintile	Third highest quintile	
Average lot size in the Perth Metropolitan Region.....	482m ²	525m ²	456m ²	500m ²	
Avoided land consumption costs.....	\$104 million	\$142 million	\$111 million	\$110 million	
Determination appeals that are unsuccessful	99.6%	99.0%	99.0%	99.0%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Revised calculations and processes have been adopted for these indicators in 2010-11 to better reflect the measure of performance. It was not practicable to backcast the 2008-09 Actual, 2009-10 Budget or 2009-10 Estimated Actual figures.

Services and Key Efficiency Indicators

1: Integrated Land and Infrastructure Policy Development

By shaping the pattern of development and influencing the location, scale, density, design and mix of land uses, integrated land use and transport systems contributes to the Government's goal, 'Delivering Services' by:

- ensuring flexibility to meet the demands of a changing economy and market environments;
- maximising the use of existing infrastructure rather than incurring the costs of green fields infrastructure with its resulting impact on home affordability;
- provision of coastal infrastructure; and
- enabling commuter access to industrial centres and to the services and goods they require.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	71,294	73,897	76,093	69,037	
Less Income.....	53,971	50,410	53,825	54,989	
Net Cost of Service	17,323	23,487	22,268	14,048	
Employees (Full Time Equivalents)	571	609	609	610	
Efficiency Indicators					
Average Cost per Policy Hour for Integrated Land Policy Development.....	\$81.92	\$78.11	\$79.85	\$81.85	

2: Land Accessibility Planning and Policy Development

This service contributes to the Government's 'Delivering Services' goal through:

- ensuring that sufficient land is available for purchase for both residential and commercial, industrial/employment purposes;
- controlling lot sizes and therefore the costs of infrastructure required to service each lot;
- minimising land supply delays and the attendant costs by making accurate, timely decisions on redevelopment and subdivision proposals; and
- providing resources to the Western Australian Planning Commission to enable:
 - the acquisition and management of properties reserved under Perth's Metropolitan Region Scheme for important urban roads, controlled access highways, parks and recreational reserves, special uses and major land redevelopment projects; and
 - other special planning projects undertaken within the Perth metropolitan area.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	36,138	37,455	31,684	35,830	
Less Income.....	12,660	11,825	8,762	8,952	
Net Cost of Service	23,478	25,630	22,922	26,878	
Employees (Full Time Equivalents)	127	135	135	136	
Efficiency Indicators					
Cost per Subdivision and Development Application Processed.....	\$3,020	\$3,375	\$3,303	\$3,637	
Average Cost per Policy and Planning Hour.....	\$80.66	\$72.07	\$80.38	\$74.86	
Statutory Planning Applications Processed within Statutory Timeframes	56%	80%	65%	80%	1
Town Planning Scheme Amendments (for Final Approval) Processed within Non-Statutory Timeframes	37%	80%	51%	80%	2
Deposited and Strata Plans Endorsed within Non-Statutory Timeframes	99%	90%	99%	90%	

Explanation of Significant Movements

(Notes)

- Difficulties experienced during 2009-10 in recruiting qualified town planners impacted the capacity to process applications within statutory timeframes are not expected to continue in 2010-11.
- Delays in 2009-10 in obtaining information from external sources that is required to process applications are expected to be resolved in 2010-11.

ASSET INVESTMENT PROGRAM

The Department's planned asset investment for 2010-11 is \$13.6 million comprising minor works, accommodation initiatives and the following major projects:

- Perry Lakes Redevelopment Project**
The Perry Lakes Redevelopment Project is for the development of the existing site for housing, and the construction of new facilities for basketball, athletics and rugby on the site referred to as AK Reserve. The athletic stadium was completed in May 2009 and the basketball facilities in January 2010. Site preparation is progressing for the construction of the rugby facility and the redevelopment of the old Perry Lakes site.
- Electronic Land Development Program (eLDP)**
The eLDP has progressed through a number of stages and is in the solution option and design stage, leading to the procurement and deployment of a business and technology solution.
- Information and Communications and Technology Infrastructure**
This ongoing funding is provided to cover requirements relating to electronic support and upgrade of storage, networks, servers and monitoring tools. It also covers a number of related projects such as capacity management, data archiving, business continuity and disaster recovery planning.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Corporate							
Accommodation Refurbishment and Sustainability							
Initiatives	10,496	2,343	446	549	576	789	656
Information and Communications Technology							
Infrastructure	80,525	8,970	3,629	6,172	5,240	5,168	6,079
Other							
Minor Works Program.....	17,794	11,335	751	500	500	451	767
Perry Lakes Redevelopment Project.....	142,167	121,921	29,753	1,979	84	-	-
Strategic and Statutory Planning							
eLDP	4,286	2,034	983	2,252	-	-	-
GIS Directions.....	2,432	244	240	2,188	-	-	-
Total Cost of Asset Investment Program.....	257,700	146,847	35,802	13,640	6,400	6,408	7,502
FUNDED BY							
Capital Appropriation.....			5,341	11,661	6,316	6,408	7,502
Internal Funds and Balances.....			708	-	-	-	-
Other			29,753	1,979	84	-	-
Total Funding			35,802	13,640	6,400	6,408	7,502

FINANCIAL STATEMENTS

**INCOME STATEMENT ^(a)
(Controlled)**

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual ^(b)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	60,057	61,120	63,190	64,002	65,586	66,794	68,006
Grants and subsidies	3,709	16,970	7,051	9,733	12,104	9,260	10,495
Supplies and services.....	21,500	16,097	18,003	13,480	13,327	14,177	14,908
Accommodation	10,920	10,369	10,246	9,862	7,400	7,425	7,452
Depreciation and amortisation.....	1,568	1,203	1,203	1,308	1,418	1,785	1,785
Other expenses	9,678	5,593	8,084	6,482	6,657	6,075	6,082
TOTAL COST OF SERVICES.....	107,432	111,352	107,777	104,867	106,492	105,516	108,728
Income							
Sale of goods and services.....	172	-	-	-	-	-	-
Grants and subsidies.....	2,652	3,022	4,136	2,824	2,746	2,746	2,746
Other revenue	63,807	59,213	58,451	61,117	60,675	61,322	61,993
Total Income.....	66,631	62,235	62,587	63,941	63,421	64,068	64,739
NET COST OF SERVICES	40,801	49,117	45,190	40,926	43,071	41,448	43,989
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	33,845	27,719	31,436	31,964	29,394	29,755	30,780
Resources received free of charge	2,564	2,412	2,641	2,721	2,802	2,886	2,973
Royalties for regions fund ^(d)	-	10,500	-	7,498	11,344	9,000	10,295
TOTAL INCOME FROM STATE GOVERNMENT	36,409	40,631	34,077	42,183	43,540	41,641	44,048
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(4,392)	(8,486)	(11,113)	1,257	469	193	59
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(4,392)	(8,486)	(11,113)	1,257	469	193	59

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The former Department for Planning and Infrastructure was split on 1 July 2009 into the Department of Transport, Department of Planning and Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.
- (c) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 698, 744 and 746 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.
- (d) Regional Infrastructure and Headworks Fund - \$0 (2008-09), \$10.5 million (2009-10), \$0 (2009-10 Estimated Out Turn), \$7.5 million (2010-11), \$11.3 million (2011-12), \$9.0 million (2012-13), and \$10.3 million (2013-14).

Details of Controlled Grants and Subsidies

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Koondoola Revitalisation	-	986	986	-	-	-	-
Maddington Kenwick Sustainability	505	2,070	600	1,470	-	-	-
Mandurah Central Revitalisation Strategy.....	-	-	2,191	500	500	-	-
Mirrabooka Shopping Centre	308	2,600	2,600	-	-	-	-
Northern Towns Development Fund.....	-	10,500	-	7,498	11,344	9,000	10,295
Other Grants and Subsidies	443	-	-	60	60	60	-
Urban Congestion Planning Study	452	-	-	-	-	-	-
Urban Design Projects.....	345	445	305	205	200	200	200
Wanneroo Revitalisation	1,656	369	369	-	-	-	-
TOTAL.....	3,709	16,970	7,051	9,733	12,104	9,260	10,495

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual ^(b)	2009-10 Budget ^(b)	2009-10 Estimated Actual ^(b)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	11,671	3,292	3,601	4,758	4,796	5,033	5,252
Receivables	2,540	2,157	1,845	1,845	1,845	1,845	1,845
Other.....	709	778	778	778	778	778	778
Total current assets.....	14,920	6,227	6,224	7,381	7,419	7,656	7,875
NON-CURRENT ASSETS							
Holding account receivables.....	20,391	21,689	21,692	23,261	24,940	26,986	29,032
Property, plant and equipment.....	6,184	5,955	5,954	5,868	4,688	3,452	3,452
Intangibles	-	37	37	47	57	67	67
Restricted cash.....	700	941	941	1,156	1,737	1,718	1,718
Other.....	7,587	8,029	6,714	14,771	17,447	20,265	25,982
Total non-current assets	34,862	36,651	35,338	45,103	48,869	52,488	60,251
TOTAL ASSETS.....	49,782	42,878	41,562	52,484	56,288	60,144	68,126
CURRENT LIABILITIES							
Employee provisions	11,253	13,237	10,627	10,627	10,627	10,627	10,627
Payables.....	3,487	3,618	3,618	3,618	3,618	3,618	3,618
Other.....	553	1,080	1,080	1,197	1,348	1,374	1,534
Total current liabilities	15,293	17,935	15,325	15,442	15,593	15,619	15,779
NON-CURRENT LIABILITIES							
Employee provisions	4,242	3,800	3,800	4,064	4,325	4,586	4,847
Other.....	119	119	119	119	119	119	119
Total non-current liabilities	4,361	3,919	3,919	4,183	4,444	4,705	4,966
TOTAL LIABILITIES	19,654	21,854	19,244	19,625	20,037	20,324	20,745
EQUITY							
Contributed equity.....	17,961	11,012	12,306	22,847	26,239	29,808	37,369
Reserves	12,167	10,012	10,012	10,012	10,012	10,012	10,012
Total equity.....	30,128	21,024	22,318	32,859	36,251	39,820	47,381
TOTAL LIABILITIES AND EQUITY	49,782	42,878	41,562	52,484	56,288	60,144	68,126

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The former Department for Planning and Infrastructure was split on 1 July 2009 into the Department of Transport, Department of Planning and Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.

**CASHFLOW STATEMENT ^(a)
(Controlled)**

	2008-09 Actual ^(b) \$'000	2009-10 Budget ^(b) \$'000	2009-10 Estimated Actual ^(b) \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	33,363	26,267	29,972	30,395	27,715	27,709	28,734
Capital appropriation	1,981	10,714	5,341	11,661	6,316	6,408	7,502
Royalties for regions fund ^(c)	-	10,500	-	7,498	11,344	9,000	10,295
Net cash provided by State Government	35,344	47,481	35,313	49,554	45,375	43,117	46,531
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(61,428)	(60,671)	(63,350)	(63,624)	(65,174)	(66,506)	(67,585)
Grants and subsidies	(2,814)	(16,838)	(7,051)	(9,733)	(12,104)	(9,260)	(10,495)
Supplies and services	(19,090)	(12,866)	(14,333)	(9,242)	(9,008)	(9,774)	(10,323)
Accommodation	(10,920)	(10,180)	(10,057)	(9,673)	(7,211)	(7,236)	(7,263)
Other payments	(14,867)	(18,640)	(17,037)	(20,382)	(20,556)	(19,975)	(20,075)
Receipts							
Grants and subsidies	5,327	3,022	4,136	2,824	2,746	2,746	2,746
Sale of goods and services	177	-	-	-	-	-	-
GST receipts	4,415	12,148	12,148	12,192	12,192	12,192	12,192
Other receipts	62,124	59,213	58,451	61,117	60,675	61,322	61,993
Net cash from operating activities	(37,076)	(44,812)	(37,093)	(36,521)	(38,440)	(36,491)	(38,810)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(4,707)	(10,807)	(6,049)	(11,661)	(6,316)	(6,408)	(7,502)
Net cash from investing activities	(4,707)	(10,807)	(6,049)	(11,661)	(6,316)	(6,408)	(7,502)
NET INCREASE/(DECREASE) IN CASH HELD	(6,439)	(8,138)	(7,829)	1,372	619	218	219
Cash assets at the beginning of the reporting period	18,810	12,371	12,371	4,542	5,914	6,533	6,751
Cash assets at the end of the reporting period	12,371	4,233	4,542	5,914	6,533	6,751	6,970

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The former Department for Planning and Infrastructure was split on 1 July 2009 into the Department of Transport, Department of Planning and Department of Regional Development and Lands. The 2008-09 Actual, 2009-10 Budget and 2009-10 Estimated Actual financial data have been backcast for comparability purposes.
- (c) Regional Infrastructure and Headworks Fund - \$0 (2008-09), \$10.5 million (2009-10), \$0 (2009-10 Estimated Out Turn), \$7.5 million (2010-11), \$11.3 million (2011-12), \$9.0 million (2012-13), and \$10.3 million (2013-14).

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Other							
Appropriations	-	-	-	-	12,701	-	-
Profit on Disposal of Land	-	-	-	74,783	10,945	-	-
Sport and Recreation Athletics Facilities	5,985	-	-	-	-	-	-
Other Revenue.....	493	-	-	54	374	-	-
TOTAL INCOME	6,478	-	-	74,837	24,020	-	-
EXPENSES							
Other							
Advertising.....	94	1,236	1,236	1,803	417	-	-
Building Maintenance	905	-	-	-	-	-	-
Interest Expense	2,417	6,731	6,731	2,259	-	-	-
Other Expenses	101	88	88	50	-	-	-
TOTAL EXPENSES	3,517	8,055	8,055	4,112	417	-	-

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Perry Lakes Special Purpose Account**

The Perry Lakes Special Purpose Account is established under section 41 of the *Perry Lakes Redevelopment Act 2005* and constituted under section 16 of the *Financial Management Act 2006*. The purpose of this account is to fund the redevelopment of Perry Lakes and the development of sporting facilities on the AK Reserve Land.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance	449	449	2,156	2,156
Receipts:				
Appropriations	-	-	-	-
Other	52,149	57,011	57,011	142,921
	52,598	57,460	59,167	145,077
Payments	50,442	57,011	57,011	121,662
CLOSING BALANCE.....	2,156	449	2,156	23,415

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Dampier Peninsula Land Use Planning	101	-	-	-	-	-	-
Gnangara Sustainability Strategy	303	-	-	-	-	-	-
GST Input Credits	1,677	2,572	2,572	2,844	3,345	3,345	3,345
GST Receipts on Sales	2,738	9,576	9,576	9,348	8,847	8,847	8,847
National Coordinator of eDAIS							
Implementation Program	1,044	0	1,346	1,148	1,070	1,070	1,070
Oakajee Infrastructure Corridor Project	-	-	1,114	-	-	-	-
Other Receipts	3,037	715	2,124	2,638	1,568	1,568	1,568
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	104	111	81	81	81	81	81
Services Provided to Department of Transport	37,365	37,465	36,883	37,050	37,050	37,050	37,050
Services Provided to Department of Regional Development and Lands	4,307	4,307	3,149	2,921	2,921	2,921	2,921
Services Provided to Western Australia Planning Commission	18,367	19,637	17,890	20,103	20,731	21,378	22,049
Urban Congestion Planning Study	3,000	-	-	-	-	-	-
TOTAL	72,043	74,383	74,735	76,133	75,613	76,260	76,931

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ARMADALE REDEVELOPMENT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority has responsibility under the *Armadale Redevelopment Act 2001* for planning the urban renewal of Armadale and implementing various key projects (including privately funded developer contribution schemes) within the Authority's redevelopment area. The asset investment program for 2010-11 is budgeted at \$23.2 million, with expenditure on the following key projects:

- \$6.2 million for the Forrestdale Business Park for the continued provision of core infrastructure to facilitate private development. The Authority has partnered with the Western Australian Land Authority to pre-fund and administer a developer contribution scheme for development of the general industry park. The developer contribution scheme is the primary source of funding for this project;
- \$4.8 million for Champion Drive, a residential redevelopment precinct. A developer contribution scheme is being administered to support this project;
- \$3.7 million for the Wungong Urban Water project for the continuation of drainage, river restoration and civil works. This project is partly funded through a developer contribution scheme and also receives support through an equity contribution from the State and the Commonwealth Government's Water Smart Australia initiative;
- \$2.7 million for the City West project for the development of land to provide inner city housing and service and retail activities within close proximity of the rail line and city centre. These works will form part of a future developer contribution scheme;
- \$2.4 million for improvements to civil amenities in Kelmscott, including the completion of the Gilwell Avenue extension which relies on concurrent private development;
- \$2.2 million for the Champion Lakes project, which includes continuation of the construction program to create infrastructure surrounding the lake, an Aboriginal Interpretive Centre, and the ongoing development of the land surrounding the lake for commercial opportunities;
- \$0.6 million for Forrestdale Business Park West. This project will address the current high demand for industrial land in the South East sector. The site has a number of private and government landholdings and current works involve comprehensive structure planning for the area; and
- \$0.6 million for the implementation of the Armadale Redevelopment Scheme. This will enable Armadale to achieve its status as a strategic regional centre.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Armadale and Kelmscott Rail Infrastructure	8,895	5,422	239	43	1,732	1,698	-
Asset Replacement and Office Refurbishment	407	307	50	50	50	-	-
Champion Drive Seville Grove	14,673	7,845	7,819	4,771	1,374	683	-
Champion Lakes							
Aboriginal Interpretive Centre.....	2,423	2,402	2,047	21	-	-	-
Commercial Land Development.....	1,940	406	44	784	750	-	-
Development of Lake Infrastructure.....	31,716	29,640	4,255	1,364	259	258	195
Forrestdale Business Park	61,473	44,646	23,300	6,169	5,254	5,084	320
Forrestdale Business Park West	1,104	509	446	595	-	-	-
Implementation of Armadale Redevelopment Scheme	7,099	6,411	5	586	102	-	-
Kelmscott District Centre Works and Gilwell Avenue							
Extension	6,084	3,371	157	2,399	314	-	-
Wungong Urban Water Project							
Water Smart Australia Initiative.....	2,958	2,570	1,359	388	-	-	-
Wungong Water Drainage, River Restoration and Other							
Civil Works	60,621	8,857	6,112	3,327	7,310	7,909	13,328

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
NEW WORKS							
City West	4,274	-	-	2,750	330	441	753
Total Cost of Asset Investment Program.....	203,667	112,386	45,833	23,247	17,475	16,073	14,596
FUNDED BY							
Equity Contribution.....			2,660	6,600	3,340	-	-
Borrowings.....			-	800	800	700	-
Commonwealth Grants.....			-	650	-	-	-
Internal Funds and Balances.....			9,775	764	232	243	282
Other			33,398	14,433	13,103	15,130	14,314
Total Funding			45,833	23,247	17,475	16,073	14,596

EAST PERTH REDEVELOPMENT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority is funded by land sales revenue and will continue to deliver regeneration projects such as the Perth City Link, the Perth Cultural Centre, Riverside and New Northbridge to provide social, environmental and economic outcomes for the community.

In 2010-11, the Authority will spend:

- \$10.0 million to continue regeneration works on the Perth City Link project, set to reconnect the city and deliver new, high quality residential, commercial and public spaces for Perth's growing population;
- \$3.5 million to continue the activation and revitalisation of the Perth Cultural Centre and complete minor works in Northbridge; and
- \$14.3 million to fund redevelopment works in the Riverside project.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
East Perth Redevelopment Works	142,927	102,701	240	240	122	406	4,479
Northbridge Redevelopment Works	81,531	50,323	12,106	3,479	617	1,388	1,521
Perth City Link	47,044	8,370	4,417	10,014	2,183	1,250	4,246
Riverside Redevelopment Works	113,198	24,210	3,260	14,314	27,749	18,718	14,679
COMPLETED WORKS							
Minor Asset Purchases	203	203	170	-	-	-	-
Total Cost of Asset Investment Program.....	384,903	185,807	20,193	28,047	30,671	21,762	24,925
FUNDED BY							
Borrowings			-	8,917	12,630	21,729	19,246
Internal Funds and Balances			20,193	19,130	18,041	33	5,679
Total Funding			20,193	28,047	30,671	21,762	24,925

MIDLAND REDEVELOPMENT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's role is to revitalise Midland into a vibrant strategic regional centre by improving existing vacant and under-utilised land and buildings. This will be carried out through its land sales program with further residential and commercial land releases.

The Authority will continue its development of The Workshops subdivision located at the heart of the former Midland Railways Workshop site. A total of \$10.3 million will be spent to complete soil remediation works and to continue sub-divisional works to enhance the mix of cultural and built heritage presence within the Authority's redevelopment area.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Clayton Precinct	19,216	286	-	-	-	10,098	9,818
Helena Precinct	76,868	52,050	13,530	10,339	12,251	1,299	-
COMPLETED WORKS							
Helena Precinct - Sector 13	1,238	1,181	1,084	-	-	-	-
Total Cost of Asset Investment Program.....	97,322	53,517	14,614	10,339	12,251	11,397	9,818
FUNDED BY							
Borrowings			14,897	-	-	-	-
Internal Funds and Balances.....			(283)	10,339	12,251	11,397	9,818
Total Funding			14,614	10,339	12,251	11,397	9,818

SUBIACO REDEVELOPMENT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority is funded by land sales revenue and will continue to deliver social, environmental and economic returns to the community through its work in the remaining parts of the Subiaco Redevelopment Area.

In 2010-11, the Authority will spend \$14.0 million to continue the redevelopment of the former Australian Fine China site and to finalise works on the Centro North redevelopment site.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Development Works.....	65,873	44,258	6,128	14,050	7,565	-	-
Total Cost of Asset Investment Program.....	65,873	44,258	6,128	14,050	7,565	-	-
FUNDED BY							
Borrowings.....			6,128	2,138	1,168	-	-
Internal Funds and Balances.....			-	11,912	6,397	-	-
Total Funding			6,128	14,050	7,565	-	-

WESTERN AUSTRALIAN PLANNING COMMISSION

PART 10 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 44

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 76 Net amount appropriated to deliver services	3,806	3,097	3,097	3,262	3,284	3,284	3,356
Amount Authorised by Other Statutes - Metropolitan Region Improvement Tax Act 1959							
	82,168	80,800	81,000	78,900	84,300	91,500	100,500
Total appropriations provided to deliver services	85,974	83,897	84,097	82,162	87,584	94,784	103,856
CAPITAL							
Item 146 Capital Appropriation.....	5,400	5,400	5,400	5,400	5,400	5,400	5,400
TOTAL APPROPRIATIONS	91,374	89,297	89,497	87,562	92,984	100,184	109,256
EXPENSES							
Total Cost of Services	55,964	41,695	45,551	42,249	42,638	44,341	44,294
Net Cost of Services ^(a)	28,518	20,820	23,293	22,071	22,500	23,826	23,834
CASH ASSETS ^(b)	81,852	34,140	52,789	42,149	46,961	50,147	45,695

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Araluen Botanic Park - Transfer to the Department of Environment and Conservation.....	-	1,600	1,600	1,600	-
Perth Waterfront.....	2,000	-	-	-	-
Stirling City Centre	700	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
State Building - Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Land use planning and land use implementation strategies to guide the State's long term urban settlement and economic development.	1. Statutory Planning 2. Strategic Planning 3. Asset Management

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Statutory Planning	10,495	11,762	10,172	11,662	11,939	12,415	12,402
2. Strategic Planning	9,375	10,459	14,202	9,237	9,380	9,755	9,745
3. Asset Management	36,094	19,474	21,177	21,350	21,319	22,171	22,147
Total Cost of Services.....	55,964	41,695	45,551	42,249	42,638	44,341	44,294

Significant Issues Impacting the Agency

- Urban land supply and infrastructure provision are very important issues in Western Australia. Population growth in Perth and throughout Western Australia is increasing pressure on land markets and existing infrastructure, such as rail, road, seaports, airports and social and community infrastructure.
- The timeliness and efficiency of approvals is also important as it impacts on the delivery of all forms of development and, if not addressed, can impact negatively on the cost of development. The desire for timely approvals has to be weighed against the desire for good urban form that appropriately considers environmental and community issues.
- The need to create sustainable communities necessitates a strong emphasis on strategic spatial planning and the maintenance of an efficient statutory land use system.

- The Commission is improving strategic and statutory planning processes through which the community can participate and make creative and effective contributions to planning initiatives. In particular, the release of Directions 2031 provides a high level framework for strategic planning for Perth and Peel. There will be a review of the Liveable Neighbourhoods policy to provide greater clarity of requirements and facilitate shorter assessment and approval times. A review of the Model Scheme Text has been completed which will provide increased clarification and guidance to local governments for local planning schemes.
- Legislative changes to the *Planning and Development Act 2005* will clarify and streamline existing procedures for approvals for subdivision and development. These improvements will build on the Western Australian planning system, which is a unique combination of stable institutional arrangements enjoying bipartisan support - strong and simple legislation, statutory regional planning, subdivision control and supervision of local planning; dependable funding for metropolitan improvement; and a statutory authority to exercise powers, allocate resources and provide advice, based on the expert professional support of a State Department.
- The Commission will continue to provide land use planning, reservation and acquisition to ensure that Western Australia has parks and recreation areas that are managed, developed and used sustainably to preserve biological diversity, protect habitats and provide for community use.
- There is a growing need to encourage and promote development in Western Australia's regions. The Commission has recently established Regional Planning Committees for the Kimberley, Pilbara and Mid West Regions in order to develop robust regional planning strategies to guide orderly development and local planning activities.
- The Commission is working closely with government agencies and regional communities to coordinate the development of land and the provision of utility and social services, and to stimulate investment in value-adding enterprises.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Land use planning and land use implementation strategies to guide the State's long term urban settlement and economic development:					
The number of planning applications determined within set statutory parameters:					
Metropolitan Perth	3,463	3,785	2,771	3,048	1
Country Western Australia.....	1,464	1,117	1,125	1,238	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The decrease in 2009-10 Estimated Actual from 2009-10 Budget is due to the economic conditions, resulting in lower than expected land development applications. The number of land development applications is expected to return to normal levels in 2010-11 as the Western Australian economy recovers.

Services and Key Efficiency Indicators

1: Statutory Planning

Utilisation of statutory, consultative, legislative, regulatory reform and coordination processes that facilitate the implementation of creative and innovative strategic regional and local plans and policies.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 10,495	\$'000 11,762	\$'000 10,172	\$'000 11,662	1
Less Income.....	9,194	10,246	8,266	9,804	
Net Cost of Service	1,301	1,516	1,906	1,858	
Employees (Full Time Equivalents) ^(a)	-	-	-	-	
Efficiency Indicators					
Determinations which were Processed without a Successful Appeal	99%	99%	99%	99%	
Applications Processed within the Statutory Timeframes	56%	80%	65%	68%	
Average Cost per Application Determined.....	\$2,130	\$2,399	\$2,611	\$2,721	

(a) The staff undertaking the Commission's activities are employed by the Department of Planning (DOP) under a service level agreement, and appear in the DOP Full Time Equivalents.

Explanation of Significant Movements

(Notes)

- The decrease in 2009-10 Estimated Actual from 2009-10 Budget is due to the economic conditions, resulting in lower than expected land development applications. The number of land development applications is expected to return to normal levels in 2010-11 as the Western Australian economy recovers.

2: Strategic Planning

The development and advancement of planning strategies, policies and information systems that guide the State's long term urban settlement, industrial and economic development, and the management of the environment, in ways that reflect the aspirations of the Western Australian community for a high quality of life.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 9,375	\$'000 10,459	\$'000 14,202	\$'000 9,237	1
Less Income.....	2,756	1,750	5,028	1,377	
Net Cost of Service	6,619	8,709	9,174	7,860	
Employees (Full Time Equivalents) ^(a)	-	-	-	-	
Efficiency Indicators					
Planning Decisions - Strategic, Environment, Industry, Infrastructure and Transport	295	532	175	200	
Client Satisfaction with Strategic Planning Activities (via Survey)	57%	77%	65%	65%	
Client Satisfaction with the Timeliness of Strategic Planning Activities (via Survey).....	47%	65%	65%	65%	
Average Cost per Planning Decision - Strategic, Environment, Industry, Infrastructure and Transport	\$31,782	\$19,660	\$81,154	\$46,185	1

(a) The staff undertaking the Commission's activities are employed by the DOP under a service level agreement, and appear in the DOP Full Time Equivalents.

Explanation of Significant Movements

(Notes)

- The decrease in average cost of a planning decision in 2010-11 Budget compared to 2009-10 Estimated Actual is due to the completion of finite projects undertaken. The decrease in 2009-10 Estimated Actual revenue from \$5.0 million to \$1.4 million in 2010-11 Budget is as a result of finite external grants and contributions.

3: Asset Management

The acquisition, management and disposal of properties reserved under the Metropolitan, Peel and Greater Bunbury Region Schemes for primary and other regional roads, parks and recreation and regional open space areas, special uses including planning control area and improvement plans and major land development projects.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 36,094	\$'000 19,474	\$'000 21,177	\$'000 21,350	
Less Income.....	15,496	8,879	8,964	8,997	
Net Cost of Service	20,598	10,595	12,213	12,353	
Employees (Full Time Equivalents) ^(a)	-	-	-	-	
Efficiency Indicators					
Hectares Managed - Improvement Plans, Regional Roads and Other Uses (Includes Rental Properties)	3,400	3,500	3,400	3,600	
Hectares Managed - Parks and Recreational Reserves	11,324	11,000	11,400	11,500	
Management - Progress on Formulation and Implementation of Management Plans	4 completed 2 draft final	6 completed	4 completed 2 draft final	6 completed	
Acquisitions - Acceptances within Approved Range	98%	90%	95%	90%	
Disposals - Realised at in Excess of Reserved Price	100%	85%	98%	95%	
Acquisitions - Approved Schedule Acquired within Period	56%	100%	85%	100%	
Disposals - Approved Schedule Acquired within Period.....	121%	100%	60%	100%	
Available Days Tenanted	97%	90%	90%	90%	
Approved Management Program Achieved	92%	90%	91%	90%	
Approved Management Plan Activities Achieved.....	92%	90%	91%	90%	
Average Cost per Hectare Managed.....	\$2,451	\$1,343	\$1,431	\$1,414	

- (a) The staff undertaking the Commission's activities are employed by the DOP under a service level agreement, and appear in the DOP Full Time Equivalents.

ASSET INVESTMENT PROGRAM

The Commission's planned 2010-11 asset investment of \$68.9 million includes the acquisition of land under the Metropolitan Region Scheme, the Peel Region Scheme and the Greater Bunbury Region Scheme, continuation of the Bush Forever Program, and the development of public facilities on reserved land.

The Perth Waterfront project will continue to undertake detailed planning, design and due diligence to produce an outcome which will reconnect the City with the Swan River to create a vibrant, mixed use precinct for the Western Australian community and visitors alike. The challenge for the Commission will be to provide a vision consistent with Government and community expectations for this important focal point for Perth. \$21.5 million has been allocated for this purpose, noting that further capital funding will be made available at a later date, after Government considers the detailed business case for the project.

The Stirling City Centre project is an urban regeneration initiative that will deliver an integrated city centre around the Stirling train station and the Innaloo retail precinct. \$5.5 million of State funding has been allocated for detailed studies in order to facilitate investment through a consortium of private sector and government investment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings/Infrastructure	8,893	5,893	300	300	300	300	300
Other Minor Equipment	2,839	1,513	116	119	122	125	128
COMPLETED WORKS							
Acquisition of Land - 2009-10 Program.....	91,000	91,000	91,000	-	-	-	-
Perth's Bushplan - 2009-10 Program.....	10,000	10,000	10,000	-	-	-	-
Regional Land Acquisitions - 2009-10 Program	5,400	5,400	5,400	-	-	-	-
NEW WORKS							
Acquisition of Land							
2010-11 Program.....	38,718	-	-	38,718	-	-	-
2011-12 Program.....	46,605	-	-	-	46,605	-	-
2012-13 Program.....	58,350	-	-	-	-	58,350	-
2013-14 Program.....	87,340	-	-	-	-	-	87,340
Perth Waterfront.....	21,487	-	-	10,882	5,195	3,050	2,360
Perth's Bushplan							
2010-11 Program.....	10,000	-	-	10,000	-	-	-
2011-12 Program.....	10,000	-	-	-	10,000	-	-
2012-13 Program.....	10,000	-	-	-	-	10,000	-
Regional Land Acquisitions							
2010-11 Program.....	5,400	-	-	5,400	-	-	-
2011-12 Program.....	5,400	-	-	-	5,400	-	-
2012-13 Program.....	5,400	-	-	-	-	5,400	-
2013-14 Program.....	5,400	-	-	-	-	-	5,400
Stirling City Centre	8,500	-	-	3,500	3,500	1,500	-
Total Cost of Asset Investment Program.....	430,732	113,806	106,816	68,919	71,122	78,725	95,528
FUNDED BY							
Capital Appropriation.....			5,400	5,400	5,400	5,400	5,400
Asset Sales			11,300	5,000	5,000	5,000	5,000
Internal Funds and Balances.....			90,116	58,519	60,722	68,325	85,128
Total Funding			106,816	68,919	71,122	78,725	95,528

FINANCIAL STATEMENTS**Income Statement***Expenses*

The decrease of \$3.3 million (7.3 per cent) in the Estimated Total Cost of Services in 2009-10 compared with the 2010-11 Budget is due to the completion of finite projects.

Income

The decrease of \$2.1 million (9.3 per cent) in the 2009-10 Estimated Total Income compared with the 2010-11 Budget is due to a reduction in external grants and contributions for finite projects.

Balance Sheet

The Commission's Total Asset position is expected to increase by \$11.8 million between 2009-10 Estimated Actual and the 2010-11 Budget. This is primarily due to an increase in the value of land acquired by the Commission.

Cashflow Statement

It is expected that the cash assets balance will decrease by \$10.6 million between the 2009-10 Estimated Actual and the 2010-11 Budget. This is due to the repayment of monies to the Consolidated Account relating to the redevelopment of 140 William Street.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	324	447	447	316	328	342	352
Grants and subsidies ^(c)	3,502	3,770	4,195	4,562	4,538	4,867	3,050
Supplies and services	9,414	8,142	12,287	8,251	7,806	8,242	8,740
Accommodation	1,674	1,845	1,945	1,700	1,765	1,830	1,990
Depreciation and amortisation	2,689	3,100	3,100	3,240	3,300	3,400	3,500
Other expenses	38,361	24,391	23,577	24,180	24,901	25,660	26,662
TOTAL COST OF SERVICES	55,964	41,695	45,551	42,249	42,638	44,341	44,294
Income							
Sale of goods and services	8,272	9,779	8,032	9,871	10,118	10,374	10,635
Grants and subsidies	1,001	299	3,326	310	321	331	325
Other revenue	18,173	10,797	10,900	9,997	9,699	9,810	9,500
Total Income	27,446	20,875	22,258	20,178	20,138	20,515	20,460
NET COST OF SERVICES	28,518	20,820	23,293	22,071	22,500	23,826	23,834
INCOME FROM STATE GOVERNMENT							
Service appropriations	85,974	83,897	84,097	82,162	87,584	94,784	103,856
TOTAL INCOME FROM STATE GOVERNMENT	85,974	83,897	84,097	82,162	87,584	94,784	103,856
SURPLUS/(DEFICIENCY) FOR THE PERIOD	57,456	63,077	60,804	60,091	65,084	70,958	80,022
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	57,456	63,077	60,804	60,091	65,084	70,958	80,022

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 0, 0 and 0 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Araluen Botanic Park	550	365	900	1,600	1,600	1,600	-
Coastal Zone Management	738	952	952	952	952	952	952
Luisini Winery - National Trust	1,500	-	-	-	-	-	-
Natural Resource Management - Enviro Planning	-	-	450	150	-	-	-
Natural Resource Management - Land Use Planning	291	-	-	-	-	-	-
Other	218	1,488	1,688	1,325	1,551	1,980	1,763
Parks and Reserves - Regional Open Space	205	965	205	535	435	335	335
TOTAL	3,502	3,770	4,195	4,562	4,538	4,867	3,050

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	75,513	29,370	46,847	36,727	41,539	45,825	41,258
Restricted cash.....	6,342	4,770	5,942	5,422	5,422	4,322	4,437
Receivables	3,381	677	3,381	3,381	3,381	3,381	3,371
Other.....	1,336	1,224	1,336	1,336	1,336	1,336	1,336
Assets held for sale.....	-	-	20,000	-	-	-	-
Total current assets.....	86,572	36,041	77,506	46,866	51,678	54,864	50,402
NON-CURRENT ASSETS							
Holding account receivables.....	2,079	2,459	2,459	2,839	3,219	3,599	3,979
Property, plant and equipment.....	583,516	671,586	684,112	726,231	787,491	855,252	940,831
Other.....	5,176	525	5,201	5,226	5,251	5,276	5,301
Total non-current assets	590,771	674,570	691,772	734,296	795,961	864,127	950,111
TOTAL ASSETS.....	677,343	710,611	769,278	781,162	847,639	918,991	1,000,513
CURRENT LIABILITIES							
Employee provisions	66	67	66	66	66	66	66
Other.....	34,426	1,615	27,238	30,238	30,238	30,239	30,339
Total current liabilities	34,492	1,682	27,304	30,304	30,304	30,305	30,405
NON-CURRENT LIABILITIES							
Employee provisions	5	20	5	5	5	5	5
Other.....	76	69	69	62	55	48	48
Total non-current liabilities	81	89	74	67	60	53	53
TOTAL LIABILITIES	34,573	1,771	27,378	30,371	30,364	30,358	30,458
EQUITY							
Accumulated surplus/(deficit)	581,004	607,978	680,134	689,025	755,509	826,867	908,289
Reserves	61,766	100,862	61,766	61,766	61,766	61,766	61,766
Total equity.....	642,770	708,840	741,900	750,791	817,275	888,633	970,055
TOTAL LIABILITIES AND EQUITY	677,343	710,611	769,278	781,162	847,639	918,991	1,000,513

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	85,151	83,517	83,717	81,782	87,204	94,404	103,476
Capital appropriation	5,400	5,400	5,400	5,400	5,400	5,400	5,400
Net cash provided by State Government	90,551	88,917	89,117	87,182	92,604	99,804	108,876
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(312)	(447)	(447)	(316)	(328)	(342)	(352)
Grants and subsidies	(3,567)	(3,770)	(4,195)	(4,562)	(4,538)	(4,867)	(3,050)
Supplies and services	(9,508)	(8,024)	(12,169)	(8,128)	(7,678)	(8,107)	(8,609)
Accommodation	(1,673)	(1,845)	(1,945)	(1,700)	(1,765)	(1,830)	(1,990)
Other payments	(33,848)	(27,813)	(26,999)	(27,605)	(28,329)	(29,092)	(30,089)
Receipts							
Grants and subsidies	772	299	3,326	310	321	331	325
Sale of goods and services	25	32	32	34	37	40	40
GST receipts	4,117	3,330	3,330	3,330	3,330	3,330	3,330
Other receipts	20,380	18,044	16,403	17,334	17,280	17,644	17,595
Net cash from operating activities	(23,614)	(20,194)	(22,664)	(21,303)	(21,670)	(22,893)	(22,800)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(47,589)	(73,616)	(106,816)	(68,919)	(71,122)	(78,725)	(95,528)
Equity contribution payment	-	-	-	(32,600)	-	-	-
Proceeds from sale of non-current assets	18,205	31,300	11,300	25,000	5,000	5,000	5,000
Net cash from investing activities	(29,384)	(42,316)	(95,516)	(76,519)	(66,122)	(73,725)	(90,528)
NET INCREASE/(DECREASE) IN CASH HELD	37,553	(6,193)	(29,063)	(10,640)	4,812	3,186	(4,452)
Cash assets at the beginning of the reporting period	44,299	40,333	81,852	52,789	42,149	46,961	50,147
Cash assets at the end of the reporting period	81,852	34,140	52,789	42,149	46,961	50,147	45,695

(a) Full audited financial statements are published in the agency's Annual Report.

CULTURE AND THE ARTS

PART 10 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 45

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 77 Net amount appropriated to deliver services	77,242	68,349	76,142	77,989	99,139	94,200	96,392
Item 78 Art Gallery of Western Australia.....	3,673	3,658	3,819	3,984	-	-	-
Item 79 Library Board of Western Australia.....	11,234	11,602	11,823	13,431	-	-	-
Item 80 Perth Theatre Trust	2,965	3,114	2,279	3,905	-	-	-
Item 81 Western Australian Museum.....	4,333	4,041	4,945	5,279	-	-	-
Amount Authorised by Other Statutes							
- Lotteries Commission Act 1990	12,500	12,648	12,848	13,347	13,818	14,274	14,783
- Salaries and Allowances Act 1975.....	704	725	725	757	779	802	826
Total appropriations provided to deliver services	112,651	104,137	112,581	118,692	113,736	109,276	112,001
CAPITAL							
Item 147 Capital Appropriation.....	36,240	15,553	1,547	13,468	3,230	-	230
Item 148 Art Gallery of Western Australia....	10,606	2,892	2,830	2,730	-	-	-
Library Board of Western Australia	3,723	52	81	-	-	-	-
Item 149 Perth Theatre Trust	3,596	550	909	9,968	-	-	-
Western Australian Museum	1,565	283	157	-	-	-	-
TOTAL APPROPRIATIONS	168,381	123,467	118,105	144,858	116,966	109,276	112,231
EXPENSES							
Total Cost of Services	145,080	132,056	137,393	158,468	143,318	209,386	142,227
Net Cost of Services ^(a)	110,718	102,341	103,605	127,850	112,068	177,575	110,342
CASH ASSETS ^(b)	113,188	82,171	96,422	73,963	76,748	79,623	82,498

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

EFFECTIVE ALLOCATION BY SERVICE AGENCY

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Art Gallery of Western Australia	8,827	8,744	9,044	9,188	9,420	9,779	10,091
Development and Strategy	39,912	32,895	40,046	35,948	32,984	29,931	30,617
Library Board of Western Australia	27,201	27,440	28,305	28,831	29,206	29,640	30,134
Perth Theatre Trust.....	6,353	7,044	6,300	8,228	10,206	10,575	10,929
ScreenWest.....	4,964	4,932	5,039	3,370	3,424	3,487	3,542
State Records Office	1,960	1,963	1,905	1,923	1,982	2,033	2,086
Western Australian Museum.....	23,434	21,119	21,942	31,204	26,514	23,831	24,602
TOTAL.....	112,651	104,137	112,581	118,692	113,736	109,276	112,001

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Better Beginnings.....	-	1,628	1,676	1,733	1,775
Defer and Reallocate Spending - New Museum and Cultural Development.....	500	4,500	-	-	-
Performing Arts Grants - West Australian Ballet Relocation.....	2,000	-	-	-	-
Performing Arts Grants - West Australian Symphony Orchestra Relocation.....	-	4,355	-	-	-
Salary Funding Escalation.....	-	66	1,168	1,012	2,117
Voluntary Severance.....	1,344	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A creative, sustainable and accessible culture and arts sector.	1. Arts Industry Support 2. Screen Production Industry Support 3. Venue Management Services
	Western Australia's natural, cultural and documentary collections are preserved, accessible and sustainable.	4. Art Gallery Services 5. Library and Information Services 6. Museum Services 7. Government Recordkeeping and Archival Services

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Arts Industry Support.....	30,786	32,773	33,452	44,811	30,593	30,096	30,785
2. Screen Production Industry Support.....	12,126	10,179	10,898	8,675	8,701	8,667	8,704
3. Venue Management Services.....	20,119	18,958	18,133	20,168	22,496	92,829	23,554
4. Art Gallery Services.....	13,212	13,334	13,768	14,647	15,065	15,113	15,012
5. Library and Information Services.....	35,138	28,837	31,026	31,527	32,362	31,724	32,291
6. Museum Services.....	31,182	25,966	28,031	36,579	31,978	28,858	29,725
7. Government Recordkeeping and Archival Services.....	2,517	2,009	2,085	2,061	2,123	2,099	2,156
Total Cost of Services.....	145,080	132,056	137,393	158,468	143,318	209,386	142,227

Significant Issues Impacting the Agency

- The construction of the State Theatre Centre of Western Australia in Northbridge is well advanced and completion expected by the end of 2010. Perth Theatre Trust is preparing all operational aspects for the Centre to be ready for public performances and seasons in early 2011.
- The Department recently launched its new Strategic Plan of which its key arts and culture policy framework, Creating Value, will guide the delivery of the Department's arts and cultural programs for the next five years. Creating Value positions the delivery of programs for arts and culture within a public value service delivery context and ensures that the delivery of public value is at the basis of ongoing discussions and partnerships with the arts and culture sector.
- The Department launched the Looking Forward Fund to support regional arts projects of strategic significance.
- The lack of adequate storage space at the State Records Office has an impact on the ability of Government agencies to transfer, care for and access State archives. Storage is also increasingly an issue for the State Art Collection and the State Library of Western Australia. Planning for combined storage facilities is currently being undertaken.
- The Government has allocated \$10.0 million to address the structural problems with the cladding of the Art Gallery's main building. Detailed cost plans and a program of works have been prepared and it is expected that the tender for the re-clad will be announced in the next few months.
- Feature film production has developed as per the sustained increase already seen in the production of children's drama, documentary and television drama, from one feature film project in 2006-07 (partially or fully completed in Western Australia) to the production of three feature films per year (partially or fully completed in Western Australia) for the period 2007-08 to 2009-10 inclusive.
- In 2009-10, investments by ScreenWest helped achieve a record year of screen production in Western Australia valued at an estimated \$45.1 million (up from \$42.2 million in 2008-09). There are a number of major producers and investors interested in filming in Western Australia and ScreenWest will continue its efforts to secure funding for these projects.
- With the finalisation of the Indigenous Screen Strategy 2010-15, Western Australia will be well-placed to develop Indigenous filmmakers in Western Australia and will continue to lead the nation with Indigenous programs and the level of support it provides Indigenous filmmakers.
- The Western Australian Museum is working closely with Department of Treasury and Finance's Office of Strategic Projects to ensure a business case is developed for a new museum in the Perth Cultural Centre.
- A cost plan and program of works for the remediation and demolition of the Francis Street museum building has been finalised and demolition will commence before the end of the year.
- Technologies are changing visitor expectations in the way that museums are accessed. Ongoing technology advancements will require significant changes to infrastructure and software. Digitisation provides an opportunity to provide greater access to the Museum's collection in new, more compelling ways for the community to engage with the collection. The Museum is scoping a comprehensive Collection Management System and is currently undertaking a comprehensive review of its current online presence and investing in resources to develop and improve accessibility to the Museum and its collection through the website.
- The State Library's role in lifelong education and learning continues to grow with the newly refurbished Discovery Lounge significantly improving training and access to online databases, newspapers and unique Western Australian digital content. The Library continues to assist public libraries in Western Australia by delivering materials to meet library client needs.
- The Government has allocated a sustained increase in funding for the purchase of new library materials from 2010-11. Funding for local libraries will increase by more than 40 per cent in 2010-11 to \$9.3 million. Total State and local library funding across four years will increase to \$45.3 million. Significantly, for the first time funding will be indexed annually.

- The highly successful Better Beginnings Family Literacy Program will be boosted to \$1.6 million in 2010-11, with the four year funding commitment totalling \$6.8 million. The boost in funding will be used for the continuation of the program and its expansion across the State. The funding includes \$628,000 from Royalties for Regions. Better Beginnings is designed to raise literacy levels of children throughout Western Australia, by providing positive reading influences in the first three years of life, leading to greater success in school and beyond.
- \$2 million has been allocated to the West Australian Ballet in 2009-10 to support its move from His Majesty's Theatre to larger premises. This funding will assist the company as it finalises negotiations for a new home in Maylands, and will also ensure that the West Australian Opera has adequate space in His Majesty's Theatre. The Government has also allocated \$4.4 million for the relocation of the West Australian Symphony Orchestra.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: A creative, sustainable and accessible culture and arts sector:					
Proportion of funding applicants satisfied with the key elements of the 'creative' funding programs.....	74%	79%	76%	78%	
Proportion of Western Australians that perceive culture and arts sector (including the Screen Industry) events to be accessible.....	60%	51%	62%	62%	1
Perceived value of culture and the arts (including the Screen Industry) to the Western Australian community.....	76%	76%	77%	78%	
Proportion of triennially funded organisations within the culture and arts sector regarded as financially healthy.....	16%	20%	20%	24%	2
Outcome: Western Australia's natural, cultural and documentary collections are preserved, accessible and sustainable:					
Extent to which Western Australia's natural, cultural and documentary collections, that require preservation, are preserved.....	83%	83%	79%	84%	
The number of accesses to Western Australia's natural, cultural and documentary collections per capita.....	2,049	2,230	2,277	2,445	
Percentage of clients satisfied with the services associated with accessing Western Australia's natural, cultural and documentary collections.....	87%	88%	90%	90%	
Value of collection renewal, content development, expansion and/or maintaining the physical integrity of the collection as a proportion of collection value.....	5%	6%	5%	5%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The increase in the Estimated Actual result for this indicator when compared to the budget is based on the increased levels of attendances for various events and productions throughout the year.
2. This indicator is based on the financial health of the 25 organisations which are funded on a triennial contract basis. The 2009-10 Budget was based on five of these organisations meeting the set criteria of a financially healthy organisation based on cash reserves. The 2010-11 Budget Target is based on this number increasing by one to six financially healthy organisations.

Services and Key Efficiency Indicators

1: Arts Industry Support

Development, funding and promotion of the arts industry.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	30,786	32,773	33,452	44,811	1
Less Income.....	418	148	1,357	332	2
Net Cost of Service	30,368	32,625	32,095	44,479	
Employees (Full Time Equivalents)	49	49	50	50	
Efficiency Indicators					
Average Cost per Grant Application Processed	\$991	\$708	\$783	\$807	

Explanation of Significant Movements

(Notes)

1. The increase in total cost of services in 2010-11 is mainly due to the additional expenditure relating to the community cultural facilities fund and expenditure on the West Australian Symphony Orchestra relocation.
2. The increased income estimated in 2009-10 is due to the allocation of income from the sale of property.

2: Screen Production Industry Support

Delivery of strategic support and funding to advance the development of the screen production industry in Western Australia.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	12,126	10,179	10,898	8,675	1
Less Income.....	8,141	5,301	5,913	5,305	
Net Cost of Service	3,985	4,878	4,985	3,370	
Employees (Full Time Equivalents)	19	17	18	19	
Efficiency Indicators					
Average Cost per Grant Application Processed	\$2,853	\$2,885	\$2,872	\$2,921	

Explanation of Significant Movements

(Notes)

1. The reduction in the total cost of services in 2010-11 is due to the expiration of funding for the National Prime Time Production Fund.

3: Venue Management Services

Management and promotion of performing arts venues.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	20,119	18,958	18,133	20,168	1
Less Income.....	12,590	12,183	12,102	11,941	
Net Cost of Service	7,529	6,775	6,031	8,227	
Employees (Full Time Equivalents)	53	55	52	54	
Efficiency Indicators					
Average Cost per Performance.....	\$22,219	\$23,937	\$22,895	\$21,252	

Explanation of Significant Movements

(Notes)

- The total cost of services has reduced in 2009-10 and increased in 2010-11 due to the reallocation of depreciation funding for the State Theatre Centre of Western Australia.

4: Art Gallery Services

Delivery of the State Art Collection and access to art gallery services and programs through visual arts advocacy, collection development, facilities and services. Services ensure that primary access to art, heritage and ideas locally, regionally and internationally are preserved and displayed for future generations.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	13,212	13,334	13,768	14,647	
Less Income.....	5,114	4,859	4,992	5,460	
Net Cost of Service	8,098	8,475	8,776	9,187	
Employees (Full Time Equivalents)	70	68	66	67	
Efficiency Indicators					
Average Cost of Art Gallery Services per Art Gallery Access.....	\$37	\$35	\$36	\$37	

5: Library and Information Services

Delivery of library and information services through the Internet, the State Library and the public library system. Partnering with Local Governments and associated bodies to provide leadership, resources, information and other public library services. Provision of programs to ensure that Western Australia's documentary and digital heritage is collected, organised and preserved for access by future generations.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 35,138	\$'000 28,837	\$'000 31,026	\$'000 31,527	
Less Income.....	3,098	1,918	3,242	2,067	
Net Cost of Service	32,040	26,919	27,784	29,460	
Employees (Full Time Equivalents)	228	228	207	219	
Efficiency Indicators					
Average Cost of State Library Services per State Library Access/Client					
Interaction	\$15	\$11	\$10	\$9	
Average Cost of State Library Services per New Collection Item	\$64	\$84	\$67	\$69	1

Explanation of Significant Movements

(Notes)

1. The reduction in the average cost of State Library services per new collection item in 2009-10 is due to the larger number of new items added to the collection.

6: Museum Services

Delivery and promotion of museum services through collection development and management, research, education and visitor services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 31,182	\$'000 25,966	\$'000 28,031	\$'000 36,579	1
Less Income.....	4,814	5,206	5,948	5,375	
Net Cost of Service	26,368	20,760	22,083	31,204	
Employees (Full Time Equivalents)	227	220	231	230	
Efficiency Indicators					
Average Cost of Museum Services per Museum Access					
	\$40	\$30	\$32	\$43	2

Explanation of Significant Movements

(Notes)

1. The increase in total cost of services in 2010-11 is a result of the additional funding received for the New Museum and Cultural Centre Development project.
2. The increase in the average cost of Museum services per Museum access in 2010-11 is due to the increased total cost of services resulting from the new Museum and Cultural Centre Development funding.

7: Government Recordkeeping and Archival Services

Delivery of recordkeeping services to State and Local Government agencies, improving the quality of current record management systems and provision of access to State Archives Collections by government agencies and the community.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 2,517	\$'000 2,009	\$'000 2,085	\$'000 2,061	
Less Income.....	187	100	234	138	
Net Cost of Service	2,330	1,909	1,851	1,923	
Employees (Full Time Equivalents)	25	27	25	25	
Efficiency Indicators					
Average Cost of State Records Office (SRO) Services per Access to the State Archives Collection	\$16	\$8	\$11	\$10	
Average Cost of SRO Services per Regulatory Service	\$355	\$408	\$322	\$344	1

Explanation of Significant Movements

(Notes)

- The reduction in the average cost of SRO services per regulatory service in 2009-10 is due to a revised split in the total cost of services for the efficiency indicators.

ASSET INVESTMENT PROGRAM

To support the delivery of the Department's services, a total of \$56.1 million is budgeted to be spent on asset investment in 2010-11, including the following:

- completion of work on the construction of the State Theatre Centre of Western Australia in Northbridge;
- continuation of the construction of the Albany Entertainment Centre transferred from Great Southern Development Commission;
- urgent maintenance on the Art Gallery Facade which will contribute to the revitalisation of the Cultural Centre;
- library materials for the Public and State Reference Library programs; and
- ongoing funding for the Art Gallery art acquisition fund.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Department							
Art Gallery Façade Maintenance	10,000	500	500	6,500	3,000	-	-
State Theatre Centre	90,970	68,264	28,797	22,706	-	-	-
Museum - Welcome Wall - Stage 3	1,430	360	350	1,070	-	-	-
Perth Theatre Trust - Albany Entertainment Centre	70,001	60,033	39,588	9,968	-	-	-
COMPLETED WORKS							
Art Gallery - Art Acquisition - 2009-10 Program	230	230	230	-	-	-	-
Department - Global Provision							
Asset Replacement - 2009-10 Program	3,000	3,000	3,000	-	-	-	-
Heritage and Maintenance - 2009-10 Program	1,700	1,700	1,700	-	-	-	-
Library							
Public Library Materials - 2009-10 Program	6,500	6,500	6,500	-	-	-	-
State Reference Library Materials - 2009-10 Program	1,453	1,453	1,453	-	-	-	-
NEW WORKS							
Art Gallery - Art Acquisition							
2010-11 Program	230	-	-	230	-	-	-
2011-12 Program	230	-	-	-	230	-	-
2013-14 Program	230	-	-	-	-	-	230
Department - Global Provision							
Asset Replacement - 2010-11 Program	3,000	-	-	3,000	-	-	-
Asset Replacement - 2011-12 Program	3,000	-	-	-	3,000	-	-
Asset Replacement - 2013-14 Program	3,000	-	-	-	-	-	3,000
Heritage and Maintenance - 2010-11 Program	1,700	-	-	1,700	-	-	-
Library							
Public Library Materials							
2010-11 Program	9,307	-	-	9,307	-	-	-
2011-12 Program	9,512	-	-	-	9,512	-	-
2012-13 Program	9,721	-	-	-	-	9,721	-
2013-14 Program	9,935	-	-	-	-	-	9,935
State Reference Library Materials							
2010-11 Program	1,642	-	-	1,642	-	-	-
2011-12 Program	1,678	-	-	-	1,678	-	-
2012-13 Program	1,715	-	-	-	-	1,715	-
2013-14 Program	1,753	-	-	-	-	-	1,753
Total Cost of Asset Investment Program.....	241,937	142,040	82,118	56,123	17,420	11,436	14,918
FUNDED BY							
Capital Appropriation			5,524	26,166	3,230	-	230
Asset Sales			3,300	-	-	-	-
Drawdowns from the Holding Account.....			10,953	15,487	14,190	11,436	14,688
Internal Funds and Balances.....			22,753	14,470	-	-	-
Adjustment to Fixed Asset Funding due to Agency Project Transfer			39,588	-	-	-	-
Total Funding			82,118	56,123	17,420	11,436	14,918

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the total cost of services of \$21.1 million (15.3 per cent) for 2010-11 compared to the 2009-10 Estimated Actual. This increase is mainly attributable to:

- West Australian Symphony Orchestra relocation (\$7.9 million);
- New Museum and Cultural Centre Development planning fees (\$4.5 million);
- New Museum and Cultural Centre Development demolition costs (\$4.0 million);
- Better Beginnings (\$1.6 million); and
- Community Cultural Facilities Fund (\$1.5 million).

Income

The estimated income for 2010-11 is \$30.6 million. This represents a decrease of \$3.2 million (9.3 per cent) compared to the 2009-10 Estimated Actual. The decrease is mainly a result of one-off funding in 2009-10 for asset sales.

Balance Sheet

The Department's total net asset position (total equity) is expected to increase by \$150.6 million (9.9 per cent) between the 2009-10 Estimated Actual and the 2010-11 Budget. This reflects a projected increase in total assets \$151.2 million (9.7 per cent) and an increase in total liabilities of \$0.6 million over the same period.

The expected increase in assets is attributable to increased:

- land and buildings (\$116.6 million), mainly as a result of the State Theatre Centre of Western Australia in Northbridge and the transfer of the Albany Entertainment Centre from the Great Southern Development Commission;
- collection revaluations (\$46.6 million);
- holding account receivables for approved future asset replacement (\$2.1 million) and;
- the Art Gallery's TomorrowFund (\$2.5 million).

Cashflow Statement

The 2010-11 closing cash assets balance of \$73.9 million represents a decrease of \$22.5 million (23.2 per cent) in comparison to the 2009-10 Estimated Actual. The decrease is primarily attributable to the use of cash holdings for the State Theatre Centre of Western Australia.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	57,193	52,093	53,356	54,003	55,419	56,336	57,536
Grants and subsidies ^(c)	35,577	36,626	38,594	47,751	34,748	31,508	32,022
Supplies and services	21,271	15,445	17,306	22,405	18,323	19,677	20,245
Accommodation	6,791	5,711	5,688	5,883	6,456	6,713	6,926
Depreciation and amortisation	16,950	15,667	16,030	17,552	18,947	19,027	19,210
Other expenses	7,298	6,514	6,419	10,874	9,425	76,125	6,288
TOTAL COST OF SERVICES	145,080	132,056	137,393	158,468	143,318	209,386	142,227
Income							
Sale of goods and services	16,264	15,739	15,170	16,280	17,092	17,322	17,562
Grants and subsidies	7,007	5,702	6,779	5,951	5,701	5,951	5,701
Other revenue	11,091	8,274	11,839	8,387	8,457	8,538	8,622
Total Income	34,362	29,715	33,788	30,618	31,250	31,811	31,885
NET COST OF SERVICES	110,718	102,341	103,605	127,850	112,068	177,575	110,342
INCOME FROM STATE GOVERNMENT							
Service appropriations	112,651	104,137	112,581	118,692	113,736	109,276	112,001
Resources received free of charge	183	216	191	191	191	191	191
Royalties for regions fund ^(d)	-	-	-	878	926	983	1,025
TOTAL INCOME FROM STATE GOVERNMENT	112,834	104,353	112,772	119,761	114,853	110,450	113,217
SURPLUS/(DEFICIENCY) FOR THE PERIOD	2,116	2,012	9,167	(8,089)	2,785	(67,125)	2,875
Extraordinary items	(1,627)	(500)	(500)	(500)	(500)	(500)	(500)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	489	1,512	8,667	(8,589)	2,285	(67,625)	2,375

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 671, 649 and 664 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0 (2008-09), \$0 (2009-10), \$0 (2009-10 Estimated Out Turn), \$0.9 million (2010-11), \$0.9 million (2011-12), \$1.0 million (2012-13), and \$1.0 million (2013-14).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Arts Projects and Organisations	23,637	26,584	28,610	29,413	26,354	23,110	23,619
Film Projects and Screen Organisations	9,748	8,559	8,854	7,254	7,254	7,254	7,254
Other	2,192	1,483	1,130	3,172	1,140	1,144	1,149
West Australian Symphony Orchestra Relocation	-	-	-	7,912	-	-	-
TOTAL	35,577	36,626	38,594	47,751	34,748	31,508	32,022

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	85,944	66,751	66,503	41,369	43,979	46,679	49,379
Restricted cash.....	21,165	10,032	23,665	26,165	26,165	26,165	26,165
Holding account receivables.....	10,953	12,708	15,487	16,969	28,405	31,923	35,441
Receivables	3,599	4,255	3,599	3,599	3,599	3,599	3,599
Other.....	3,293	3,196	3,293	3,464	3,464	3,464	3,464
Total current assets.....	124,954	96,942	112,547	91,566	105,612	111,830	118,048
NON-CURRENT ASSETS							
Holding account receivables.....	36,524	39,785	37,369	38,254	31,877	36,252	37,558
Property, plant and equipment.....	355,084	398,622	405,061	527,257	550,651	499,391	521,947
Intangibles	144	401	359	556	779	754	979
Restricted cash.....	698	-	873	1,048	1,223	1,398	1,573
Other.....	973,177	564,360	1,007,801	1,056,495	1,097,912	1,141,254	1,187,082
Total non-current assets	1,365,627	1,003,168	1,451,463	1,623,610	1,682,442	1,679,049	1,749,139
TOTAL ASSETS.....	1,490,581	1,100,110	1,564,010	1,715,176	1,788,054	1,790,879	1,867,187
CURRENT LIABILITIES							
Employee provisions	6,430	5,966	6,605	6,855	7,057	7,259	7,461
Payables.....	7,177	13,084	7,177	7,177	7,177	7,177	7,177
Other.....	37,218	33,284	37,338	37,438	37,438	37,438	37,438
Total current liabilities	50,825	52,334	51,120	51,470	51,672	51,874	52,076
NON-CURRENT LIABILITIES							
Employee provisions	3,372	3,375	3,499	3,721	3,821	3,921	4,021
Other.....	103	935	103	103	103	103	103
Total non-current liabilities	3,475	4,310	3,602	3,824	3,924	4,024	4,124
TOTAL LIABILITIES	54,300	56,644	54,722	55,294	55,596	55,898	56,200
EQUITY							
Contributed equity.....	202,192	221,522	207,716	293,914	297,144	297,144	297,374
Accumulated surplus/(deficit)	330,324	334,298	338,991	330,402	332,687	265,062	267,437
Reserves	903,765	487,646	962,581	1,035,566	1,102,627	1,172,775	1,246,176
Total equity.....	1,436,281	1,043,466	1,509,288	1,659,882	1,732,458	1,734,981	1,810,987
TOTAL LIABILITIES AND EQUITY	1,490,581	1,100,110	1,564,010	1,715,176	1,788,054	1,790,879	1,867,187

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	97,363	88,168	96,249	100,838	94,487	89,947	92,489
Capital appropriation	55,730	19,330	5,524	26,166	3,230	-	230
Holding account drawdowns	10,722	10,953	10,953	15,487	14,190	11,436	14,688
Royalties for regions fund ^(b)	-	-	-	878	926	983	1,025
Net cash provided by State Government	163,815	118,451	112,726	143,369	112,833	102,366	108,432
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(56,430)	(51,521)	(53,027)	(53,314)	(54,884)	(55,987)	(57,185)
Grants and subsidies	(37,216)	(36,578)	(38,594)	(47,751)	(34,748)	(31,508)	(32,022)
Supplies and services	(19,870)	(15,409)	(16,979)	(22,459)	(18,423)	(19,570)	(20,122)
Accommodation	(6,791)	(5,711)	(5,688)	(5,883)	(6,456)	(6,713)	(6,926)
Other payments	(18,520)	(12,920)	(18,576)	(22,947)	(18,271)	(13,039)	(14,367)
Receipts							
Grants and subsidies	7,007	5,702	6,779	5,951	5,701	5,951	5,701
Sale of goods and services	16,264	15,739	15,170	16,280	17,092	17,322	17,562
GST receipts	10,698	6,388	12,139	12,056	8,829	6,876	8,023
Other receipts	9,769	8,274	8,514	8,362	8,532	8,613	8,697
Net cash from operating activities	(95,089)	(86,036)	(90,262)	(109,705)	(92,628)	(88,055)	(90,639)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(36,503)	(30,283)	(42,530)	(56,123)	(17,420)	(11,436)	(14,918)
Proceeds from sale of non-current assets	11	-	3,300	-	-	-	-
Net cash from investing activities	(36,492)	(30,283)	(39,230)	(56,123)	(17,420)	(11,436)	(14,918)
NET INCREASE/(DECREASE) IN CASH HELD	32,234	2,132	(16,766)	(22,459)	2,785	2,875	2,875
Cash assets at the beginning of the reporting period	80,954	80,039	113,188	96,422	73,963	76,748	79,623
Cash assets at the end of the reporting period	113,188	82,171	96,422	73,963	76,748	79,623	82,498

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0 (2008-09), \$0 (2009-10), \$0 (2009-10 Estimated Out Turn), \$0.9 million (2010-11), \$0.9 million (2011-12), \$1.0 million (2012-13), and \$1.0 million (2013-14).

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	8,194	4,964	9,304	9,194	5,895	3,888	5,030
GST Receipts on Sales	2,504	1,424	2,835	2,862	2,934	2,988	2,993
Rental Income from King Street Arts Centre	38	50	45	45	45	45	45
TOTAL.....	10,736	6,438	12,184	12,101	8,874	6,921	8,068

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 11

Minister for Energy; Training and Workforce Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
583	Office of Energy			
	- Delivery of Services.....	44,308	34,345	53,511
	Total	44,308	34,345	53,511
601	Training and Workforce Development			
	- Delivery of Services.....	401,352	413,527	426,008
	- Capital Appropriation.....	43,844	29,448	32,432
	Total	445,196	442,975	458,440
	GRAND TOTAL			
	- Delivery of Services.....	445,660	447,872	479,519
	- Capital Appropriation.....	43,844	29,448	32,432
	Total.....	489,504	477,320	511,951

OFFICE OF ENERGY

PART 11 - MINISTER FOR ENERGY; TRAINING AND WORKFORCE DEVELOPMENT

DIVISION 46

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 82 Net amount appropriated to deliver services	20,186	44,038	34,075	53,232	51,068	40,609	30,779
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	263	270	270	279	287	297	299
Total appropriations provided to deliver services	20,449	44,308	34,345	53,511	51,355	40,906	31,078
TOTAL APPROPRIATIONS	20,449	44,308	34,345	53,511	51,355	40,906	31,078
EXPENSES							
Total Cost of Services	33,644	56,391	50,603	71,281	52,165	41,538	31,493
Net Cost of Services ^(a)	24,427	45,739	35,258	54,015	51,820	41,193	31,148
CASH ASSETS ^(b)	9,531	6,226	5,450	5,695	5,425	5,322	5,322

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Cleaner Energy Initiative	-	600	-	-	-
Gas Supply And Emergency Management Review	-	1,148	1,148	710	-
Grant Savings	(2,546)	(2,075)	(1,933)	(765)	-
Hardship Measures	2,900	7,400	-	-	-
Hardship Package Continuation	-	-	-	-	6,000
Solar Water Heater Subsidy Scheme Continuation	-	2,000	2,000	2,000	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	A sustainable, efficient, secure and competitive energy sector.	1. Development and Implementation of Energy Policy and Programs

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Development and Implementation of Energy Policy and Programs	33,644	56,391	50,603	71,281	52,165	41,538	31,493
Total Cost of Services.....	33,644	56,391	50,603	71,281	52,165	41,538	31,493

Significant Issues Impacting the Agency

- The Gas Supply and Emergency Management Committee's recommendations in relation to gas security, gas supply disruption management and mitigation will be implemented.
- Research and planning regarding cleaner energy initiatives will be undertaken. This will assist the State Government to achieve its share of the national targets for renewable energy and encourage energy efficiency.
- To address the potential impacts of electricity tariff increases, existing rebates and hardship assistance for vulnerable households that may be experiencing financial hardship were increased. A review of the existing residential tariff and concession structures will be undertaken with a view to improve equity, the concession framework and encourage efficient energy use.
- The Strategic Energy Initiative, announced by the Minister in late 2009 and to be released by the end of 2010, will set out a vision, policy framework and strategic plan to meet the needs of the State for secure, reliable, competitive and cleaner energy in the period to 2030. The process is highly consultative, and includes assessing the supply, demand, technology and policy drivers across the State's stationary and transport energy value chains. The project is being led by the Office with contributions of staff time from other government agencies and trading enterprises.
- An organisational restructure was implemented during 2009-10. The objective of the restructure was to refocus the agency and to reinforce its core business of energy policy development, advice and review. Effort is ongoing to ensure the appropriate skills and capacity to deliver positive outcomes for the Western Australian community.

- A number of reviews are required under energy legislation in 2010-11, including the Electricity Network Access Code review, the Metering Code review, the review on the introduction of further retail competition, the review of the prohibition of the Electricity Generation Corporation selling electricity to consumers and the review of the prohibition of the Electricity Retail Corporation generating electricity.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: A sustainable, efficient, secure and competitive energy sector:					
The extent to which policy and program development objectives for the year are achieved.....	n/a	100%	85%	100%	1
Kilowatt hours displaced.....	n/a	8,375,000	20,535,342	24,563,500	1, 2
Kilowatt hours avoided.....	n/a	n/a	300,000	162,200	1
Percentage of Perth metropolitan homes serviced with underground power.....	48%	49%	50.3%	51.5%	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. During 2008-09 new effectiveness indicators were approved and introduced. Most are not directly comparable to effectiveness indicators reported for previous years. Results have only been provided for indicators that have replaced a similar indicator or set of indicators.
2. Significant variations can result from completion of large renewable energy projects, such as Remote Area Power Supply projects, expanded programs such as the Solar Schools Program and the results of one-off schemes such as the Household Renewable Energy Scheme.

Services and Key Efficiency Indicators

1: Development and Implementation of Energy Policy and Programs

The delivery of energy policy and programs that enable the Office to perform its role as a change agent leading development and implementation of policy to meet the State's energy needs.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 33,644	\$'000 56,391	\$'000 50,603	\$'000 71,281	
Less Income.....	9,217	10,652	15,345	17,266	
Net Cost of Service.....	24,427	45,739	35,258	54,015	1
Employees (Full Time Equivalents).....	67	73	76	90	2
Efficiency Indicators					
Average Cost of Routine Policy and Program Tasks.....	n/a	\$5,400	\$3,700	\$4,000	3
Average Cost of Policy Projects and Programs.....	n/a	\$54,000	\$50,500	\$70,000	3
Average Cost of Processing Sustainable Energy Incentive Applications.....	n/a	\$1,300	\$330	\$1,000	3, 4

Explanation of Significant Movements

(Notes)

1. The 2010-11 Net Cost of Services is expected to increase by approximately \$18.7 million over the 2009-10 Estimated Actual result. In the main, this variation is due to the anticipated increase in expenditure relating to State Government and Commonwealth Government funded grants schemes in 2010-11.
2. Increases in FTEs for 2009-10 and 2010-11 are a result of decisions relating to new programs. Examples include Gas Supply and Emergency Management Review, Hardship Programs and Solar Schools Program.
3. During 2008-09 new efficiency indicators were approved and introduced. Most are not directly comparable to efficiency indicators reported for previous years. Results have only been provided for indicators that have replaced a similar indicator or set of indicators.
4. During 2009-10 the Government implemented a Household Renewable Energy Scheme which was not included in the target-setting process for the year and resulted in approximately an additional 4,500 incentive applications being processed. This Scheme is now closed. It is anticipated that the number of incentive applications processed will return to average levels in 2010-11.

ASSET INVESTMENT PROGRAM

To support the delivery of services, an information technology hardware and software replacement program is maintained.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software Replacement 2009-10 Program.....	226	226	226	-	-	-	-
NEW WORKS							
Computer Hardware and Software Replacement 2010-11 Program.....	310	-	-	310	-	-	-
2011-12 Program.....	250	-	-	-	250	-	-
2012-13 Program.....	240	-	-	-	-	240	-
2013-14 Program.....	240	-	-	-	-	-	240
Total Cost of Asset Investment Program.....	1,266	226	226	310	250	240	240
FUNDED BY							
Drawdowns from the Holding Account.....			226	310	250	240	240
Total Funding			226	310	250	240	240

FINANCIAL STATEMENTS**Income Statement***Expenses*

Compared to the 2008-09 Actual, the Income Statement shows an increase in the 2009-10 Estimated Actual Total Cost of Services of approximately \$17 million. This variation is mainly attributable to:

- more money being paid out in grants, subsidies and rebates; and
- expected increases in expenditure relating to salaries, wages and other employee expenses.

The decrease in the 2009-10 Estimated Actual as compared to the 2009-10 Budget is due in part to the reallocation of funding from 2009-10 to 2010-11 for projects and a general reduction in expenses due to savings initiatives introduced by Government. The reduction in expenses for 2009-10 will be partially offset by additional expenditure associated with the Commonwealth Government funded, Remote Renewable Power Generation Program.

Increases of \$21 million, including \$16 million for grants and subsidies are anticipated for 2010-11. The table Details of Controlled Grants and Subsidies provides more information relating to the \$16 million increase.

Income

Total 2009-10 Estimated Actual income from the State Government is estimated to be \$34.5 million. This represents an increase of approximately \$14 million compared to the 2008-09 Actual. The increase is mainly attributable to the reallocation of funding from 2008-09 to 2009-10 and appropriation relating to grants. In the main, re-allocation of funding relates to grants, subsidies and rebates.

Compared to 2009-10, State and Commonwealth funding for grants, subsidies and rebates will increase by almost \$17 million in 2010-11. This is reflected in grants and subsidies income and contributes to increases from State Government for service appropriations. The table 'Details of Controlled Grants and Subsidies' illustrates this increase.

Balance Sheet

The total net asset position (total equity) is expected to decrease by \$3.7 million between the 2009-10 Estimated Actual and the 2008-09 Actual. The expected decrease in assets is mainly attributable to the repayment of \$3 million restricted cash during 2009-10.

Cashflow Statement

The 2009-10 Estimated Actual closing cash assets balance of \$5.5 million represents a decrease of approximately \$4.0 million in comparison to the 2008-09 Actual. This decrease is mainly a result of less cash being held. The main factor contributing to the decrease in cash held is the repayment of \$3 million restricted cash during 2009-10.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,358	8,944	9,213	10,471	11,040	10,134	9,444
Grants and subsidies ^(c)	18,340	30,082	32,587	48,918	31,842	22,130	12,790
Supplies and services	5,905	14,489	6,150	9,297	7,020	7,191	7,185
Accommodation	786	1,015	1,015	1,060	1,090	1,032	1,084
Depreciation and amortisation	52	179	179	191	191	180	180
Other expenses	2,203	1,682	1,459	1,344	982	871	810
TOTAL COST OF SERVICES	33,644	56,391	50,603	71,281	52,165	41,538	31,493
Income							
Grants and subsidies	9,033	10,307	15,000	16,921	-	-	-
Other revenue	184	345	345	345	345	345	345
Total Income	9,217	10,652	15,345	17,266	345	345	345
NET COST OF SERVICES	24,427	45,739	35,258	54,015	51,820	41,193	31,148
INCOME FROM STATE GOVERNMENT							
Service appropriations	20,449	44,308	34,345	53,511	51,355	40,906	31,078
Resources received free of charge	97	60	60	60	70	70	70
Royalties for regions fund ^(d)	-	-	125	125	125	125	-
TOTAL INCOME FROM STATE GOVERNMENT	20,546	44,368	34,530	53,696	51,550	41,101	31,148
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(3,881)	(1,371)	(728)	(319)	(270)	(92)	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(3,881)	(1,371)	(728)	(319)	(270)	(92)	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 67, 76 and 90 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Commonwealth Specific Purpose Renewable Energy Funds - Renewable Remote Power Generation Program and Photovoltaic Rebate Program	10,000	9,457	14,500	16,421	-	-	-
Contribution to Australian Energy Market Commission.....	-	85	85	85	85	85	85
Contribution to Ministerial Council on Energy ...	292	150	150	150	150	150	150
Energy Smart Government Facilitation Grants ...	248	600	133	-	-	-	-
Feed-In Tariff ^(a)	-	1,870	-	-	-	-	-
Hardship - Financial Assistance	-	-	2,600	6,300	-	-	-
Hardship Efficiency Package	579	6,585	5,055	9,940	10,010	10,075	7,735
Household Renewable Energy Scheme	-	-	1,353	3,130	6,777	-	-
Other Grants, Subsidies and Transfer Payments	22	-	-	-	-	-	-
Renewable Energy Production Subsidy	561	480	480	-	-	-	-
Sustainable Energy Development Office Grants	262	585	411	-	-	-	-
Solar Hot Water Heater Incentive Scheme	1,104	2,500	1,500	3,000	2,000	2,000	-
Solar Schools Program	437	2,950	1,500	5,072	3,000	-	-
State's Contribution to the Underground Power Project	4,835	4,820	4,820	4,820	9,820	9,820	4,820
TOTAL.....	18,340	30,082	32,587	48,918	31,842	22,130	12,790

- (a) Funding was provided in 2009-10 to design and develop a subsidised premium net feed-in tariff scheme for micro-generation. This scheme will commence on 1 July 2010 for residential premises. The merits of extending it to small and medium sized businesses are still being evaluated. The premium net feed-in tariff will be paid through Government-owned electricity retailers, Synergy and Horizon Power. Details of the scheme will be made available prior to 1 July 2010.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	5,143	2,359	4,542	5,560	5,290	5,187	5,187
Restricted cash.....	4,293	3,764	793	-	-	-	-
Holding account receivables.....	218	310	302	242	242	185	128
Receivables	1,305	2,089	1,393	887	854	831	798
Other.....	-	146	-	-	-	-	-
Total current assets.....	10,959	8,668	7,030	6,689	6,386	6,203	6,113
NON-CURRENT ASSETS							
Holding account receivables.....	695	698	706	647	588	588	588
Property, plant and equipment.....	289	145	336	449	416	476	536
Restricted cash.....	95	103	115	135	135	135	135
Other.....	506	404	362	230	217	143	99
Total non-current assets	1,585	1,350	1,519	1,461	1,356	1,342	1,358
TOTAL ASSETS.....	12,544	10,018	8,549	8,150	7,742	7,545	7,471
CURRENT LIABILITIES							
Employee provisions	800	716	819	839	839	839	839
Payables.....	764	1	764	764	764	764	764
Other.....	5,917	3,092	5,599	5,455	5,317	5,212	5,138
Total current liabilities	7,481	3,809	7,182	7,058	6,920	6,815	6,741
NON-CURRENT LIABILITIES							
Employee provisions	401	342	433	477	477	477	477
Other.....	7	1	7	7	7	7	7
Total non-current liabilities	408	343	440	484	484	484	484
TOTAL LIABILITIES	7,889	4,152	7,622	7,542	7,404	7,299	7,225
EQUITY							
Contributed equity.....	1,305	1,305	1,305	1,305	1,305	1,305	1,305
Accumulated surplus/(deficit)	3,350	4,561	2,622	2,303	2,033	1,941	1,941
Other.....	-	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Total equity.....	4,655	5,866	927	608	338	246	246
TOTAL LIABILITIES AND EQUITY	12,544	10,018	8,549	8,150	7,742	7,545	7,471

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	20,231	43,987	34,024	53,320	51,164	40,715	30,887
Holding account drawdowns	165	226	226	310	250	240	240
Royalties for regions fund ^(b)	-	-	125	125	125	125	-
Net cash provided by State Government	20,396	44,213	34,375	53,755	51,539	41,080	31,127
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(5,968)	(8,880)	(9,149)	(10,407)	(11,040)	(10,134)	(9,438)
Grants and subsidies	(19,350)	(30,082)	(32,587)	(48,918)	(31,842)	(22,130)	(12,790)
Supplies and services	(2,484)	(14,239)	(5,850)	(9,050)	(6,515)	(6,791)	(6,815)
Accommodation	(785)	(1,015)	(1,015)	(1,060)	(1,090)	(1,032)	(1,034)
Other payments	(2,332)	(1,937)	(1,714)	(1,605)	(1,624)	(1,513)	(1,513)
Receipts							
Grants and subsidies	10,195	10,307	14,500	17,421	-	-	-
GST receipts	740	358	358	358	358	358	358
Other receipts	66	345	345	345	345	345	345
Net cash from operating activities	(19,918)	(45,143)	(35,112)	(52,916)	(51,408)	(40,897)	(30,887)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(304)	(226)	(226)	(310)	(250)	(240)	(240)
Net cash from investing activities	(304)	(226)	(226)	(310)	(250)	(240)	(240)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(589)	(557)	(556)	(144)	(138)	(105)	(74)
Other proceeds	590	489	438	(140)	(13)	59	74
Net cash from financing activities	1	(68)	(118)	(284)	(151)	(46)	-
NET INCREASE/(DECREASE) IN CASH HELD	175	(1,224)	(1,081)	245	(270)	(103)	-
Cash assets at the beginning of the reporting period	9,356	7,450	9,531	5,450	5,695	5,425	5,322
Net cash transferred to/from other agencies	-	-	(3,000)	-	-	-	-
Cash assets at the end of the reporting period	9,531	6,226	5,450	5,695	5,425	5,322	5,322

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund.

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Commonwealth Funded Initiatives and Programs Special Purpose Account

The purpose of this Special Purpose Account is to hold funds provided by the Commonwealth Government for the purpose of providing rebates under various programs undertaken in partnership with the Office of Energy and for the purpose of conducting any other programs that assist the implementation of energy efficiency initiatives throughout Western Australia.

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000
Opening Balance	1,183	1,183	1,293	793
Receipts:				
Appropriations	-	-	-	-
Other	10,195	10,307	14,500	17,421
	11,378	11,490	15,793	18,214
Payments	10,085	10,307	15,000	18,214
CLOSING BALANCE	1,293	1,183	793	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Executive Vehicle Scheme Receipts	8	15	12	12	12	13	13
Grants from Commonwealth (Renewable Remote Power Generation Program and Photovoltaic Rebate Program).....	10,195	10,307	14,500	17,421	-	-	-
GST Input Credits	740	358	358	358	358	358	358
Other Receipts	58	100	110	105	105	107	107
Recoup of Program Costs	-	230	223	228	228	225	225
TOTAL	11,001	11,010	15,203	18,124	703	703	703

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

INDEPENDENT MARKET OPERATOR

ASSET INVESTMENT PROGRAM

Capital expenditure of \$1.8 million will be undertaken in 2010-11 for the upgrade and enhancement of the operations of the Wholesale Electricity Market (WEM) system.

Provisions in the order of \$1.6 million in the two subsequent financial years reflect an evolutionary development process, allowing incremental enhancements to the existing WEM system.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
2005-06 Market Regulator System.....	17,331	12,281	1,692	1,785	1,620	1,645	-
Infrastructure Upgrade	465	170	170	50	75	170	-
COMPLETED WORKS							
Insourcing Information Technology Infrastructure	293	293	293	-	-	-	-
Public Website	73	73	73	-	-	-	-
NEW WORKS							
Accounting System	100	-	-	100	-	-	-
Document Management System.....	170	-	-	170	-	-	-
Office Refurbishment.....	825	-	-	-	825	-	-
Total Cost of Asset Investment Program.....	19,257	12,817	2,228	2,105	2,520	1,815	-
FUNDED BY							
Borrowings.....			2,228	2,105	2,520	1,815	-
Total Funding			2,228	2,105	2,520	1,815	-

HORIZON POWER

ASSET INVESTMENT PROGRAM

Over the Budget and Forward Estimates Horizon Power will spend \$377.9 million on asset investment in regional areas of Western Australia. These works will improve the safety, reliability and quality of supply for customers in regional and remote areas of the State.

Since the creation of Horizon Power, regional Western Australia has benefited from a regionally focussed asset investment program that is part of a deliberate strategy to upgrade ageing infrastructure and ensure electricity is available in a safe and reliable manner to all regions in Western Australia, including remote Indigenous communities that have previously experienced unreliable power supplies.

Pilbara Underground Power Project

Over the Forward Estimates, Horizon Power will invest \$118.5 million to underground the power systems in Karratha, South Hedland, Onslow and the remainder of Roebourne. This program will reduce operating costs, reduce damage to, and improve the reliability of these power systems during extreme weather events such as cyclones. The project is funded by a \$100.0 million contribution from the Royalties for Regions Regional Infrastructure and Headworks fund, with a \$30.0 million contribution from local governments.

Regularisation

Over the period, Horizon Power will spend \$25.8 million to regularise electricity supplies to two Indigenous communities.

Distribution

Across the period, Horizon Power will invest \$121.4 million in its electricity distribution networks, including:

- \$58.0 million for Network Enhancements to ensure the regions have adequate capacity and meet regulation and compliance requirements. Major projects include:
 - \$18.9 million for a new substation and upgrades to feeders in Broome to meet the town's increasing demand; and
 - \$39.1 million for significant network enhancements expenditure for Esperance, Karratha, Port Hedland, Kununurra and Wyndham, with the remainder spread across various projects in Horizon Power's areas of operation;
- \$16.5 million on the replacement of assets that have passed their economic life;
- \$16.7 million on customer-driven works, such as new connections and other customer-funded works; and
- \$30.2 million on safety-related projects, which includes pole replacement and reinforcements, replacement of overhead connections and addressing other safety issues in regions including Broome, Carnarvon, Esperance and Karratha.

Other Works

Other capital works over the period totalling \$44.2 million are as follows:

- \$19.2 million on upgrading depots and staff housing to enable Horizon Power to deliver its works programs and provide a regional customer service presence;
- \$10.0 million for operational vehicle fleet replacements; and
- \$15.0 million on establishing and enhancing Information Technology (including monitoring systems) and underlying business processes to deliver better planning, management and customer service across all aspects of Horizon Power operations.

Reliability-Driven

Horizon Power is undertaking a major program in Carnarvon to provide for town growth and future requirements. The program involves the transition and renewal of power generation from the existing site to a new site, including the injection of more renewable generation. Over the period, Horizon Power will spend \$68.0 million to establish the new site, install new and existing generation assets and remediate the existing site.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Regularisation							
Aboriginal and Remote Communities Power Supply							
Phase 2.....	28,981	3,135	2,480	11,010	14,836	-	-
Distribution							
Asset Replacement	37,975	21,502	8,244	7,667	4,513	1,328	2,965
Network Enhancement	155,753	101,889	52,057	14,675	8,237	19,196	11,756
New Connections - Customer-Driven, New Capacity	72,684	56,436	8,614	3,665	3,469	5,433	3,681
Overhead Customer Connections - Customer-Driven, Public Safety.....	59,497	37,544	13,420	11,204	5,018	4,182	1,549
Other Works							
Other Projects	93,114	64,000	19,587	2,945	8,194	4,766	13,209
Supervisory Control and Data Acquisitions Network.....	5,369	4,784	708	585	-	-	-
Pilbara Underground Power Project	130,000	11,500	11,500	42,500	58,000	18,000	-
Reliability-Driven							
Carnarvon Power Station - Redevelopment.....	79,754	11,716	7,358	34,076	26,607	4,387	2,968
COMPLETED WORKS							
Distribution							
Nullagine and Marble Bar Power Station Refurbishment....	27,676	27,676	21,348	-	-	-	-
NEW WORKS							
Asset Management Plan.....	27,292	-	-	27,292	-	-	-
Total Cost of Asset Investment Program.....	718,095	340,182	145,316	155,619	128,874	57,292	36,128
FUNDED BY							
Borrowings			166,669	64,327	75,824	-	-
Internal Funds and Balances.....			(86,353)	91,292	53,050	57,292	36,128
Drawdowns from Royalties for Regions Fund ^(a)			65,000	-	-	-	-
Total Funding			145,316	155,619	128,874	57,292	36,128

(a) Regional Infrastructure and Headworks Fund.

SYNERGY

ASSET INVESTMENT PROGRAM

The total asset investment program over the Budget and Forward Estimates of \$31.2 million principally relates to further development and enhancement of Synergy's information technology environment.

The customer information and billing system administers Synergy's relationships with its 900,000 customers. Expenditure on this system principally relates to continuing upgrades, to provide greater service and product offerings to customers, while allowing Synergy to reduce its overall operating costs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Information Technology							
Customer Information and Billing System	46,795	31,795	4,220	6,000	1,000	1,000	3,000
Product and Software Development	11,500	3,500	1,300	1,000	1,000	1,000	1,000
System Enhancements	34,610	12,010	3,800	3,950	3,450	3,750	2,450
Wholesale Market Systems	4,737	2,137	500	300	500	300	300
Property, Plant and Equipment.....	14,894	12,494	300	300	300	300	300
Total Cost of Asset Investment Program.....	112,536	61,936	10,120	11,550	6,250	6,350	7,050
FUNDED BY							
Internal Funds and Balances.....			10,120	11,550	6,250	6,350	7,050
Total Funding			10,120	11,550	6,250	6,350	7,050

VERVE ENERGY

ASSET INVESTMENT PROGRAM

The primary functions of Verve Energy are to generate and supply electricity in the South West Interconnected System (SWIS) region. It currently owns a portfolio of thermal generating stations and gas turbines utilising coal, gas and liquids as fuel sources as well as some wind farms and photovoltaic generating systems. In addition, Verve Energy has Power Purchase Agreements with a number of Independent Power Producers.

Over the Budget and Forward Estimates Verve Energy will spend \$391.0 million on its asset investment program.

Fossil Fuel Plant Portfolio

An allocation of \$388.4 million has been made for works on Verve Energy's fossil fuel plant portfolio. Major items within this total include:

- \$177.6 million to complete the construction of two 100 megawatt high efficiency gas turbines to be commissioned in 2011-12. These high efficiency gas turbines will contribute to the reliability of electricity supply within the SWIS as well as lowering the overall carbon intensity and improving the efficiency of Verve Energy's gas fired generation plant;
- \$82.6 million at Muja Power Station for various works to support reliability, efficiency and environmental targets;
- \$69.7 million, mainly for strategic spares at the Cockburn and Pinjar gas turbines as well as other plant modifications to improve gas turbine reliability and security of supply; and
- \$24.8 million for various works to ensure plant reliability and environmental compliance at the Kwinana Power Station.

Sustainable Energy

An allocation of \$2.6 million has been made for expenditure on wind-diesel systems situated outside of the SWIS.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Fossil Fuel Plant Portfolio.....	894,612	360,978	171,875	244,723	65,123	33,251	45,327
Sustainable Energy.....	26,275	23,682	535	827	646	1,120	-
Total Cost of Asset Investment Program.....	920,887	384,660	172,410	245,550	65,769	34,371	45,327
FUNDED BY							
Equity Contributions			82,233	165,508	15,700	-	-
Internal Funds and Balances.....			90,177	80,042	50,069	34,371	45,327
Total Funding			172,410	245,550	65,769	34,371	45,327

WESTERN POWER

ASSET INVESTMENT PROGRAM

Over the Budget and Forward Estimates Western Power will spend \$2.7 billion in asset investment with a program focussed on improving public safety, establishing connections for new customers, improving the network to meet increased customer demand as well as maintaining network reliability. Major expenditure items include:

Transmission

A total of \$840.8 million has been allocated to transmission works over the budget period. Customer-driven works is forecast at \$99.5 million with \$741.3 million for new capacity, asset replacement, public safety work and other regulatory compliance programs.

The customer-driven transmission works includes connecting generators, supply to new bulk loads, system upgrades and augmentations. Partial funding of these works is provided by customer capital contributions. These works include the connection of the Binningup desalination plant and the Collgar windfarm located near Merredin.

\$741.3 million will be invested in new transmission capacity, asset replacement, and public safety programs. Western Power's investment in network system capacity of \$460.0 million includes new substation works at Balcatta, Baldivis and Maddington, plus ongoing substation works at Joondanna, Wangara and Hazelmere. Additional works are planned to upgrade or increase the capacity of existing terminals, substations and lines. Asset Replacement works total \$108.0 million for replacement of circuit breakers, surge arrestors, current and voltage transformers and fire detection systems. Regulatory Compliance expenditure of \$76.0 million has been allocated for upgrades to substation safety and security, asbestos removal from substations, replacement of non-complying poles (including stays, insulators and cross arms), transformer bunding and noise mitigation works. \$57.0 million will also be invested in Supervisory Control and Data Acquisition (SCADA) communications equipment linking transmission system operations to assets and operational sites.

Distribution

A total of \$1.6 billion has been allocated to distribution works over the budget period. Customer-driven works is forecast at \$294.3 million with \$1.3 billion for new capacity, asset replacement, public safety work, other regulatory compliance programs and the underground power program.

The customer-driven works provides for the electricity distribution infrastructure to support growth from residential, commercial and industrial customers requiring connection to the South West Interconnected System (SWIS). Typical distribution infrastructure works include the electrification of new land subdivisions in the metropolitan, goldfields and other SWIS regions.

Distribution capacity expansion expenditure of \$356.0 million includes installation of voltage regulators, network reinforcements and works associated with rebuilding/upgrading and installation of new feeder lines. Asset Replacement expenditure of \$298.0 million includes pole and cross arm replacement, substation and transformer replacement, pole reinforcement, as well as replacement of street luminaires and cable boxes. \$240.0 million will be spent on regulatory compliance programs to improve safety, environmental impact, power quality, metering performance and bushfire management.

Over the budget period \$366.0 million will be spent on programs for improvements in service (including reliability driven), metering, retrospective undergrounding of power, SCADA and communications expenditure and improvements to existing buildings.

Mobile Plant, Motor Vehicle and Information Technology Replacement

To support Western Power's business objectives, \$239.0 million will be invested in mobile plant, motor vehicles and Information Technology (IT) work programs over the budget period with \$106.0 million allocated for fleet purchases. \$78.0 million will be invested in IT strategic programs for asset management, mobile workforce, works planning and metering and billing systems. A further \$34.0 million will be spent on unregulated IT works for upgrades to existing IT assets and software used by the Corporate IT group and \$21.0 million allocated for business as usual applications.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Capitalised Borrowing Costs.....	154,403	25,867	11,800	16,873	12,453	11,612	12,834
Distribution							
Customer-Driven	1,674,184	860,503	209,115	57,815	38,590	104,020	93,884
New Capacity, Asset Replacement and Public Safety	3,878,340	940,921	267,215	257,825	281,781	280,702	324,622
State Underground Power Program	207,296	90,176	20,889	19,280	39,280	39,280	19,280
Mobile Plant, Motor Vehicle and IT Replacement	851,518	258,688	66,332	64,307	53,409	54,223	67,187
Transmission							
Customer-Driven	715,457	560,936	98,953	64,270	15,838	9,479	9,941
New Capacity, Asset Replacement and Public Safety	2,620,104	776,581	258,916	160,329	190,928	190,833	199,236
COMPLETED WORKS							
Distribution - Rural Power Improvement Program	66,179	66,179	7,394	-	-	-	-
Total Cost of Asset Investment Program.....	10,167,481	3,579,851	940,614	640,699	632,279	690,149	726,984
FUNDED BY							
Borrowings.....			899,178	467,409	433,829	160,362	158,502
Internal Funds and Balances.....			41,436	173,290	198,450	529,787	568,482
Total Funding			940,614	640,699	632,279	690,149	726,984

NORTH COUNTRY REINFORCEMENT

ASSET INVESTMENT PROGRAM

The proposed North Country Reinforcement (NCR) southern section comprises of a 200km double circuit 330kV power transmission line from Pinjar to Eneabba Terminal location and a 132/330kV terminal at Three Springs.

NCR will enable the connection of Gindalbie's Karara mine site (east of Three Springs), with the Karara project proponents building the transmission line between Eneabba Terminal to Three Springs and onto the mine site.

The added transmission capacity will also enable new projects in the near term such as Karara Stage Two expansion and Extension Hill to be accommodated. The NCR southern section will also provide additional network capacity that will be an enabler for proposed new wind generation projects located in the region to connect to the network.

A provision within the State Budget has been made for the NCR southern stage infrastructure works. The provision below is an estimate only and subject to final regulatory approvals and Government review of the business case.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
North Country Reinforcement	318,900	-	-	47,100	244,000	27,800	-
Total Cost of Asset Investment Program.....	318,900	-	-	47,100	244,000	27,800	-
FUNDED BY							
Borrowings				47,100	244,000	27,800	-
Total Funding				47,100	244,000	27,800	-

TRAINING AND WORKFORCE DEVELOPMENT

PART 11 - MINISTER FOR ENERGY; TRAINING AND WORKFORCE DEVELOPMENT

DIVISION 47

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual ^(e)	2009-10 Budget ^(e)	2009-10 Estimated Actual ^(e)	2010-11 Budget Estimate	2011-12 Forward Estimate	2012-13 Forward Estimate	2013-14 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
DELIVERY OF SERVICES							
Item 83 Net amount appropriated to deliver services	380,901	401,352	413,308	425,680	428,601	407,810	421,931
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975 ^(a)	-	-	219	328	338	391	424
Total appropriations provided to deliver services	380,901	401,352	413,527	426,008	428,939	408,201	422,355
CAPITAL							
Item 150 Capital Appropriation.....	31,686	43,844	29,448	32,432	9,266	6,700	3,460
TOTAL APPROPRIATIONS	412,587	445,196	442,975	458,440	438,205	414,901	425,815
EXPENSES							
Total Cost of Services	542,498	558,589	654,565	663,634	662,523	592,437	610,893
Net Cost of Services ^(b)	338,206	401,352	393,146	421,755	419,938	394,781	407,055
CASH ASSETS ^(c) (d)	54,399	32,639	68,147	27,993	14,930	12,927	12,916

- (a) With the creation of the Department on 30 October 2009, the position of Director General was also created with a part year expense included in the 2009-10 Estimated Actual.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.
- (d) The \$40.2 million decrease in cash balances from the 2009-10 Estimated Actual to the 2010-11 Budget Estimate is primarily attributable to expenditure of Commonwealth funding received in previous years. The further decrease in 2011-12 is also mainly attributable to expenditure of Commonwealth funding received in previous years.
- (e) The 2008-09 Actual figures are reported in the former Department of Education and Training 2008-09 Annual Report against Service Three, Vocational Education and Training Services. Amounts shown for 2009-10 Budget and 2009-10 Estimated Actual are notional estimates based on 2009-10 Budget figures for the former Department as published in the 2009-10 Budget Papers. 2009-10 Estimated Actual figures also include allowance for adjustments approved since the creation of the new Department on 30 October 2009.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Additional Training Places	9,540	9,900	-	-	-
Better TAFE Facilities (Commonwealth).....	20,900	1,100	-	-	-
Employer Bonus Payment	-	1,500	1,500	-	-
Pindan College (Commonwealth)	2,400	4,747	6,299	-	-
Salaries Escalation under New Wages Policy	-	273	4,718	3,732	9,557
Skilled Migration Unit (Transferred from Small Business Development Corporation)	-	1,400	-	-	-
Voluntary Severance Scheme.....	3,543	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A skilled workforce that meets the needs of Western Australia.	1. Institutional Based Training (IBT) 2. Employment Based Training (EBT)

The Department provides Western Australia with a skilled workforce through training vocational students, apprentices and trainees, with skills identified by industry and the community.

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Institutional Based Training (IBT)	386,392	397,852	483,174	489,893	489,100	437,506	451,111
2. Employment Based Training (EBT)	156,106	160,737	171,391	173,741	173,423	154,931	159,782
Total Cost of Services.....	542,498	558,589	654,565	663,634	662,523	592,437	610,893

Significant Issues Impacting the Agency

- A skilled workforce is essential to underpinning the State's economic growth. The Department of Training and Workforce Development was established to improve training, apprenticeship and re-training opportunities for Western Australians.
- Ensuring the availability of suitably qualified workers to most areas of specific demand in a growing economy.
- Boosting participation rates of Indigenous people in a skilled labour market will require collaboration and partnerships with Indigenous communities, industry, employers, training providers and Government. Following the 'Training together-working together' Committee's recommendations, support for Indigenous job seekers was boosted with the recent opening of the new Aboriginal Workforce Development Centre.
- Part of the transformation of the training system involves re-branding and re-focusing State Training Providers as specialist training centres in areas of particular importance to Western Australia's economy.

- The Department will continue to implement the National Agreement for Skills and Workforce Development and the National Partnership Agreement on Productivity Places Program. The objectives of these agreements are:
 - all working aged Australians have the opportunity to develop the skills and qualifications needed, including through a responsive training system, to enable them to be effective participants in and contributors to the modern labour market;
 - individuals are assisted to overcome barriers to education, training and employment, and are motivated to acquire and utilise new skills; and
 - Australian industry and businesses develop, harness and utilise the skills and abilities of the workforce.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: A skilled workforce that meets the needs of Western Australia:					
Employer satisfaction with the skills of their employees	-	-	87.2%	-	1
Apprenticeship and traineeship training rate	3.0%	3%	3.1%	3%	
Apprenticeship and traineeship completion rate.....	56.4%	57%	58.8%	57%	2
Graduate employment rate	81.8%	82%	78.9%	79%	3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Measurement of employer satisfaction enables comparisons of trends over time but is measured only biennially. The survey was last conducted in 2009 and the satisfaction rating of 87.2 per cent is shown in the 2009-10 Estimated Actual. Prior to this the survey was conducted in 2007 when the satisfaction rating was 72.1 per cent.
2. The apprenticeship and traineeship completion rate for 2010-11 is calculated using the cohort of students who commenced their studies in 2005. These students were engaged as apprentices and trainees during the strong economic conditions between 2005 and 2008. Some of these students decided to withdraw from their apprenticeship or traineeship to take advantage of the strong job opportunities in the resources sector. This is the reason why the apprenticeship and traineeship completion rate is projected to fall during 2010-11.
3. The 2009-10 Estimated Actual of 78.9 per cent is lower than the 2008-09 Actual figure of 81.8 per cent due to a downturn in employment opportunities in Western Australia at the time the survey (in mid 2009). The 2010-11 Budget Target has been set at a similar rate to the 2009-10 Estimated Actual as the employment opportunities for graduates are expected to remain stable during the time of the survey (mid 2010).

Services and Key Efficiency Indicators

1: Institutional-Based Training (IBT)

IBT is any training delivered outside of an apprenticeship or traineeship. Training can include a combination of e-learning and attendance at a training institution.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	386,392	397,852	483,174	489,893	1
Less Income.....	145,506	111,991	192,530	178,139	1
Net Cost of Service	240,886	285,861	290,644	311,754	
Employees (Full Time Equivalents)	444	444	445	462	
Efficiency Indicators					
Average Cost per Student Curriculum Hour (SCH) ^(a)	\$18.56	\$19.11	\$19.80	\$20.08	

(a) The average cost per SCH is calculated by dividing the total expenditure for IBT by the numbers of SCH associated with this service.

Explanation of Significant Movements

(Notes)

- The variance between 2009-10 Budget and 2009-10 Estimated Actual in respect to Total Cost of Service and Income is primarily due to changes in accounting recognition of income and expenditure streams between the former Department of Education and Training and the new Department. There has also been an increase in the level of Commonwealth funding and associated expenditure since the 2009-10 Budget was published.

2: Employment-Based Training (EBT)

EBT is a combination of practical experience at work with structured learning. Apprentices enter into a formal training contract with an employer which leads to a national qualification and recognition as a tradesperson. Traineeships provide employment and structured training over a period of a year or more, and lead to nationally recognised qualifications generally in non-trade areas.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	156,106	160,737	171,391	173,741	1
Less Income.....	58,786	45,246	68,889	63,740	1
Net Cost of Service	97,320	115,491	102,502	110,001	
Employees (Full Time Equivalents)	143	143	143	149	
Efficiency Indicators					
Average Cost per SCH ^(a)	\$18.56	\$19.11	\$19.63	\$19.90	

(a) The average cost per SCH is calculated by dividing the total expenditure for EBT by the numbers of SCH associated with this service.

Explanation of Significant Movements

(Notes)

- The variance between 2009-10 Budget and 2009-10 Estimated Actual in respect to Total Cost of Service and Income is primarily due to changes in accounting recognition of income and expenditure streams between the former Department of Education and Training and the new Department. There has also been an increase in the level of Commonwealth funding and associated expenditure since the 2009-10 Budget was published.

ASSET INVESTMENT PROGRAM

The Department's planned capital works expenditure for State Training Providers is \$56.8 million in 2010-11 and relates primarily to the provision of improved trades training infrastructure throughout the State.

The three-storey redevelopment of Central Institute of Technology Northbridge Campus is expected to be completed in late 2010 at a total cost of \$57.2 million, including \$8.7 million 2010-11. In addition, an allocation of \$2.5 million in 2010-11 will complete the new and refurbished training facilities at Central Institute of Technology Leederville Campus.

Work will also continue to establish a major new building and construction industry training centre for the south metropolitan corridor at Challenger Institute of Technology Rockingham Campus. An amount of \$10.1 million has been allocated in 2010-11 to fund the commencement of construction work at the Campus.

The \$10.0 million Ord River Stage 2 project is part of a larger project to improve and expand social infrastructure in Kununurra and Wyndham to support improved outcomes for local communities and economic benefits resulting from Ord River Stage 2. The funding will provide new classrooms and student amenities at Kimberley TAFE Wyndham Campus and new classrooms and trade workshop facilities at Kununurra Campus. The project is expected to be completed in 2011.

The Clarkson Trade Training Centre at West Coast Institute of Training is expected to be completed in late 2010 with estimated expenditure of \$11.6 million in 2010-11.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
New Buildings and Additions at State Training Providers							
C.Y. O'Connor College of TAFE - Northam B and C							
Workshop	2,400	303	303	2,097	-	-	-
Central Institute of Technology - Aberdeen St							
Refurbishment	7,990	819	819	1,921	3,490	1,760	-
Central Institute of Technology - E Central and Leederville Realignment.....							
	4,000	1,512	1,512	2,488	-	-	-
Central Institute of Technology - East Perth							
Sustainability Centre.....	2,000	1,950	1,950	50	-	-	-
Central Institute of Technology - Perth Campus							
Redevelopment Stage 2/3	57,183	48,532	25,961	8,651	-	-	-
Challenger Institute of Technology - Rockingham							
Campus Redevelopment	28,610	50	50	10,150	8,210	10,200	-
Curtin V-Tech - Kalgoorlie - Metal, Electrical and Automotive.....							
	3,670	3,620	3,077	50	-	-	-
Durack Institute of Technology - Geraldton - Batavia							
Coast Marine Centre.....	3,010	1,519	164	115	1,376	-	-
Durack Institute of Technology - Geraldton Skills Barn							
	1,800	425	401	1,375	-	-	-
Durack Institute of Technology - Wiluna Education and Vocational Training Centre							
	3,000	2,954	2,800	46	-	-	-
Great Southern Institute of Technology - Albany - Wool							
Harvesting and Aquaculture	2,395	2,345	2,345	50	-	-	-
Kimberley TAFE - Fitzroy Crossing Training Centre							
	3,000	165	165	2,835	-	-	-
Kimberley TAFE - Ord River Stage 2 - Kununurra and Wyndham							
	10,000	1,000	1,000	9,000	-	-	-
South West Regional College of TAFE - Bunbury							
Heavy Duty Automotive.....	16,000	644	644	6,256	9,100	-	-
West Coast Institute of Training - Clarkson - Trades Training							
	19,000	7,352	5,938	11,648	-	-	-
COMPLETED WORKS							
New Buildings and Additions at State Training Providers							
Pilbara TAFE - Karratha - Metals and Automotive							
Workshop Extension.....	2,400	2,400	2,273	-	-	-	-
Polytechnic West - Balga Building and Construction							
Workshop	2,000	2,000	569	-	-	-	-
Polytechnic West - Jandakot Aviation.....							
	2,000	2,000	769	-	-	-	-
Polytechnic West - Midland - Metals and Advanced							
Trade CNC Workshop Extension	3,450	3,450	92	-	-	-	-
Polytechnic West - Thornlie, Midland and Balga							
Trades Realignment.....	5,450	5,450	75	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
West Coast Institute of Training - Clarkson - Trades Training Stage 2	3,940	3,940	3,940	-	-	-	-
NEW WORKS							
New Buildings and Additions at State Training Providers							
C.Y. O'Connor College of TAFE - Narrogin Campus Upgrade	2,300	-	-	100	900	1,300	-
Challenger Institute of Technology - Murdoch Stage 4	41,970	-	-	-	-	250	7,500
Great Southern Institute of Technology - Mt Barker Campus	4,440	-	-	-	-	250	2,640
Kimberley TAFE - West Kimberley Campus	5,460	-	-	-	-	850	4,610
Polytechnic West - Armadale Training Centre	9,010	-	-	-	1,490	3,510	4,010
South West Regional College of TAFE - Busselton Campus Upgrade	2,000	-	-	-	-	2,000	-
Total Cost of Asset Investment Program ^(a)	248,478	92,430	54,847	56,832	24,566	20,120	18,760
FUNDED BY							
Capital Appropriation			29,448	32,432	9,266	6,700	3,460
Commonwealth Grants			16,164	15,300	15,300	13,420	15,300
Internal Funds and Balances			-	100	-	-	-
Other			1,000	9,000	-	-	-
Adjustment to Fixed Asset Funding Due to Agency Project Transfer			8,235	-	-	-	-
Total Funding			54,847	56,832	24,566	20,120	18,760

(a) The 2010-11 Estimated Expenditure of \$56.8 million includes the final year's expenditure for two major projects: the re-development of Central Institute of Technology (\$8.7 million) and the West Coast Institute of Training Clarkson Trade Training Centre (\$11.6 million). In addition, significant outlays on the Challenger Institute of Technology Rockingham Campus (\$10.1 million) and the Kimberley TAFE Ord River Stage 2 (\$9.0 million) are projected. The Forward Estimates for 2011-12 to 2013-14 reflect the continuation of the approved asset investment program for upgrading training infrastructure.

FINANCIAL STATEMENTS

The 2008-09 Actuals are as reported in the former Department of Education and Training's 2008-09 Annual Report for Service three Vocational Education and Training Services. The 2009-10 Budget figures reflect Service three Vocational Education and Training Services of the former Department as published in the 2009-10 Budget Papers. Variations between the 2008-09 Actuals, 2009-10 Budget and 2009-10 Estimated Actual reflect the establishment of the new Department of Training and Workforce Development.

Income Statement

Expenses

The Income Statement shows an estimated increase in the Total Cost of Services of \$9.1 million (1.4 per cent) for 2010-11 compared to the 2009-10 Estimated Actual, mainly attributable to:

- the transfer of the Skilled Migration Unit from the Small Business Development Corporation (\$1.4 million); and
- an increase in grants and subsidies expense to State Training Providers and Private Training Providers for:
 - employer incentives to employ more apprentices (\$1.5 million);
 - funding to Pindan College now being received via the Department rather than direct from the Commonwealth (\$2.3 million);
 - the Ord River Stage 2 project at Kimberley College (\$8.0 million);
 - the Productivity Places Program (\$14.5 million); and
 - offset by a reduction in funding for the Better TAFE facilities project funding (\$19.8 million).

The decrease in grants expenses from 2011-12 to 2012-13 of \$72.0 million (12.8 per cent) is primarily due to:

- funding from the Commonwealth for the Productivity Places Program of \$50.3 million ceasing in 2011-12; and
- the State contribution of \$15.8 million for the Productivity Places Program also ceasing in 2011-12.

Income

Total Income is estimated to be \$241.9 million for 2010-11. This represents a decrease of \$19.5 million (7.5 per cent) compared to the 2009-10 Estimated Actual. This is attributable to a reduction in funding from the Commonwealth for Better TAFE facilities projects (\$19.8 million).

Balance Sheet

The Department's total equity is expected to decrease by \$62.5 million (24.8 per cent) in 2010-11 as compared with 2009-10 Estimated Actual, mainly as a result of completed capital projects transferred to State Training Providers.

The expected decrease in total assets of \$62.1 million from 2009-10 Estimated Actual to 2010-11 Budget is attributable to the transfer of completed capital projects of \$79.2 million to State Training Providers, which is offset by expenditure of \$20.0 million of Commonwealth funding received in previous years.

The variances in Property Plant and Equipment across the years is due to the works in progress in the capital program and the subsequent transfer of the assets (buildings) to the State Training Providers as they are completed.

The movement in equity across the years is as a result of movements in the surplus or deficit in the Income Statement and the transfer of assets (buildings) to the State Training Providers as they are completed.

Cashflow Statement

The variances between the years for the Capital Appropriation reflect the expected timing for the requirements for the asset investment program.

The decrease in grants expenses from 2011-12 to 2012-13 of \$75.5 million (13.3 per cent) is primarily due to:

- funding from the Commonwealth for the Productivity Places Program of \$50.3 million ceasing in 2011-12; and
- the State contribution of \$15.8 million for the Productivity Places Program also ceasing in 2011-12.

Other payments decrease from 2009-10 Estimated Actual to 2010-11 by \$9.1 million and from 2010-11 to 2011-12 by \$11.7 million mainly due these years being inflated as a result of Commonwealth funding received in 2008-09 that is being spent in the 2009-10 Estimated Actual and 2010-11, as well as Economic Stimulus Package funding, approved as part of the 2009 Budget, reducing in 2011-12.

The decrease in GST receipts and Other receipts from 2009-10 Estimated Actual to 2010-11 Budget are based on revised estimates for these years.

The variances across the years for the purchase of non-current assets reflect the cashflows in the asset investment program.

The 2010-11 closing cash balance of \$28.0 million represents a decrease of \$40.2 million in comparison to the 2009-10 Estimated Actual, primarily attributable to expenditure of Commonwealth funding received in previous years.

The decrease in cash in 2011-12 as compared with 2010-11 of \$13.0 million is mainly due to expenditure of Commonwealth funding received in previous years.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	62,823	65,544	56,043	57,799	58,972	60,228	61,539
Grants and subsidies ^(c)	439,449	395,547	553,702	561,623	564,503	492,475	508,759
Depreciation and amortisation	366	763	624	587	580	624	637
Other expenses	39,860	96,735	44,196	43,625	38,468	39,110	39,958
TOTAL COST OF SERVICES	542,498	558,589	654,565	663,634	662,523	592,437	610,893
Income							
Sale of goods and services	27,782	1,177	39,236	40,836	41,236	42,235	43,555
Grants and subsidies	169,077	154,939	219,783	198,629	198,912	152,969	157,754
Other revenue	7,433	1,121	2,400	2,414	2,437	2,452	2,529
Total Income	204,292	157,237	261,419	241,879	242,585	197,656	203,838
NET COST OF SERVICES	338,206	401,352	393,146	421,755	419,938	394,781	407,055
INCOME FROM STATE GOVERNMENT							
Service appropriations	380,901	401,352	413,527	426,008	428,939	408,201	422,355
TOTAL INCOME FROM STATE GOVERNMENT	380,901	401,352	413,527	426,008	428,939	408,201	422,355
SURPLUS/(DEFICIENCY) FOR THE PERIOD	42,695	-	20,381	4,253	9,001	13,420	15,300
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	42,695	-	20,381	4,253	9,001	13,420	15,300

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 579, 588 and 611 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Contracts and Agreements for the Delivery of Training and Employment Services by:							
State Training Providers; Curtin Vocational Education and Training Centre; and Western Australian Academy of Performing Arts	396,483	356,873	439,600	445,889	448,176	390,990	403,919
Grants to Private Training Providers	42,966	38,674	107,601	109,140	109,700	95,703	98,867
Other ^(a)	-	-	6,501	6,594	6,627	5,782	5,973
TOTAL	439,449	395,547	553,702	561,623	564,503	492,475	508,759

(a) Includes travel and accommodation subsidies for apprentices and trainees to receive training away from home; grants to secondary schools from fees paid by international students; and grants for the development of curriculum materials

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	33,689	31,642	26,759	11,035	10,944	10,584	10,226
Restricted cash.....	19,838	-	40,026	15,279	1,980	-	-
Holding account receivables.....	593	1,144	1,144	1,144	1,144	1,144	1,144
Receivables	5,186	1,737	1,529	1,529	1,529	1,529	1,529
Other.....	462	282	216	216	216	216	216
Assets held for sale.....	142	-	-	-	-	-	-
Total current assets.....	59,910	34,805	69,674	29,203	15,813	13,473	13,115
NON-CURRENT ASSETS							
Holding account receivables.....	28,483	28,461	29,085	29,672	30,252	30,876	31,500
Property, plant and equipment.....	39,812	70,522	98,030	75,454	83,570	62,565	66,630
Restricted cash.....	872	997	1,362	1,679	2,006	2,343	2,690
Other.....	30	27	-	-	-	-	-
Total non-current assets	69,197	100,007	128,477	106,805	115,828	95,784	100,820
TOTAL ASSETS.....	129,107	134,812	198,151	136,008	131,641	109,257	113,935
CURRENT LIABILITIES							
Employee provisions	10,689	9,617	7,233	7,450	7,673	7,904	8,141
Payables.....	8,388	8,165	8,410	8,410	8,410	8,410	8,410
Other.....	3,512	1,810	1,866	1,922	1,980	2,039	2,100
Total current liabilities	22,589	19,592	17,509	17,782	18,063	18,353	18,651
NON-CURRENT LIABILITIES							
Employee provisions	4,597	4,492	2,738	2,820	2,905	2,992	3,082
Total non-current liabilities	4,597	4,492	2,738	2,820	2,905	2,992	3,082
TOTAL LIABILITIES	27,186	24,084	20,247	20,602	20,968	21,345	21,733
EQUITY							
Contributed equity.....	54,399	59,552	157,523	90,772	77,038	40,857	29,847
Accumulated surplus/(deficit)	74,558	30,617	94,939	99,192	108,193	121,613	136,913
Reserves	15,659	20,559	-	-	-	-	-
Total equity.....	144,616	110,728	252,462	189,964	185,231	162,470	166,760
TOTAL LIABILITIES AND EQUITY	171,802	134,812	272,709	210,566	206,199	183,815	188,493

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	355,527	374,594	410,874	426,008	428,939	408,201	422,355
Capital appropriation	31,686	43,844	29,448	32,432	9,266	6,700	3,460
Net cash provided by State Government	387,213	418,438	440,322	458,440	438,205	414,901	425,815
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(65,697)	(63,767)	(50,238)	(56,596)	(57,757)	(58,949)	(60,241)
Grants and subsidies	(439,857)	(395,547)	(574,796)	(571,623)	(568,003)	(492,475)	(508,759)
Other payments	(61,849)	(119,932)	(63,956)	(54,828)	(43,183)	(42,369)	(41,256)
Receipts							
Grants and subsidies	170,567	154,939	219,783	198,629	198,912	152,969	157,754
Sale of goods and services	25,672	2,677	34,805	38,278	38,617	39,555	40,791
GST receipts	5,156	10,854	6,544	2,339	2,659	2,426	2,521
Other receipts	6,697	1,121	6,057	2,039	2,053	2,059	2,124
Net cash from operating activities	(359,311)	(409,655)	(421,801)	(441,762)	(426,702)	(396,784)	(407,066)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(29,025)	(9,275)	(54,847)	(56,832)	(24,566)	(20,120)	(18,760)
Proceeds from sale of non-current assets	30	-	-	-	-	-	-
Net cash from investing activities	(28,995)	(9,275)	(54,847)	(56,832)	(24,566)	(20,120)	(18,760)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds	400	386	-	-	-	-	-
Net cash from financing activities	400	386	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(693)	(106)	(36,326)	(40,154)	(13,063)	(2,003)	(11)
Cash assets at the beginning of the reporting period	55,092	32,745	54,399	68,147	27,993	14,930	12,927
Net cash transferred to/from other agencies	-	-	50,074	-	-	-	-
Cash assets at the end of the reporting period	54,399	32,639	68,147	27,993	14,930	12,927	12,916

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Commonwealth Capital	15,300	15,300	16,164	15,300	15,300	13,420	15,300
Commonwealth Recurrent.....	155,267	139,639	202,619	174,329	183,612	139,549	142,454
GST Receipts on Sales	5,156	10,854	6,544	2,339	2,659	2,426	2,521
Other Capital Receipts	-	-	1,000	9,000	-	-	-
Other Receipts	6,697	1,121	6,057	2,039	2,053	2,059	2,124
Proceeds from Commercial Activities of Institutions	25,672	2,677	34,805	38,278	38,617	39,555	40,791
TOTAL.....	208,092	169,591	267,189	241,285	242,241	197,009	203,190

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

STATE TRAINING PROVIDERS

ASSET INVESTMENT PROGRAM

Nine State Training Providers are undertaking asset improvement programs in 2010-11 comprising various upgrades and improvements to accommodation and infrastructure, as well as equipment refreshment, replacement and minor works.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
C.Y. O'CONNOR COLLEGE OF TAFE							
WORKS IN PROGRESS							
Asset Replacement Program	1,660	520	120	797	149	97	97
COMPLETED WORKS							
Small Capital Works and Equipment and Plant Purchases	2,000	2,000	2,000	-	-	-	-
Total Cost of Asset Investment Program	3,660	2,520	2,120	797	149	97	97
CENTRAL INSTITUTE OF TECHNOLOGY							
COMPLETED WORKS							
Accommodation and Infrastructure							
25 Aberdeen St Perth Level 2	960	960	960	-	-	-	-
Plant and Equipment - 2009-10 Program	707	707	707	-	-	-	-
NEW WORKS							
Accommodation and Infrastructure							
Acoustic Upgrade to Classrooms	139	-	-	139	-	-	-
Small Capital Works and Equipment and Plant Purchases...	2,000	2,000	2,000	-	-	-	-
Leederville Campus	2,195	-	-	2,060	135	-	-
Northbridge Building Equipment Fit-Out	762	-	-	762	-	-	-
Northbridge Building Fit-Out	1,215	-	-	1,215	-	-	-
Plant and Equipment - 2010-11 Program	1,277	-	-	1,277	-	-	-
Total Cost of Asset Investment Program	9,255	3,667	3,667	5,453	135	-	-
CHALLENGER INSTITUTE OF TECHNOLOGY							
COMPLETED WORKS							
Equipment Replacement - 2009-10 Program	906	906	906	-	-	-	-
NEW WORKS							
Equipment Replacement							
2010-11 Program	700	-	-	700	-	-	-
2011-12 Program	400	-	-	-	400	-	-
2012-13 Program	406	-	-	-	-	406	-
2013-14 Program	418	-	-	-	-	-	418
Total Cost of Asset Investment Program	2,830	906	906	700	400	406	418
DURACK INSTITUTE OF TECHNOLOGY							
WORKS IN PROGRESS							
Asset Replacement Program	1,325	475	200	250	200	200	200
Equipment Replacement Program	1,126	307	307	104	105	284	326
Information Technology (IT) Server Replacement	237	45	-	96	96	-	-
Multi-Functional Device (MDF) Replacement	97	28	13	24	15	15	15
NEW WORKS							
Bus Replacement	42	-	-	-	-	42	-
IT Switch Replacement	162	-	-	115	47	-	-
Plumbing Workshop	173	-	-	100	73	-	-
Wiluna Indigenous Adult Learning Centre Equipment	185	-	-	185	-	-	-
Total Cost of Asset Investment Program	3,347	855	520	874	536	541	541

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GREAT SOUTHERN INSTITUTE OF TECHNOLOGY							
WORKS IN PROGRESS							
Equipment, Maintenance and Minor Works	1,972	771	167	181	340	340	340
COMPLETED WORKS							
Small Capital Works and Equipment and Plant Purchases	2,000	2,000	2,000	-	-	-	-
Transforming Trades.....	562	562	107	-	-	-	-
Total Cost of Asset Investment Program	4,534	3,333	2,274	181	340	340	340
KIMBERLEY REGIONAL COLLEGE OF TAFE							
WORKS IN PROGRESS							
Asset Replacement Program	600	100	100	110	120	130	140
COMPLETED WORKS							
Small Capital Works and Equipment and Plant Purchases	2,000	2,000	2,000	-	-	-	-
NEW WORKS							
Minor Information Technology and Building Maintenance	432	-	-	153	37	242	-
Total Cost of Asset Investment Program	3,032	2,100	2,100	263	157	372	140
POLYTECHNIC WEST							
WORKS IN PROGRESS							
Trades Equipment							
Major Works	8,957	4,180	2,681	1,777	1,000	1,000	1,000
Minor Works	3,365	1,115	94	750	500	500	500
Rolling Refreshment Program.....	6,368	4,118	2,650	750	500	500	500
COMPLETED WORKS							
Automotive Workshop Carlisle Campus.....	-	3,000	3,000	-	-	-	-
NEW WORKS							
Demountable Classroom Bentley Campus.....	1,000	-	-	1,000	-	-	-
Total Cost of Asset Investment Program	19,690	12,413	8,425	4,277	2,000	2,000	2,000
SOUTH WEST REGIONAL COLLEGE OF TAFE							
COMPLETED WORKS							
Small Capital Works and Equipment and Plant Purchases	1,898	1,898	1,898	-	-	-	-
Total Cost of Asset Investment Program	1,898	1,898	1,898	-	-	-	-
WEST COAST INSTITUTE OF TRAINING							
WORKS IN PROGRESS							
Small Capital Works and Equipment and Plant Purchases	1,730	436	436	1,294	-	-	-
COMPLETED WORKS							
Beauty Training Facility and Air Conditioning.....	102	102	102	-	-	-	-
Building Management System	20	20	20	-	-	-	-
New Training Shed	160	160	160	-	-	-	-
Skills Kitchen.....	3,302	3,302	2,200	-	-	-	-
Wireless Network	150	150	150	-	-	-	-
NEW WORKS							
Covered Walkway.....	66	-	-	66	-	-	-
Internally Funded Facilities Upgrades and Redevelopments	1,100	-	-	-	1,100	-	-
Total Cost of Asset Investment Program	6,630	4,170	3,068	1,360	1,100	-	-
Total Cost of State Training Providers Asset Investment Program	54,876	31,862	24,978	13,905	4,817	3,756	3,536

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
FUNDED BY							
Commonwealth Grants			2,616	1,294	-	-	-
Internal Funds and Balances			22,362	12,611	4,817	3,756	3,536
Total Funding			24,978	13,905	4,817	3,756	3,536

BUILDING AND CONSTRUCTION INDUSTRY TRAINING BOARD

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Refurbishment of Office Accommodation	-	398	398	-	-	-	-
Total Cost of Asset Investment Program.....	-	398	398	-	-	-	-
FUNDED BY							
Internal Funds and Balances.....			398	-	-	-	-
Total Funding			398	-	-	-	-

Part 12

Attorney General; Minister for Corrective Services

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
619	Attorney General			
	- Delivery of Services.....	293,838	316,173	374,220
	- Capital Appropriation.....	13,869	10,754	16,545
	Total	307,707	326,927	390,765
636	Corruption and Crime Commission			
	- Delivery of Services.....	27,500	27,411	30,169
	- Capital Appropriation.....	2,248	2,248	883
	Total	29,748	29,659	31,052
646	Commissioner for Equal Opportunity			
	- Delivery of Services.....	3,205	3,205	3,328
	- Capital Appropriation.....	39	39	2
	Total	3,244	3,244	3,330
654	Law Reform Commission of Western Australia			
	- Delivery of Services.....	944	944	971
	Total	944	944	971
659	Office of the Director of Public Prosecutions			
	- Delivery of Services.....	27,041	27,872	28,396
	Total	27,041	27,872	28,396
667	Commissioner for Children and Young People			
	- Delivery of Services.....	2,735	2,736	2,809
	Total	2,735	2,736	2,809

Part 12

Attorney General; Minister for Corrective Services

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2009-10 Budget \$' 000	2009-10 Estimated Actual \$' 000	2010-11 Budget Estimate \$' 000
673	Office of the Information Commissioner			
	- Delivery of Services.....	1,502	1,704	1,579
	- Capital Appropriation.....	5	5	-
	Total	1,507	1,709	1,579
681	Corrective Services			
	- Delivery of Services.....	519,479	585,706	594,622
	- Capital Appropriation.....	118,520	61,451	176,784
	Total	637,999	647,157	771,406
693	Office of the Inspector of Custodial Services			
	- Delivery of Services.....	2,318	2,286	2,960
	- Capital Appropriation.....	22	22	91
	Total	2,340	2,308	3,051
	GRAND TOTAL			
	- Delivery of Services.....	878,562	968,037	1,039,054
	- Capital Appropriation.....	134,703	74,519	194,305
	Total.....	1,013,265	1,042,556	1,233,359

ATTORNEY GENERAL

PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 48

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 84 Net amount appropriated to deliver services	218,942	228,304	249,849	304,339	259,950	254,369	253,069
Amount Authorised by Other Statutes							
- State Administrative Tribunal Act 2004	4,783	4,629	4,897	5,124	5,365	5,532	5,811
- Salaries and Allowances Act 1975.....	22,449	22,965	23,407	24,456	25,605	26,397	27,575
- Children's Court of Western Australia Act 1988.....	369	334	334	349	368	379	401
- Criminal Injuries Compensation Act 2003.....	20,173	19,487	19,487	19,487	19,487	19,487	19,487
- District Court of Western Australia Act 1969.....	8,968	9,323	8,995	9,410	9,841	10,148	10,642
- Judges' Salaries and Pensions Act 1950	8,737	8,421	8,829	10,670	9,658	9,907	10,391
- Solicitor General Act 1969.....	368	346	346	356	369	380	382
- Suitor's Fund Act 1964	9	29	29	29	29	29	30
Total appropriations provided to deliver services	284,798	293,838	316,173	374,220	330,672	326,628	327,788
CAPITAL							
Item 151 Capital Appropriation.....	33,960	13,869	10,754	16,545	31,767	34,784	15,146
TOTAL APPROPRIATIONS	318,758	307,707	326,927	390,765	362,439	361,412	342,934
EXPENSES							
Total Cost of Services	460,296	411,128	447,096	497,200	467,808	468,261	472,461
Net Cost of Services ^(a)	354,685	313,286	340,459	379,816	351,311	347,341	348,418
CASH ASSETS ^(b)	37,970	8,190	2,906	8,997	6,703	6,515	6,392

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Accused Costs	2,818	2,888	2,975	3,064	3,156
Bell Group Litigation Appeal.....	886	3,223	62	-	-
Depreciation Revised Estimates	3,308	6,412	(178)	3,511	3,511
Employer Superannuation Contribution	518	1,082	1,082	1,082	1,082
Fines Enforcement Registry - Enhanced Measures	-	1,037	1,455	1,492	850
Information Communications Technology Infrastructure Services	1,972	2,175	2,400	2,625	2,625
Increase Building Lease Expenses	3,595	4,693	3,076	3,275	3,575
Office of Native Title - Yawuru Agreement.....	1,000	31,700	14,699	10,288	4,234
Relocation of Public Trust Office.....	414	2,587	2,651	2,615	-
Review of Fees and Charges	-	4,100	4,047	4,613	6,850
Salary Funding Escalation.....	139	1,037	4,240	4,604	10,218
Shared Transactional Human Resource Services	1,250	1,281	109	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goals it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An efficient, accessible court and tribunal system. ^(a)	1. Court and Tribunal Services
	Trustee, Guardianship and Administration services are accessible to all Western Australians.	2. Advocacy, Guardianship and Administration Services 3. Trustee Services
	Western Australian birth, death and marriage certificates are accurate and accessible.	4. Births, Deaths and Marriages
	Government receives quality, timely legal and legislative drafting services.	5. Services to Government
	Equitable access to legal services and information.	6. Legal Aid Assistance
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Native Title matters are resolved in a timely manner.	7. Native Title Policy Development, Implementation and Negotiation

(a) Accessible means able to access the court and tribunal system in a timely manner to achieve a resolution of a matter before the courts and tribunals.

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Court and Tribunal Services.....	326,005	267,492	293,323	309,450	310,477	317,639	325,023
2. Advocacy, Guardianship and Administration Services.....	3,613	3,186	4,164	3,804	3,606	3,703	3,595
3. Trustee Services.....	16,580	16,022	17,002	20,204	20,107	20,144	20,249
4. Births, Deaths and Marriages.....	5,714	6,853	7,041	7,514	7,462	7,657	7,820
5. Services to Government.....	70,836	60,332	66,560	69,369	66,816	67,392	68,974
6. Legal Aid Assistance.....	26,303	25,816	26,366	28,737	29,754	30,541	31,478
7. Native Title Policy Development, Implementation and Negotiation.....	11,245	31,427	32,640	58,122	29,586	21,185	15,322
Total Cost of Services.....	460,296	411,128	447,096	497,200	467,808	468,261	472,461

Significant Issues Impacting the Agency

- The implementation of legislative reforms to deliver the State Government's law and order reform agenda is a priority for the Department. Legislation is being developed to deal with jury representation, organised crime, prostitution and to improve areas of criminal procedure.
- The dedicated Victims of Crime website, maintained by the Government, has attracted growing visitor numbers in the year since its launch and will shortly be subject to further enhancements.
- The high value and number of outstanding fines registered with the Fines Enforcement Registry requires further sanctions to be introduced.
- In May 2009, an appeal was lodged by the 'Bell Group litigation'. It is likely to be the largest and most significant commercial appeal in Western Australian legal history. Additional resources have been provided to the Department to facilitate the appeal hearing.
- The reduction of the over-representation of Indigenous people in Western Australia's criminal justice system, as victims and offenders, is an ongoing goal to which considerable Departmental resources are devoted. The Department contributes to whole-of-government efforts to improve the delivery of justice services to Indigenous people and communities.
- The prevention and detection of identity fraud and identity theft has for several years been a key driver of stronger nation-wide demand for Registry of Birth, Death and Marriage certificates. This follows more stringent identification and enrolment requirements by organisations such as the Passport Office, banks and Government agencies.
- The signing of the Heads of Agreement with the South West Aboriginal Land and Sea Council has committed the State to a two year timeframe for the negotiation of a settlement package that will resolve current and future Native Title claims across the area.
- Changes to the *Public Trustee Act 1941* have enabled the Public Trustee to provide new services to clients such as executor assistance and the Public Trustee investment funds, making trustee services more accessible to the Western Australian public. In addition, changing demographics mean there are more clients requiring Public Trustee and Public Advocate Services to assist the more vulnerable adults with decision-making difficulties in the community.
- The Coroner's Court received additional funding to address the large number of pending cases requiring closure. Similarly, the Parliamentary Counsel's Office received additional funding for drafting resources to help achieve the timely progress of the substantial package of the Council of Australian Government (COAG) reforms.
- In September 2009, the Government responded to the recommendations made by the State Coroner following the inquest into the death of Mr Ward. The Department has been provided additional funding to implement enhanced training for Justices of the Peace performing judicial functions.
- The immediate family of Mr. Ward were allocated an interim ex-gratia payment of \$200,000 to assist with their financial situation while negotiations for a final ex-gratia payment are ongoing.
- A new National Partnership Agreement for the Commonwealth funding of Legal Aid will be finalised following the 2010-11 Federal Budget, replacing the previous four year funding agreements. Increased activity relating to people smuggling, social security fraud and family law placed unforeseen pressure on the Legal Aid Commission of Western Australia's resources during 2009-10.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: An efficient, accessible court and tribunal system:					
Supreme Court - Criminal - Time to trial ^(b)	26 weeks	28 weeks	25 weeks	28 weeks	1
Supreme Court - Civil - Time to finalise non-trial matters ^(c)	20 weeks	19 weeks	24 weeks	19 weeks	2
District Court - Criminal - Time to trial ^(b)	33 weeks	32 weeks	23 weeks	32 weeks	3
State Administrative Tribunal - Time to finalise ^(c)	13 weeks	15 weeks	14 weeks	15 weeks	
Family Court of Western Australia - Time to finalise non-trial matters ^(c)	25 weeks	27 weeks	23 weeks	27 weeks	
Magistrates Court - Criminal and Civil - Time to trial ^(b)	19 weeks	19 weeks	19 weeks	19 weeks	
Coroner's Court - Time to trial ^(b)	112 weeks	128 weeks	114 weeks	128 weeks	4
Fines Enforcement Registry - Percentage of fines satisfied within 12 months:					
- fines and costs	28%	28%	34%	28%	5
- infringements	58%	57%	57%	57%	
Outcome: Trustee, Guardianship and Administration services are accessible to all Western Australians:					
Percentage of Guardians of last resort allocated in one day	91%	95%	91%	95%	
Percentage of Western Australian deceased estates administered by the Public Trustee	8.5%	n/a	7.4%	8.5%	
Percentage of clients who have services provided by the Public Trustee under a community service obligation	n/a	n/a	37%	35%	
Outcome: Western Australian birth, death and marriage certificates are accurate and accessible:					
Percentage of certificates of birth, death or marriage issued within two days	89%	n/a	92%	90%	
Extent to which births, deaths and marriages source information is recorded error free	95%	97%	97%	97%	
Outcome: Government receives quality, timely legal and legislative drafting services:					
Extent to which government agencies are satisfied with legal services	100%	90%	90%	90%	
Extent to which legislation is drafted in a timely manner to effect the Government's legislative program	91%	90%	98%	90%	6
Outcome: Equitable access to legal services and information:					
Percentage of eligible applicants who receive a grant of legal aid	78%	n/a	66%	65%	
Percentage of persons who are provided with a duty lawyer service	18%	n/a	19%	19%	
Percentage of callers successfully accessing Infoline services	76%	n/a	86%	86%	
Outcome: Native Title matters are resolved in a timely manner:					
Percentage change in number of outstanding Native Title claims awaiting resolution ^(d)	-16%	-5%	-5%	-5%	7

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Time to trial is defined as the median time from when a matter enters the court in question to the first trial/hearing date. However, in the case of the Coroner's Court it is defined as the median time from death to the first inquest hearing (for those cases where an inquest is held).

(c) Time to finalise non-trial matters is defined as the median time from the initiation of the matter through to its date of finalisation. This excludes matters finalised by trial.

(d) Resolution of a Native Title claim is achieved when a Native Title determination application is fully resolved either through consent or litigation.

Explanation of Significant Movements

(Notes)

1. The Supreme Court criminal time to trial may increase in 2010-11 as a result of legislative changes to arson offences, which now attract a maximum penalty of life imprisonment. Previously these matters were handled by other Court jurisdictions. The changes in penalties for arson are expected to increase the number of not guilty pleas, thereby increasing the number of matters going to trial in the Supreme Court.
2. The Supreme Court civil time to finalise non-trial matters rose in 2009-10 due to a significant increase in the number of applications for mortgage repossessions.
3. The District Court criminal time to trial target remained below target in 2009-10 as a result of improvements in criminal listing practices.
4. The Coroner's Court time to trial is expected to remain below target as a result of the provision of additional resources to the Coroner's Office.
5. A major factor in the improvement of Fines Enforcement Registry matters satisfied within 12 months has been the police campaign to confiscate vehicles for non-payment of fines and driving while under a court ordered licence suspension. This encouraged the earlier payment of outstanding debts in 2009-10 and enhanced sanctions may continue this trend in 2010-11.
6. The improved result of 98 per cent for 2009-10 reflects a reduction in demand for legislative drafting services. These are expected to return to normal levels in 2010-11.
7. The significant drop from the percentage change recorded in 2008-09 reflects the dismissal of 17 claims and the discontinuance of one claim. These were unanticipated and only two claims were resolved through mediation.

Services and Key Efficiency Indicators

1: Court and Tribunal Services

A prime task of the justice system in serving the community is the determination of cases brought before a court or tribunal. This service relates to financing the cost of delivering court facilities, administrative support and judicial staff to enable these determinations to be made. Part of this function also involves the delivery of court counselling services and a range of civil and criminal enforcement services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 326,005	\$'000 267,492	\$'000 293,323	\$'000 309,450	
Less Income.....	66,364	61,017	65,760	72,505	
Net Cost of Service	259,641	206,475	227,563	236,945	
Employees (Full Time Equivalents) ^(a)	1,135	1,202	1,205	1,225	
Efficiency Indicators					
Supreme Court - Criminal - Cost per Case ^(b)	\$31,389	\$28,861	\$26,432	\$27,841	
Supreme Court - Civil - Cost per Case	\$6,767	\$6,452	\$5,946	\$6,086	
Court of Appeal - Criminal - Cost per Case	\$24,941	\$24,443	\$30,397	\$30,359	
Court of Appeal - Civil - Cost per Case	\$34,295	\$27,824	\$42,229	\$57,867	1
District Court - Criminal - Cost per Case	\$11,417	\$11,724	\$10,748	\$11,482	
District Court - Civil - Cost per Case	\$6,750	\$7,580	\$6,830	\$7,583	2
State Administrative Tribunal - Cost per Case	\$2,925	\$2,699	\$3,184	\$3,094	
Family Court - Cost per Case	\$1,796	\$1,561	\$1,833	\$1,756	3
Magistrates Court - Criminal - Cost per Case	\$484	\$362	\$645	\$626	4
Magistrates Court - Civil - Cost per Case.....	\$387	\$347	\$324	\$341	
Coroner's Court - Cost per Case	\$4,658	\$4,055	\$4,240	\$4,199	
Children's Court - Criminal - Cost per Case.....	\$271	\$227	\$390	\$408	4
Children's Court - Civil - Cost per Case	\$408	\$436	\$340	\$371	5
Fines Enforcement Registry - Cost per Enforcement	\$24	\$23	\$23	\$25	

(a) This includes judicial staff that are not employees of the Department.

(b) Cost per case is calculated as the total gross cost divided by finalisations (with the exception of the Fines Enforcement Registry indicator which is based on lodgements). This measures the average cost per case for all matters finalised by the court (including matters finalised without trial and those finalised administratively). As such, this is not a measure of the cost per trial. A trial matter in itself could be expected to cost significantly in excess of the average cost figures outlined in this table.

Explanation of Significant Movements

(Notes)

1. The increase in the Court of Appeal civil cost per case target reflects the anticipated additional cost of the Bell Group Litigation appeal.
2. The lower District Court civil cost per case in 2009-10 reflects an increase in the number of cases dealt with. This appears to be due to weaker economic conditions which saw an increase in the civil matters lodged with the court. This is expected to moderate in 2010-11.
3. In comparison to the 2009-10 Budget, the Family Court cost per case is increasing following significant increases in building lease expenditure.
4. The increase in the criminal cost per case in the Magistrates Court and Children's Court is a result of a revision in the method of counting completed cases to give greater consistency of reporting with other court performance publications, most notably the Report on Government Services published annually by the Australian Productivity Commission.
5. The decrease in the civil cost per case in the Children's Court is a result of a revision in the methodology of cost attribution between civil and criminal activities. This leads to a greater proportion of overall costs being allocated to criminal activities.

2: Advocacy, Guardianship and Administration Services

Advocacy, guardianship and administration services protect and promote the financial interests and welfare of people with decision-making disabilities by providing:

- access to investigation and advocacy services;
- appropriate appointment of guardians and administrators and appropriate interventions in relation to enduring Powers of Attorney;
- guardianship and administration community education services; and
- guardianship and administration services provided by the Public Advocate.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 3,613	\$'000 3,186	\$'000 4,164	\$'000 3,804	
Less Income.....	65	49	107	158	
Net Cost of Service	3,548	3,137	4,057	3,646	
Employees (Full Time Equivalents)	31	34	37	37	
Efficiency Indicators					
Average Cost of Providing Advocacy and Guardianship Services.....	\$2,229	\$2,150	\$2,000	\$1,900	

3: Trustee Services

The Public Trustee is a statutory authority within the provisions of the *Financial Management Act 2006*. It provides a funds management and investment service. It acts as trustee or financial administrator pursuant to the orders of courts or tribunals. It also administers the estates of people who die with, or without a will, in accordance with the terms of the will or the relevant law and under the authority of the Supreme Court. The Public Trustee offers high quality, personalised trustee services to meet the needs of all sectors of the Western Australian community.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 16,580	\$'000 16,022	\$'000 17,002	\$'000 20,204	1
Less Income.....	12,113	12,390	13,127	16,889	2
Net Cost of Service	4,467	3,632	3,875	3,315	
Employees (Full Time Equivalents)	152	168	168	168	
Efficiency Indicators					
Average Cost per Deceased Estate Administered.....	\$2,090	\$1,984	\$2,019	\$2,391	3
Average Cost per Trust Managed.....	\$1,515	\$1,592	\$1,624	\$1,931	4
Average Cost per Will Prepared.....	\$356	\$320	\$383	\$426	5

Explanation of Significant Movements

(Notes)

1. The cost increase is a result of accommodation and overhead increases in 2010-11.
2. The increase in income is due to additional contributions from the Public Trust Office for accommodation relocation expenses and increased trust and estate fees.
3. The increase in the average cost per deceased estate administered is mainly due to accommodation and overhead increases.
4. The increase in the average cost per trust managed is largely due to accommodation and overhead increases.
5. The increase in the average cost per will prepared is largely due to accommodation and overhead increases combined with the below target number of wills prepared.

4: Births, Deaths and Marriages

The purpose of the Registrar of Births, Deaths and Marriages is to create and permanently store birth, death and marriage records to enable the public to obtain documentary proof of key life events for legal, personal and historical purposes and also to enable approved organisations to obtain information for research and statistical purposes.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 5,714	\$'000 6,853	\$'000 7,041	\$'000 7,514	
Less Income.....	7,857	7,097	7,171	7,551	
Net Cost of Service	(2,143)	(244)	(130)	(37)	
Employees (Full Time Equivalents)	42	56	56	56	
Efficiency Indicators					
Average Cost of Registration Services.....	\$1.60	\$1.91	\$1.96	\$2.04	

5: Services to Government

Services directly provided by the Department to support the outcomes and activities of other government agencies.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service ^(a)	\$'000 70,836	\$'000 60,332	\$'000 66,560	\$'000 69,369	
Less Income.....	14,170	16,429	17,590	20,096	
Net Cost of Service	56,666	43,903	48,970	49,273	
Employees (Full Time Equivalents)	383	423	423	423	
Efficiency Indicators					
Average Cost per Legal Matter	\$3,158	\$3,400	\$3,200	\$3,300	
Average Cost per Page of Output.....	\$226	\$191	\$203	\$204	

- (a) This includes the cost of shared services provided to other agencies, including the Department of Corrective Services, Law Reform Commission, Commissioner for Children and Young People, Aboriginal Policy Services and the Solicitor General.

6: Legal Aid Assistance

The community and target groups require access to and the provision of, quality legal services. This service responds to the demand for legal assistance through application of priority guidelines, and is achieved by the provision of eligibility and merit tests to enable legal representation to be provided to legally aided clients by grants of aid and assignment of cases to in-house or private practitioners. Legal advice, duty lawyer services and community legal education is provided to assist the wider community to access fair solutions to legal problems at the earliest opportunity.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 26,303	\$'000 25,816	\$'000 26,366	\$'000 28,737	
Less Income.....	-	-	-	-	
Net Cost of Service	26,303	25,816	26,366	28,737	
Employees (Full Time Equivalents)	278	293	293	305	1
Efficiency Indicators					
Average Cost per Legal Representation	\$2,689	n/a	\$2,721	\$3,083	2
Average Cost per Legal Information Service	\$28	n/a	\$23	\$24	
Average Cost per Legal Advice	\$150	n/a	\$144	\$156	
Average Cost per Application for a Grant of Legal Aid Processed.....	\$316	n/a	\$258	\$277	
Average Cost of Delivering Regional Initiatives for Legal Practice	n/a	n/a	\$92,922	\$27,880	3

Explanation of Significant Movements

(Notes)

1. The increase in Full Time Equivalents for 2010-11 relates to additional staff employed through the Commonwealth-funded Country Lawyers Program.
2. The hourly rate paid to private practitioners for assigned cases will increase from \$120 to \$140 in 2010-11.
3. The implementation of a new online learning system for continuing professional development in 2010-11 will result in a greater number of regional lawyers participating in Commonwealth funded regional initiatives, thereby reducing the average cost per lawyer.

7: Native Title Policy Development, Implementation and Negotiation

The role of the Office of Native Title is to provide effective leadership for the timely resolution of Native Title matters.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 11,245	\$'000 31,427	\$'000 32,640	\$'000 58,122	1
Less Income.....	5,042	860	2,882	185	
Net Cost of Service	6,203	30,567	29,758	57,937	
Employees (Full Time Equivalents)	34	43	43	43	
Efficiency Indicators					
Average Cost per Native Title Application Managed.....	\$74,266	\$94,070	\$86,162	\$80,804	
Average Time Taken to Achieve Resolution of Prioritised Native Title Applications	3.61 years	2.87 years	3.4 years	4.1 years	

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service in 2010-11 relates to the Yawuru Native Title Agreement.

ASSET INVESTMENT PROGRAM

The Department's planned asset investment program for 2010-11 totals \$33.1 million.

The Department's 'Information Projects' allow for the structured upgrade and ongoing support of existing business systems and improved integration of systems across the organisation. Funding in 2010-11 is scheduled to upgrade the Department's Record Management System, update the Legislative Drafting and Database System and upgrade the Information and Communications Technology infrastructure.

The Department has an ongoing program of work to update or install audio visual facilities in court locations across the metropolitan and regional areas. These installations are aimed at improving service delivery to regional sites as well as generating efficiencies in both prisoner transport costs and judicial travelling time.

The refurbishment of the existing Central Law Courts building is nearing completion and will be finalised in 2010. The refurbishment includes upgrades to the external façade, building services, courtrooms and public waiting and administration areas.

The construction of a new courthouse complex in Kalgoorlie was initially approved in 2007-08. However, following a wide-ranging consultation process, additional design and heritage requirements were identified. Additional funds have been allocated and the construction of the new court building will commence in 2010-11.

The Public Trustee will relocate to 553 Hay Street and refit its offices which will allow the Public Trustee to provide better services through improved accessibility, safety, security and privacy. Funding will be provided from the Public Trustee's Business Development Reserve.

The \$52.5 million Carnarvon Police and Justice complex project (part funded through Royalties for Regions) will begin in July 2010 and is expected to be completed in late-2013.

The Kununurra Courthouse Redevelopment will be funded through Royalties for Regions at \$43.0 million. The project is set to commence in 2010-11 and is scheduled for completion in 2013-14.

The planning for the Broome Courthouse Redevelopment has been funded through Royalties for Regions.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Administrative - Information Projects							
Business Systems - Corporate Information Management Systems.....	8,632	6,390	437	500	520	602	620
Business Systems - Legislative Drafting and Database System.....	815	594	110	111	110	-	-
ICT Infrastructure Upgrade.....	20,733	16,349	1,486	1,297	888	1,073	1,126
Services							
Information Projects - Court Audio / Visual Maintenance and Enhancements.....	10,217	5,209	1,175	1,200	1,230	1,270	1,308
Physical Infrastructure							
CBD Courts Construction and Central Law Courts							
Refurbishment.....	59,372	56,372	13,284	3,000	-	-	-
Court and Judicial Security.....	4,888	2,647	394	694	500	516	531
Kalgoorlie Court Upgrade.....	43,434	3,552	414	11,159	25,918	2,221	584
Public Trust Office Relocation.....	6,360	1,693	1,693	4,667	-	-	-
COMPLETED WORKS							
Administrative - Physical Infrastructure							
Building Infrastructure and Maintenance 2009-10.....	1,028	1,028	1,028	-	-	-	-
CBD Office Accommodation.....	13,439	13,439	2,164	-	-	-	-
Replacement Office Equipment 2009-10.....	1,350	1,350	1,350	-	-	-	-
Services							
Physical Infrastructure - Kununurra Courthouse							
Accommodation for Magistrate and Staff.....	1,110	1,110	811	-	-	-	-
Public Trust Office							
Automated Wills Drawing Application.....	280	280	280	-	-	-	-
MATE System Upgrade.....	4,036	4,036	1,179	-	-	-	-
NEW WORKS							
Administrative - Physical Infrastructure							
Building Infrastructure and Maintenance 2010-11.....	1,031	-	-	1,031	-	-	-
Building Infrastructure and Maintenance 2011-12.....	1,065	-	-	-	1,065	-	-
Building Infrastructure and Maintenance 2012-13.....	1,140	-	-	-	-	1,140	-
Building Infrastructure and Maintenance 2013-14.....	1,174	-	-	-	-	-	1,174
Replacement Office Equipment 2010-11.....	1,400	-	-	1,400	-	-	-
Replacement Office Equipment 2011-12.....	1,435	-	-	-	1,435	-	-
Replacement Office Equipment 2012-13.....	1,482	-	-	-	-	1,482	-
Replacement Office Equipment 2013-14.....	1,526	-	-	-	-	-	1,526
Services - Physical Infrastructure							
Broome Court Redevelopment ^(a)	500	-	-	500	-	-	-
Carnarvon Police and Justice Complex ^(b)	52,500	-	-	1,500	11,000	29,063	10,937
Kununurra Courthouse ^(a)	43,000	-	-	6,000	22,000	11,256	3,744
Total Cost of Asset Investment Program ^(c).....	281,947	114,049	25,805	33,059	64,666	48,623	21,550
FUNDED BY							
Capital Appropriation.....			10,754	16,545	31,767	34,784	15,146
Drawdowns from the Holding Account.....			2,378	2,431	2,460	2,582	2,660
Resources Received Free of Charge - Building							
Management and Works.....			115	1,305	329	1	-
Internal Funds and Balances.....			12,558	4,778	110	-	-
Drawdowns from Royalties for Regions Fund ^(d)			-	8,000	30,000	11,256	3,744
Total Funding.....			25,805	33,059	64,666	48,623	21,550

(a) Capital works funded from the Royalties for Regions Fund.

(b) Capital works partially funded from the Royalties for Regions Fund.

(c) Includes the direct cash cost of asset acquisition by the agency and project management costs provided by Building Management and Works.

(d) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an increase in the Total Cost of Services of \$50.1 million (11.2 per cent) for 2010-11 compared to the 2009-10 Estimated Actual. This mainly relates to the additional allocations under the Native Title Facilitation and Land and Equity Funds for the Yawuru Agreement. Other significant changes are listed under the Major Spending Changes table.

Income

Total income is estimated to be \$117.4 million in 2010-11, an increase of \$10.7 million (10.1 per cent) compared to the 2009-10 Estimated Actual. This increase is largely due to increases in contributions from the Public Trust Office for accommodation relocation costs, trust and estate fees, Fines Enforcement Registry fees and court fees.

Balance Sheet

The Department's total net asset position (total equity) is expected to increase by \$50.2 million (12.5 per cent) between the 2009-10 Estimated Actual and the 2010-11 Budget Estimate. This reflects an increase in total assets of \$35.6 million (5.1 per cent) plus a reduction in total liabilities of \$14.5 million (-5.0 per cent).

The expected increase in assets is mainly due to building works for the Kalgoorlie and Kununurra courthouse projects while the reduction in liabilities is largely due to a reduction in the finance lease liability associated with the District Court building.

Cashflow Statement

The 2010-11 closing cash assets balance of \$9.0 million represents an increase of \$6.1 million in comparison to the 2009-10 Estimated Actual. The increase is primarily attributable to cash adjustments for 2008-09 supplementary funding items receivable in the 2010-11 financial year.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	236,847	184,967	211,914	230,275	229,927	234,314	242,235
Grants and subsidies ^(c)	61,539	71,793	76,161	104,752	77,137	69,280	64,255
Supplies and services	81,878	67,496	72,131	76,295	76,090	77,485	78,305
Accommodation	26,086	31,957	30,326	27,392	26,183	29,122	29,602
Depreciation and amortisation	15,536	14,381	17,689	19,827	19,849	19,495	19,495
Other expenses	38,410	40,534	38,875	38,659	38,622	38,565	38,569
TOTAL COST OF SERVICES	460,296	411,128	447,096	497,200	467,808	468,261	472,461
Income							
Sale of goods and services	20,492	22,712	23,313	28,406	24,874	26,160	27,736
Regulatory fees and fines	42,185	43,967	41,217	46,940	49,155	51,729	52,702
Grants and subsidies	14,613	113	17,414	17,559	17,526	17,984	18,349
Other revenue	28,321	31,050	24,693	24,479	24,942	25,047	25,256
Total Income	105,611	97,842	106,637	117,384	116,497	120,920	124,043
NET COST OF SERVICES	354,685	313,286	340,459	379,816	351,311	347,341	348,418
INCOME FROM STATE GOVERNMENT							
Service appropriations	284,798	293,838	316,173	374,220	330,672	326,628	327,788
Resources received free of charge	3,008	2,240	2,355	4,125	3,204	2,881	2,907
Liabilities assumed by the Treasurer ^(d)	46,526	5,600	17,600	17,600	17,600	17,600	17,600
TOTAL INCOME FROM STATE GOVERNMENT	334,332	301,678	336,128	395,945	351,476	347,109	348,295
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(20,353)	(11,608)	(4,331)	16,129	165	(232)	(123)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(20,353)	(11,608)	(4,331)	16,129	165	(232)	(123)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 2,055, 2,225 and 2,257 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Following a change in accounting policy, effective from 31 December 2008, notional superannuation will no longer be recognised in the financial statements.

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Act of Grace and Ex-Gratia Payments	3,072	-	-	-	-	-	-
Criminal Injuries Compensation Payments	20,287	19,487	19,487	19,487	19,487	19,487	19,487
Defendant Costs Payments	3,789	1,108	3,881	3,973	4,092	4,202	4,294
Grants to Non Government Organisations	60	25	25	25	25	25	25
Legal Aid Assistance Grant	26,103	25,616	26,366	28,737	29,754	30,541	31,478
Native Title Grant	5,501	24,429	25,429	51,499	22,780	14,047	7,993
Other Grants, Subsidies and Transfer Payments	2,727	1,128	973	1,031	999	978	978
TOTAL	61,539	71,793	76,161	104,752	77,137	69,280	64,255

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	35,957	6,865	881	6,972	4,678	4,490	4,367
Holding account receivables.....	2,378	2,431	2,431	2,460	2,582	2,660	2,740
Receivables	9,812	9,490	12,512	9,712	9,712	9,712	9,712
Other.....	1,170	236	447	447	447	447	447
Total current assets.....	49,317	19,022	16,271	19,591	17,419	17,309	17,266
NON-CURRENT ASSETS							
Holding account receivables.....	60,918	74,469	77,777	96,744	115,611	134,046	152,401
Property, plant and equipment.....	508,214	494,728	503,375	516,687	507,768	500,577	489,004
Intangibles	20,363	4,655	17,818	15,616	13,730	12,344	9,904
Restricted cash.....	2,039	1,325	2,025	2,025	2,025	2,025	2,025
Other.....	60,634	54,156	75,994	78,200	133,906	171,695	187,847
Total non-current assets	652,168	629,333	676,989	709,272	773,040	820,687	841,181
TOTAL ASSETS.....	701,485	648,355	693,260	728,863	790,459	837,996	858,447
CURRENT LIABILITIES							
Employee provisions	34,265	25,357	34,448	35,008	35,568	36,128	36,688
Payables.....	23,532	14,963	23,445	23,445	23,445	23,445	23,445
Other.....	4,317	5,246	7,840	5,769	6,536	7,342	7,854
Total current liabilities	62,114	45,566	65,733	64,222	65,549	66,915	67,987
NON-CURRENT LIABILITIES							
Employee provisions	16,038	18,881	17,067	18,107	19,147	20,187	21,227
Borrowings	223,498	190,354	208,541	194,465	195,498	195,052	194,540
Other.....	152	178	151	151	151	151	151
Total non-current liabilities	239,688	209,413	225,759	212,723	214,796	215,390	215,918
TOTAL LIABILITIES	301,802	254,979	291,492	276,945	280,345	282,305	283,905
EQUITY							
Contributed equity.....	100,973	114,842	109,727	130,272	190,039	236,079	254,969
Accumulated surplus/(deficit)	45,762	34,001	25,084	41,213	41,378	41,146	41,023
Reserves	252,948	244,533	266,957	280,433	278,697	278,466	278,550
Total equity.....	399,683	393,376	401,768	451,918	510,114	555,691	574,542
TOTAL LIABILITIES AND EQUITY	701,485	648,355	693,260	728,863	790,459	837,996	858,447

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	267,946	277,857	296,884	352,793	309,223	305,533	306,693
Capital appropriation	33,960	13,869	10,754	16,545	31,767	34,784	15,146
Holding account drawdowns	3,624	2,378	2,378	2,431	2,460	2,582	2,660
Royalties for regions fund ^(b)	-	-	-	8,000	30,000	11,256	3,744
Net cash provided by State Government	305,530	294,104	310,016	379,769	373,450	354,155	328,243
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(180,545)	(177,390)	(191,551)	(210,715)	(210,367)	(214,754)	(223,035)
Grants and subsidies	(61,205)	(71,038)	(76,161)	(104,752)	(77,137)	(69,280)	(64,255)
Supplies and services	(80,652)	(65,604)	(70,295)	(73,297)	(73,081)	(74,474)	(75,294)
Accommodation	(26,086)	(32,001)	(27,570)	(30,195)	(26,166)	(29,100)	(29,553)
Other payments	(35,611)	(62,183)	(60,570)	(60,101)	(59,912)	(59,581)	(59,035)
Receipts							
Regulatory fees and fines	42,185	43,967	41,217	46,940	49,155	51,729	52,702
Grants and subsidies	14,613	113	14,614	20,359	17,526	17,984	18,349
Sale of goods and services	20,496	22,712	23,313	28,406	24,874	26,160	27,736
GST receipts	20,698	22,813	22,643	22,813	22,813	22,813	22,813
Other receipts	26,708	31,050	24,863	24,479	24,942	25,047	25,256
Net cash from operating activities	(259,399)	(287,561)	(299,497)	(336,063)	(307,353)	(303,456)	(304,316)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(40,123)	(16,527)	(25,690)	(31,754)	(64,337)	(48,622)	(21,550)
Proceeds from sale of non-current assets	5	-	-	-	-	-	-
Net cash from investing activities	(40,118)	(16,527)	(25,690)	(31,754)	(64,337)	(48,622)	(21,550)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other repayments	(14,918)	(1,727)	(1,656)	(1,861)	(2,054)	(2,265)	(2,500)
Net cash from financing activities	(14,918)	(1,727)	(1,656)	(1,861)	(2,054)	(2,265)	(2,500)
NET INCREASE/(DECREASE) IN CASH HELD							
	(8,905)	(11,711)	(16,827)	10,091	(294)	(188)	(123)
Cash assets at the beginning of the reporting period	46,875	19,901	37,970	2,906	8,997	6,703	6,515
Net cash transferred to/from other agencies	-	-	(18,237)	(4,000)	(2,000)	-	-
Cash assets at the end of the reporting period	37,970	8,190	2,906	8,997	6,703	6,515	6,392

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$0 (2008-09), \$0 (2009-10), \$0 (2009-10 Estimated Out Turn), \$8.0 million (2010-11), \$30.0 million (2011-12), \$11.3 million (2012-13), and \$3.7 million (2013-14).

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
Grants and Subsidies ^(a)	14,542	-	-	-	-	-	-
Other							
Confiscation of Assets	8,022	10,000	10,000	12,500	12,500	12,500	12,500
Fines and Penalties ^(b)	31,913	26,135	34,000	34,000	34,000	34,000	34,000
Other Revenue ^(c)	37,031	76,172	35,259	37,787	38,829	39,804	40,803
TOTAL INCOME	91,508	112,307	79,259	84,287	85,329	86,304	87,303
EXPENSES							
Grants To Charitable And Other Public Bodies							
Grants and Subsidies ^(a)	14,357	-	-	-	-	-	-
Grants Paid from the Confiscation Proceeds Account	3,100	4,650	4,250	2,250	3,343	6,536	6,332
Other							
Confiscation Expenses Paid from the Confiscation Proceeds Account	3,791	5,350	5,750	7,250	6,221	3,093	3,585
Receipts Paid into Consolidated Account ^(b)	34,044	25,291	34,000	37,000	36,936	36,871	36,583
Other Expenses ^(c)	34,948	77,016	35,259	37,787	38,829	39,804	40,803
TOTAL EXPENSES	90,240	112,307	79,259	84,287	85,329	86,304	87,303

(a) Commonwealth Family Court grant moved from Administered Transactions to Controlled Transactions from 2008-09.

(b) Fines and penalties imposed by the Courts.

(c) Relates to collections and disbursements on behalf of government agencies.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
District Court Fees	3,538	3,614	3,614	4,261	4,457	4,662	4,877
Family Court Commonwealth Grant	14,357	13,892	16,769	16,905	17,267	17,720	18,080
Family Court Fees	2,315	2,375	2,386	2,650	2,706	2,830	2,890
Fines Enforcement Registry Fees	19,278	17,759	17,759	21,797	22,971	24,350	24,139
GST Input Credits	18,643	21,513	21,343	21,513	21,513	21,513	21,513
GST Receipts on Sales	2,055	1,300	1,300	1,300	1,300	1,300	1,300
Magistrates' Court Fees	8,855	8,803	8,803	10,013	10,466	10,940	11,436
Other Departmental Receipts	5,264	261	201	267	285	303	312
Other Grants Received	-	-	3,159	400	-	-	-
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories Commonwealth Grant	182	235	245	254	259	264	269
Public Trustee Common Account Surplus Interest Fund Fees ^(a)	1,738	1,220	1,220	870	870	870	870
Public Trustee Estate Fees ^(a)	10,041	10,862	10,884	12,567	13,615	14,672	16,017
Recoup of Criminal Injury Awards	1,177	1,471	1,471	1,460	1,491	1,522	1,554
Recoup of Legal Costs	1,177	400	700	400	400	400	400
Recoup of Other Costs	14,222	14,385	15,228	25,489	18,212	18,133	18,212
Recoup of Residential Tenancy Payments	1,759	2,074	2,074	1,894	1,981	2,072	2,116
Recoup of Salary Costs	1,346	1,576	500	1,613	1,659	1,707	1,758
Recoup of Workers Compensation Payments	211	180	155	155	155	155	155
Registry of Births, Deaths and Marriages Fees ...	7,762	7,026	7,026	7,329	7,479	7,629	7,779
Sheriff's Office Fees	153	156	156	138	144	150	157
State Administrative Tribunal Fees	467	547	547	502	525	549	575
State Solicitor's Fees	2,584	3,158	3,158	3,700	3,778	3,857	3,938
Supreme Court Fees	7,576	7,848	7,952	7,520	7,777	8,135	8,509
TOTAL	124,700	120,655	126,650	142,997	139,310	143,733	146,856

(a) The Public Trustee's contribution to the Consolidated Account under the net appropriation agreement in 2010-11 is \$13.4 million. The Public Trustee also expects to collect and retain \$5.7 million in other revenues to carry out the functions of the *Public Trustee Act 1941* and fund the Public Trust Office Relocation capital works project.

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CORRUPTION AND CRIME COMMISSION

PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 49

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 85 Net amount appropriated to deliver services	23,147	27,114	27,025	29,760	32,263	33,146	35,243
Amount Authorised by Other Statutes - Corruption and Crime Commission Act 2003							
	364	386	386	409	435	448	460
Total appropriations provided to deliver services	23,511	27,500	27,411	30,169	32,698	33,594	35,703
CAPITAL							
Item 152 Capital Appropriation.....	300	2,248	2,248	883	1,300	1,735	514
TOTAL APPROPRIATIONS	23,811	29,748	29,659	31,052	33,998	35,329	36,217
EXPENSES							
Total Cost of Services	25,534	27,520	27,431	30,189	32,718	33,614	35,723
Net Cost of Services ^(a)	25,419	27,500	27,411	30,169	32,698	33,594	35,703
CASH ASSETS ^(b)	7,214	5,621	9,526	6,061	7,086	7,931	7,931

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Reduced incidence of public sector misconduct.	1. Corruption Prevention and Education Programs, Reviews and Consultancy Services 2. Oversight and Conduct of Public Sector Misconduct Investigations
	Reduced incidence of organised crime.	3. Organised Crime Function

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Corruption Prevention and Education Programs, Reviews and Consultancy Services	2,648	3,166	2,880	3,140	3,403	3,496	3,716
2. Oversight and Conduct of Public Sector Misconduct Investigations	22,731	24,354	24,519	27,049	29,315	30,118	32,007
3. Organised Crime Function	155	-	32	-	-	-	-
Total Cost of Services.....	25,534	27,520	27,431	30,189	32,718	33,614	35,723

Significant Issues Impacting the Agency

- The *Corruption and Crime Act 2003* (the CCC Act) requires that public sector notifying authorities report misconduct to the Commission. The number of misconduct notifications has risen in the three year period to 30 June 2009 by 24 per cent. The Commission anticipates receiving approximately 3,600 allegations for 2009-10, an increase of approximately 12 per cent from the 3,205 allegations received in 2008-09. In response, the Commission has reviewed and adapted its business processes and reorganised its staff to manage this increase. It has changed its approach from an emphasis on a case-by-case approach to one based on assisting agencies to identify and build on strengths and overcome weaknesses in the way their misconduct management systems prevent and deal with misconduct allegations. Assisting agencies to both establish and maintain effective misconduct management systems is a key goal of the Commission. To do this, the Commission has adopted a two-tier strategy. The first, combined with targeted, serious misconduct investigations by the Commission, takes a top-down approach by reviewing the existing systems, policies, procedures and processes applied by agencies. The second applies a bottom-up approach focussed on evaluating how agencies deal with misconduct allegations reported to those agencies. These represent major adjustments to the Commission's method of operation and will necessitate the finalisation of the review of, and adjustment to, its Key Performance Indicator framework.
- The purpose of the Commission's top-down reviews of agency misconduct management mechanisms, combined with its own specifically targeted serious misconduct investigations, is to assess and assist agencies to improve their capacity to prevent the occurrence of misconduct, and to identify and deal with it effectively. The Commission has commenced misconduct management reviews of Regional Development Commissions and local governments. Following its 2009 public hearings, the Commission is reviewing the extent of public sector exposure to organisations that seek to exploit vulnerable public sector procurement systems. In the coming year, it will continue these reviews and will monitor the outcomes of recently completed reviews of the WA Health and the former Department for Planning and Infrastructure and of earlier reviews of the Department for Child Protection, the Department of Corrective Services and the Department of Education.
- As part of its bottom-up approach, the Commission evaluates how public sector agencies deal with misconduct allegations through systems-based evaluation of the agencies misconduct management systems. Under this new approach the Commission conducts on-site evaluations of the way public sector agencies deal with allegations of misconduct they receive. This includes examining agency files and making recommendations for changes to processes and procedures. These examinations occur parallel to the Commission's existing processes for assessing allegations, referring them for investigation by public sector agencies and, where appropriate, monitoring the conduct of the subsequent investigation and reviewing the appropriateness of their outcomes. This comprehensive approach enables the Commission to give priority to more serious misconduct matters, while continuing to monitor less serious matters and dealing effectively with increasing numbers of misconduct notifications. A major benefit of this approach is it enables Commission staff to positively engage with and support those staff of agencies with the actual responsibility for dealing with misconduct allegations. In this way, the Commission remains in contact with the problems faced by public sector officers, establishes effective communication links, and is able to provide direct assistance both during its on-site visits and afterwards. This is particularly helpful for staff in regional offices unaware of the range of resources that the Commission can provide to assist them. The systems-based evaluation process currently covers the Western Australia Police and will be progressively rolled out to the Department of Education, Department for Child Protection, Department of Corrective Services and the Public Transport Authority.

- The Commission has concluded several major investigations into serious misconduct in the Western Australian public sector. Most notably those concerning lobbyists and public officers. All of the proposed reports on lobbyists and public officers have been tabled in Parliament except for one that awaits the conclusion of criminal prosecutions. The conclusion of this investigation, the conduct of a number of associated criminal trials in March, April and August 2010 and the requirement to respond to Parliamentary Inspector queries has diverted considerable resources, constraining the ability of the Commission to conduct new investigations.
- The Commission is conducting a number of serious misconduct investigations concerning the alleged misappropriation of public funds. In addition, the Commission is dealing with a number of other serious matters, including: the Department of Corrective Services involving inappropriate access to information, misconduct management and drugs in prisons and WA Health involving, among others, the management of drugs and the credentials of health staff.
- The Commission has made a number of exceptional powers findings following applications from the Western Australia Police. This resulted in several exceptional powers examinations of organised crime matters that aided police investigations and resulted in the laying of serious criminal charges. The level of the use of these powers is uneven due to the requirement for the Commissioner of Police to initiate applications for their use and the inability of the Commission to itself investigate serious and organised crime.
- In late 2011, the Commission will host the Australian Public Sector Anti-Corruption Conference, in partnership with Queensland's Crime and Misconduct Commission and New South Wales' Independent Commission Against Corruption. Detailed planning has been started.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Reduced incidence of public sector misconduct:					
Percentage of surveyed public officers identified as having an appropriate awareness of misconduct risks and reporting obligations.	94%	35%	94%	95%	
Percentage of Commission recommendations for improvement to systems, practices and procedures accepted by subject agencies.	100%	95%	95%	95%	
Percentage of appropriate Authority investigations completed by agencies to the appropriate standard.	100%	99%	99%	99%	
Ratio of misconduct allegations to total public officers.	1:43	1:45	1:38	1:35	
Percentage of misconduct allegations sustained.	29%	25%	32%	30%	
Outcome: Reduced incidence of organised crime:					
Percentage of Western Australia Police organised crime investigations involving the use of CCC Act exceptional powers and fortification warning notices where these facilitated the achievement of investigative goals.	100%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1: Corruption Prevention and Education Programs, Reviews and Consultancy Services

This service delivers corruption prevention education programmes, inquiries and reviews to help prevent misconduct.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 2,648	\$'000 3,166	\$'000 2,880	\$'000 3,140	1
Less Income.....	12	2	2	2	
Net Cost of Service	2,636	3,164	2,878	3,138	
Employees (Full Time Equivalents)	18	18	17	17	
Efficiency Indicators					
Average Cost of Misconduct Prevention Education and Consultation per Contact	\$61	\$120	\$44	\$42	2
Average Cost of Misconduct Prevention Education Materials Produced	\$17,993	\$25,770	\$43,173	\$41,840	2

Explanation of Significant Movements

(Notes)

- The increase in 2010-11 Budget Target against the 2009-10 Estimated Actual of \$0.3 million or 8.9 per cent reflects expected higher levels of activity in this service, arising from the Commission's new strategy of shifting its emphasis on individual incidences of misconduct to assisting public sector agencies to establish effective processes for dealing with misconduct allegations and improving the effectiveness of their overall misconduct management systems. In addition the 2010-11 Budget Target reflects the full-year impact of the net effect of the Government Officers' Salaries, Allowances and Conditions Award (GOSAC) salary and wages increases.
- The Commission has realigned its Corruption Prevention activities to focus on misconduct risks at the organisational systems level rather than on the individual instances of misconduct. These changes have necessitated developing new products focused on specific outputs such as organisational reviews and reports. These cost changes represent a realignment of emphasis. While there has been a considerable cost shift, per activity, there has also been significant efficiency savings in terms of a reduction in per contact costs.

2: Oversight and Conduct of Public Sector Misconduct Investigations

This service ensures that an allegation on information involving misconduct matters is dealt with appropriately. It involves the assessment of allegations, monitoring of other agencies' investigations, reviewing of other agencies' completed investigations and conduct of investigations by the Commission.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 22,731	\$'000 24,354	\$'000 24,519	\$'000 27,049	1
Less Income.....	103	18	18	18	
Net Cost of Service	22,628	24,336	24,501	27,031	
Employees (Full Time Equivalents)	140	136	137	137	
Efficiency Indicators					
Average Time Taken to Assess a Misconduct Complaint.....	15 days	15 days	16 days	10 days	2
Average Time Taken to Review a Completed Appropriate Authority Investigation	48 days	50 days	50 days	50 days	3
Average Cost per Assessment, Monitor and Review Action.....	\$571	\$573	\$544	\$609	3
Average Time Taken per Completed Commission Misconduct Investigation ...	48 days	54 days	96 days	87 days	3
Average Cost per Misconduct Matter Investigated by the Commission.....	\$76,076	\$104,372	\$100,599	\$95,022	3

Explanation of Significant Movements

(Notes)

1. The increase in 2010-11 Budget Target against the 2009-10 Estimated Actual of \$2.5 million or 10.1 per cent reflects the impact of the GOSAC award salary and wages increases, together with the impact of recurrent costs associated with the asset investment program.
2. In seeking efficiencies in the way it deals with the continuing increase in misconduct notifications, the Commission has a new strategy for dealing with misconduct allegations and public sector agencies' overall misconduct management systems. It has shifted its emphasis from a case-by-case approach to misconduct to systems-based evaluations of the way agency misconduct management systems deal with misconduct allegations. This is likely to result in an overall reduction in the time taken to complete assessments.
3. The 2009-10 Estimated Actual has changed as a result of the Commission's transition to a new strategy for dealing with misconduct allegations and improving the capacity of public sector agencies' overall misconduct management systems. An outcome of this change is that the Commission will formally monitor and review fewer public sector agency investigations than in previous years. However, this reduction involves less serious misconduct matters, enabling the Commission to focus greater attention on more serious misconduct matters. These changes will necessitate the Commission finalising its review of, and adjustment to, its Key Performance Indicator framework.

3: Organised Crime Function

The facilitation of investigations into organised crime by approving and overseeing the use of exceptional powers and fortification warning notices by the Western Australia Police.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	155	-	32	-	1
Less Income.....	-	-	-	-	
Net Cost of Service	155	-	32	-	
Efficiency Indicators					
Average Cost per Organised Crime Function Examination.....	\$11,000	-	\$6,000	-	

Explanation of Significant Movements

(Notes)

1. There is no budgeted expenditure for 2010-11. This reflects the nature of this service, which relies on applications from the Commissioner of the Western Australian Police for the authorisation of the use of exceptional powers or fortification warning orders. The Commission does not budget for these applications but reassigns expenses should applications occur.

ASSET INVESTMENT PROGRAM

The Commission's asset investment program in 2010-11 is mainly to accommodate the replacement and acquisition of new Operations Support Equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Business Support Systems							
Electronic Document Management System (EDMS)	200	100	100	-	-	100	-
Information Technology - Forensics Capability	150	60	60	15	20	55	-
Case Management System - Investigations	872	257	38	440	175	-	-
Network Infrastructure Project - 2009-10 Program	865	300	300	100	100	165	200
Office Equipment and Replacement - 2009-10 Program	523	98	98	100	100	100	125
Operations Support Equipment - OSU Equipment 2009-10 to 2013-14	9,397	799	799	3,500	2,266	1,558	1,274
COMPLETED WORKS							
Computing Hardware - 2009-10 Program	110	110	110	-	-	-	-
Payroll System	104	104	27	-	-	-	-
Replacement of Operational Support Equipment	1,884	1,884	98	-	-	-	-
NEW WORKS							
Building and Operational Security	140	-	-	-	-	-	140
Business Support Systems							
Financial Management Information Systems	330	-	-	-	-	180	150
Information Technology							
Commission Hearing Room	430	-	-	-	-	430	-
Interviewing and Recording Equipment	125	-	-	125	-	-	-
PABX System	180	-	-	180	-	-	-
Computing Hardware							
2010-11	150	-	-	150	-	-	-
2011-12	435	-	-	-	100	155	180
Fit-Out and Refurbishment of 186 St. Georges Terrace	8,200	-	-	300	-	-	7,900
Total Cost of Asset Investment Program	24,095	3,712	1,630	4,910	2,761	2,743	9,969
FUNDED BY							
Capital Appropriation			2,248	883	1,300	1,735	514
Drawdowns from the Holding Account			744	562	1,086	828	9,455
Internal Funds and Balances			(1,362)	3,465	375	180	-
Total Funding			1,630	4,910	2,761	2,743	9,969

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows that total expenses of \$30.2 million in 2010-11 will increase by \$2.7 million or 10.0 per cent when compared to the 2009-10 Estimated Actual. This is mainly attributable to:

- GOSAC award increases for salary and wages in line with Commonwealth Government Wages Policy (\$0.4 million) in 2010-11;
- higher depreciation and asset expenses (\$0.8 million) in 2010-11; and
- increases in supplies and services in 2010-11 as a result of the impact of recurrent costs associated with the 2010-11 asset investment program, general cost escalation and the reclassification of expenses between 'other expenses' and 'supplies and services' (\$1.5 million).

Balance Sheet

The Commission's total net asset position (total equity) is expected to increase by \$0.9 million or 4.5 per cent in 2010-11 when compared to the 2009-10 Estimated Actual.

The expected increase in assets is attributable to:

- an increase in holding account receivables for approved future asset replacements (\$2.8 million);
- a decrease in cash assets (\$3.5 million) reflecting asset purchases in 2010-11; and
- an increase in property, plant, equipment and buildings (\$1.1 million).

The Commission, because of the nature of its tenured employment and non-permanent staff, was allowed to accumulate leave liabilities for the first five year period of contracts issued. Under these arrangements the Commission's liability is to be managed to ensure that the level of liability does not grow beyond this arrangement. The Commission's forecasted liability is \$4.5 million and is offset by cash holdings at the Commission to meet this liability. Since 2009-10 the Commission has leave management plans in place to ensure that with the re-engagement of staff on new contracts these liabilities do not increase beyond the original terms agreed to by Government.

Cashflow Statement

The 2010-11 closing cash balance of \$6.1 million represents a decrease of \$3.4 million or 36.4 per cent in comparison to the 2009-10 Estimated Actual of \$9.5 million. This decrease mainly reflects the use of cash balances to partly fund the 2010-11 approved asset investment program (as agreed to by Government).

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	18,496	18,157	18,157	18,538	19,481	20,716	21,461
Supplies and services.....	687	2,145	2,064	3,702	5,772	5,433	6,246
Accommodation	1,778	2,295	2,295	2,430	2,523	2,523	2,775
Depreciation and amortisation.....	2,168	3,048	3,048	3,823	2,951	2,951	3,425
Other expenses	2,405	1,875	1,867	1,696	1,991	1,991	1,816
TOTAL COST OF SERVICES.....	25,534	27,520	27,431	30,189	32,718	33,614	35,723
Income							
Other revenue	115	20	20	20	20	20	20
Total Income	115	20	20	20	20	20	20
NET COST OF SERVICES	25,419	27,500	27,411	30,169	32,698	33,594	35,703
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	23,511	27,500	27,411	30,169	32,698	33,594	35,703
Resources received free of charge	6	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	23,517	27,500	27,411	30,169	32,698	33,594	35,703
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,902)	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(1,902)	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 158, 154 and 154 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	7,011	5,478	9,288	5,788	6,778	7,588	7,588
Holding account receivables.....	744	562	562	1,086	828	552	552
Receivables	231	292	231	231	231	231	231
Other.....	193	218	193	193	193	193	193
Total current assets.....	8,179	6,550	10,274	7,298	8,030	8,564	8,564
NON-CURRENT ASSETS							
Holding account receivables.....	9,900	16,464	12,386	15,123	17,246	19,645	13,615
Property, plant and equipment.....	4,416	6,422	3,061	4,174	3,996	3,759	9,888
Intangibles	236	82	182	161	153	153	303
Restricted cash.....	203	143	238	273	308	343	343
Other.....	-	203	(9)	(14)	(18)	11	276
Total non-current assets	14,755	23,314	15,858	19,717	21,685	23,911	24,425
TOTAL ASSETS.....	22,934	29,864	26,132	27,015	29,715	32,475	32,989
CURRENT LIABILITIES							
Employee provisions	2,817	2,436	2,817	2,817	2,817	2,817	2,817
Payables.....	19	76	19	19	19	19	19
Other.....	659	912	659	659	659	659	659
Total current liabilities	3,495	3,424	3,495	3,495	3,495	3,495	3,495
NON-CURRENT LIABILITIES							
Employee provisions	1,435	2,357	2,060	1,735	2,435	3,135	3,135
Other.....	866	1,833	1,191	1,516	2,216	2,541	2,541
Total non-current liabilities	2,301	4,190	3,251	3,251	4,651	5,676	5,676
TOTAL LIABILITIES	5,796	7,614	6,746	6,746	8,146	9,171	9,171
EQUITY							
Contributed equity.....	12,803	15,051	15,051	15,934	17,234	18,969	19,483
Accumulated surplus/(deficit)	5,506	7,199	5,506	5,506	5,506	5,506	5,506
Reserves	(1,171)	-	(1,171)	(1,171)	(1,171)	(1,171)	(1,171)
Total equity.....	17,138	22,250	19,386	20,269	21,569	23,304	23,818
TOTAL LIABILITIES AND EQUITY	22,934	29,864	26,132	27,015	29,715	32,475	32,989

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	23,350	24,452	24,363	26,346	29,747	30,643	32,278
Capital appropriation	300	2,248	2,248	883	1,300	1,735	514
Holding account drawdowns	1,365	744	744	562	1,086	828	9,455
Net cash provided by State Government	25,015	27,444	27,355	27,791	32,133	33,206	42,247
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(17,733)	(17,555)	(17,555)	(18,811)	(18,763)	(19,997)	(21,441)
Supplies and services	(681)	(2,572)	(2,491)	(3,965)	(5,950)	(5,987)	(6,246)
Accommodation	(2,075)	(2,295)	(2,295)	(2,430)	(2,523)	(2,523)	(2,775)
Other payments	(3,393)	(1,405)	(1,397)	(1,465)	(1,436)	(1,436)	(2,141)
Receipts							
Sale of goods and services	-	20	-	-	-	-	-
GST receipts	734	305	305	305	305	305	305
Other receipts	75	-	20	20	20	20	20
Net cash from operating activities	(23,073)	(23,502)	(23,413)	(26,346)	(28,347)	(29,618)	(32,278)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,737)	(4,617)	(1,630)	(4,910)	(2,761)	(2,743)	(9,969)
Proceeds from sale of non-current assets	54	-	-	-	-	-	-
Net cash from investing activities	(1,683)	(4,617)	(1,630)	(4,910)	(2,761)	(2,743)	(9,969)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	259	(675)	2,312	(3,465)	1,025	845	-
Cash assets at the beginning of the reporting period	6,955	6,296	7,214	9,526	6,061	7,086	7,931
Cash assets at the end of the reporting period	7,214	5,621	9,526	6,061	7,086	7,931	7,931

(a) Full audited financial statements are published in the agency's Annual Report.

COMMISSIONER FOR EQUAL OPPORTUNITY

PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 50

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 86 Net amount appropriated to deliver services	2,926	2,989	2,989	3,095	3,259	3,354	3,444
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	209	216	216	233	243	250	256
Total appropriations provided to deliver services	3,135	3,205	3,205	3,328	3,502	3,604	3,700
CAPITAL							
Item 153 Capital Appropriation.....	56	39	39	2	-	-	-
TOTAL APPROPRIATIONS	3,191	3,244	3,244	3,330	3,502	3,604	3,700
EXPENSES							
Total Cost of Services	4,246	3,709	3,752	3,688	3,865	3,947	4,084
Net Cost of Services ^(a)	3,731	3,228	3,236	3,379	3,510	3,612	3,708
CASH ASSETS ^(b)	192	342	169	126	126	126	126

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The people of Western Australia are provided with information and advice about equal opportunity and human rights issues and have accessible avenues of redress under relevant legislation.	<ol style="list-style-type: none"> 1. Provision of Information and Advice Regarding Equal Opportunity and Human Rights 2. Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Provision of Information and Advice Regarding Equal Opportunity and Human Rights.....	2,473	2,214	2,238	2,200	2,308	2,360	2,440
2. Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment.....	1,773	1,495	1,514	1,488	1,557	1,587	1,644
Total Cost of Services.....	4,246	3,709	3,752	3,688	3,865	3,947	4,084

Significant Issues Impacting the Agency

- Test cases in State Administrative Tribunal, which will further define a number of aspects of the *Equal Opportunity Act 1984* include the provision of services involving police, application for accommodation and pregnancy in employment with relation to contract workers.
- Amendment to the *Equal Opportunity Act 1984* to include the ground of breast feeding and bottle feeding in public places which will impact on complaint handling and administration procedures.
- Continuous improvement of the timeliness of dealing with complaints as the object of redress is often contingent on prompt responsiveness.
- The requirement to train all policy officers across the public sector, including managers so that new policies and major new initiatives (as they relate to service delivery) are assessed for their impact on diverse groups within the community.
- The commencement of a pilot program with a few select departments to capture the extent to which new policies and major new initiatives are assessed for their impact on Indigenous and minority ethnic groups.
- The impact on the Substantive Equality Unit (SEU) of an increased number of departments implementing substantive equality further necessitating the need for dedicated Training and Research positions.
- The need to consider further strategies so that the SEU can begin to provide a support and monitoring role as soon as substantive equality is routinely embedded within organisational policy and practice.
- Restructure and amalgamation of core training courses.
- Enhanced focus and delivery of Rights Based training to identify community groups through consultation and targeted marketing.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The people of Western Australia are provided with information and advice about equal opportunity and human rights issues and have accessible avenues of redress under relevant legislation:					
Community awareness of the Act and belief it is of benefit	76%	80%	81%	82%	1
Proportion of complainants and respondents who believe the Act is a good way to resolve acts of discrimination	70%	70%	64%	70%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

- 2009-10 Estimated Actual figures may change as the survey completion date on the effectiveness of the complaints service is 30 June 2010.

Services and Key Efficiency Indicators**1: Provision of Information and Advice Regarding Equal Opportunity and Human Rights**

Dissemination of relevant and appropriate information on the *Equal Opportunity Act 1984*, other relevant laws and human rights issues generally, provision of accurate advice on equal opportunity matters and the identification of discriminatory policies and practices.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 2,473	\$'000 2,214	\$'000 2,238	\$'000 2,200	
Less Income.....	287	268	288	177	
Net Cost of Service	2,186	1,946	1,950	2,023	
Employees (Full Time Equivalents)	17	17	17	17	
Efficiency Indicators					
Average Cost per Presentation/Seminar/Workshop.....	\$,3,340	\$3,200	\$5,179	\$3,963	1, 3
Average Cost per Enquiry	\$185	\$168	\$157	\$154	
Average Cost per Policy Advice and Review.....	\$2,226	\$1,736	\$2,516	\$2,493	2
Average Cost per Publication	\$9,715	\$8,506	\$8,179	\$8,472	

Explanation of Significant Movements

(Notes)

- The increase in the Average Cost of Presentations from 2009-10 Budget to 2009-10 Estimated Actual is because fewer courses have been conducted due to the amalgamation of three courses into one.
- The increase in the Average Cost on Policy Advice and Review from 2009-10 Budget to 2009-10 Estimated Actual is due to fewer requests received.
- The decrease in the Average Cost of Presentations from 2009-10 Estimated Actual to 2010-11 Budget Target is due to planned further restructuring and marketing strategies to increase the number of presentations.

2: Avenue of Redress for Unlawful Discrimination and Unreasonable Treatment

Investigating and attempting to conciliate complaints that fall within the jurisdiction of the *Equal Opportunity Act 1984* and other legislation administered by the Commissioner and providing assistance to complainants referred to the Equal Opportunity Tribunal, operating under the State Administrative Tribunal.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,773	\$'000 1,495	\$'000 1,514	\$'000 1,488	
Less Income.....	228	213	228	132	
Net Cost of Service	1,545	1,282	1,286	1,356	
Employees (Full Time Equivalents)	13	13	13	13	
Efficiency Indicators					
Average Cost per Complaint	\$1,574	\$1,103	\$1,101	\$1,019	
Average Cost per Case Referred to the State Administrative Tribunal	\$5,224	\$3,191	\$5,159	\$5,178	1

Explanation of Significant Movements

(Notes)

- The increase in the Average Cost per Case Referred to the State Administrative Tribunal from 2009-10 Budget to 2009-10 Estimated Actual is due to fewer cases being referred.

ASSET INVESTMENT PROGRAM

The Commission's capital expenditure is based on a rolling replacement plan that supports the delivery of services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software - 2009-10 Program	69	69	69	-	-	-	-
NEW WORKS							
Computer Hardware and Software							
2010-11 Program.....	36	-	-	36	-	-	-
2011-12 Program.....	79	-	-	-	79	-	-
2012-13 Program.....	79	-	-	-	-	79	-
2013-14 Program.....	79	-	-	-	-	-	79
Total Cost of Asset Investment Program.....	342	69	69	36	79	79	79
FUNDED BY							
Capital Appropriation.....			39	2	-	-	-
Drawdowns from the Holding Account.....			30	34	79	79	79
Total Funding			69	36	79	79	79

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,840	2,834	2,782	2,742	2,922	3,037	3,114
Supplies and services	535	337	262	240	235	235	254
Accommodation	531	334	520	530	540	550	560
Depreciation and amortisation	42	52	42	42	42	42	42
Other expenses	298	152	146	134	126	83	114
TOTAL COST OF SERVICES	4,246	3,709	3,752	3,688	3,865	3,947	4,084
Income							
Sale of goods and services	186	481	481	274	320	300	341
Grants and subsidies	39	-	35	35	35	35	35
Other revenue	290	-	-	-	-	-	-
Total Income	515	481	516	309	355	335	376
NET COST OF SERVICES	3,731	3,228	3,236	3,379	3,510	3,612	3,708
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,135	3,205	3,205	3,328	3,502	3,604	3,700
Resources received free of charge	99	-	8	8	8	8	8
TOTAL INCOME FROM STATE GOVERNMENT	3,234	3,205	3,213	3,336	3,510	3,612	3,708
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(497)	(23)	(23)	(43)	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(497)	(23)	(23)	(43)	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 30, 30 and 30 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	160	320	137	94	94	94	94
Holding account receivables.....	30	34	34	79	79	79	79
Receivables	165	309	165	165	165	165	165
Other.....	12	12	12	12	12	12	12
Total current assets.....	367	675	348	350	350	350	350
NON-CURRENT ASSETS							
Holding account receivables.....	95	145	144	145	180	215	215
Property, plant and equipment.....	304	176	321	312	312	312	312
Restricted cash.....	32	22	32	32	32	32	32
Other.....	-	249	-	-	-	-	-
Total non-current assets	431	592	497	489	524	559	559
TOTAL ASSETS.....	798	1,267	845	839	874	909	909
CURRENT LIABILITIES							
Employee provisions	333	306	364	399	434	469	469
Payables.....	16	111	16	16	16	16	16
Other.....	267	36	267	267	267	267	267
Total current liabilities	616	453	647	682	717	752	752
NON-CURRENT LIABILITIES							
Employee provisions	151	214	151	151	151	151	151
Other.....	-	8	-	-	-	-	-
Total non-current liabilities	151	222	151	151	151	151	151
TOTAL LIABILITIES	767	675	798	833	868	903	903
EQUITY							
Contributed equity.....	440	479	479	481	481	481	481
Accumulated surplus/(deficit)	(568)	113	(591)	(634)	(634)	(634)	(634)
Reserves	159	-	159	159	159	159	159
Total equity.....	31	592	47	6	6	6	6
TOTAL LIABILITIES AND EQUITY	798	1,267	845	839	874	909	909

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,052	3,122	3,122	3,248	3,388	3,490	3,621
Capital appropriation	56	39	39	2	-	-	-
Holding account drawdowns	36	30	30	34	79	79	79
Net cash provided by State Government	3,144	3,191	3,191	3,284	3,467	3,569	3,700
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,851)	(2,803)	(2,786)	(2,725)	(2,897)	(3,037)	(3,149)
Supplies and services	(400)	(337)	(257)	(199)	(165)	(165)	(184)
Accommodation	(646)	(334)	(495)	(532)	(530)	(550)	(560)
Other payments	(300)	(230)	(225)	(246)	(250)	(172)	(203)
Receipts							
Sale of goods and services	220	481	481	274	320	300	341
GST receipts	136	78	78	78	78	78	78
Other receipts	554	-	59	59	56	56	56
Net cash from operating activities	(3,287)	(3,145)	(3,145)	(3,291)	(3,388)	(3,490)	(3,621)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(52)	(69)	(69)	(36)	(79)	(79)	(79)
Net cash from investing activities	(52)	(69)	(69)	(36)	(79)	(79)	(79)
NET INCREASE/(DECREASE) IN CASH HELD							
	(195)	(23)	(23)	(43)	-	-	-
Cash assets at the beginning of the reporting period	387	365	192	169	126	126	126
Cash assets at the end of the reporting period	192	342	169	126	126	126	126

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	61	61	61	61	61	61	61
GST Receipts on Sales	17	17	17	17	17	17	17
Other Grants Received	256	270	270	-	-	-	-
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	35	35	35	35	35	35	35
Services Rendered	541	176	235	298	341	321	362
TOTAL	910	559	618	411	454	434	475

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

LAW REFORM COMMISSION OF WESTERN AUSTRALIA

PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 51

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 87 Net amount appropriated to deliver services	918	944	944	971	1,004	1,032	1,021
Total appropriations provided to deliver services	918	944	944	971	1,004	1,032	1,021
TOTAL APPROPRIATIONS	918	944	944	971	1,004	1,032	1,021
EXPENSES							
Total Cost of Services	934	944	944	971	1,004	1,032	1,021
Net Cost of Services ^(a)	932	944	944	971	1,004	1,032	1,021
CASH ASSETS ^(b)	707	588	707	707	707	707	707

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The law is reviewed as requested by the Attorney General and stakeholders are kept informed.	1. Publications on Law Reform

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Publications on Law Reform	934	944	944	971	1,004	1,032	1,021
Total Cost of Services.....	934	944	944	971	1,004	1,032	1,021

Significant Issues Impacting the Agency

- In order to make law reform as meaningful and effective as possible, the Commission continues to make improvements in the areas of:
 - wide ranging and unbiased research and analysis;
 - effectively communicating and consulting with the public and stakeholders to identify areas of law in need of reform;
 - maintaining an accessible and user-friendly website; and
 - producing plain English publications.
- The Commission will continue to review its processes and practices to ensure cost effective service provision.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The law is reviewed as requested by the Attorney General and stakeholders are kept informed:					
Progress against target timelines - the extent to which the Commission is meeting the Attorney General's law reform requests in a timely manner	91%	100%	96%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Publications on Law Reform**

On receipt of references from the Attorney General to review particular areas of law, the Commission examines current law and practice, consults widely, issues discussion papers for public comment and prepares reports making recommendations for reform.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 934	\$'000 944	\$'000 944	\$'000 971	
Less Income.....	2	-	-	-	
Net Cost of Service	932	944	944	971	
Employees (Full Time Equivalents)	3	4	3	4	
Efficiency Indicators					
Average Cost per Publication.....	\$177,415	\$298,933	\$298,933	\$307,483	
Total Community Contacts	9,125	4,000	4,000	3,000	
Average Cost per Contact.....	\$5.12	\$11.80	\$11.80	\$16.18	
Number of Publications on Law Reform.....	5	3	3	3	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Equipment Purchases 2009-10.....	10	10	10	-	-	-	-
NEW WORKS							
Computer and Equipment Purchases 2010-11.....	10	-	-	10	-	-	-
Computer and Equipment Purchases 2011-12.....	20	-	-	-	20	-	-
Computer and Equipment Purchases 2012-13.....	10	-	-	-	-	10	-
Total Cost of Asset Investment Program.....	50	10	10	10	20	10	-
FUNDED BY							
Drawdowns from the Holding Account.....			10	10	20	10	-
Total Funding			10	10	20	10	-

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	403	361	361	374	391	402	389
Supplies and services.....	424	390	390	398	372	372	396
Accommodation	61	75	75	80	95	95	100
Depreciation and amortisation.....	1	12	12	13	11	11	11
Other expenses	45	106	106	106	135	152	125
TOTAL COST OF SERVICES.....	934	944	944	971	1,004	1,032	1,021
Income							
Other revenue	2	-	-	-	-	-	-
Total Income	2	-	-	-	-	-	-
NET COST OF SERVICES	932	944	944	971	1,004	1,032	1,021
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	918	944	944	971	1,004	1,032	1,021
Resources received free of charge	119	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT	1,037	944	944	971	1,004	1,032	1,021
SURPLUS/(DEFICIENCY) FOR THE PERIOD	105	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	105	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 3, 3 and 4 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	707	588	707	707	707	707	707
Holding account receivables.....	10	10	10	16	6	(4)	(4)
Receivables	10	1	10	10	10	10	10
Other.....	1	4	1	1	1	1	1
Total current assets.....	728	603	728	734	724	714	714
NON-CURRENT ASSETS							
Holding account receivables.....	5	7	7	-	1	12	12
Property, plant and equipment.....	3	12	1	2	11	10	10
Total non-current assets	8	19	8	2	12	22	22
TOTAL ASSETS.....	736	622	736	736	736	736	736
CURRENT LIABILITIES							
Employee provisions	32	27	32	32	32	32	32
Payables.....	14	11	14	14	14	14	14
Other.....	4	6	4	4	4	4	4
Total current liabilities	50	44	50	50	50	50	50
NON-CURRENT LIABILITIES							
Employee provisions	38	24	38	38	38	38	38
Other.....	-	1	-	-	-	-	-
Total non-current liabilities	38	25	38	38	38	38	38
TOTAL LIABILITIES	88	69	88	88	88	88	88
EQUITY							
Contributed equity.....	17	17	17	17	17	17	17
Accumulated surplus/(deficit)	631	536	631	631	631	631	631
Total equity.....	648	553	648	648	648	648	648
TOTAL LIABILITIES AND EQUITY	736	622	736	736	736	736	736

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations.....	916	932	932	958	993	1,021	1,010
Holding account drawdowns	-	10	10	10	20	10	-
Net cash provided by State Government.....	916	942	942	968	1,013	1,031	1,010
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(387)	(361)	(361)	(374)	(391)	(402)	(389)
Supplies and services.....	(304)	(390)	(390)	(398)	(372)	(372)	(396)
Accommodation	(60)	(75)	(75)	(80)	(95)	(95)	(100)
Other payments	(70)	(141)	(141)	(141)	(170)	(187)	(165)
Receipts							
GST receipts.....	20	35	35	35	35	35	40
Other receipts	2	-	-	-	-	-	-
Net cash from operating activities.....	(799)	(932)	(932)	(958)	(993)	(1,021)	(1,010)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(10)	(10)	(10)	(20)	(10)	-
Net cash from investing activities.....	-	(10)	(10)	(10)	(20)	(10)	-
NET INCREASE/(DECREASE) IN CASH HELD							
	117	-	-	-	-	-	-
Cash assets at the beginning of the reporting period	590	588	707	707	707	707	707
Cash assets at the end of the reporting period	707	588	707	707	707	707	707

(a) Full audited financial statements are published in the agency's Annual Report.

OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 52

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 88 Net amount appropriated to deliver services	24,533	24,682	24,682	25,846	26,747	27,504	28,265
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	2,291	2,359	3,190	2,550	2,621	2,694	2,769
Total appropriations provided to deliver services	26,824	27,041	27,872	28,396	29,368	30,198	31,034
TOTAL APPROPRIATIONS	26,824	27,041	27,872	28,396	29,368	30,198	31,034
EXPENSES							
Total Cost of Services	33,737	32,168	32,206	33,638	34,195	33,475	34,311
Net Cost of Services ^(a)	30,556	28,118	28,206	28,938	29,995	30,825	31,661
CASH ASSETS ^(b)	3,407	3,600	3,108	3,274	3,355	3,436	3,517

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	That the people of Western Australia are provided with a fair and just criminal prosecution service.	1. Criminal Prosecutions 2. Confiscation of Assets

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Criminal Prosecutions	30,594	28,268	28,306	28,988	30,045	30,875	31,711
2. Confiscation of Assets	3,143	3,900	3,900	4,650	4,150	2,600	2,600
Total Cost of Services.....	33,737	32,168	32,206	33,638	34,195	33,475	34,311

Significant Issues Impacting the Agency

- The Office is increasing its involvement in prosecutions being conducted before the Perth Magistrates Court, commencing with the establishment of a small team of prosecutors co-located with the Western Australia Police Prosecuting Division. The increased complexity of matters before the Magistrates Court necessitates greater involvement by legal practitioners to ensure appropriate outcomes for the justice system.
- A recently signed disclosure Memorandum of Understanding between the Director of Public Prosecutions and the Commissioner of Police stipulates new procedures to promote the joint obligations of the Western Australia Police and the Office in relation to disclosure. The Office will work closely with the Courts, defence counsel and investigative agencies during 2010-11 to improve disclosure and reduce delays or adverse outcomes in the judicial process associated with late or inadequate disclosure.
- The Office is participating in the District Court's 'Circuits Improvement Project', aimed at reducing delays to trial for matters listed outside the Perth metropolitan area. Although the Office supports early resolution of prosecutions in regional areas and is keen to be involved in any initiatives in this regard, changes to listing practices by the Courts for circuit matters may significantly impact on prosecutorial resources at the Office.
- The Office has assessed and made all applications under the *Dangerous Sexual Offenders Act 2006* since its commencement in 2007. The workload under the Act has steadily increased, as more respondents are brought under the Act, with those on detention orders requiring full annual reviews, and those on supervision orders being dealt with for contraventions. There has also been an increase in the number of potential respondents as the rate of release to parole by the Prisoners Review Board has declined.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: That the people of Western Australia are provided with a fair and just criminal prosecution service:					
Early advice to Court on charges.....	19%	85%	22%	85%	1
Establishing a case to answer	99%	98%	99%	98%	
Convictions after trial.....	62%	50%	60%	50%	
Satisfaction with the service provided to victims	79%	80%	80%	80%	
Timely lodgement of Applications for Confiscation in relation to Declared Drug Trafficker matters.....	20%	100%	36%	100%	2
Timely resolution of Drug Trafficker confiscations.....	52%	75%	60%	75%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. A change in measurement parameters has significantly affected the Office's attainment of this target. New processes are being implemented to improve performance against this indicator and the target will be reviewed once these processes are in place.
2. Procedures are being implemented to achieve the target for this new indicator and significant improvement is expected over the next 12 months.

Services and Key Efficiency Indicators**1: Criminal Prosecutions**

The Office conducts prosecutions against people accused of serious breaches of the State's criminal laws. These prosecutions are principally conducted on indictments in the Supreme and District Courts sitting at Perth and also in major country locations. Prosecutions are conducted on behalf of the State, independently of external influences and in accordance with the law and a published statement of the Office's Prosecution Policy and Guidelines 2005.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 30,594	\$'000 28,268	\$'000 28,306	\$'000 28,988	
Less Income.....	81	150	100	50	
Net Cost of Service	30,513	28,118	28,206	28,938	
Employees (Full Time Equivalents)	210	218	218	218	
Efficiency Indicators					
Cost per Prosecution	\$12,980	\$12,500	\$13,400	\$14,400	

2: Confiscation of Assets

The Office acts effectively to institute and conduct proceedings in a just and fair manner to confiscate property acquired as a result of criminal activity, property used for criminal activity and property of declared drug traffickers. The cost of the Confiscations Unit is fully recouped from the Confiscation Account (Proceeds of Crime), administered by the Department of the Attorney General.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 3,143	\$'000 3,900	\$'000 3,900	\$'000 4,650	1
Less Income.....	3,100	3,900	3,900	4,650	
Net Cost of Service	43	-	-	-	
Employees (Full Time Equivalents)	18	18	18	18	
Efficiency Indicators					
Ratio of Cost to Return.....	40%	25%	34%	25%	

Explanation of Significant Movements

(Notes)

- The Total Cost of Service has increased for the 2010-11 Budget Target compared to the 2009-10 Estimated Actual due to increased funding from the Confiscation Account, reflecting a two-year agreement with the Attorney General that provides additional resources to fight organised crime, through the use of strategic briefing out of confiscations and general prosecution matters.

ASSET INVESTMENT PROGRAM

To support the delivery of the Office's services, a total of \$50,000 is budgeted to be spent in 2010-11 for the asset replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Asset Replacement Program	230	30	30	50	50	50	50
COMPLETED WORKS							
Information Technology (IT) and Records Systems Upgrade - Case Management System Replacement, IT and Records Upgrade and Compliance	1,017	1,017	295	-	-	-	-
Security Works - International House	150	150	150	-	-	-	-
Total Cost of Asset Investment Program.....	1,397	1,197	475	50	50	50	50
FUNDED BY							
Drawdowns from the Holding Account.....			30	50	50	50	50
Internal Funds and Balances.....			445	-	-	-	-
Total Funding			475	50	50	50	50

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	24,732	23,406	23,749	24,551	25,250	25,766	26,459
Supplies and services	3,025	2,921	2,881	3,302	3,302	2,172	2,199
Accommodation	2,513	2,324	2,324	2,325	2,325	2,295	2,351
Depreciation and amortisation	566	572	579	597	597	597	597
Other expenses	2,901	2,945	2,673	2,863	2,721	2,645	2,705
TOTAL COST OF SERVICES	33,737	32,168	32,206	33,638	34,195	33,475	34,311
Income							
Grants and subsidies	3,100	3,900	3,900	4,650	4,150	2,600	2,600
Other revenue	81	150	100	50	50	50	50
Total Income	3,181	4,050	4,000	4,700	4,200	2,650	2,650
NET COST OF SERVICES	30,556	28,118	28,206	28,938	29,995	30,825	31,661
INCOME FROM STATE GOVERNMENT							
Service appropriations	26,824	27,041	27,872	28,396	29,368	30,198	31,034
Resources received free of charge	1,259	975	785	525	525	525	525
TOTAL INCOME FROM STATE GOVERNMENT	28,083	28,016	28,657	28,921	29,893	30,723	31,559
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(2,473)	(102)	451	(17)	(102)	(102)	(102)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 228, 236 and 236 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,102	3,269	2,737	2,847	2,872	2,887	2,902
Holding account receivables.....	-	-	50	50	50	50	50
Receivables	254	148	261	254	254	254	254
Other.....	26	13	26	26	26	26	26
Total current assets.....	3,382	3,430	3,074	3,177	3,202	3,217	3,232
NON-CURRENT ASSETS							
Holding account receivables.....	1,823	2,212	2,132	2,503	2,867	3,231	3,595
Property, plant and equipment.....	350	323	281	222	247	172	147
Restricted cash.....	305	331	371	427	483	549	615
Other.....	4,885	4,004	4,850	4,362	3,790	3,318	2,796
Total non-current assets	7,363	6,870	7,634	7,514	7,387	7,270	7,153
TOTAL ASSETS.....	10,745	10,300	10,708	10,691	10,589	10,487	10,385
CURRENT LIABILITIES							
Employee provisions	4,038	2,343	3,660	3,660	3,660	3,660	3,660
Payables.....	673	822	673	673	673	673	673
Other.....	381	170	381	381	381	381	381
Total current liabilities	5,092	3,335	4,714	4,714	4,714	4,714	4,714
NON-CURRENT LIABILITIES							
Employee provisions	1,674	1,696	1,564	1,564	1,564	1,564	1,564
Other.....	2	19	2	2	2	2	2
Total non-current liabilities	1,676	1,715	1,566	1,566	1,566	1,566	1,566
TOTAL LIABILITIES	6,768	5,050	6,280	6,280	6,280	6,280	6,280
EQUITY							
Contributed equity.....	6,973	6,973	6,973	6,973	6,973	6,973	6,973
Accumulated surplus/(deficit)	(2,290)	(1,723)	(1,839)	(1,856)	(1,958)	(2,060)	(2,162)
Reserves	(706)	-	(706)	(706)	(706)	(706)	(706)
Total equity.....	3,977	5,250	4,428	4,411	4,309	4,207	4,105
TOTAL LIABILITIES AND EQUITY	10,745	10,300	10,708	10,691	10,589	10,487	10,385

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	26,457	26,652	27,483	27,975	28,954	29,784	30,620
Holding account drawdowns	217	-	30	50	50	50	50
Net cash provided by State Government	26,674	26,652	27,513	28,025	29,004	29,834	30,670
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(22,950)	(23,406)	(24,237)	(24,551)	(25,143)	(25,659)	(26,352)
Supplies and services	(2,032)	(2,033)	(2,183)	(2,864)	(2,971)	(1,841)	(1,868)
Accommodation	(2,513)	(2,269)	(2,269)	(2,270)	(2,270)	(2,265)	(2,321)
Other payments	(3,804)	(3,542)	(3,277)	(3,453)	(3,318)	(3,217)	(3,277)
Receipts							
Grants and subsidies	3,100	3,900	3,900	4,650	4,150	2,600	2,600
GST receipts	786	629	629	629	629	629	629
Other receipts	-	150	100	50	50	50	50
Net cash from operating activities	(27,413)	(26,571)	(27,337)	(27,809)	(28,873)	(29,703)	(30,539)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(903)	-	(475)	(50)	(50)	(50)	(50)
Net cash from investing activities	(903)	-	(475)	(50)	(50)	(50)	(50)
NET INCREASE/(DECREASE) IN CASH HELD	(1,642)	81	(299)	166	81	81	81
Cash assets at the beginning of the reporting period	5,049	3,519	3,407	3,108	3,274	3,355	3,436
Cash assets at the end of the reporting period	3,407	3,600	3,108	3,274	3,355	3,436	3,517

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
INCOME							
Other							
Proceeds of Crime (Misuse of Drugs Act 1981).....	285	100	100	100	100	100	100
TOTAL INCOME	285	100	100	100	100	100	100
EXPENSES							
Other							
Receipts Paid to the Consolidated Account.....	285	100	100	100	100	100	100
TOTAL EXPENSES	285	100	100	100	100	100	100

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Contribution from the Confiscation Account	3,100	3,900	3,900	4,650	4,150	2,600	2,600
Executive Vehicle Scheme Receipts	-	38	40	40	40	40	40
GST Input Credits	778	627	627	627	627	627	627
GST Receipts on Sales	8	2	2	2	2	2	2
Miscellaneous Legal Receipts	-	112	60	10	10	10	10
TOTAL	3,886	4,679	4,629	5,329	4,829	3,279	3,279

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

COMMISSIONER FOR CHILDREN AND YOUNG PEOPLE

PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 53

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 89 Net amount appropriated to deliver services	2,442	2,549	2,549	2,610	2,719	2,793	2,870
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	179	186	187	199	208	215	220
Total appropriations provided to deliver services	2,621	2,735	2,736	2,809	2,927	3,008	3,090
CAPITAL							
Capital Appropriation	420	-	-	-	-	-	-
TOTAL APPROPRIATIONS	3,041	2,735	2,736	2,809	2,927	3,008	3,090
EXPENSES							
Total Cost of Services	2,603	2,735	2,889	2,933	3,038	3,112	3,232
Net Cost of Services ^(a)	2,586	2,735	2,869	2,918	3,028	3,102	3,222
CASH ASSETS ^(b)	778	793	773	683	599	537	417

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The views and issues of children and young people are heard and acted upon.	1. Consultation, research and promotion of the wellbeing of children and young people

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Consultation, Research and Promotion of the Wellbeing of Children and Young People	2,603	2,735	2,889	2,933	3,038	3,112	3,232
Total Cost of Services.....	2,603	2,735	2,889	2,933	3,038	3,112	3,232

Significant Issues Impacting the Agency

- Population growth, and particularly the increasing number of births, has placed increasing demand on services and programs that enhance the wellbeing of children and young people and their families.
- The need for more effective collaboration and coordination in the delivery of services and programs to children and young people. This need is particularly apparent in the services focussed on the early years.
- Disparity in the level of and access to services provided to children and young people and their families living in regional and remote Western Australia.
- A framework designed for improved outcomes reporting for children and young people to measure the impact of Government's financial investments and to target these investments to achieve maximum benefit for children and young people and the community.
- The Council of Australian Governments (COAG) initiatives underline the importance of prioritising programs and services to 'close the gap' and the need to improve appropriate services and support for Aboriginal and Torres Strait Islander children and their families throughout the State and at a National level.
- There is growing evidence about the gaps in services to meet the mental health needs of children and young people and their families.
- As the inaugural Commissioner for Children and Young People in Western Australia, the first years of operation have included work to explore and understand the prescribed functions of the *Commissioner for Children and Young People Act 2006*. There are significant resourcing issues which impact on the ongoing capacity of the Commissioner to fulfil her statutory responsibilities including extensive regional travel and the production of high quality research.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The views and issues of children and young people are heard and acted upon:					
The extent to which children and young people in various regions of the State are consulted ^(b)	n/a	5	18	15	1
The extent to which issues impacting upon children and young people are identified through consultation and research ^(c)	n/a	10	55	50	1, 2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Consultation is the process of actively seeking the views of children and young people and reporting back to them.

(c) Research and consultation will be in key policy areas identified in the Commissioner's strategic plan and reported each year in the Annual Report.

Explanation of Significant Movements

(Notes)

1. The financial year beginning 1 July 2009 is the first year that the Commissioner has reported data on the effectiveness indicators. The initial targets were developed in the 'start up' phase of the Commissioner for Children and Young People and have been reviewed in light of the operation of the Commissioner for a full year. Within the resources of the office it is achievable to undertake 15 consultations and 50 representations in a year. Over time the extent of consultations across Western Australia will aggregate.
2. The criteria that are used to identify issues affecting children and young people have been refined to take into account the broad range of the Commissioner's activities. Initially the effectiveness indicator measured submissions only. The criteria now includes submissions; reports; responses to Government inquiries and initiatives, Parliamentary committees and reviews; appearance before Parliamentary inquiries and committees; submissions on draft or proposed legislation; published issue papers and published reports.

Services and Key Efficiency Indicators

1: Consultation, Research and Promotion of the Wellbeing of Children and Young People

Consultation, research and the promotion of the wellbeing of children and young people is a responsibility of the Commissioner for Children and Young People and the scope and goals for this are prescribed in the *Commissioner for Children and Young People Act 2006*.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 2,603	\$'000 2,735	\$'000 2,889	\$'000 2,933	
Less Income.....	17	-	20	15	
Net Cost of Service	2,586	2,735	2,869	2,918	
Employees (Full Time Equivalents)	17	18	18	18	
Efficiency Indicators ^(a)					
Average Cost per Consultation Exercise with Children and Young People		\$200,345	\$53,130	\$64,844	1
Average Cost of Conducting Research and Consultation		\$161,276	\$34,776	\$38,907	2

(a) Further detail in support of the key efficiency indicators is provided in the Annual Report.

Explanation of Significant Movements

(Notes)

1. The significant decrease in the average cost of conducting research and consultations in relation to children and young people is due to the refining of the criteria to reflect the full range of consultations with children and young people.
2. The average cost of conducting research and consultation is calculated using the number of representations undertaken. A refining of the criteria used to fully reflect these representations has led to a significant decrease in the calculation of the average cost of conducting research and consultation when compared to the budgeted estimates. The analysis and interpretation of information collected through research and consultation is used to identify issues and trends affecting children and young people. This forms the basis of the representations made by the Commissioner.

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,467	1,780	1,719	1,772	1,900	1,945	1,997
Supplies and services	776	380	665	650	622	644	670
Accommodation	264	213	336	363	370	375	375
Depreciation and amortisation	34	42	100	79	73	73	115
Other expenses	62	320	69	69	73	75	75
TOTAL COST OF SERVICES	2,603	2,735	2,889	2,933	3,038	3,112	3,232
Income							
Other revenue	17	-	20	15	10	10	10
Total Income	17	-	20	15	10	10	10
NET COST OF SERVICES	2,586	2,735	2,869	2,918	3,028	3,102	3,222
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,621	2,735	2,736	2,809	2,927	3,008	3,090
Resources received free of charge	16	-	14	14	12	12	12
TOTAL INCOME FROM STATE GOVERNMENT	2,637	2,735	2,750	2,823	2,939	3,020	3,102
SURPLUS/(DEFICIENCY) FOR THE PERIOD	51	-	(119)	(95)	(89)	(82)	(120)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	51	-	(119)	(95)	(89)	(82)	(120)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 17, 18 and 18 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	761	785	750	654	564	496	370
Receivables	243	20	79	79	79	59	59
Other.....	4	92	4	4	4	4	4
Total current assets.....	1,008	897	833	737	647	559	433
NON-CURRENT ASSETS							
Holding account receivables.....	21	63	121	200	273	346	461
Property, plant and equipment.....	465	52	370	295	222	149	34
Intangibles	9	14	4	-	-	-	-
Restricted cash.....	17	8	23	29	35	41	47
Other.....	-	357	-	-	-	-	-
Total non-current assets	512	494	518	524	530	536	542
TOTAL ASSETS.....	1,520	1,391	1,351	1,261	1,177	1,095	975
CURRENT LIABILITIES							
Employee provisions	216	89	216	216	216	216	216
Payables.....	48	19	48	48	48	48	48
Other.....	94	241	44	49	54	54	54
Total current liabilities	358	349	308	313	318	318	318
NON-CURRENT LIABILITIES							
Employee provisions	85	20	85	85	85	85	85
Total non-current liabilities	85	20	85	85	85	85	85
TOTAL LIABILITIES	443	369	393	398	403	403	403
EQUITY							
Contributed equity.....	420	420	420	420	420	420	420
Accumulated surplus/(deficit)	657	602	538	443	354	272	152
Total equity.....	1,077	1,022	958	863	774	692	572
TOTAL LIABILITIES AND EQUITY	1,520	1,391	1,351	1,261	1,177	1,095	975

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,594	2,693	2,636	2,730	2,854	2,935	2,975
Capital appropriation	420	-	-	-	-	-	-
Net cash provided by State Government	3,014	2,693	2,636	2,730	2,854	2,935	2,975
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,492)	(1,765)	(1,719)	(1,767)	(1,895)	(1,925)	(1,997)
Supplies and services	(643)	(380)	(582)	(608)	(582)	(604)	(630)
Accommodation	(312)	(213)	(336)	(363)	(370)	(375)	(375)
Other payments	(309)	(320)	(194)	(197)	(201)	(203)	(203)
Receipts							
GST receipts	91	-	170	100	100	100	100
Other receipts	98	-	20	15	10	10	10
Net cash from operating activities	(2,567)	(2,678)	(2,641)	(2,820)	(2,938)	(2,997)	(3,095)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(457)	-	-	-	-	-	-
Net cash from investing activities	(457)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(10)	15	(5)	(90)	(84)	(62)	(120)
Cash assets at the beginning of the reporting period	788	778	778	773	683	599	537
Cash assets at the end of the reporting period	778	793	773	683	599	537	417

(a) Full audited financial statements are published in the agency's Annual Report.

OFFICE OF THE INFORMATION COMMISSIONER

PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 54

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 90 Net amount appropriated to deliver services	1,291	1,318	1,518	1,362	1,419	1,460	1,497
Amount Authorised by Other Statutes - Freedom of Information Act 1992	178	184	186	217	219	231	235
Total appropriations provided to deliver services	1,469	1,502	1,704	1,579	1,638	1,691	1,732
CAPITAL							
Capital Appropriation	5	5	5	-	-	-	-
TOTAL APPROPRIATIONS	1,474	1,507	1,709	1,579	1,638	1,691	1,732
EXPENSES							
Total Cost of Services	1,544	1,571	1,699	1,575	1,634	1,684	1,719
Net Cost of Services ^(a)	1,540	1,567	1,695	1,571	1,630	1,680	1,715
CASH ASSETS ^(b)	95	48	87	79	71	63	55

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Freedom of Information Audit	200	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Access to documents and observance of processes in accordance with the Freedom of Information Act 1992.	1. Resolution of Complaints 2. Advice and Awareness

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Resolution of Complaints.....	1,081	1,100	1,189	1,103	1,144	1,179	1,203
2. Advice and Awareness.....	463	471	510	472	490	505	516
Total Cost of Services.....	1,544	1,571	1,699	1,575	1,634	1,684	1,719

Significant Issues Impacting the Agency

- A significant increase in applications for external review has placed considerable strain on the Office in the medium to long-term. The resultant backlog of unresolved matters has reached 90 complaints on hand as at 31 March 2010. Under section 76(3) of the *Freedom of Information Act 1992*, the Commissioner is required to make a decision on a complaint within 30 days unless this is impracticable. However, as a result of a significantly increased workload, the average age of matters before the Commissioner has increased by almost 200 per cent from 71 days as at 30 June 2009 to 212 days as at 31 March 2010.
- The first nine months of 2009-10 saw the number of applications received for external review return to levels closer to the historical average. However, on current estimates it will take a number of years before the backlog is cleared and the Commissioner is able to resolve external reviews in a timely manner. The current situation is likely to lead to a decrease both in the percentage of external reviews resolved by conciliation and in the satisfaction levels of parties.
- Another significant issue is that the Commissioner has been asked to conduct an independent review of the administration of the freedom of information process in State and local government agencies. Responsibility for this review was transferred from the Department of the Premier and Cabinet, together with one-off funding of \$200,000. The review is being conducted separately to the regular operations of the Office and is expected to be completed by August 2010. The findings and recommendations of the review are likely to be significant drivers for the future work of the office, especially in the area of Advice and Awareness.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: Access to documents and observance of processes in accordance with the Freedom of Information Act 1992:					
Participants satisfied with complaint resolution and external review processes adopted by the Information Commissioner	91%	90%	82%	85%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1: Resolution of Complaints**

Provides an independent review and complaint resolution process, which resolves cases in a timely manner and balances the competing needs and expectations of applicants, agencies and Parliament within legislative requirements prescribed by the *Freedom of Information Act 1992*.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 1,081	\$'000 1,100	\$'000 1,189	\$'000 1,103	
Less Income.....	3	3	3	3	
Net Cost of Service	1,078	1,097	1,186	1,100	
Employees (Full Time Equivalents)	8	8	8	8	
Efficiency Indicators					
Applications for External Review Resolved by Conciliation	59%	65%	53%	55%	
Average Cost per Complaint and External Review Finalised.....	\$7,231	\$6,875	\$9,504	\$8,752	1

Explanation of Significant Movements

(Notes)

1. The increase in cost is attributed to the extra appropriation received for the Freedom of Information Audit and the lower than estimated number of external reviews finalised for the year.

2: Advice and Awareness

Provide objective advice and information to members of the public and agencies to assist in the proper lodgement and processing of applications under the *Freedom of Information Act 1992*. Propose initiatives to enhance efficiency in agency administration when dealing with applications received and conduct briefings and training sessions for agency staff.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 463	\$'000 471	\$'000 510	\$'000 472	
Less Income.....	1	1	1	1	
Net Cost of Service	462	470	509	471	
Employees (Full Time Equivalents)	2	2	2	2	
Efficiency Indicators ^(a)					
Average Cost of Service per Application Lodged	\$133	\$233	\$200	\$184	

(a) Applications lodged, encompasses the total number of direct advisory services that were provided (telephone calls where advice is given, email advice, counter enquiries, recipients of training and briefings and other matters).

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement 2009-10 Program.....	40	40	40	-	-	-	-
Total Cost of Asset Investment Program.....	40	40	40	-	-	-	-
FUNDED BY							
Capital Appropriation.....			5	-	-	-	-
Drawdowns from the Holding Account.....			30	-	-	-	-
Internal Funds and Balances.....			5	-	-	-	-
Total Funding			40	-	-	-	-

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,044	1,137	1,334	1,209	1,254	1,296	1,328
Supplies and services	255	169	109	109	111	115	119
Accommodation	171	190	187	187	198	203	205
Depreciation and amortisation	8	30	8	9	9	6	-
Other expenses	66	45	61	61	62	64	67
TOTAL COST OF SERVICES	1,544	1,571	1,699	1,575	1,634	1,684	1,719
Income							
Other revenue	4	4	4	4	4	4	4
Total Income	4	4	4	4	4	4	4
NET COST OF SERVICES	1,540	1,567	1,695	1,571	1,630	1,680	1,715
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,469	1,502	1,704	1,579	1,638	1,691	1,732
Resources received free of charge	88	65	5	5	5	5	5
TOTAL INCOME FROM STATE GOVERNMENT	1,557	1,567	1,709	1,584	1,643	1,696	1,737
SURPLUS/(DEFICIENCY) FOR THE PERIOD	17	-	14	13	13	16	22
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	17	-	14	13	13	16	22

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 10, 10 and 10 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	81	39	69	57	45	33	20
Holding account receivables.....	30	-	-	-	-	-	-
Receivables	47	3	47	47	47	47	47
Other.....	6	4	6	6	6	6	6
Total current assets.....	164	46	122	110	98	86	73
NON-CURRENT ASSETS							
Holding account receivables.....	-	30	30	60	90	120	150
Property, plant and equipment.....	27	74	24	15	6	-	-
Restricted cash.....	14	9	18	22	26	30	35
Total non-current assets	41	113	72	97	122	150	185
TOTAL ASSETS.....	205	159	194	207	220	236	258
CURRENT LIABILITIES							
Employee provisions	135	112	135	135	135	135	135
Payables.....	58	76	58	58	58	58	58
Other.....	43	8	43	43	43	43	43
Total current liabilities	236	196	236	236	236	236	236
NON-CURRENT LIABILITIES							
Employee provisions	53	62	53	53	53	53	53
Total non-current liabilities	53	62	53	53	53	53	53
TOTAL LIABILITIES	289	258	289	289	289	289	289
EQUITY							
Contributed equity.....	32	37	37	37	37	37	37
Accumulated surplus/(deficit)	(110)	(136)	(96)	(83)	(70)	(54)	(32)
Reserves	(6)	-	(36)	(36)	(36)	(36)	(36)
Total equity.....	(84)	(99)	(95)	(82)	(69)	(53)	(31)
TOTAL LIABILITIES AND EQUITY	205	159	194	207	220	236	258

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,439	1,472	1,674	1,549	1,608	1,661	1,702
Capital appropriation	5	5	5	-	-	-	-
Holding account drawdowns	30	30	30	-	-	-	-
Net cash provided by State Government	1,474	1,507	1,709	1,549	1,608	1,661	1,702
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(997)	(1,125)	(1,322)	(1,197)	(1,242)	(1,284)	(1,328)
Supplies and services	(206)	(85)	(85)	(90)	(90)	(96)	(97)
Accommodation	(168)	(190)	(187)	(187)	(198)	(203)	(205)
Other payments	(132)	(111)	(127)	(127)	(130)	(130)	(132)
Receipts							
GST receipts	39	40	40	40	40	40	48
Other receipts	4	4	4	4	4	4	4
Net cash from operating activities	(1,460)	(1,467)	(1,677)	(1,557)	(1,616)	(1,669)	(1,710)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(20)	(40)	(40)	-	-	-	-
Net cash from investing activities	(20)	(40)	(40)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(6)	-	(8)	(8)	(8)	(8)	(8)
Cash assets at the beginning of the reporting period	101	48	95	87	79	71	63
Cash assets at the end of the reporting period	95	48	87	79	71	63	55

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Executive Vehicle Scheme Receipts	2	2	2	2	2	2	2
GST Input Credits	39	40	40	40	40	40	48
Other Receipts	2	2	2	2	2	2	2
TOTAL	43	44	44	44	44	44	52

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

LEGAL AID COMMISSION OF WESTERN AUSTRALIA

ASSET INVESTMENT PROGRAM

The Commission's asset investment program for 2010-11 is estimated to total \$2.4 million, comprised of a computer hardware and software replacement program (\$1.6 million) and office refurbishment and fit-outs (\$0.8 million). The asset investment program will be funded from internal cash balances.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Hardware and Software Replacement Program	5,499	1,186	722	1,545	968	900	900
Office Refurbishment and Fit-Outs	1,803	254	178	809	242	249	249
Total Cost of Asset Investment Program.....	7,302	1,440	900	2,354	1,210	1,149	1,149
FUNDED BY							
Internal Funds and Balances.....			900	2,354	1,210	1,149	1,149
Total Funding			900	2,354	1,210	1,149	1,149

CORRECTIVE SERVICES

PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 55

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 91 Net amount appropriated to deliver services	522,088	518,677	584,899	593,759	613,732	631,992	652,839
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	780	802	807	863	888	915	915
Total appropriations provided to deliver services	522,868	519,479	585,706	594,622	614,620	632,907	653,754
CAPITAL							
Item 154 Capital Appropriation.....	9,240	118,520	61,451	176,784	47,621	5,640	1,045
TOTAL APPROPRIATIONS	532,108	637,999	647,157	771,406	662,241	638,547	654,799
EXPENSES							
Total Cost of Services	578,898	557,915	628,345	650,517	697,894	730,457	752,805
Net Cost of Services ^(a)	544,347	526,465	594,640	615,206	661,099	692,120	714,414
CASH ASSETS ^(b)	34,837	24,197	24,033	22,254	17,165	18,803	20,441

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Acacia Contract Cost Escalation	1,005	1,542	2,095	2,668	3,257
Cannabis Law Reform.....	-	575	646	678	712
Court Security and Custodial Services Contract Costs - Including Additional Monitors	8,281	8,437	8,144	8,230	8,327
Daily Average Prisoner Population Increased to 4,600	37,700	38,800	40,000	41,200	41,200
Daily Average Prisoner Population Increased to 4,820	12,000	-	-	-	-
Procurement Savings	(2,694)	(2,694)	(2,694)	(2,694)	(2,694)
Recruitment and Training.....	3,250	6,000	2,000	-	-
Riskcover Insurance Costs	6,247	7,672	-	-	-
Royalties for Regions - Expanded Youth Justice Services in the Kimberley and the Pilbara	-	2,979	11,595	14,410	14,875

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A safe, secure and decent corrective services which contributes to community safety and reduces offenders' involvement in the justice system.	1. Adult Offender Services 2. Juvenile Offender Services

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Adult Offender Services	498,500	485,163	548,196	563,545	601,149	628,410	648,277
2. Juvenile Offender Services.....	80,398	72,752	80,149	86,972	96,745	102,047	104,528
Total Cost of Services.....	578,898	557,915	628,345	650,517	697,894	730,457	752,805

Significant Issues Impacting the Agency

- To make a positive difference to the lives of offenders, individual offender management plans require an appropriate mix of interventions based on the assessment of the individual's needs, including their level of risk to the community, other individuals and themselves. These intervention strategies - employment; structured day; education and training; health; supervision and reporting; life-skills; cognitive skills; offence specific programs; counselling; and re-settlement services - are a critical component of the Department's future directions for an integrated offender management regime with the aim being to reduce re-offending rates for offenders and improve public confidence in correctional services.
- To assist in addressing the specific needs of Indigenous offenders and their over-representation in the corrections system, the Department is collaborating across government agencies and with Indigenous people to provide culturally appropriate services and programs. In particular, development of services at the new West Kimberley Regional Prison and Warburton Work Camp are being undertaken with strong local community involvement.
- The Department has made considerable progress in program and intervention delivery over the past two years with the number of offenders participating in programs increasing dramatically. A new model of program service delivery has been rolled out in 2010 to continue the Department's focus on improving the quality and quantity of programs, by departmental staff and in partnership with external service providers, to assist in meeting current demand for programs across prisons and in the community.

- A strong focus is placed on offender employment and training. This provides offenders with valuable experience and a positive work ethos, which enhances their future employment prospects and assists in reducing re-offending. Work camps and community work parties produce similar outcomes for offenders and make a significant contribution to local communities, while fulfilling the Department's corporate social responsibility objectives. Offender employment also contributes to the Department's self sustainability through its prison industries.
- In response to the Mahoney Inquiry and the relevant report of the Office of the Inspector of Custodial Services, the Assessment and Classification of Adult Offenders project was undertaken with the aim of reducing re-offending by improving and integrating the Department's offender management processes. Modifications to the security classification assessment tools were implemented in June 2009, resulting in improvements to custodial placement decisions by more closely matching prisoners to the security risks they present. In addition, the development of a community reintegration needs assessment, a two-tiered programmatic assessment process and a review of the deployment, training and accreditation of prison assessment officers is underway to improve accuracy, consistency and quality of decisions made regarding prisoner assessment and management.
- Youth Justice Services (similar to services provided at Geraldton and Kalgoorlie) are being expanded into the Kimberley and the Pilbara, which are being funded through the Royalties for Region program. Preventing young people from entering the formal youth justice system or diverting them away from the system as early as possible and for as long as possible are the most effective ways of improving young people's life opportunities, preventing criminal behaviour and delivering efficiencies in the criminal justice system. The Geraldton and Kalgoorlie services have seen substantial increases in the number of preventative cases and Juvenile Justice Team referrals, which has contributed to a reduced number of remand admissions from those areas.
- As at 1 April 2010, the number of distinct persons on community corrections orders was 5,235 (32.7 per cent Indigenous) compared to 4,886 in custody (39.7 per cent Indigenous). Comparative statistics show that the respective recidivism rates for community corrections offenders returning to corrective services is 41 per cent (54 per cent Indigenous), while the rate for prisoners returning to corrective services is 51 per cent (64 per cent Indigenous). The offences that attract community corrections orders are usually less serious than those attracting a term of imprisonment; this is one explanation for the variation in recidivism rates. It is also the case that community corrections orders have a much lower unit cost compared to imprisonment and, consequently, there has been a renewed focus on ensuring that community corrections orders are complied with.
- A tougher regime has been implemented across the State to increase offender community work compliance rates, including the establishment of a Community Work Management Unit to ensure better coordination and management of resources across the metropolitan area. The Unit focuses on re-engaging community groups and agencies to establish projects that impart appropriate skills to offenders. To further enhance community-based sanctions as a viable and credible sentencing option for adult offenders, the Riverbank site has been revitalised as a community work facility to provide offenders with skills that enhance their future employment prospects.
- Prisoner transport continues to attract a high public profile. The Department has implemented all of the relevant Coroner's recommendations from the Inquest into the tragic death of Mr Ward, including strengthened monitoring practices under the contract and staying on schedule to replace the entire secure vehicle fleet by December 2010. The contract for the provision of court security and custodial services expires in July 2011 and the new arrangements for service delivery upon expiry of the contract are presently under consideration and will be finalised prior to that time.
- The State's Custodial Infrastructure Program will result in 2,590 prisoner beds being added to the Western Australian prison system between May 2009 and mid 2014. A total of 863 beds to meet urgent and immediate expansion requirements will have been installed by 30 June 2010, which is 263 more within the same budget than was originally targeted and a further 730 are scheduled for completion during 2010-11. Completion of the 80-bed Young Adults Facility for 18-24 year-olds, the new 150-bed West Kimberley Regional Prison and a 30-bed women's unit at Greenough Regional Prison are all on schedule for completion by December 2011.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: A safe, secure and decent corrective services which contributes to community safety and reduces offenders' involvement in the justice system:					
Escape/abscond rate	0.66%	0%	0.09%	0%	
Escape rate - juveniles	0%	0%	0%	0%	
Rate of serious assault per 100 prisoners	0.90	<0.51	0.61	<0.50	
Average out of cell hours	11.8	11.7	11.9	11.7	
Successful completion of community correction orders - adults ^(b)	62.10%	66%	63%	65%	
Successful completion of community-based orders - juveniles ^(b)	66.16%	67%	67.7%	68%	
Rate of return - adults	39.52%	37%	40.6%	37%	
Rate of return to detention - juveniles	51.32%	50%	58.7%	49%	
Imprisonment rate per 100,000 adult population	240.6	230	260.8	295	1
Community correction rate per 100,000 adult population	336.4	350	334.4	340	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) An order is considered successfully completed if it has run its full course without breach action finalised or pending. It is calculated by dividing the number of orders that have run their course without breach action finalised or pending by the total number of orders that have been validly terminated, completed or expired.

Explanation of Significant Movements

(Notes)

1. The imprisonment rate is expected to increase as a result of a significant decrease in the number of prisoners granted parole, due to the impact of the restructured Prisoner Review Board.
2. The Community Corrections Rate target of 340 reflects a more realistic target based on current trends.

Services and Key Efficiency Indicators

1: Adult Offender Services

An Adult Offender System that:

- contributes to community confidence;
- provides timely offender services;
- ensures court sanctions are completed; and
- contributes to reducing the rate of re-offending and imprisonment.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	498,500	485,163	548,196	563,545	
Less Income.....	32,615	30,638	32,958	34,530	
Net Cost of Service	465,885	454,525	515,238	529,015	
Employees (Full Time Equivalents)	3,009	3,177	3,478	3,402	
Efficiency Indicators					
Cost per Day of Keeping an Offender in Custody.....	273	266	250	264	1
Cost per Day of Managing an Offender through Community Supervision	32	34	36	36	

Explanation of Significant Movements

(Notes)

1. 2009-10 Estimated Actual based on a daily average prisoner population of 4,820 versus 4,600 for 2010-11 Budget Target.

2: Juvenile Offender Services

An accessible and equitable juvenile offender system which:

- diverts juveniles and offenders at-risk from offending;
- provides timely intervention and resolution of justice issues;
- ensures the statutory requirements of justice are met; and
- contributes to reducing the rate of re-offending and detention.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service.....	80,398	72,752	80,149	86,972	1
Less Income.....	1,936	812	747	781	
Net Cost of Service	78,462	71,940	79,402	86,191	
Employees (Full Time Equivalents)	614	655	625	638	
Efficiency Indicators					
Cost per Day of Keeping a Juvenile in Detention	609	626	698	641	
Cost per Day of Managing a Juvenile through Community Supervision.....	134	101	119	132	

Explanation of Significant Movements

(Notes)

1. The expansion of youth justice services in the Kimberley and Pilbara has contributed to the growth in costs between 2009-10 and 2010-11.

ASSET INVESTMENT PROGRAM

Expansion of prison capacity continues to be the most significant element of the Department's asset investment program. Between May 2009 and June 2014, through the Custodial Infrastructure Program, a total of 2,590 beds and support infrastructure will be added to the prison system. Up to the end of the 2009-10 financial year, 937 beds have been added through the Department's double bunking and refurbishment program, including expansion of Wooroloo and Pardelup Prison Farms. A further 730 beds and support infrastructure will be completed in 2010-11, namely:

- work camps - three new work camps (90 beds) will be constructed at Wyndham, Warburton and Dowerin in the Wheatbelt. The new beds at Wyndham replace the existing 20-bed facility; and
- secure units - new units catering for 640 prisoners at Casuarina, Hakea and Albany prison.

In the latter half of 2011, new facilities will become operational at:

- the West Kimberley Regional Prison - a new, 150-bed prison with a specific cultural focus on the needs of Kimberley Indigenous people;
- the Young Adults Facility - an 80-bed facility for 18-24 year-olds at the current Rangeview site, associated with the construction of an additional 80 beds at Banksia Hill Detention Centre to enable the transfer of juveniles from Rangeview; and
- Greenough Regional Prison - a 30-bed women's unit to relieve overcrowding at Bandyup Women's Prison.

In the longer term, major new facilities will be constructed at:

- the Eastern Goldfields Regional Prison - a new 350-bed prison will be built adjacent to the existing prison - the existing prison will then be demolished; and
- Acacia Prison - an additional 387 beds will be added to the existing facility.

Other features of the asset investment program are:

- completion of the replacement and upgrade of the radio communications system throughout the greater metropolitan area in partnership with the Western Australia Police;
- office upgrades for Community and Youth Justice (CYJ) Services and the establishment of a new metropolitan office in East Perth for CYJ and Offender Services staff;
- further exploration of potential new prison sites for long-term planning; and
- the ongoing maintenance and infrastructure upgrade program across all of the Department's owned and leased facilities.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Adult Custodial							
Custodial Infrastructure Program - Administered Equity	358,000	150	150	69,050	90,300	100,946	97,554
Fast Tracked Prisoner Accommodation - 670 Beds							
Casuarina, Hakea, Albany and Greenough	55,000	22,000	22,000	33,000	-	-	-
West Kimberley Regional Prison	150,000	18,814	14,864	95,599	35,587	-	-
Male Prisons - New Young Adults Facility	36,300	2,617	2,577	22,800	10,883	-	-
Work Camp - Warburton	17,000	3,910	3,910	13,090	-	-	-
Work Camp - Wheatbelt	1,500	35	35	1,465	-	-	-
Work Camp - Wyndham	10,378	5,891	5,800	4,487	-	-	-
Community and Juvenile Justice							
Regional Juvenile Justice Strategy	3,077	248	248	2,829	-	-	-
Corporate							
Physical Infrastructure							
Building Infrastructure and Maintenance	28,358	17,193	3,072	2,669	2,749	2,831	2,916
Replacement Office Equipment	5,813	4,065	1,350	400	442	449	457
System Management - ICT Infrastructure Upgrade	15,589	6,301	1,476	2,231	2,289	2,349	2,419
Prison Services							
Additional Prisoner Accommodation - Infrastructure and Systems Upgrade and Replacement Programmes	60,563	40,092	4,320	4,912	5,034	5,185	5,340
Fire and Emergency Services	7,500	3,020	2,500	2,500	1,980	-	-
Removal of Cell Ligature Points	5,000	2,500	2,500	2,500	-	-	-
Site Acquisition - Prisons							
Metro Site Acquisition Prisons	6,706	2,654	1,500	1,500	2,552	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COMPLETED WORKS							
Adult Custodial							
Double Bunking	12,000	12,000	12,000	-	-	-	-
Male Prisons							
Increased Temporary Modified Capacity 307 Beds							
Various Locations	10,081	10,081	5,332	-	-	-	-
Wooroloo Unit 3 Refurbished as Prisoner							
Accommodation - Additional 74 Beds.....	5,690	5,690	5,265	-	-	-	-
Community and Juvenile Justice							
CJS Office Establishment and Refurbishment 2009-10.....	2,000	2,000	2,000	-	-	-	-
Cockburn Youth Justice Office	600	600	600	-	-	-	-
Juvenile Accommodation Strategy (Formerly Banksia							
Hill Juvenile Detention Centre)	6,196	6,196	2,481	-	-	-	-
Replacement CJS Centre Pilbara	3,270	3,270	217	-	-	-	-
Corporate							
Corrective Services Training Academy Upgrade	750	750	750	-	-	-	-
Prison Services							
Condition Upgrade Existing Broome Regional Prison	1,374	1,374	350	-	-	-	-
Prison Industries - Mobile Plant 2009-10	811	811	811	-	-	-	-
Prison Reform Strategy	-	213	213	-	-	-	-
Radio Replacement.....	6,100	6,100	4,885	-	-	-	-
Safety and Security Upgrade Program.....	304	304	304	-	-	-	-
NEW WORKS							
Community and Juvenile Justice							
CATS Office Accommodation	597	-	-	597	-	-	-
CJS Office Establishment and Refurbishment 2010-11.....	1,800	-	-	1,800	-	-	-
CJS Office Establishment and Refurbishment 2011-12.....	1,300	-	-	-	1,300	-	-
CJS Office Establishment and Refurbishment 2012-13.....	1,222	-	-	-	-	1,222	-
CJS Office Establishment and Refurbishment 2013-14.....	785	-	-	-	-	-	785
Juvenile Justice							
IT Replacement - Juvenile Offender Management	98	-	-	98	-	-	-
Prison Services							
Prison Industries - Mobile Plant 2010-11	800	-	-	800	-	-	-
Prison Industries - Mobile Plant 2011-12	824	-	-	-	824	-	-
Prison Industries - Mobile Plant 2012-13	849	-	-	-	-	849	-
Prison Industries - Mobile Plant 2013-14	874	-	-	-	-	-	874
Total Cost of Asset Investment Program ^(a)	819,109	178,879	101,510	262,327	153,940	113,831	110,345
FUNDED BY							
Capital Appropriation.....			61,451	176,784	47,621	5,640	1,045
Administered Equity Appropriation			16,095	69,050	90,300	100,946	97,554
Drawdowns from the Holding Account.....			11,333	11,430	7,040	7,245	11,746
Resources Received Free of Charge - Building							
Management Works			328	1,739	2,299	-	-
Internal Funds and Balances.....			12,303	3,324	6,680	-	-
Total Funding			101,510	262,327	153,940	113,831	110,345

(a) Includes the direct cash cost of asset acquisition by the agency and project management costs provided by Building Management and Works.

FINANCIAL STATEMENTS**Income Statement***Expenses*

Increases generally relate to salary increase provisions and cost escalation (CPI) based provisions in each year of the forward estimates. The specific increase between the 2009-10 Budget and 2009-10 Estimated Actual relates to the substantial increase in adult prisoner numbers during the period (Budgeted 3,900 versus Estimated Actual 4,820).

Income

Growth in income forecasts is minor and related to increased services associated with an increasing prisoner muster and cost escalation-based fee increases.

Balance Sheet

Variations in the Balance Sheet non-current assets relate to movements in the asset investment programs outlined previously. The specific reduction between 2009-10 Budget and 2009-10 Estimated Actual relates primarily to delays in the Derby project.

Cashflow Statement

Increases in net cash positions generally relate to salary increase provisions and cost escalation (CPI) based provisions in each year of the forward estimates. The specific increase between the 2009-10 Budget and 2009-10 Estimated Actual relates to the substantial increase in prisoner numbers during the period, which has been met through supplementary funding by government.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	338,566	324,829	376,563	389,920	438,807	457,966	472,006
Grants and subsidies ^(c)	7,346	6,141	7,361	7,493	7,626	7,760	7,950
Supplies and services.....	160,683	174,662	178,940	188,614	190,309	200,744	204,738
Accommodation	23,454	20,601	20,601	16,608	18,578	20,591	21,166
Depreciation and amortisation.....	16,137	16,335	16,335	16,335	16,335	16,335	19,146
Other expenses	32,712	15,347	28,545	31,547	26,239	27,061	27,799
TOTAL COST OF SERVICES.....	578,898	557,915	628,345	650,517	697,894	730,457	752,805
Income							
Sale of goods and services.....	3,494	2,870	2,951	3,013	3,156	3,141	3,141
Grants and subsidies	1,018	482	482	495	500	500	500
Other revenue	30,039	28,098	30,272	31,803	33,139	34,696	34,750
Total Income.....	34,551	31,450	33,705	35,311	36,795	38,337	38,391
NET COST OF SERVICES	544,347	526,465	594,640	615,206	661,099	692,120	714,414
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	522,868	519,479	585,706	594,622	614,620	632,907	653,754
Resources received free of charge	14,158	6,986	9,262	13,744	9,383	7,003	6,985
Royalties for regions fund ^(d)	-	-	-	2,979	11,595	14,410	14,875
Other appropriations	-	-	-	5,600	27,800	37,800	38,800
TOTAL INCOME FROM STATE GOVERNMENT	537,026	526,465	594,968	616,945	663,398	692,120	714,414
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(7,321)	-	328	1,739	2,299	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(7,321)	-	328	1,739	2,299	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 3,623, 4,103 and 4,040 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund, \$3 million (2010-11), \$11.6 million (2011-12), \$14.4 million (2012-13), and \$14.9 million (2013-14).

Details of Controlled Grants and Subsidies

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Grants for Government Organisations.....	1,000	-	-	-	-	-	-
Grants to Non-Government Organisations	-	45	27	27	27	27	27
Prisoner Gratuities Payments	6,346	6,096	7,334	7,466	7,599	7,733	7,923
TOTAL.....	7,346	6,141	7,361	7,493	7,626	7,760	7,950

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	31,289	21,914	20,481	18,702	13,613	15,251	16,889
Holding account receivables.....	11,333	12,430	11,430	7,040	7,245	11,746	13,291
Receivables	11,052	8,766	11,052	11,052	11,052	11,052	11,052
Other.....	473	219	473	473	473	473	473
Total current assets.....	54,147	43,329	43,436	37,267	32,383	38,522	41,705
NON-CURRENT ASSETS							
Holding account receivables.....	19,825	26,130	27,130	38,825	50,315	57,304	65,734
Property, plant and equipment.....	757,489	687,737	747,599	731,444	715,289	701,368	684,674
Intangibles	7,795	8,470	8,095	8,395	8,695	8,995	6,813
Restricted cash.....	3,548	2,283	3,552	3,552	3,552	3,552	3,552
Other.....	64,763	297,167	159,528	421,375	574,835	685,952	796,027
Total non-current assets	853,420	1,021,787	945,904	1,203,591	1,352,686	1,457,171	1,556,800
TOTAL ASSETS.....	907,567	1,065,116	989,340	1,240,858	1,385,069	1,495,693	1,598,505
CURRENT LIABILITIES							
Employee provisions	55,121	44,603	55,840	56,559	57,278	57,997	59,542
Payables.....	18,531	22,057	20,030	21,575	23,166	24,804	26,442
Other.....	4,825	6,035	4,825	4,825	4,825	4,825	4,825
Total current liabilities	78,477	72,695	80,695	82,959	85,269	87,626	90,809
NON-CURRENT LIABILITIES							
Employee provisions	21,218	20,832	22,899	24,580	26,261	27,942	28,972
Borrowings	873	-	873	873	873	873	873
Other.....	567	467	567	567	567	567	567
Total non-current liabilities	22,658	21,299	24,339	26,020	27,701	29,382	30,412
TOTAL LIABILITIES	101,135	93,994	105,034	108,979	112,970	117,008	121,221
EQUITY							
Contributed equity.....	611,194	782,714	688,740	934,574	1,072,495	1,179,081	1,277,680
Accumulated surplus/(deficit)	(18,338)	(6,930)	(18,010)	(16,271)	(13,972)	(13,972)	(13,972)
Reserves	213,576	195,338	213,576	213,576	213,576	213,576	213,576
Total equity.....	806,432	971,122	884,306	1,131,879	1,272,099	1,378,685	1,477,284
TOTAL LIABILITIES AND EQUITY	907,567	1,065,116	989,340	1,240,858	1,385,069	1,495,693	1,598,505

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	503,835	500,744	566,971	575,887	595,885	614,172	632,033
Capital appropriation	9,240	118,520	61,451	176,784	47,621	5,640	1,045
Holding account drawdowns	16,144	11,333	11,333	11,430	7,040	7,245	11,746
Royalties for regions fund ^(b)	-	-	-	2,979	11,595	14,410	14,875
Administered appropriations	-	-	-	5,600	27,800	37,800	38,800
Net cash provided by State Government	529,219	630,597	639,755	772,680	689,941	679,267	698,499
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(319,076)	(321,907)	(373,641)	(386,988)	(435,875)	(455,034)	(468,899)
Grants and subsidies	(7,346)	(6,141)	(7,361)	(7,493)	(7,626)	(7,760)	(7,950)
Supplies and services	(146,962)	(167,930)	(170,242)	(176,853)	(183,463)	(193,922)	(197,926)
Accommodation	(23,454)	(20,601)	(20,601)	(16,608)	(17,791)	(19,854)	(20,429)
Other payments	(64,072)	(42,070)	(55,286)	(59,083)	(55,386)	(57,057)	(57,803)
Receipts							
Grants and subsidies	1,018	482	482	495	500	500	500
Sale of goods and services	3,494	2,870	2,951	3,013	3,156	3,141	3,141
GST receipts	25,880	27,954	27,954	28,793	29,657	30,546	30,546
Other receipts	27,803	28,098	30,272	31,803	33,139	34,696	34,750
Net cash from operating activities	(502,715)	(499,245)	(565,472)	(582,921)	(633,689)	(664,744)	(684,070)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(45,331)	(194,194)	(101,182)	(260,588)	(151,641)	(113,831)	(110,345)
Proceeds from sale of non-current assets	64	-	-	-	-	-	-
Equity contribution receipts	-	53,000	16,095	69,050	90,300	100,946	97,554
Net cash from investing activities	(45,267)	(141,194)	(85,087)	(191,538)	(61,341)	(12,885)	(12,791)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds	(24)	-	-	-	-	-	-
Net cash from financing activities	(24)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(18,787)	(9,842)	(10,804)	(1,779)	(5,089)	1,638	1,638
Cash assets at the beginning of the reporting period	53,624	34,039	34,837	24,033	22,254	17,165	18,803
Cash assets at the end of the reporting period	34,837	24,197	24,033	22,254	17,165	18,803	20,441

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund, \$3 million (2010-11), \$11.6 million (2011-12), \$14.4 million (2012-13), and \$14.9 million (2013-14).

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credits	23,676	24,579	24,579	25,316	26,076	26,858	26,858
GST Receipts on Sales	2,204	3,375	3,375	3,477	3,581	3,688	3,688
Other Grants Received	1,018	366	482	379	384	384	384
Proceeds from Prison Canteen Sales	6,050	6,893	6,288	8,219	8,999	8,999	8,999
Proceeds from Recoup of CS and CS Contracts Costs from Department of the Attorney General	11,730	13,204	15,204	15,497	15,940	16,366	16,420
Proceeds from Recoup of Other Costs	363	1,096	1,258	517	169	1,300	1,300
Proceeds from Recoup of Prisoner Telephone Calls	2,390	2,694	2,563	3,211	3,518	3,518	3,518
Proceeds from Recoup of Salary Costs	1,849	240	375	240	240	240	240
Proceeds from Recoup of Workers Compensation Payment	5,480	4,019	4,632	4,169	4,325	4,325	4,325
Proceeds from Sale of Industry Goods	3,435	2,822	2,903	2,963	3,104	3,089	3,089
Schools Assistance Grant received from the Commonwealth	-	116	-	116	116	116	116
TOTAL	58,195	59,404	61,659	64,104	66,452	68,883	68,937

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES

PART 12 - ATTORNEY GENERAL; MINISTER FOR CORRECTIVE SERVICES

DIVISION 56

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 92 Net amount appropriated to deliver services	2,415	2,095	2,095	2,764	2,876	2,969	3,046
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	402	223	191	196	202	223	230
Total appropriations provided to deliver services	2,817	2,318	2,286	2,960	3,078	3,192	3,276
CAPITAL							
Item 155 Capital Appropriation.....	20	22	22	91	52	-	-
TOTAL APPROPRIATIONS	2,837	2,340	2,308	3,051	3,130	3,192	3,276
EXPENSES							
Total Cost of Services	2,628	2,317	2,285	2,959	3,077	3,191	3,275
Net Cost of Services ^(a)	2,541	2,312	2,280	2,954	3,072	3,186	3,270
CASH ASSETS ^(b)	43	34	47	51	55	59	63

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

MAJOR SPENDING CHANGES

Details of major decisions impacting on the Agency's Income Statement since publication of the 2009-10 Budget to Parliament on 14 May 2009 are outlined below.

	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
Implementation of the Ward Recommendations - Prisoner Audit Function	-	594	616	638	660

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	The Parliament, Minister and other stakeholders are informed on the performance of custodial services.	1. Inspection and Review of Custodial Services

Service Summary

Expense	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
1. Inspection and Review of Custodial Services.....	2,628	2,317	2,285	2,959	3,077	3,191	3,275
Total Cost of Services.....	2,628	2,317	2,285	2,959	3,077	3,191	3,275

Significant Issues Impacting the Agency

- The Office has received additional recurrent funding to conduct thematic and individual prisoner audits as part of the Government's response to the Coroner's recommendations relating to the death of Mr Ward.
- The Office has developed Codes of Inspection Standards for adult and Indigenous offenders. A draft Code of Inspection Standards for young offenders has been compiled and distributed to relevant stakeholders for comment.
- The commissioning of Pardelup and Warburton prisons, and completion of the Derby Prison, will increase the Office's liaison and inspections responsibilities.
- The increase in prisoner numbers at existing prisons, and hence the range of issues to deal with, has made inspections and liaison visits more complicated.

Outcomes and Key Effectiveness Indicators ^(a)

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Outcome: The Parliament, Minister and other stakeholders are informed on the performance of custodial services:					
Number of inspection report recommendations.....	83	130	50	50	1
Percentage of recommendations accepted.....	91%	80%	92%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. In consultation with the Department of Corrective Services recommendations are more strategic and less operational and hence the reduction in the actual number of recommendations made in the 2009-10 Estimated Actual compared to the 2009-10 Budget.

Services and Key Efficiency Indicators**1: Inspection and Review of Custodial Services**

Inspection of prisons, court custody centres, juvenile detention centres, coordination of the Independent Visitors' Scheme and review of custodial services.

	2008-09 Actual	2009-10 Budget	2009-10 Estimated Actual	2010-11 Budget Target	Note
Total Cost of Service.....	\$'000 2,628	\$'000 2,317	\$'000 2,285	\$'000 2,959	1
Less Income.....	87	5	5	5	
Net Cost of Service.....	2,541	2,312	2,280	2,954	
Employees (Full Time Equivalents).....	16	16	16	20	
Efficiency Indicators					
Average Cost per Inspection Report.....	\$149,946	\$145,000	\$150,000	\$150,000	
Average Cost per Independent Visitors Scheme Report.....	\$1,002	\$1,000	\$900	\$900	
Average Cost per Liaison Visit.....	\$5,331	\$5,000	\$5,500	\$5,500	
Average Cost per Exit Debrief.....	\$71,225	\$35,000	\$71,000	\$72,000	
Average Cost per Discussion Paper.....	n/a	\$55,000	\$55,000	\$56,000	
Average Cost per Ministerial Advice.....	\$4,761	\$5,000	\$5,000	\$5,000	

Explanation of Significant Movements

(Notes)

1. The Total Cost of Service has increased for the 2010-11 Budget Target compared to the 2009-10 Estimated Actual mainly due to new funding received to conduct thematic and individual prisoner audits as part of the Government's response to the Coroner's recommendations relating to the death of Mr Ward.

ASSET INVESTMENT PROGRAM

To support the delivery of the Office's service, a total of \$103,000 is budgeted to be spent on asset investments in 2010-11 for the replacement of office equipment and for additional office fit-out.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-10 \$'000	2009-10 Estimated Expenditure \$'000	2010-11 Estimated Expenditure \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
WORKS IN PROGRESS							
Asset Replacement - Office Equipment	244	171	34	73	-	-	-
NEW WORKS							
Asset Replacement							
Office Equipment 2011-12 Program	64	-	-	-	64	-	-
Office Equipment 2012-13 Program	25	-	-	-	-	25	-
Office Equipment 2013-14 Program	26	-	-	-	-	-	26
Office Fit-Out.....	30	-	-	30	-	-	-
Total Cost of Asset Investment Program.....	389	171	34	103	64	25	26
FUNDED BY							
Capital Appropriation.....			22	91	52	-	-
Drawdowns from the Holding Account.....			12	12	12	25	26
Total Funding			34	103	64	25	26

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the Total Cost of Services of \$674,000 (29.5 per cent) for the 2010-11 Budget Estimate compared to the 2009-10 Estimated Actual. This increase relates primarily to new funding received to conduct thematic and individual prisoner audits as part of the Government's response to the Coroner's recommendations relating to the death of Mr Ward.

Cashflow Statement

The Cashflow Statement shows an estimated increase in the Net Cost of Operating Activities of \$673,000 (29.9 per cent) for the 2010-11 Budget Estimate compared to the 2009-10 Estimated Actual. This increase relates primarily to new funding received to conduct thematic and individual prisoner audits as part of the Government's response to the Coroner's recommendations relating to the death of Mr Ward.

INCOME STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,950	1,572	1,540	2,063	2,152	2,234	2,294
Supplies and services	327	335	335	476	504	535	541
Accommodation	274	264	264	271	271	271	271
Depreciation and amortisation	17	32	32	33	34	35	35
Other expenses	60	114	114	116	116	116	134
TOTAL COST OF SERVICES	2,628	2,317	2,285	2,959	3,077	3,191	3,275
Income							
Other revenue	87	5	5	5	5	5	5
Total Income	87	5	5	5	5	5	5
NET COST OF SERVICES	2,541	2,312	2,280	2,954	3,072	3,186	3,270
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,817	2,318	2,286	2,960	3,078	3,192	3,276
TOTAL INCOME FROM STATE GOVERNMENT	2,817	2,318	2,286	2,960	3,078	3,192	3,276
SURPLUS/(DEFICIENCY) FOR THE PERIOD	276	6	6	6	6	6	6

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2008-09 Actual, 2009-10 Estimated Actual and 2010-11 Estimates are 16, 16 and 20 respectively. In some cases the figures for 2008-09 and 2009-10 may differ from previously published figures due to changes in calculation methodology.

BALANCE SHEET ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	43	34	47	51	55	59	63
Holding account receivables.....	12	12	12	12	25	26	26
Receivables	93	13	93	93	93	93	93
Total current assets.....	148	59	152	156	173	178	182
NON-CURRENT ASSETS							
Holding account receivables.....	50	91	72	95	106	117	128
Property, plant and equipment.....	49	52	51	91	121	111	102
Other.....	-	-	-	30	30	30	30
Total non-current assets	99	143	123	216	257	258	260
TOTAL ASSETS.....	247	202	275	372	430	436	442
CURRENT LIABILITIES							
Employee provisions	261	242	263	265	267	269	271
Payables.....	67	78	65	65	65	63	61
Other.....	81	108	81	79	77	77	77
Total current liabilities	409	428	409	409	409	409	409
NON-CURRENT LIABILITIES							
Employee provisions	69	77	69	69	69	69	69
Total non-current liabilities	69	77	69	69	69	69	69
TOTAL LIABILITIES	478	505	478	478	478	478	478
EQUITY							
Contributed equity.....	99	121	121	212	264	264	264
Accumulated surplus/(deficit)	(330)	(424)	(324)	(318)	(312)	(306)	(300)
Total equity	(231)	(303)	(203)	(106)	(48)	(42)	(36)
TOTAL LIABILITIES AND EQUITY	247	202	275	372	430	436	442

(a) Full audited financial statements are published in the agency's Annual Report.

CASHFLOW STATEMENT ^(a)
(Controlled)

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,803	2,284	2,252	2,925	3,042	3,155	3,239
Capital appropriation	20	22	22	91	52	-	-
Holding account drawdowns	12	12	12	12	12	25	26
Net cash provided by State Government	2,835	2,318	2,286	3,028	3,106	3,180	3,265
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,086)	(1,576)	(1,544)	(2,067)	(2,156)	(2,238)	(2,298)
Supplies and services	(329)	(313)	(313)	(453)	(480)	(510)	(516)
Accommodation	(274)	(267)	(267)	(275)	(276)	(277)	(277)
Other payments	(216)	(171)	(171)	(173)	(173)	(173)	(191)
Receipts							
GST receipts	102	42	42	42	42	42	42
Other receipts	8	5	5	5	5	5	5
Net cash from operating activities	(2,795)	(2,280)	(2,248)	(2,921)	(3,038)	(3,151)	(3,235)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(34)	(34)	(34)	(103)	(64)	(25)	(26)
Proceeds from sale of non-current assets	1	-	-	-	-	-	-
Net cash from investing activities	(33)	(34)	(34)	(103)	(64)	(25)	(26)
NET INCREASE/(DECREASE) IN CASH HELD	7	4	4	4	4	4	4
Cash assets at the beginning of the reporting period	36	30	43	47	51	55	59
Cash assets at the end of the reporting period	43	34	47	51	55	59	63

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2008-09 Actual \$'000	2009-10 Budget \$'000	2009-10 Estimated Actual \$'000	2010-11 Budget Estimate \$'000	2011-12 Forward Estimate \$'000	2012-13 Forward Estimate \$'000	2013-14 Forward Estimate \$'000
GST Input Credit	102	42	42	42	42	42	42
Other Receipts	8	5	5	5	5	5	5
TOTAL	110	47	47	47	47	47	47

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

	Vol	Page		Vol	Page
Agriculture and Food.....	3	787	Oakajee Port Project	1	176
Agriculture Protection Board of Western Australia	3	799	Office of Energy	2	583
Albany Port Authority	2	451	Office of the Auditor General.....	1	157
Animal Resources Authority	1	209	Office of the Director of Public Prosecutions	2	659
Armadale Redevelopment Authority	2	552	Office of the Environmental Protection Authority.....	3	841
Attorney General	2	619	Office of the Information Commissioner.....	2	673
Botanic Gardens and Parks Authority.....	3	830	Office of the Inspector of Custodial Services	2	693
Broome Port Authority	2	452	Office of the Public Sector Standards Commissioner	1	102
Building and Construction Industry Training Board.....	2	615	Parliament.....	1	41
Bunbury Port Authority	2	453	Parliamentary Commissioner for Administrative Investigations	1	62
Bunbury Water Board.....	3	746	Parliamentary Inspector of the Corruption and Crime Commission	1	110
Burswood Park Board.....	2	537	Peel Development Commission.....	1	308
Busselton Water Board.....	3	747	Perth Market Authority.....	3	812
Chemistry Centre (WA).....	3	896	Pilbara Development Commission	1	315
Child Protection.....	3	705	Planning.....	2	541
Commerce	3	867	Port Hedland Port Authority	2	460
Commissioner for Children and Young People	2	667	Premier and Cabinet	1	73
Commissioner for Equal Opportunity.....	2	646	Public Sector Commission.....	1	84
Commissioner of Main Roads	2	423	Public Transport Authority of Western Australia	2	439
Communities	3	717	Racing and Wagering Western Australia.....	2	535
Corrective Services.....	2	681	Racing, Gaming and Liquor.....	2	527
Corruption and Crime Commission	2	636	Regional Development and Lands	1	257
Country High School Hostels Authority.....	2	389	Registrar, Western Australian Industrial Relations Commission	3	889
Culture and the Arts.....	2	567	Rottneet Island Authority.....	2	406
Curriculum Council	2	381	Royalties for Regions - Regional and State-Wide Initiatives	1	269
Dampier Port Authority	2	454	Rural Business Development Corporation.....	3	805
Disability Services Commission.....	2	461	Salaries and Allowances Tribunal	1	116
East Perth Redevelopment Authority.....	2	554	Small Business Development Corporation	3	881
Economic Regulation Authority	1	148	South West Development Commission	1	323
Education.....	2	355	Sport and Recreation	2	505
Education Services	2	371	State Development.....	1	166
Environment and Conservation	3	817	State Training Providers	2	612
Esperance Port Authority.....	2	455	Subiaco Redevelopment Authority	2	556
Fire and Emergency Services Authority of Western Australia	2	493	Swan River Trust.....	3	847
Fisheries.....	1	234	Synergy.....	2	596
Forest Products Commission	3	813	Training and Workforce Development	2	601
Fremantle Port Authority	2	456	Transport	2	409
Gascoyne Development Commission	1	270	Treasury and Finance.....	1	121
Geraldton Port Authority	2	459	Verve Energy.....	2	597
Gold Corporation.....	1	94	WA Health.....	1	179
Goldfields-Esperance Development Commission	1	277	Water	3	731
Governor's Establishment	1	95	Water Corporation	3	744
Great Southern Development Commission.....	1	284	Western Australia Health Promotion Foundation	1	208
Heritage Council of Western Australia.....	3	770	Western Australia Police	2	475
Horizon Power.....	2	594	Western Australian Electoral Commission	1	246
Housing Authority	3	904	Western Australian Greyhound Racing Authority	2	536
Independent Market Operator	2	593	Western Australian Institute of Sport	2	526
Indigenous Affairs	1	210	Western Australian Land Authority.....	1	338
Insurance Commission of Western Australia.....	1	156	Western Australian Land Information Authority.....	1	340
Keystart Housing Scheme Trust	3	916	Western Australian Meat Industry Authority.....	3	811
Kimberley Development Commission.....	1	291	Western Australian Planning Commission	2	557
Law Reform Commission of Western Australia.....	2	654	Western Australian Sports Centre Trust	2	516
Legal Aid Commission of Western Australia	2	680	Western Australian Tourism Commission.....	2	396
Local Government	3	759	Western Australian Treasury Corporation	1	165
Lotteries Commission.....	1	101	Western Power.....	2	598
Mental Health Commission	3	748	Wheatbelt Development Commission	1	330
Metropolitan Cemeteries Board.....	3	769	WorkCover WA Authority	3	895
Mid West Development Commission	1	299	Zoological Parks Authority.....	3	857
Midland Redevelopment Authority	2	555			
Mines and Petroleum.....	1	221			
National Trust of Australia (WA).....	3	776			
North Country Reinforcement	2	600			