



BUNBURY PORT AUTHORITY

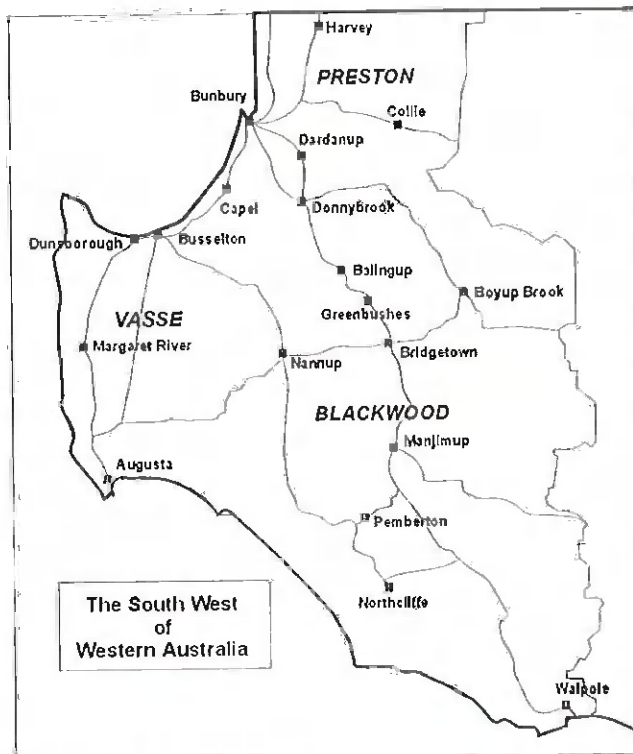
- Statement of Corporate Intent -

2009-2010

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The SCI was approved at the Board meeting of 18 December 2008.



Map provided courtesy of South West Development Commission

2. MISSION STATEMENT

Mission Statement

"To contribute to the economic growth and development of the South West region of Western Australia by facilitating trade in a commercial, efficient and sustainable manner".

Within the focus of sustainable development the role of the Bunbury Port is to operate an efficient and competitive port and to ensure that goods are moved reliably, efficiently and effectively between sea and land transport.

3.4 Productivity Improvements

- Provide training and development for employees to enhance productivity and efficiency.
- Improve partnering and working relations with suppliers and encourage through contract negotiation and competitive tendering the implementation of cost efficient service providers.
- Maintain a continual improvement approach to operational performance.
- Improve productivity where possible to minimise vessel and cargo costs.
- Work with responsible Authorities to provide an efficient land and rail transport system to and from the port.
- Maintain and sustain harmonious workplace relations.

3.5 Community Relations

- Work through the Port Community Liaison Committee to address and improve Port/Community communication in port planning, development and operations.
- Respond to genuine community concerns to address impacts from port operations.
- Recognise that the Port serves the regional community of the South West.
- Recognise the Port's impact is focussed on the Bunbury area and in particular adjacent residential locations.

3.6 Safety

- Eliminate as far as practicable possible hazards in the workplace.
- Develop, maintain and implement a safety management system based upon the State Government "Worksafe Plan".
- Provide appropriate training for employees.
- Discuss safety on a regular basis with the workforce.

3.7 Corporate Values

To support the Authority's objectives the Board has approved the following ethos and values for the organization.

- Safety, environment and risk management (continuous improvement within the workplace, within the port environment)
- Respect (for our staff, our customers, our fellow Board members, our shareholder and the communities within which we operate).
- Honesty (integrity, trust and fairness)
- Adding value to the sustainable economic development of the State and in particular the South West.
- Progress through partnering (with our shareholder, staff, customers, service providers and communities within which we operate).

In performing these functions, the Authority will;

- Lead, plan and manage the development of the port within the context of Government and the Authority's sustainability strategy.
- Market and promote the port and the South West region locally, nationally and internationally to increase awareness and diversify trade.
- Ensure all current and future port users have equality of access to port infrastructure, facilities and services.
- Ensure that financial returns are sufficient to maintain financial viability and earn an acceptable rate of return.
- Facilitate improvements in port security, productivity, efficiency and reliability.
- Approve, through assistance from the Department for Planning and Infrastructure/Transport and in consultation with the City of Bunbury, the Inner Harbour Structure Plan for the Port.
- Continue to enhance and develop good working relationships with the community, customers and other stakeholders.
- Liaise with service providers to ensure that contractual obligations are achieved and that a trained and skilled workforce is maintained.
- Implement strategies to ensure that port charges are competitive.
- Implement noise and dust minimisation strategies.
- Identify and develop appropriate commercial opportunities.
- Obtain input on port operations and developments from the Port Community Liaison Committee, Port User's and other stakeholders.
- Promote and develop safe work practices and procedures.
- Assess all major projects against the agreed risk management profile and minimise risk to "as low as reasonably practicable".

4.3 Infrastructure and Service Provision

While the Authority will endeavour to meet the needs of port customers by ensuring the availability of services and infrastructure at competitive prices, it must be recognised that this provision must be managed within the overall government budgetary financial framework and policies. The practice will be to encourage provision of infrastructure and services by industry with the Authority being directly responsible where there is no private provider.

Infrastructure programmed for 2009/2010 is that which is necessary to meet the growth and development needs of the Port and the region that it serves. Projects are planned based on best information available at the time; however projects may eventuate during the year which were not expected at budget preparation time.

Port development will consider the compatibility issues of different cargoes and wherever possible will implement strategies to minimise the risk of product contamination and the protection of export markets. However this position does not mean that one exporter will be given priority as port infrastructure is available on a common use basis.

To allow the Authority and Port users to benefit from these commercial opportunities the flexibility must exist to allow the Authority to pursue these opportunities or risk losing the project.

Ministerial approval will be sought for capital projects in excess of \$2 million with projects over \$1 million to be reported to the Minister.

To respond to growth in the Port in a sustainable way the Authority has initiated the following projects and investigations, which will be progressed in a substantial way in 2009/10. The projects and investigations are consistent with the outcomes of the Port's Budget Planning session held in August 2008.

- Progress with the investigation into a new shiploader for Berth 5 to meet the requirements of new products such as urea.
- Progress with the development of a container facilities hardstand area.
- Subject to consultation with the community and City of Bunbury construct the noise wall in the Inner Harbour for noise management.
- Progress the development of options for the next stage of the Inner Harbour expansion including optimum berth design/location and deepening.
- Investigate the removal of the area of rock in the Inner Harbour near Berth 5.
- Continue with the Buffer Study for the Port. This will incorporate:
 - Internal buffers;
 - Noise;
 - Dust;
 - Risk from hazardous materials; and,
 - External Buffers.
- Continue with engineering and environmental studies to implement the Structure Plan. This will incorporate:
 - Environmental management of the acid sulphate soils for the diversion of the Preston River; and,
 - Finalising the engineering design of the relocated river including flood management.

- Potential stockpile locations
- Interaction with existing rail operations
- Train to berth logistics
- Potential for other commodities (bauxite) to share the rail infrastructure
- Rail and road interfaces (interactions within the Port Boundary)

4.4 Dividend

Competitive neutrality principles require that the Authority operate on the same basis as any private organisation which includes payment of dividends and other rates, taxes and charges.

Dividend payments to government will be based on the long term needs of the port after considering the following;

- Dividend policy
- Projected capital requirements.
- Trade facilitator role and the maintenance of prices as low as commercially practicable.
- Government as the Shareholder requirement for a return.

Currently, the policy is for dividend payments of 50% of after tax profits.

Taxes and other charges are paid in accordance with relevant legislation or as otherwise agreed.

5.3 Key Performance Target 3 – Infrastructure/Operations

- Continue to use the BPA Developed Berth Utilisation Model for Common User Berths to see effects of trade growth and other Port changes on the demand for common user berths and predict requirements for new infrastructure.
- The total proposed capital works program for 2009/2010 including works in progress is budgeted to be \$19.06 million. Funding for the program is budgeted to be provided from internal funds and balances.
- If financially viable and/or required to service liner shipping, provide a container hardstand storage facility including reefer points.
- Work with Worsley and Alcoa to facilitate growth in Alumina exports.
- Work with Griffin, Premier Coal and other potential coal producers to assist with the commencement of export of coal from the Port.
- Work with Bauxite Resources to assist with the export of bauxite from the Port.
- Work with government in developing a business case for the dredging of Berths 7 and 9 for the potential new cargoes.

5.4 Key Performance Target 4 – Financial

- Achieve a net profit before tax of \$6.28 million.
- Achieve a rate of return on the deprival asset valuation methodology, of approximately 6.9%.
- Apply an overall increase in Port charges of 8% based on recovering an increase in overall operating costs of 6% plus 2% representing the Port Development Charge which was introduced in 2008/09 to assist in funding port common infrastructure requirements which have been identified as necessary and will “smooth” the size of charge increases required as the projects are undertaken.
- Make dividend payments based on 50% of after tax profit.
- Comply with reporting requirements.

5.5 Key Performance Target 5 - Environmental/Sustainability

- Develop infrastructure in accordance with the Port Structure Plan and the Port Landuse Plan.
- Review the Port’s environmental monitoring practices to ensure that adequate information is available to assess potential adverse environmental or community impacts from port operations and development.

5.7 Community Service Obligations

The Bunbury Port Authority currently undertakes community support programmes in the form of providing various community organisations with access to premises and port land at reduced rates. As a result the CSO is provided through foregone revenue rather than as an expenditure item.

The current CSO's values (08/09) are as follows:

Naval Cadets Site	\$ 8,185.00
Bunbury Lifeboat Foundation	\$ 752.50
DEC Nursery Site	\$ 19,030.00
Western Tourist Radio	\$ 2,595.45
Total	\$ 30,562.95

The retention of the Outer Harbour wharf for cruise ships following redevelopment for residential/recreation/tourism would be a significant CSO. Whilst cruise ships provide significant economic benefit to Bunbury and surrounds, the cost of maintaining the berth and draft for what will only amount to a few visits a year will far outweigh the charges that can be levied. If this CSO in terms of dredging (draft maintenance) is not undertaken there needs to be consideration given to the impact of sand migration into the marina area and the impact on draft for recreational use.

5.8 Prices

The Port will implement increased charges in 2009/2010 by the greater of actual cost increases or CPI, plus a Port Development Charge (PDC). Currently an additional 2% (included in the standard charging regime) will be levied to fund port wide common users facilities which have been identified as necessary and will "smooth" the size of charge increases required as the projects are undertaken.

When major infrastructure developments are undertaken these will be funded on the basis of charges associated with the users of the facility and will be evidenced as additional "step changes" in the charging regime.

For 2009/10 Pilotage will increase by 8.0%, navigational services by 8.0% for deep draft vessels 11.6m or greater and for all other vessels, berth hire by 8.0%, water by 8.0% and Port Infrastructure by 8.0% for all Berths except Berth 8 which will increase by 9.9% to allow for recovery of infrastructure required for the waste water management project dedicated to that berth to improve environmental management.

Port Users will be consulted at least one month prior to the introduction of the increased port charges.

The total increase in revenue from the above charges is \$1.539 million of which \$0.646 million is Navigational Services due to the increase in annual maintenance dredging costs, Port Infrastructure \$0.707 million which includes allowance for improvements to shiploaders and conveyors and waste water

6. OPERATING BUDGET & TRADE

6.1 Operating Budget 2009/2010

The Bunbury Port Authority's operating budget for 2009/2010 shows an operating profit of \$6.28 million (before tax) which is made up as follows:

Table 1. ASSUMING : 1. WITHOUT CONTAINER HANDLING.

	Forecast Outturn 2008/2009 \$ million	Budget Estimate 1st 6 Months \$ million	Budget Estimate 2nd 6 Months \$ million	2009/2010 Total \$ million
Revenue				
Revenue from ships/cargo	17.81	10.08	10.08	20.16
Revenue from utility sales	2.65	1.49	1.50	2.97
Leases	2.92	1.60	1.60	3.19
Other	1.76	0.98	0.98	1.95
Interest offset - DOIR	0.09	0.05	0.04	0.09
	25.23	14.18	14.18	28.36
Expenditure				
Administration	3.96	2.07	2.07	4.14
Port operations	6.03	3.76	3.77	7.53
Interest expense	2.51	0.40	0.39	0.79
Utility purchases	2.17	1.23	1.22	2.44
Depreciation	8.12	3.44	3.44	6.88
Other	0.27	0.14	0.15	0.30
	23.06	11.04	11.04	22.08
Operating profit before tax	2.17			6.28
Tax payable	0.65			1.88
Proposed dividend 50%	0.76			2.20

Note: The interest offset relates to an agreement between the Department of Resources Development (DRD), Ampollex and the Bunbury Port Authority where DRD agreed to make a contribution of \$1.3 million to Ampollex for the casting basin with the Authority being the medium for the transaction.

All investment decisions will be evaluated in accordance with accepted commercial principles and within the financial framework of the SCI. Projects, which are not financially justified or cannot be justified on environmental or security/safety grounds will not be undertaken.

Details of projects in excess of \$2million including financial evaluation information, cash flows and hurdle rates of return are currently required to be approved by the Minister for Planning and Infrastructure prior to the project being committed. Minister notified of expenditure of over \$1 million.

Funding for the Capital expenditure for 2009/2010 will be met using internal funds on the assumption that capital projects proceed as planned.

7. CAPITAL WORKS PROGRAM

The Bunbury Port Authority's capital works program for 2009/2010 is estimated at \$19.065 million and includes the following projects:

CAPITAL WORKS PROGRAM	
	\$ Million
Works in Progress:	
Noise Wall Inner Harbour (Noise Management)	1.500
Waste Water Management	2.000
New Works:	
Minor Works (Asset Replacement)	3.000
Container Facilities Hardstand/Reefer Points	2.415
Berth 5 Harbour Basin Rock Removal (Dredging)	5.250
Relocation of Leschenault Homestead	1.000
Berth 8 CV6 Conveyor Extension & Upgrade *	3.900
Total	19.065

Note: Capital expenditure will only be incurred on the basis that the expenditure is financially justified and there is a commitment to the service.

All investment decisions will be evaluated in accordance with accepted commercial principles and within the financial framework of the SCI. Projects, which are not financially justified or cannot be justified on environmental or security/safety grounds, will not be undertaken.

Details of projects in excess of \$2 million including the business case incorporating financial evaluation information, cash flows, hurdle rates of return and written justification are currently required to be approved by the Minister for Transport prior to the project being committed. Projects over \$1 million are to be reported to the Minister.

Note: Funding for the Capital expenditure for 2009/2010 will be met using internal funds asset sales and if needed borrowings on the assumption that capital projects proceed as planned.

9.1 KPI's for the Budget Year ending 30 June 2010

KPI's for the Budget Year ending 30 June 2010

	Forecast 2008/2009	Budget 2009/2010
<u>EFFECTIVENESS INDICATORS</u>		
1. Berth Utilisation % (1) Commercial and Naval Vessels).	28.56%	33.89%
2. Average Ship Turn-a-round Time (hours) Bulk	48	53.00
3. Average Ship Delay Time (hours)	0	0
<u>FINANCIAL INDICATORS</u>		
4. Gross Cargo Revenue Per Ship	\$0.49	\$0.59
5. Gross Ship Revenue Per Ship	\$26,969	\$25,284
6. Aggregated Operating Port Authority Cost Per Cargo Tonne	\$1.67	\$1.46
7. Rate of Return (after maintenance dredging)	6.1%	6.9%
<u>EFFICIENCY INDICATORS</u>		
8 Total Tonnes Throughput Per Berth (million)	1,978,641	2,154,693
9. Cargo Tonnes Per Total Vessel Hour (Average all Berths) (Bulk)	791	726
10. Customer Satisfaction %	95%	95%
<u>ENVIRONMENTAL & SUSTAINABILITY INDICATORS</u>		
11. Target zero Lost Time Injuries	1	0
12. Maintain PM10 Dust levels below NEPM standard of 50mg/m ³	<50	≤50
13. Achieve ISO14001 accreditation within 3 years in 2009/10 draft document to be completed..	Gap Analysis Complete	Work to achieve items identified in GAP analysis
14. Undertake annual monitoring of marine waters, sediments, surface water and soils for determination of product build up.	Monitoring Programmes Undertaken	Monitoring Programmes undertaken
15. Develop a carbon neutral operation in regards of the Authority's vehicle and mobile equipment fleet.	Carbon Neutral Fleet achieved	Carbon Neutral Fleet maintained
16. Achieve Year on Year reduction in substantiated community complaints	38	37

Note: An increase in ship size will affect average ship turn around time while an increase in productivity (cargo tonnes per vessel hour) will reduce berth utilisation. To address these anomalies it is proposed to vary the target by applying the actual dependent variable in lieu of the estimate.

(1) The berth utilisation does not include time necessary to ready the berth for use such as washing of conveyors, changing of loading spout and berth clean up. This type of operation mainly occurs at Berth 8.

ADDENDUM

**Bunbury Port Authority's 2009/10
Statement of Corporate Intent**

BPA's commitment to comply with Government's capital works approval process:

The financial parameters within this document contain unapproved capital expenditure, net debt and net flows to/from government. Government approval will be obtained prior to any commitments and/or actions being undertaken which will affect approved parameters. Government approval will also be sought prior to commencing new projects not included within the State Government's approved financial parameters.

Approved Financial Parameters

INCOME STATEMENT

Bunbury Port Authority
Detail
Baseline
For the Financial Year - 2009-2010
Date Produced: 06 July 2010 11:02

		2008-2009 \$000	2009-2010 \$000	2010-2011 \$000	2011-2012 \$000	2012-2013 \$000	2013-2014 \$000
440200001	Services Rendered	Ext-CPID GG-CPID PNC-CPID CPID	18,543 88 20 20,945	20,945	21,252 21,252	21,252	-
440200000	Revenue - Provision of Services	CPID	18,651	20,945	21,252	21,252	-
440000000	Sale of Goods & Services:	CPID	18,651	20,945	21,252	21,252	-
441400022	Refund of Past Years Revenue Collections - Public Corporations	TSVA-CPID CPID	1,829 1,829	-	-	-	-
441400000	Administered Appropriations	CPID	1,829	-	-	-	-
441000000	Revenues from Government:	CPID	1,829	-	-	-	-
450000001	Rent Revenue	GWG-CPID Ext-CPID GO-CPID PNC-CPID CPID	40 2,250 2 40 2,332	50 3,256 2 - 3,308	50 3,256 2 - 3,308	50 3,256 2 - 3,308	-
470000001	Interest Revenue	Ext-CPID GG-CPID CPID	256 43 299	353 43 396	706 43 749	706 43 749	-
470000000	Interest Revenues:	CPID	299	396	749	749	-
462100001	Direct Grants & Subs Revenue - Recurrent	GO-CPID CPID	89 89	89	89	89	-
462000000	Other Grants & Subsidies	CPID	89	89	89	89	-
460000000	Grants & Subsidies:	CPID	89	89	89	89	-
481100002	Profit on disposal of fixed assets (all other fixed assets)	EM-CPID CPID	20 20	10	10	10	-
481100000	Profit on disposal of fixed assets	CPID	20	10	10	10	-
481000000	Net Profit on Disposal of Assets:	CPID	20	10	10	10	-
480000000	Other Revenues:	CPID	20	10	10	10	-
400000000	Revenues	CPID	23,220	24,748	25,408	25,408	-
521000001	Salaries, wages, allow & leave entitle (exclude FBT, super & workers comp)	EM-CPID CPID	1,804 1,804	2,000	2,200	2,200	2,200
521000003	Staff travel expense	EM-CPID CPID	50 50	60	70	70	70
520000000	Salaries, Wages & Other Entitlements:	CPID	1,854	2,060	2,270	2,270	2,270
531000005	Super expense - pension scheme liability	EM-CPID CPID	35 35	35	35	35	35
531000000	Superannuation & Family Benefits Act:	CPID	35	35	35	35	35
531100001	Govt Employees Super Act Exp to GESB - Concurrent Cont.	EM-CPID CPID	130 130	130	150	150	150
531100000	Government Employees Superannuation Act:	CPID	130	130	150	150	150
530000000	Superannuation Expenses:	CPID	165	165	185	185	185
541000001	Interest Expense	EM-CPID CPID	57 57	40	40	40	40
541000002	Interest Expense - WATC	TSC-CPID CPID	675 675	657	650	650	650
541000000	Interest on Borrowings:	CPID	732	697	690	690	690
540000000	Borrowing Costs:	CPID	732	697	690	690	690
551000001	Depreciation of Fixed Assets	EM-CPID CPID	5,133 5,133	5,135	5,488	5,488	5,488

INCOME STATEMENT

Bunbury Port Authority
 Detail
 Headline
 For the Financial Year - 2009-2010
 Date Produced: 06 July 2010 11:02

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
55000000 Depreciation, Amortisation & Impairment Losses;	CPID 5,733	5,135	5,488	5,488	5,488	-
575100002 Loss on disposal of fixed assets (all other fixed assets)	Ext-CPID 73	-	-	-	-	-
	CPID 73	-	-	-	-	-
575100000 Loss on disposal of fixed assets	CPID 73	-	-	-	-	-
575200001 State taxes expense (including payroll tax, FID, BAD, stamp duty etc)	GG-CPID 169	172	180	180	180	-
	CPID 169	172	180	180	180	-
575200002 Land tax expense	GG-CPID 980	1,097	1,200	1,200	1,200	-
	CPID 980	1,097	1,200	1,200	1,200	-
575200000 Other expenses - Taxation	CPID 1,149	1,269	1,380	1,380	1,380	-
575210005 IFRS - TER - Current Tax Expense	TSYA-CPID 4,512	3,295	2,774	2,774	2,774	-
	CPID 4,512	3,295	2,774	2,774	2,774	-
575210000 Expenditure Under Tax Equivalent Regime	CPID 4,512	3,295	2,774	2,774	2,774	-
575300006 Electricity & Water - Expense	PNC-CPID 1,639	1,614	1,820	1,820	1,820	-
	CPID 1,639	1,614	1,820	1,820	1,820	-
575300007 TER - Local Government Rates - Expense	TSYA-CPID 191	210	220	220	220	-
	CPID 191	210	220	220	220	-
575300008 Building Maintenance - Expense	Ext-CPID 410	410	500	500	500	-
	CPID 410	410	500	500	500	-
575300000 Premises	CPID 2,240	2,234	2,540	2,540	2,540	-
575400002 Equipment Repairs & Maintenance - Expense	Ext-CPID 1,043	1,203	1,200	1,200	1,200	-
	CPID 1,043	1,203	1,200	1,200	1,200	-
575400000 Equipments	CPID 1,043	1,203	1,200	1,200	1,200	-
575700001 Dividend Expense	TSYA-CPID 2,724	3,345	3,236	3,236	3,236	-
	CPID 2,724	3,345	3,236	3,236	3,236	-
575700000 Dividend/Statutory Contributions	CPID 2,724	3,345	3,236	3,236	3,236	-
575900003 Communication Expenses (Phones, Computing Communications, Couriers etc)	Ext-CPID 120	140	160	160	160	-
	CPID 120	140	160	160	160	-
575900004 Services & Contracts Expense - Professional Services Not Elsewhere Classified	Ext-CPID 219	679	1,050	1,050	1,050	-
	CPID 219	679	1,050	1,050	1,050	-
575900005 Consumable Expenses	Ext-CPID 285	300	450	450	450	-
	CPID 285	300	450	450	450	-
575900006 Advertising & Promotion Expenses	Ext-CPID 60	80	90	90	90	-
	CPID 60	80	90	90	90	-
575900007 Administration Expenses	Ext-CPID 525	731	579	579	579	-
	CPID 525	731	579	579	579	-
575900002 Audit Fees	GG-CPID 50	70	80	80	80	-
	CPID 50	70	80	80	80	-
575900000 Other Operating	CPID 1,239	2,000	2,409	2,409	2,409	-
575000000 Other Expenses:	CPID 13,000	13,346	13,539	13,539	13,539	-
570000000 Other Expenses:	CPID 13,000	13,346	13,539	13,539	13,539	-
500000000 Expenses	CPID 20,884	21,403	22,172	22,172	22,172	-
599999991 Surplus/Deficit for the period	CPID 2,336	3,345	3,236	3,236	3,236	-

BALANCE SHEET

Dunbury Port Authority
 Detail
 Baseline
 For the Financial Year - 2009-2010
 Date Produced: 06 July 2010 11:02

		2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
		\$000	\$000	\$000	\$000	\$000	\$000
111100001	Non-Restricted Cash at Bank (a/c's Unrelated to Public Bank a/c)	Ext-CPID CPID	4,208 4,208	4,623 4,623	11,465 11,465	12,736 12,736	13,866 13,866
111100000	Non-Restricted Cash Balances:	CPID	4,208	4,623	11,465	12,736	13,866
111100014	Non-Restricted Sinking Funds at Treasury - Current:	TSYA-CPID CPID	1,240 1,240	1,240 1,240	1,240 1,240	1,240 1,240	1,240 1,240
111100010	Non-Restricted Cash held In Trust:	CPID	1,240	1,240	1,240	1,240	1,240
111000000	Cash assets	CPID	5,448	5,863	12,705	13,976	15,106
111101011	Cash investments - current	Ext-CPID CPID	13,990 13,990	10,277 10,277	5,288 5,288	7,188 7,188	7,935 7,935
112200000	Investments - Current:	CPID	13,990	10,277	5,288	7,188	7,935
112000000	Other financial assets (Investments)	CPID	13,990	10,277	5,288	7,188	7,935
113610001	Inventories - other current at cost	Ext-CPID CPID	350 350	350 350	350 350	350 350	350 350
113610000	Other Inventories - current	CPID	350	350	350	350	350
113600000	Other Inventories	CPID	350	350	350	350	350
113000000	Inventories	CPID	350	350	350	350	350
114110001	Debtors - current	Ext-CPID CPID	995 995	3,580 3,580	6,738 6,738	10,181 10,181	13,478 13,478
114110000	Debtors	CPID	995	3,580	6,738	10,181	13,478
114210001	Provision for doubtful debts - current	Ext-CPID CPID	21 21	21 21	21 21	21 21	21 21
114210000	Provision for Doubtful Debts. - current	CPID	21	21	21	21	21
114100000	Accounts receivable	CPID	974	3,559	6,717	10,160	13,457
114000000	Receivables	CPID	974	3,559	6,717	10,160	13,457
116220001	Prepayments - current	Ext-CPID CPID	289 289	289 289	289 289	289 289	289 289
116220000	Other prepayments,	CPID	289	289	289	289	289
116200000	Prepayments	CPID	289	289	289	289	289
116000000	Other Current Assets	CPID	289	289	289	289	289
110000000	Current Assets	CPID	21,051	20,338	25,319	31,963	32,137
125100001	Land (at cost)	Ext-CPID CPID	18,412 18,412	18,412 18,412	18,412 18,412	18,412 18,412	18,412 18,412
125000000	Land	CPID	18,412	18,412	18,412	18,412	18,412
126100001	Buildings at cost	Ext-CPID CPID	16,921 16,921	16,921 16,921	16,921 16,921	17,421 17,421	17,421 17,421
126300001	Accum Depn of Buildings (at cost)	Ext-CPID CPID	6,728 6,728	7,228 7,228	7,728 7,728	8,228 8,228	8,228 8,228
126300000	Accum Depreciation/Amortisation - Buildings - Non-Current	CPID	6,728	7,228	7,728	8,228	8,228
126000000	Buildings	CPID	10,193	9,693	9,193	9,193	9,193
127500001	Infrastructure (at cost)	Ext-CPID CPID	105,071 106,071	115,071 115,071	118,571 118,571	120,081 120,081	122,481 122,481
127500000	Other Infrastructure	CPID	106,071	115,071	118,571	120,081	122,481
127600005	Accum Depn of Infrastructure (at cost):	Ext-CPID CPID	48,797 48,797	53,432 53,432	58,300 58,300	63,188 63,188	68,076 68,076
127600000	Accum Depreciation - Infrastructure	CPID	48,797	53,432	58,300	63,188	68,076
127000000	Infrastructure	CPID	57,274	61,639	60,271	56,893	54,405
128100001	Plant & Equipment (at cost)	Ext-CPID CPID	338 338	338 338	338 338	438 438	438 438
128100000	Plant & Equipment	CPID	338	338	338	438	438

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128510001 Office Equipment, Computers etc (at cost)	Ext-CPID 621	621	621	621	621	621
	CPID	621	621	621	621	621
128510000 Office Equipment, Computers etc	CPID	621	621	621	621	621
128500000 Office Equipment & Computers	CPID	621	621	621	621	621
128600001 Motor Vehicles (at cost)	Ext-CPID 792	792	792	792	792	792
	CPID	792	792	792	792	792
128600000 Motor Vehicles	CPID	792	792	792	792	792
128700001 Fixed Assets Under Construction (at cost)	Ext-CPID 195	195	195	195	195	195
	CPID	195	195	195	195	195
128700000 Fixed Assets Under Construction	CPID	195	195	195	195	195
128900001 Accum Depn of Plant & Equip (at cost)	Ext-CPID 241	241	261	361	361	361
	CPID	241	241	261	361	361
128900007 Accum Depn of Office Equip, Computers etc (at cost)	Ext-CPID 519	519	569	569	569	569
	CPID	519	569	569	569	569
128900010 Accum Depn of Motor Vehicles (at cost)	Ext-CPID 375	375	425	425	425	425
	CPID	375	425	425	425	425
128900000 Accum Depreciation/Amortisation - Plant, Equipment & Buildg	CPID	1,135	1,255	1,355	2,355	1,355
128000000 Plant, Equipment & Other	CPID	811	811	691	691	691
120000000 Non-Current Assets	CPID	86,690	90,555	88,567	85,189	81,701
100000000 Assets	CPID	107,741	110,593	113,916	117,152	119,838
211100001 Creditors - current	CWG-CPID 39	39	39	39	39	39
	Ext-CPID	1,080	751	801	1,351	1,351
	GG-CPID	1	1	1	1	1
	TSYA-CPID	3	3	3	3	3
	PNC-CPID	23	23	23	23	23
	CPID	1,146	817	867	1,417	1,417
211100002 GST payable	CWG-CPID 163	163	163	163	163	163
	CPID	163	163	163	163	163
211100022 IFRS - TER - Current Tax Payable	TSYA-CPID 191	856	856	856	856	856
	CPID	191	856	856	856	856
211100000 Accounts payable	CPID	1,500	1,836	1,886	2,436	2,436
211000000 Payables	CPID	1,500	1,836	1,886	2,436	2,436
212410004 Borrowings from WA Treasury Corp - Current	TSC-CPID 529	529	529	529	529	529
	CPID	529	529	529	529	529
212410000 Borrowings - Current:	CPID	529	529	529	529	529
212400000 Domestic & Foreign Borrowings:	CPID	529	529	529	529	529
212000000 Interest-bearing liabilities (Borrowings):	CPID	529	529	529	529	529
213110001 Annual Leave Provision - Current	Ext-CPID 190	190	190	190	190	190
	CPID	190	190	190	190	190
213110000 Annual leave	CPID	190	190	190	190	190
213120001 Long Service Leave Provision - Current	Ext-CPID 85	85	85	85	85	85
	CPID	85	85	85	85	85
213120000 Long service leave	CPID	85	85	85	85	85
213130001 Other employee liabilities - current	Ext-CPID 142	142	142	142	142	142
	CPID	142	142	142	142	142
213130000 Other leave entitlements	CPID	142	142	142	142	142
213100000 Leave Entitlements	CPID	417	417	417	417	417
213220001 Super Liability - GESD Schemes - Current	Ext-CPID 37	37	37	37	37	37
	CPID	37	37	37	37	37
213220000 Government Employees Superannuation Act	CPID	37	37	37	37	37
213200000 Superannuation	CPID	37	37	37	37	37
213000000 Employee Entitlements:	CPID	454	454	454	454	454

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214300001 Other Liabilities - Current	Ext-CPID 3	3	290	290	290	290
	CPID 3	3	290	290	290	290
214300000 Other Liabilities - Current:	CPID 3	3	290	290	290	290
214400001 Accruals - salaries and wages - current	Ext-CPID 24	24	24	24	24	24
	CPID 24	24	24	24	24	24
214400000 Other Accruals	CPID 24	24	24	24	24	24
214000000 Other Liabilities and Accruals	CPID 27	27	314	314	314	314
210000000 Current Liabilities	CPID 2,510	2,846	3,183	3,733	3,733	3,733
222310001 Guaranteed Borrowings - Non-Current	Ext-CPID 550	550	550	550	550	550
	CPID 550	550	550	550	550	550
222310002 Borrowings from WA Treasury Corp - Non-Current	TSC-CPID 9,905	9,376	8,826	8,276	7,726	7,726
	CPID 9,905	9,376	8,826	8,276	7,726	7,726
222310003 Borrowings Taken Over by WA Treasury Corp - Non-Current	TSC-CPID 500	500	500	500	500	500
	CPID 500	500	500	500	500	500
222310000 Borrowings - Non-Current:	CPID 10,955	10,416	9,876	9,326	8,776	8,776
222300000 Domestic & Foreign Borrowings - Non-Current:	CPID 10,955	10,416	9,876	9,326	8,776	8,776
222000000 Interest-bearing liabilities (Borrowings) - non current	CPID 10,955	10,416	9,876	9,326	8,776	8,776
223200001 Long service leave provision - non-current:	Ext-CPID 24	24	24	24	24	24
	CPID 24	24	24	24	24	24
223200000 Long service leave - non current	CPID 24	24	24	24	24	24
223300001 Other employee liabilities - non current	Ext-CPID 3	3	3	3	3	3
	CPID 3	3	3	3	3	3
223300000 Other leave entitlements - non current	CPID 3	3	3	3	3	3
223420001 Super Liability- GESB Schemes - Non-Current	Ext-CPID 247	247	247	247	247	247
	CPID 247	247	247	247	247	247
223420000 Government Employees Superannuation Act - non current:	CPID 247	247	247	247	247	247
223400000 Superannuation - non current	CPID 247	247	247	247	247	247
223000000 Employee Entitlements - non current:	CPID 274	274	274	274	274	274
224300005 IFRS - Deferred Tax Liabilities	Ext-CPID 2,658	2,658	2,658	2,658	2,658	2,658
	CPID 2,658	2,658	2,658	2,658	2,658	2,658
224300000 Other Liabilities - Non-Current:	CPID 2,658	2,658	2,658	2,658	2,658	2,658
224000000 Other Liabilities and Accruals - non current	CPID 2,658	2,658	2,658	2,658	2,658	2,658
220000000 Non-Current liabilities	CPID 13,887	13,358	12,605	12,258	11,703	11,703
200000000 Liabilities	CPID 16,397	16,204	15,991	15,991	15,441	15,441
321110002 Asset Revaluation Surplus - Land	Ext-CPID 8,288	8,288	8,288	8,288	8,288	8,288
	CPID 8,288	8,288	8,288	8,288	8,288	8,288
321110003 Asset Revaluation Surplus - Other Fixed Assets	Ext-CPID 6,527	6,527	6,527	6,527	6,527	6,527
	CPID 6,527	6,527	6,527	6,527	6,527	6,527
321110001 IFRS - Correction of Errors in Prior Period - ARR	Ext-CPID 209	209	209	209	209	209
	CPID 209	209	209	209	209	209
321110000 Asset revaluation reserve - Equity	CPID 15,024	15,024	15,024	15,024	15,024	15,024
320000000 Reserves	CPID 15,024	15,024	15,024	15,024	15,024	15,024
311100007 Accumulated surplus/deficit b/f	CWG-CPID 306	346	396	446	496	546
	Ext-CPID 125,050	136,175	149,796	163,005	176,220	189,432
	GG-CPID (5,112)	(6,089)	(7,294)	(8,620)	(9,946)	(11,272)
	TSYA-CPID (25,853)	(31,451)	(38,301)	(44,531)	(50,761)	(56,991)
	TSC-CPID (7,732)	(8,407)	(9,064)	(9,714)	(10,364)	(11,014)
	PNC-CPID (12,675)	(14,254)	(15,865)	(17,685)	(19,505)	(21,325)
	CPID 73,984	76,320	79,665	82,901	86,137	89,373
311100009 Surplus/deficit for period	CWG-CPID 40	50	50	50	50	50
	Ext-CPID 11,125	13,621	13,212	13,212	13,212	13,212
	GG-CPID (977)	(1,205)	(1,326)	(1,326)	(1,326)	(1,326)
	TSYA-CPID (5,598)	(6,850)	(6,230)	(6,230)	(6,230)	(6,230)
	TSC-CPID (675)	(657)	(650)	(650)	(650)	(650)

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	PNC-CPID	(1,579)	(1,614)	(1,820)	(1,820)	(1,820)
	CPID	2,336	3,345	3,236	3,236	3,236
311100008	Accumulated Surplus/Deficit	76,320	79,665	82,901	86,137	89,373
310000000	Accumulated Surplus c/f	76,320	79,665	82,901	86,137	89,373
300000090	Accum Surplus Adjusted for Negative Contributed Equity	76,320	79,665	82,901	86,137	89,373
300000000	Equity	91,344	94,639	97,925	101,161	104,397

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		2008-2009 \$000	2009-2010 \$000	2010-2011 \$000	2011-2012 \$000	2012-2013 \$000	2013-2014 \$000
61400001	Receipts - Sale of Goods & Services	Ext-CPID 20,382 GG-CPID 88 PNC-CPID 20 CPID 20,490	17,029	18,106	18,359	18,365	-
61400000	Sale of Goods & Services - Receipts:	CPID 20,490	17,029	18,106	18,359	18,365	-
615100001	Direct Grants & Subsidies Receipts - Recurrent	GG-CPID 89 CPID 89	89	89	89	89	-
615100000	Direct Grants & Subsidies Received:	CPID 89	89	89	89	89	-
615000000	Grants & Subsidies - Receipts:	CPID 89	89	89	89	89	-
616000001	Interest Received	Ext-CPID 299 GG-CPID 43 CPID 299	353	706	706	706	-
616000000	Interest Receipts:	CPID 299	396	749	749	749	-
617400023	Refund of Past Years Revenue Collections - Public Corporations	TSYA-CPID 3,658 CPID 3,658	-	-	-	-	-
617400000	Administered Appropriations - Receipts:	CPID 3,658	-	-	-	-	-
617000000	Cashflows from Government:	CPID 3,658	-	-	-	-	-
619100111	GST receipts on sales	Ext-CPID 1,590 CPID 1,590	1,838	2,790	2,000	2,500	-
619100110	GST Receipts:	CPID 1,590	1,838	2,790	2,000	2,500	-
619100135	Receipt of rent	CWG-CPID 40 Ext-CPID 2,050 GG-CPID 2 PNC-CPID 40 CPID 2,132	50	3,581	3,256	3,256	-
619000000	Other Receipts:	CPID 3,722	5,146	6,423	5,308	5,808	-
610000000	Receipts:	CPID 28,258	22,660	25,367	24,505	25,011	-
621000001	Payments for salaries, wages, allowances and leave entitlements	Ext-CPID 1,801 CPID 1,801	2,000	2,200	2,200	2,200	-
621000003	Payments for Staff travel	Ext-CPID 50 CPID 50	60	70	70	70	-
621000000	Payments for Salaries, Wages & Other Entitlements:	CPID 1,851	2,060	2,270	2,270	2,270	-
622000103	Super Payments to WA Treasury - Pension Recoups	TSYA-CPID - CPID -	35	35	35	35	-
622000100	Superannuation and Family Benefits Act payments:	CPID -	35	35	35	35	-
622000204	Super Payments to GESB - Concurrent Contributions	Ext-CPID 165 CPID 165	130	150	150	150	-
622000205	Super Payments to WA Treasury - Pension Recoups	TSYA-CPID 35 CPID 35	-	-	-	-	-
622000200	Government Employees Superannuation Act payments:	CPID 200	130	150	150	150	-
622000000	Superannuation Payments:	CPID 200	165	185	185	185	-
623000001	Payment of Interest (Exclude WATC)	Ext-CPID 57 CPID 57	40	40	40	40	-
623000002	Payment of Interest - WATC	ISC-CPID 675 CPID 675	657	650	650	650	-
623000000	Borrowing Costs Paid:	CPID 732	697	690	690	690	-
624200101	Payment of TER - Income tax	TSYA-CPID 4,321 CPID 4,321	2,630	2,774	2,774	2,774	-
624200102	Payment of TER - Local government rates	TSYA-CPID 191 CPID 191	210	220	220	220	-

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		2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	
624200100	Payments under Tax Equivalent Regime	CPID	4,512	2,840	2,994	2,994	2,994	-
624200201	Dividend Contribution Payment	TSA-CPID	2,724	3,345	3,236	3,236	3,236	-
		CPID	2,724	3,345	3,236	3,236	3,236	-
624200200	Dividends/contribution payments	CPID	2,724	3,345	3,236	3,236	3,236	-
624200000	Payments to Government:	CPID	7,236	6,183	6,230	6,230	6,230	-
	Communication Payments (Telephones, Computing Communications, Couriers etc)	Ext-CPID	120	140	160	160	160	-
		CPID	120	140	160	160	160	-
	Services & Contracts Payments - Prof Services Not Elsewhere Classified	Ext-CPID	277	679	1,050	1,050	1,050	-
		CPID	277	679	1,050	1,050	1,050	-
625300001	Consumable Payments	Ext-CPID	285	300	450	450	450	-
		CPID	285	300	450	450	450	-
625400001	State taxes paid (including payroll tax, FID, BAD, stamp duty etc)	GG-CPID	169	172	180	180	180	-
		CPID	169	172	180	180	180	-
625600001	Land tax paid	GG-CPID	580	797	1,200	1,200	1,200	-
		CPID	580	797	1,200	1,200	1,200	-
625700015	Payment - Audit Fees	GG-CPID	-	-	80	80	80	-
		CPID	-	-	80	80	80	-
625800001	Payment - Electricity & Water	PNC-CPID	1,639	1,614	1,820	1,820	1,820	-
		CPID	1,639	1,614	1,820	1,820	1,820	-
626300002	Payments for Building Maintenance	Ext-CPID	1,210	410	500	500	500	-
		CPID	1,210	410	500	500	500	-
626400001	Payments for advertising and promotion	Ext-CPID	60	80	90	90	90	-
		CPID	60	80	90	90	90	-
626600001	Payments for equipment repairs and maintenance	Ext-CPID	782	571	1,200	1,200	1,200	-
		CPID	782	571	1,200	1,200	1,200	-
626700001	Payments for administration	Ext-CPID	625	731	579	579	579	-
		CPID	625	731	579	579	579	-
627300001	GST Payments on Purchases	Ext-CPID	618	599	990	990	2,000	-
		CPID	618	599	990	990	2,000	-
627300002	GST Payments to Australian Taxation Office	CWG-CPID	965	1,239	1,800	1,010	1,500	-
		CPID	965	1,239	1,800	1,010	1,500	-
627300000	GST Payments:	CPID	1,583	1,838	2,790	2,000	3,500	-
625000000	Other Payments:	CPID	7,330	7,332	10,099	9,309	10,809	-
620000000	Payments:	CPID	17,352	16,439	19,474	18,684	20,184	-
600000000	Operating Activities	CPID	10,906	6,221	5,893	5,821	4,827	-
711100011	Proceeds - Sale of Other Fixed Assets - All Other	Ext-CPID	100	10	10	-	-	-
		CPID	100	10	10	-	-	-
711100000	Proceeds from sale of fixed assets	CPID	100	10	10	-	-	-
710000000	Receipts:	CPID	100	10	10	-	-	-
721100002	Payment for fixed assets (all other fixed assets)	Ext-CPID	9,500	9,000	3,500	2,100	2,400	-
		CPID	9,500	9,000	3,500	2,100	2,400	-
721100000	Payment for fixed assets	CPID	9,500	9,000	3,500	2,100	2,400	-
721000000	Payments:	CPID	9,500	9,000	3,500	2,100	2,400	-
700000000	Investing Activities	CPID	(9,400)	(8,990)	(3,490)	(2,100)	(2,400)	-
821200003	Repayment of Borrowings to WATC - Capital Works Program	TSC-CPID	617	529	550	550	550	-
		CPID	617	529	550	550	550	-
821200000	Repayment of Borrowings:	CPID	617	529	550	550	550	-