



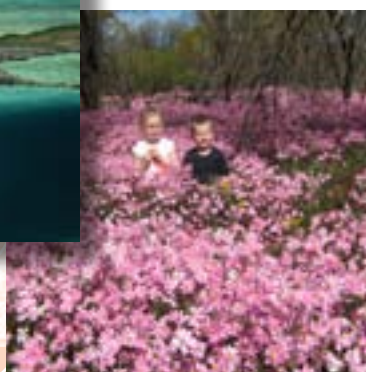
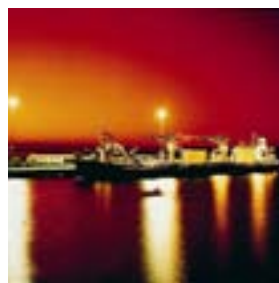
# MID WEST

## Investment Plan 2011 – 2021

### **Mid West Vision**

“Making the Mid West a better place to live, work, study and invest!”

Prepared by the Mid West Development Commission in consultation with Federal, State and Local Government agencies and non government organisations.



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# CHAIRMAN'S FOREWORD

The impetus for the development of the Mid West Investment Plan (MWIP) was the Leaving a Legacy Workshop held in Perenjori in April 2010. A key message from the Minister for Regional Development, Hon Brendon Grylls MLA, to the participants was to undertake integrated planning that clearly outlined the region's strategic priorities.

It was a clear call for the region's strategic priorities to be articulated via a "master plan" as the Mid West region enters a period of unprecedented growth and opportunity. By engaging the community and government in local decision making, the resultant MWIP summarises the community needs and can be used to leverage funding and support applications through Federal and State Government programs.

The March 2011 edition of Mid West Development Commission's (MWDC) Mid West Major Projects Summary highlights that more than \$19 billion worth of projects are being planned or proposed for the Mid West over the next 5-7 years. This creates intense challenges that must be addressed as well as wonderful opportunities to be captured. These projects will bring with them considerable infrastructure development, much funded by the private sector, which must be supported by appropriate public investment.

In particular, the projects will assist to significantly boost the population of the Mid West with one study indicating that the population of the Mid West has the potential to grow from its current 55,000 to around 80,000 by 2021.

The development of the MWIP, in concert with the preparation of the Western Australian Planning Commission's (WAPC) Mid West Regional Planning and Infrastructure Framework (MWRPIF), creates an integrated process that works across portfolios and/or agencies to overcome "silo" planning. The MWRPIF is being prepared by the Department of Planning (DOP) in consultation with the WAPC's Mid West Regional Planning Committee (MWRPC) and Infrastructure Coordinating Committee (ICC). It is important to note that the MWIP takes much of its strategic context from the MWRPIF to ensure investment, both public and private (where appropriate), is targeted to deliver the best and most sustainable outcomes for Mid West communities and in alignment with the MWRPIF.

The MWIP has significant local government, Mid West based agency and industry support. Developed on the basis of the Mid West's three distinct sub regions, the goals of the MWIP are to:


1. Revitalise decayed social and community infrastructure in a number of communities/sub regions;

2. Enhance the liveability of communities - in particular those which, with the right public and private investment, can capture benefits from nearby major projects. These benefits include employment opportunities, attraction and retention of at least a portion of major projects' workforces, and business expansion and attraction; and
3. Progress aspirational projects (renewable energy, SMART projects), which communities and MWDC believe will help enhance and diversify the region's economic base.

The full MWIP contains 300+ projects collectively valued in excess of \$3 billion (excluding Oakajee and SKA related projects). However, the first stage in implementation will focus on the delivery of "Flagship" projects, moving onto other projects identified as High Priorities in the future.

This document reflects the processes taken to identify the regional needs and the local decision making involved in setting priorities. One of the major challenges in developing the MWIP was the complexity of this large, diverse region and dealing with how the regional needs and priorities will change over time. Therefore, this version of the MWIP reflects the needs of 2010/11 across the Mid West's three sub regions, taking into consideration predictions of population growth and economic development in the future. However, to maximise the benefit to the region, this plan must form the beginning of a 'living' process, annually updated and reviewed to ensure that the Mid West remains a great place to live, work, study and invest.

In closing, a document such as this can only be as strong as the level of commitment and input from the regional stakeholders. It is clear that the Mid West community has made a strong contribution to the consultation process in the development of the MWIP. I would like to specifically note the support provided by the Department of Regional Development and Lands throughout the development of this plan and thank all other people and agencies involved.



Hon. Murray Criddle  
Chair Mid West Development Commission Board



Figure 1: the Mid West Region



# INTRODUCTION

The Mid West and the Western Australian Government are ideally placed to plan for sustainable futures having gained from the experiences from previous phases of economic growth, particularly in the Pilbara and Goldfields. Recognising the negative impact in other regions from inadequate provision of economic, community and social support infrastructure is a significant incentive to think and plan for balanced, long term outcomes.

The benefits of timely and strategic public investment in the Mid West will have impacts that extend outside of the region, even providing nationally significant outcomes including:

- optimising returns for the Mid West's export industries with a well developed and efficient infrastructure framework;
- creating diversity of industry which lays a platform for sustainable growth; and
- reflecting relevant, proactive planning approaches that meet local community needs and aspirations.

MWDC intends to use the MWIP in conjunction with the MWRPIF to secure and guide public and private investment into the Mid West region.



# OVERVIEW OF MID WEST INVESTMENT PLAN

Together with the MWRPIF, the MWIP is designed to provide a strategic direction for the Mid West region over the next ten years to 2021. The MWIP outlines the community priorities in the Mid West as a set of projects designed to have an impact across the region. In the development of this document, the intent has been to characterise the region and its component sub regions and outline the specific objectives that MWDC considers important in delivering its vision across the region. Through the process, the MWDC has taken the following into consideration:

- Recognise that a 'balanced' region requires investment in both the economic and social/ community support infrastructure to support the aspirational goals of the community;
- Engage the wider community and all tiers of government to identify existing and emerging infrastructure pressures throughout the Mid West and Western Australia over the next 10 to 20 years;
- Collate these infrastructure requirements and prioritise according to relevant criteria;
- Work with the public and private sectors to identify investment opportunities and form working partnerships to deliver projects to the region in a timely fashion;
- Create a greater level of certainty about the priorities and timing of major infrastructure development;
- Provide a framework for identification of infrastructure needs and a process for ensuring new projects are incorporated into an evolving MWIP; and
- Develop project budgets based on an appropriate mix of investment from both the public and private sectors.

In addition, the following aspirational goals were in place and projects that were considered high priority generally satisfied one or more of the following criteria:

- capturing opportunities;
- improving the quality of life;
- increasing social equity;
- enhancing economic diversity and productivity; and
- reducing the impacts on the environment.



To deliver on the priorities within the MWIP, effective partnerships will be required between:

- Local government
- Regional Development Council
- Department of Regional Development and Lands
- Western Australian Regional Development Trust
- Aboriginal groups
- Non government organisations
- Planning committees
- Communities
- State government departments
- Federal government – including Regional Development Australia
- Industry eg Geraldton Iron Ore Alliance
- Non profit organisations

## Mid West Investment Plan Structure

The Plan is presented in three sections. SECTION ONE provides an outline of the Mid West and the social, economic, planning and infrastructure considerations taken into account in the development of the MWIP. SECTION TWO outlines the objectives for the Mid West region, with each having a series of priorities to provide a focal point for actions. SECTION THREE – PRIORITY PROJECTS and MASTER LIST details the initiatives and projects required to be undertaken in the Mid West to enhance the Region's economic and social development.

The key components of the MWIP are the investment in economic infrastructure (railways, roads, ports, communication, electricity and utilities) and the social and community infrastructure (health, education, town revitalisation and recreation facilities).

### Consultation

To ensure the projects that make up the MWIP reflect the community views, extensive consultation and assessment of existing planning processes occurred throughout the region. In establishing the potential projects within the Mid West, all tiers of government, non profits, industry, community and private sectors were consulted directly on at least two occasions and more frequently via telecommunication.



A 'Master List' of the recognised infrastructure needs was developed through reference to the Mid West Infrastructure Analysis (WAPC, 2008) and consultation with local government at the sub regional Country Local Government Fund (CLGF) planning workshops. Further detail was obtained through direct dialogue with regional government and non government organisations in interviews and two workshop events. The workshops at the beginning and end of the consultation phase provided several opportunities for regional decision making. Furthermore, the MWDC maintains a register of proposed and planned projects in the region.

### Project Prioritisation

Through this process, an agreed list of Mid West projects was assessed and prioritised into three categories:

- High – projects that will provide significant economic and/or social benefit to the local community and demonstrate regional benefits. Essential for economic growth;
- Medium – projects that provide valuable social and/or economic benefits. Broad regional benefit and important for regional growth; and
- Low – provide some social and/or economic benefits as well as broader regional benefits. Worthwhile for regional growth.

After further consolidation of project details, the MWDC Board identified the "Flagship" projects. These were categorised as absolutely essential to the region and had a demonstrated need to be progressed substantially or completed within four years, therefore requiring urgent funding consideration.

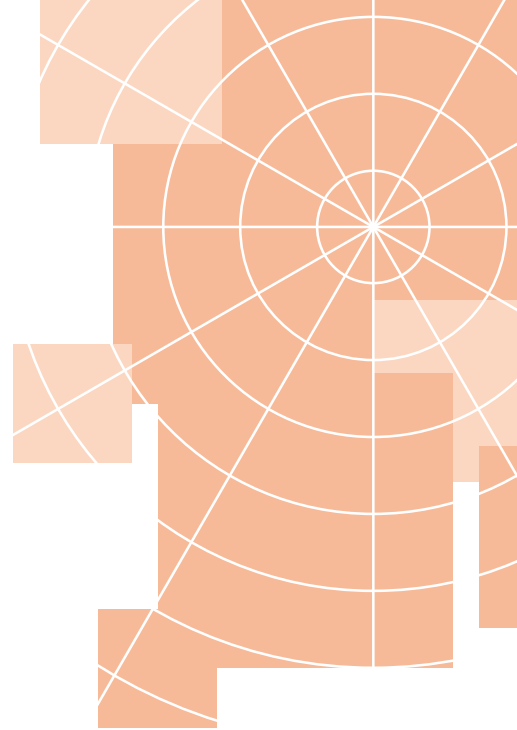
It is important to note that priorities identified in the MWIP were determined by sub regional communities and the MWDC Board. The focus of many of these high priorities and "Flagship" projects has been on community related infrastructure, noting that these predominantly sub regional projects were generally not the focus of the MWRPIF.

### Process

Each of the projects has been divided into relevant categories, which include the following. The key areas under which the MWIP is being developed include:

- Infrastructure and Services
- Community Development and Town Centre Revitalisation
- Tourism
- Industry
- Housing and Land Development
- Utilities
- Health
- Education
- Energy
- Maritime
- Environment





# SECTION 1

## THE MID WEST REGION

# REGIONAL SUMMARY

## The Mid West Region and Sub Regions

The Mid West extends from Green Head to Kalbarri and more than 800 km inland to Wiluna, covering approximately 466,766 km<sup>2</sup> or nearly one-fifth of the area of Western Australia. The region is home to an Estimated Resident Population (ERP) of 54,984 (Australian Bureau of Statistics (ABS) 2009) in settlements ranging from small villages to a regional city.

### Local Government in the Mid West

The large area and widely dispersed settlements are serviced by 18 local governments in the Mid West, divided into three distinct sub regions that demonstrate similarities of environment, land use, demography, industry and issues. Throughout the development of the MWIP, consultation with local government and the community has been along sub regional groupings. Importantly, experience has shown that effective engagement necessitates such an approach, providing each sub region with the capacity and opportunity to present their specific local priorities. Further details of each of the local governments are provided in Appendix 1.



## Murchison

The Murchison comprises the shires of Cue, Murchison, Meekatharra, Yalgoo, Wiluna, Sandstone and Mount Magnet. It covers 88% of the region's landmass but has only 6% of the Mid West population (approximately 3,450). Retaining and growing population share is a significant challenge and largely dependent on influencing a change in fly-in/fly-out (FIFO) workforce approaches of resource companies. Despite low population, the Murchison hosts the majority of existing and proposed resource projects.

Due to the remote location and 'radio quietness' of this sub region, the Murchison has been selected as one of two possible sites for the 1.5 billion Euro International Square Kilometre Array (SKA) radio telescope. Through the development of the preliminary studies and construction of the Australian Square Kilometre Array Pathfinder (ASKAP) at the Murchison Radio-astronomy Observatory (MRO), this internationally significant scientific project has already delivered tangible benefits to the region, which are expected to increase as the project progresses.

Historically, the production of wool on pastoral stations was the complementary industry to mining. Over a decade of dry seasons, increasing predation by wild dogs and global economic impacts on wool markets have all negatively impacted the pastoral industry. Tourism is an increasingly important industry for the economic diversity of the region and outback tourism has great potential for growth.

Approximately 30% of the Murchison sub region's population is Aboriginal, however, ABS population estimates of the Aboriginal population is likely to be significantly understated. There is evidence of significant social disadvantage in Murchison communities, with education and health outcomes below the regional average. However, this tends to be obscured in data presented on a regional basis.





## North Midlands

The North Midlands comprises the shires of Carnamah, Coorow, Morawa, Perenjori, Mingenew, Three Springs and Mullewa and is home to 10% of the Mid West population (approximately 5,400). A significant proportion of the North Midlands (11%) population are Aboriginal, however, some towns have higher proportional Aboriginal populations. For example, 28% of people in Mullewa and 23% of people in Morawa identify as Aboriginal.

The North Midlands population tends to be older, as young people often leave to pursue education and work opportunities elsewhere. Once again, retaining and growing its population share is a challenge to the North Midlands, where the ageing demographic tends to retire to the coast.

Since the first settlement of this sub region in the mid 1800s, agriculture has dominated the landscape and remains the predominant industry base supporting the population. Farm amalgamation, a decade of dry seasons, increasing fuel prices, declining profit margins, uncertainty in commodity markets and GFC related credit constraints have all driven structural adjustment within the agriculture sector.

More recently, a number of iron ore projects within close proximity to towns such as Perenjori and Morawa have been developed and two long life magnetite projects (Karara and Asia Iron Extension Hill) provide major economic opportunities for a number of North Midlands communities. Concerns have been raised about housing availability and the timely provision of social infrastructure in Morawa and Perenjori in particular, to capture benefits associated with these projects.

On the coastal fringe of the North Midlands, including the coastal towns of Green Head and Leeman, western rock lobster (WRL) fishing is a significant local industry. Since 2009/10, the WRL industry has undergone major changes due to alarming biological indicators driving the Department of Fisheries to adopt an alternative fisheries management strategy. The introduction of a Total Allowable Catch for the fishery and individual quota allocations to licence holders is probably the most substantial change to the WRL industry since 1963 when it was declared a limited entry fishery. The changes will assist ensure the viability of the industry as well as the sustainability of the fishery.

There is growing pressure for the coastal settlements of Green Head and Leeman to expand. This pressure will increase now that Indian Ocean Drive has been completed and there is potential for further development pressure and increased tourist numbers in the coastal areas of this sub region.

Tourism is important in the North Midlands with coastal, holiday peak seasons being a focus for many southern Western Australians. However, the inland attractions of heritage and wildflowers are driving the development of new tourist trails to capitalise on attractions that are available outside of the relatively short wildflower season.

Given its climate and latitude, the North Midlands are identified as one of Australia's best locations for renewable energy projects, with wind, solar and hot rocks all providing real development opportunities. While renewables would provide economic diversity, this development is impeded by current reliance on access to the South West Interconnected System (SWIS) transmission infrastructure, which is inadequate for current loads, let alone forecast load growth.

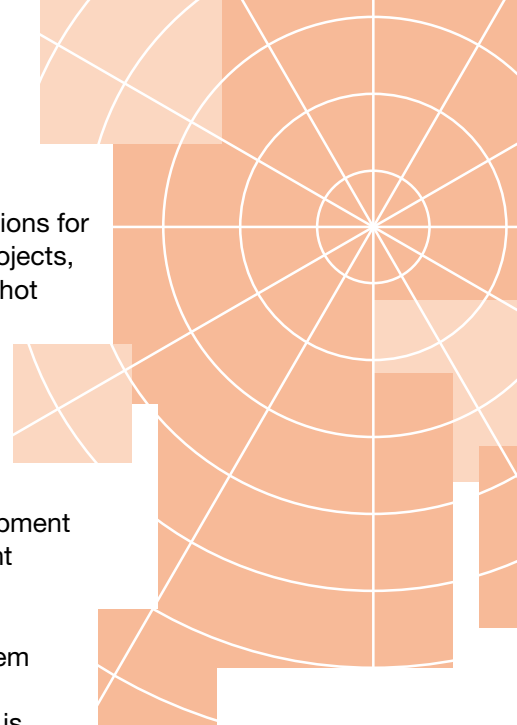
## Batavia Coast

The Batavia Coast sub region comprises the primary centre of Geraldton-Greenough and the surrounding shires of Chapman Valley, Irwin and Northampton. The majority (84%) of the region's population lives in the coastal locations of Geraldton, Dongara and Kalbarri, with 37,900 people (est. 2009) residing in the City of Geraldton-Greenough.

Geraldton is the regional centre for retail, manufacturing, commercial fishing, shipping, transport, health services, education (preschool through to tertiary level) and is the seat of Mid West government business. Geraldton is at the heart of a sub region characterised by rapidly growing communities within these coastal shires, which will provide the base for the population expansion in the Mid West region.

The Batavia Coast attracts significant numbers of visitors keen to experience the coastline in proximity to good amenities. Completion of the Indian Ocean Drive will increase opportunities and further development of tourist product.

Centres in the Batavia Coast have the potential to facilitate fly-in/fly-out (FIFO) or drive-in/drive-out (DIDO) arrangements to their respective mines and base their usual residence in these coastal localities.



## Coordinated Planning in the Mid West

Good regional investment planning is essential to the delivery of balanced outcomes over such a large and diverse region. An estimated \$19 billion worth of projects are planned or in progress in the Mid West over the next 5-7 years. The major proposed project is the Oakajee development, which is considered “the single most important project for Western Australia’s economic development over the next 50 years” (Premier Colin Barnett, March 2009).

Oakajee will trigger major investment through the region. Development of suitable social and community support infrastructure will complement the substantial economic infrastructure existing and proposed for the Mid West. The MWIP aims to identify the opportunities for investment in infrastructure to support regional growth and be prepared for the real pressures likely to be placed on existing infrastructure by massive developments such as Oakajee and its associated mining projects. The timely provision of socio-economic infrastructure affords a unique opportunity for hinterland communities to capture long term benefit from the resources sector.

In order to address challenges and capture opportunities, considerable coordination between the various planning processes currently being undertaken in the region is required. Courtesy of the MWIP and the MWRPIF, the Mid West is now ideally placed to deliver infrastructure in line with regional strategic planning.



## Mid West Regional Planning Committee

The DOP and WAPC operate a number of Regional Planning Committees throughout the State. The MWRPC is developing the MWRPIF. This sets the strategic planning framework at a regional level and endeavours to address the region’s major strategic economic infrastructure priorities such as port, rail, industrial estate and infrastructure service corridors etc. As part of developing the Framework, a process was run by the MWRPC and the DOP to identify and prioritise regional infrastructure requirements in the Mid West. For the purpose of this process, infrastructure was broadly classified as being regionally significant if it would:

- support or enable the development of the regional economy; and/or
- perform a function that caters for a regional catchment.

Identifying the Mid West’s regionally significant infrastructure requirements involved extensive consultation with State Government agencies and other regional stakeholders.

Once identified, the regional infrastructure projects were prioritised by the MWRPC and the Infrastructure Coordinating Committee (ICC) at a joint workshop held in November 2010. The outcomes of this process were endorsed by both committees in February 2011 and have subsequently been incorporated into the MWRPIF. The Framework will soon be released by WAPC as a draft document for public comment along with a supporting document, the Mid West Regional Infrastructure Priorities Project 2010 Workshop Paper, which consolidates the proceedings and outcomes of the joint workshop.

## Infrastructure Coordinating Committee

The Committee consists of Directors General of the State Government Departments involved in the provision of infrastructure in the State and advises the WAPC on planning for the provision of physical and community infrastructure throughout the State. It has the powers to coordinate the metropolitan development program, the country land development program, and the provision of infrastructure for land development.

The ICC was actively involved in the process run by the MWRPC to identify and prioritise the Mid West’s regional infrastructure requirements and participated in the November 2010 joint workshop. In February 2011 the ICC endorsed the findings of the joint workshop with the MWRPC and supported the release of the Mid West Regional Infrastructure Priorities Project 2010 Workshop Paper. This process will allow the WAPC, through the ICC, to provide the State Government with a coordinated position on the Mid West priority regional infrastructure requirements.

## Mid West Strategic Infrastructure Group

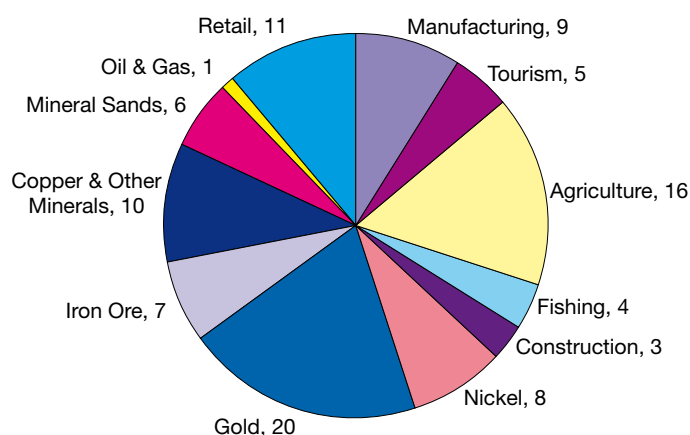
The Mid West Strategic Infrastructure Group (MWSIG) was established in mid 2005 by the MWDC to support the timely development of strategic infrastructure (roads, rail, port, power, water etc) necessary to facilitate major projects. This Group, which continues to meet bi monthly, focuses on resources projects and specifically the establishment of an iron ore industry in the Mid West. MWSIG provides a regular forum for regional officers to keep up to date with progress of the many current and planned projects for the Mid West, and acts as a key regional coordination group.

## Mid West Economy

Despite the challenges of servicing a large geographic area, the advantage of the Mid West is its broad economic base. It is dominated by mining with major contributions from agriculture, retail, tourism, fishing, aquaculture, construction, renewable energy, technology and manufacturing industries.

The Gross Regional Product (GRP) for the Mid West region in 2009/10 (see fig. 2) was \$4.5 billion, representing a 2.4% contribution to Gross State Product (Mid West: a region in profile 2011 - Department of Regional Development and Lands (RDL); MWDC). Mining constitutes 52% of the GRP for the region.

**Figure 2. 2009/10 Gross Regional Products by Sector (%)**



## Infrastructure in the Mid West

The WAPC's Mid West Infrastructure Analysis (MWIA) (2008) provided options for consideration by Government. This report recommended a more realistic medium term projection to ensure the existing core infrastructure, particularly rail, roads, port and social infrastructure is upgraded and maintained, and further strategic planning for urban and industrial growth is undertaken. Within the region key infrastructure is in need of revitalisation and reinforcement. There are constraints to future development imposed by inadequate capacity across a number of key areas.

The MWIA was undertaken to identify the current and future demands for infrastructure that had a whole of region impact. This examination of Mid West infrastructure identified the following as key issues:

1. Heavy rail transport is critical for some large mining projects and the development of a robust rail network will be instrumental to the prosperity of current and future resource projects;
2. Establishment of rail and infrastructure corridors, including detailed alignment planning, land acquisition and assembly;
3. Future water supply and associated infrastructure requirements for the hematite and magnetite projects are uncertain;
4. Power supply has been identified as inadequate by industry and several local governments. This has the potential to act as an impediment to additional growth and development;
5. Parts of the road network throughout the region require upgrades based on current condition and this will be exacerbated by ongoing and increased heavy vehicle usage;
6. Uncertainty regarding the full scale of resource operations, and actual population growth rates, means that the demonstrated need for government investment will remain a contentious issue;
7. Strategic planning support has not kept pace with the increased volume of statutory planning applications; and
8. A number of inland towns have declining populations and are working to gain economic growth as a spin off from resource development in the region. It is not clear how growth in this sector will influence these towns, but there is a strong desire to plan to identify and capture benefits wherever they exist. One such opportunity is to make towns (eg Morawa, Perenjori, Dongara, Geraldton) more 'liveable' such that some proportion of the mining workers from nearby Karara and Extension Hill may reside locally.

The growth of the resources sector in the Mid West is somewhat limited by the current state of the infrastructure in the region. The Mid West Infrastructure Forum held in Geraldton by the MWDC in April 2005 highlighted two major infrastructure bottlenecks in getting product from the mine to market. These are 1) the lack of an efficient, high capacity rail network; and 2) that the Geraldton port is constrained by the size of ships it can handle. The establishment of a strategic (heavy) industrial area was noted as a potential third obstacle. The establishment of Oakajee would address these bottlenecks.



## Oakajee

The proposed development of the Oakajee deepwater port and industrial estate (initially driven by the high volume hematite and magnetite iron ore projects) is anticipated to create significant economic activity and pressures on existing infrastructure. State and Federal funding of \$678 million for common use port facilities reflects the importance of the Oakajee project at national and state levels.

The existing Geraldton Port will continue to play a vital role in facilitating new mineral exports but does not have the capacity to manage expected iron exports upwards of 45 mtpa and potentially 100 mtpa. In addition, Geraldton Port is constrained by depth and urban development.

## Mid West Energy Stage 1 and 2

The provision of power is seen by regional stakeholders, including MWDC, as the single biggest impediment to growth in the Mid West region. The major development projects that are planned heighten the Mid West's need for a secure, high capacity electricity transmission network to underpin the future economic and social growth of the region. The proposed project is broken into two phases and involves upgrading the existing 132 kV to a double circuit 330 kV transmission line.



Mid West Energy Stage 1 is the construction of transmission lines from Pinjar to Eneabba (Carnamah), which connects through to the Karara and subsequently to Asia Iron (Extension Hill) mining projects east of Morawa / Perenjori. Mid West Energy Stage 2 involves the construction of power lines from Eneabba to Oakajee (159 km). It is identified as a key regional priority and the State Government is seeking funding for this development through Infrastructure Australia.

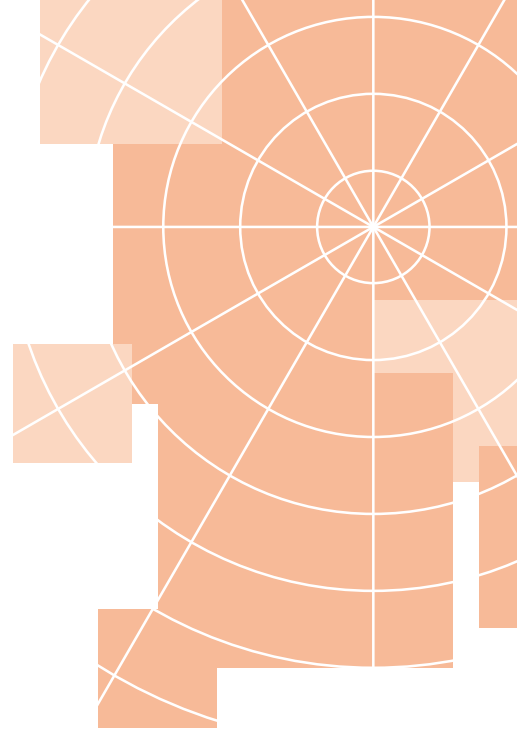
This infrastructure will enable the region to optimise the significant opportunity for a diverse renewable energy sector from demonstrated wind resources, potential wave energy, geothermal leases, some of the highest solar indices in Australia for photovoltaic or solar thermal plants and ample land to develop bio fuel resources. The 20% target for renewable energy in 2020 and likely carbon pricing place the Mid West in an advantageous position to become a focus for the production of renewable power.

## SMART Mid West and Murchison Radio-astronomy Observatory

MWDC has progressed a SMART Mid West policy for over a decade. It involves the development and integration of education, training and research institutions within the Mid West, together with the technology, processes and infrastructure by which they operate. An objective is the transfer and involvement of this knowledge base to Mid West industry and the community. The MWDC has used SMART Mid West to form partnerships with education and technology stakeholders and some of the notable outcomes include the establishment of the Geraldton Universities Centre (GUC), the Separation Point Marine Precinct (SPMP), the Mid West Science Summits and the ASKAP project.

The Mid West is establishing one of the world's premier sites for radio astronomy at the MRO in Boolardy Station – 280km north east of Geraldton. The Federal and State governments (and a range of other partners) have already committed funds to precursor projects including the Australian Square Kilometre Array Pathfinder (ASKAP) and the Murchison Widefield Array (MWA) project. This commitment has included the development of the National Broadband Network (NBN) project between Perth and Geraldton and further connection between Geraldton and the MRO. There is a commitment to build a facility support centre in Geraldton to support radio astronomy projects. There is also potential to facilitate the development of locally based technology industries.

There is significant opportunity to identify and capture synergies with all 'SMART' projects and infrastructure to diversify the Mid West's economic base, enhance communications and service delivery, and increase student participation in tertiary education. The development of the region's renewable energy sector, and the further development of the GUC and the Durack Institute of Technology (Durack) are in keeping with this ethos.



# SECTION 2

## MID WEST INVESTMENT PLAN OBJECTIVES

# Project Objectives Summary

## Outcome 1

### Sustainable increase in population

- Population growth across the Mid West Region.
- Retention of current residents.
- Conversion of FIFO to DIDO workforce to resident population.
- Continued and focused promotion of the Mid West as a desirable place to live, work, study and invest.
- Attraction of the 'retiree' demographic to the Mid West.
- Population retention of youth linked to employment and education opportunity.
- Reduced need to leave the Mid West for training or higher education.
- Retention of the 'younger' demographic to settle in the Mid West for lifestyle, business, employment and family reasons.
- Coordinated planning to accommodate predicted population growth and account for rapid escalation in population as major projects commence.
- Provision of quality housing and accommodation to meet the needs of all sectors.



## Outcome 2

### A refreshed and revitalised Mid West

- Revitalisation of the smaller towns throughout the Mid West with investment in essential recreational, cultural and heritage facilities.
- Investment in streetscapes and main street programs to improve the aesthetic appeal of towns.
- Resources available to address structural or land/ planning issues that may be required to improve main street or town functionality.
- Investment in the local Community Resource Centres (CRC) (Telecentres) to support community development initiatives.
- Investment in Childcare facilities to enable parents to fully engage in employment opportunities that may be available.
- Improved access to, and participation in, artistic and cultural activities and facilities.

## Outcome 3

### Enhanced regional unity and promotion

- A collaborative and unified approach to development in the region.
- The marketing and promotion of the region as a complete package as a place to visit, live, work, study and invest.
- Demonstrate the investability/liveability of the Mid West to attract and retain people to the region.

## Outcome 4

### Balanced urban and coastal development

- Phased urban development including residential, commercial and tourism uses and public open space.
- Provision of residential and industrial land sufficient for present and future needs.
- Planning and delivery of services to ensure community and industry infrastructure progress concurrently.
- Development of eco friendly accommodation options.

## Outcome 5

### Improved government services

- Improvement of services through identifying gaps in service delivery.
- Exploring alternative delivery models for government services to remote communities.
- Provision of better quality government buildings, offices and staff housing in the Mid West.
- Further development and availability of health and education resources to the community to improve regional quality of life and attract and retain people.
- Improved tax rebates and allowances for staff working in regional areas.



## Outcome 6

### Effective health service delivery

- Long term positive health outcomes for the region's residents.
- Develop a broader range of health service provision.
- Development of specialist services that can be accessed across the region.
- Provision of appropriate locally based aged care and independent living facilities to encourage people to remain in the region.
- Improved Aboriginal health outcomes across the Mid West region.

## Outcome 7

### A skilled and educated Mid West community

- Increase the level of participation in higher education across the Mid West.
- Increase range and capacity of university and training options available at GUC and Durack.
- Industry relevant training and education options accessible to the whole Mid West community.
- Enhanced capacity building for community leaders and groups, and retention of these skills in the Mid West.
- Attraction of skilled people to the region.
- Implementation of Mid West Gascoyne Workforce Development Plan.
- Quality information technology and communication services.
- Increased numbers and choice of traineeship and apprenticeships based in the region.
- Ongoing partnerships with industry in the region to ensure delivery of suitable training to meet local demands.
- Enhancement of research and SMART facilities to drive innovation and creativity, and support entrepreneurship.

## Outcome 8

### Positive outcomes for Aboriginal people

- Improved health and education outcomes for Aboriginal people in the Mid West.
- Targeted programs and services for Aboriginal groups, particularly youth and women's support programs.
- Culturally appropriate facilities to permit Aboriginal people of all ages to gather, learn and play.
- Improved employment and business opportunities for Aboriginal residents.
- Enhanced self determination through increased participation in local and state governments and regional organisations.
- Further enhancement of Aboriginal art programs
- Hostel accommodation available to support Aboriginal people to access health and education services.
- Support for recently established Mid West Aboriginal Workforce Development Centre (MWAADC).



## Outcome 9

### Improved regional infrastructure to facilitate coastal and inland development

- Improved power infrastructure.
- Improved roads systems where main arterials are safe and meet increased traffic loads.
- Improved communication technology and services.
- Adequate, safe, secure and well managed water supplies.
- Improved facilities for sewage and wastewater treatment.
- Regional waste facility/facilities.
- Expansion of alternative and renewable energy resources.
- Improved airport facilities at large regional centres and smaller outlying towns.
- Development of ports, harbours, marinas, jetties and boat ramps to support industry and suit the commercial and recreational needs of the region.
- Implementation of important cross regional initiatives to continue to connect the inland to the coast eg PortLink project.
- Rail networks to adequately support mining and agriculture industry needs.
- Infrastructure corridors planned to meet current and future needs for transport, energy and utilities infrastructure.

## Outcome 10

### Prosperous and diverse primary industries

- A diverse and resilient primary industry sector.
- Further diversification of fishing, agricultural and pastoral industries.
- Value adding opportunities capitalised.
- Improved key infrastructure to support industry, particularly water, energy, transport and communications infrastructure.
- Sustainable practices adopted as standard in the Mid West agriculture, pastoral and fishing industries.
- Continued investment in horticulture, agriculture and pastoral activities, and fisheries research and management.
- Enhancement of research and SMART facilities to drive innovation and creativity, and support private sector entrepreneurship.
- Encourage investment in aquaculture and fish farming.
- Enhanced job and career development and succession planning in primary industry to retain younger generations within the family business.

## Outcome 11

### Diversified and enhanced minerals and energy industries

- New mining and oil and gas ventures commenced in the Mid West.
- Greater level of exploration for natural resources.
- Promotion of Mid West communities as sources of labour and services for new mining, and as bases for FIFO or DIDO operations
- Provision of relevant support infrastructure such as power, rail and roads.
- Development of Geraldton and Oakajee ports and industrial estate to support start up projects and products.
- Provide port facilities that cater for both bulk and 'boutique' (relatively low volume containerised) exports.



## Outcome 12

### Continued expansion of the tourism industry

- Mid West region to be a major tourism destination with an established brand.
- Attractions and services to satisfy a diverse profile of tourists.
- Unique tourism experiences eg wildflowers, Abrolhos Islands, Outback Pathways and Aboriginal Tourism.
- Abrolhos Islands promoted as an accessible, ecofriendly tourism site.
- Improved air services both within and to the region.
- Broad range of accommodation types available.
- Safe and regularly improved road networks eg additional passing lanes along the Indian Ocean Drive.



## Outcome 13

### Establishment of new and innovative industries and services

- Encouraging innovation and creativity across all sectors eg SMART Mid West.
- Identify and pursue new opportunities such as the development of renewable energy initiatives.
- Developing collaborative advantage through clusters and technology business hubs eg Mid West as the centre for renewable energy in Western Australia.
- Increased export opportunities for Mid West products.
- Development in partnership research facilities eg SKA, climate change, renewable energy, Abrolhos Islands research facilities at Rat Island etc.

## Outcome 14

### A valued and protected natural and built environment

- Appropriate assessment, management and regional planning of the competing demands on the natural, built and social landscape e.g. land and water.
- An appropriate coastal management strategy is in place and resources committed to protection and management as required.
- A long term approach to sustainable natural resource management.
- An effective and adequately resourced regional waste management strategy.
- Balance between a growing economy, environmental and community values.
- Heritage sites identified, protected and conserved.
- Increased use of renewable energy at large (utility) and small (domestic and civic buildings) scales.
- Climate change and carbon neutral approaches to planning.
- Appropriate management of the crown conservation estate.



## Outcome 1:

### Substantial Increase in Population

The estimated population of the Mid West Region in 2009 was 54,984 (ABS, 2009), 2.4% of the total population of Western Australia. In 2004, the WAPC forecast the population of the Mid West to increase to 58,100 in 2031, however, by 2009 the region's population had almost reached the projected estimate for 2015 of 55,000 residents. These variances continue to challenge the appropriate planning for community and social support infrastructure throughout the region. Population projections for Western Australia also show that the average age of the population will increase, which also needs to be factored into infrastructure planning.

The City of Geraldton-Greenough has the largest population of the region's 18 local government areas with 37 895 residents, 68.9% of the regional total. The smallest is in the Shire of Murchison with an estimated 114 residents. In the 10 years to June 2009, the region's population increased at an average annual rate of 1.0% (See Table 1 for Population details by local government area (RDL 2011)). The highest population increase was in the Shire of Irwin, where the ERP grew at an average annual rate of 2.2%. The greatest decline was in the Shire of Meekatharra, with an average of -3.2% per annum over the same period.

Aboriginal people make up 10.6% of the Mid West population, with 5,493 estimated residents. The Shire of Meekatharra has the highest proportion of Aboriginal people at 51.6% of the population. With some Aboriginal people being transient, the number and location of Aboriginal people is difficult to quantify, particularly in the Murchison. This has implications for service delivery.

## QUICK FACTS & STATS

### Source for statistics: ABS 2009

- The ERP of the Mid West region in 2009 was 54,984.
- Geraldton ERP (2009): 37,895
- North Midlands ERP (2009): 4,555
- Batavia Coast ERP (2009): 46,978
- Murchison ERP (2009): 3,451



Figure 3: Mid West Population Growth

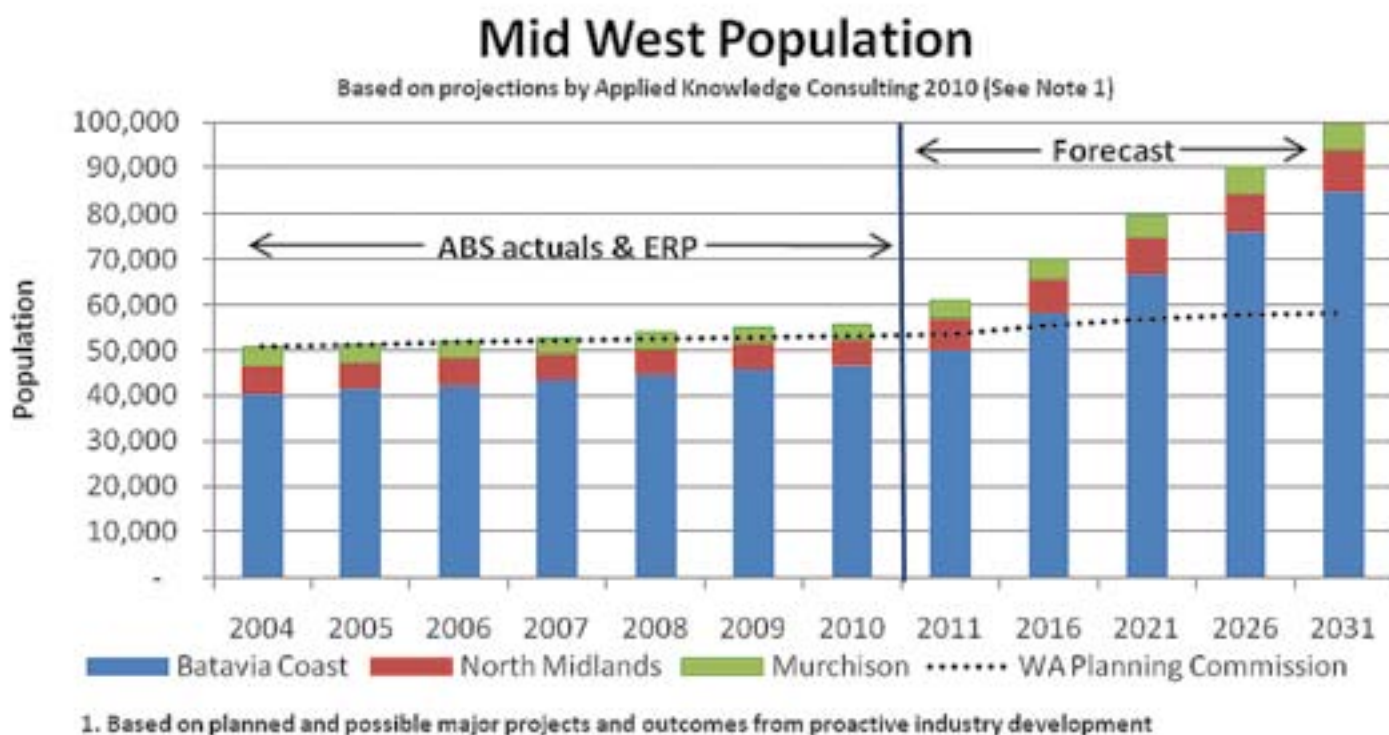


Table 1: Population Scenarios (Mid West Region  
Investability Model Phase Three – Applied Knowledge  
Consulting 2010)

Source	2016	2021	2026	2031
<b>ABS</b>	63,014 (2015)	70,601(2020)	79,103(2025)	88,628(2030)
<b>WAPC</b>	55,400	57,000	57,800	58,100
<b>Economic Forecast</b>	63,990	72,960	81,305	90,431
<b>Economic Forecast with multiplier</b>	70,089	79,824	89,988	99,681

Table 2: Population growth in the Mid West 1999-2009 by  
local government (RDL 2011 Regional Snapshot)

Region/LGA	1999	2009	% share 2009	AAGR 1999-2009 %	Aboriginal % share 2006
<b>MID WEST</b>	<b>49,847</b>	<b>54,984</b>	<b>100.0%</b>	<b>1.0</b>	<b>10.6%</b>
Carnamah (S)	857	763	1.4%	-1.2	5.9%
Chapman Valley (S)	873	1,069	1.9%	2.0	4.1%
Coorow (S)	1,478	1,185	2.2%	-2.2	1.6%
Cue (S)	391	302	0.5%	-2.5	38.8%
Geraldton/Greenough (C)	31,854	37,895	68.9%	1.8	9.0%
Irwin (S)	2,898	3,595	6.5%	2.2	2.2%
Meekatharra (S)	1,690	1,218	2.2%	-3.2	51.6%
Mingenew (S)	599	457	0.8%	-2.7	5.9%
Morawa (S)	1,048	882	1.6%	-1.7	11.6%
Mount Magnet (S)	798	664	1.2%	-1.8	24.7%
Mullewa (S)	1,100	878	1.6%	-2.2	30.1%
Murchison (S)	157	114	0.2%	-3.1	34.5%
Northampton (S)	3,244	3,541	6.4%	0.9	5.7%
Perenjori (S)	620	536	1.0%	-1.4	11.1%
Sandstone (S)	147	133	0.2%	-1.0	25.2%
Three Springs (S)	787	732	1.3%	-0.7	6.4%
Wiluna (S)	985	755	1.4%	-2.6	40.7%
Yalgoo (S)	321	265	0.5%	-1.9	42.8%

Source: ABS 2009

## Outcome 2:

### Refreshed and Revitalised Mid West

Effective regional development relies on the provision and maintenance of infrastructure. Without adequate infrastructure in power, water, telecommunications and social infrastructure, towns and whole regions will deteriorate, forcing the population towards the metropolitan area or major regional centres. Maintaining and upgrading infrastructure is essential to ensure the region and its communities can meet the current and future needs of its residents, as well as attract and retain new residents.

A constant theme in consultations with the Mid West local governments was the need for revitalisation and/or enhancement of their towns with investment in essential recreational, cultural and heritage facilities. In general, enhancements to socioeconomic infrastructure and improvements to the aesthetics and functionality of main street and town areas were consistently identified.

A number of common issues have been identified that affect most local governments in the Mid West, including:

- Upgrading of existing road, energy, telecommunications and rail networks;
- Reducing the impact of heavy vehicles through townsites;
- Restoring the capacity of existing essential service infrastructure to cater for current needs and future growth;
- Enhancing the ability of inland towns to attract new residents and businesses; and
- Providing local government with adequate planning resources to support future growth arising from major projects including Oakajee and related developments.

Sporting and recreational facilities in many towns are either lacking altogether or out dated and no longer able to meet current needs. Swimming pools, sporting clubs and town halls are probably highest on the list of priorities for upgrades, as a large number were built back in the 1960's-70's and require upgrading or replacement.

With the ageing population the provision of aged care facilities is of increasing importance. In particular, investment in aged care that provides pathways from low through high and to intensive care will have benefits by retaining several generations of families within the community. Elderly people who are no longer able to stay on their rural properties or who want to move out of larger homes require a secure place that can accommodate their needs, while also remaining connected to friends and family in the region. In this respect, supportive health facilities are fundamentally important to retaining people in communities.

The lack of infill sewage in a number of communities can impact the environment, have health implications and will require future investment to facilitate further growth and development in the region. As awareness of the benefits of recycling programs and reducing the environmental footprint penetrates the community, the need for sub regional landfill sites for commercial and household waste and a regional waste strategy is becoming increasingly important.

Availability of land (residential, commercial, industrial) is fundamental to regional development and the ability of communities to capture benefit from major projects. Innovative models to encourage both public and private investment need to be developed to meet this need.

Roads are a key priority for local governments in regional areas and this was reflected in the Mid West local government workshops. The large region and dispersed population centres means that all residents are reliant on quality and safe road infrastructure for the operation of their businesses, supporting industry and private activities.





### Outcome 3:

#### Enhanced Regional Unity and Promotion

The Mid West region is one of nine Regional Development Commission regions in Western Australia. Each of the sub regions within the Mid West (Batavia Coast, North Midlands and Murchison) are distinct and their population centres are significant distances from each other. The development of these sub regional groupings as well as dialogue between local governments on reform has enhanced a collective perspective to regional planning. Working together would improve the region's leverage in attracting developments, residents and services.

A united approach to planning for infrastructure investment across the Mid West is required to ensure that project development and delivery of infrastructure occurs efficiently and equitably. While the MWRPIF will address infrastructure needs at a regional level, there is a need for a similar, sub regional approach for economic, community and social infrastructure. In collaboration with the DOP, the MWDC intends to work within that space and provide MWIP as an ongoing vehicle for sub regional needs assessments over time.

Tourism is primarily promoted through Australia's Coral Coast and Australia's Golden Outback; the former being a zone that stretches from Lancelin to Exmouth and the hinterland covered by the latter. There is much to be gained by a unified approach to marketing and promoting the Mid West as a great place to live, work, study and invest.



## Outcome 4:

### Balanced Urban and Coastal Development

The Mid West region covers an area of over 472,000 km<sup>2</sup> with a coastline that stretches approximately 330 km. With a total population of around 55,000 the area has a very low population density overall. With the steady decline of the agricultural and pastoral industry in much of the Mid West there has been a marked shift in the demographic structure of the region.

People have moved away from the inland shires towards coastal local governments such as Geraldton-Greenough, Irwin, Coorow, Northampton and Chapman Valley. The recent population figures substantiate this movement, as there has been a steady population decline in many of the inland local governments over the preceding decades and a proportionate incline in the population density of the coastal local governments. The trend over the last four decades is almost a tale of two differing scenarios - local government areas with coastal communities (eg Leeman and Greenhead) have more than doubled in population while the rural (eg Mingenew) and pastoral areas (eg Murchison) have seen a slow and steady decline in population over that time. That said, a number of inland towns are reversing declining population as a consequence of resource project developments.



A significant portion of each local government's population is located in a few centres. If this trend continues, much of the growth predicted by 2021 will occur in these centres. Coastal centres such as Geraldton-Greenough, Kalbarri, Port Denison, Leeman, Greenhead and Dongara are experiencing strong subdivision activity and this trend looks likely to continue. The Murchison sub region faces a challenge in population retention.

The WAPC, with the DOP, has established the MWRPC. The MWRPC is one of four new regional committees established in Western Australia in response to economic, social and environmental pressures in the regions.

Local governments and the DOP are conscious of the pressures of the demographic movement to coastal communities and the strains it places on social infrastructure. For example the DOP, City of Geraldton-Greenough and the Shire of Irwin have initiated a coastal planning project in the Dongara to Cape Burney coastal area. This project will provide strategic planning guidance for future sustainable development, subdivision and land use along the Dongara to Cape Burney coastal strip underpinned by sound environmental principles. It will result in the development of a strategic coastal management plan that will be used by planners, developers and the community.

A number of inland local governments also consider that the anticipated resource developments in the region could be leveraged to attract new employment and business opportunities to existing towns. With new major projects comes an increase in the regional workforce, and this potential workforce will have a direct impact on the size of the regional population. The effect on the local communities will predominantly be gauged by the use of FIFO workers in comparison with the number of resident employees.

The City of Geraldton-Greenough has been proactive in developing a sustainable future city planning initiative. To make the most of the unprecedented development opportunities and challenges facing the greater Geraldton region, the City, supported by a \$300,000 grant from MWDC (through the Royalties for Regions Regional Grants Scheme), is leading an innovative project to create a collaborative vision and plans for the future. This project will fully engage the local and regional community to develop a long term framework for sustainable development and growth for the region. The resulting plan will provide all sectors of the region with a greater level of agreement, clarity and certainty about the future.

## Outcome 5:

### Improved Government Services

The issues surrounding provision of services to such a large area with a relatively small scattered population is acknowledged. The State Government must continue to play a major role in enhancing permanent and visiting services. The Murchison sub region contains the majority of existing and proposed resource projects and North Midlands is also experiencing increased mining activity. However, small and declining populations generally struggle to make the strong business cases required to get government investment support.

The Murchison sub region requires significant social investment as do parts of the North Midlands. The Batavia Coast is well placed but requires industry ready infrastructure to gain the best economic development outcomes.

The liveability and investability of a region is enhanced by the level and quality of government services. Education and health, housing and social amenity are key factors that determine retention of population. As the Mid West enters a period of unprecedented growth there will be pressures across a range of government portfolios.

Given its remoteness, it is increasingly necessary that important government services are permanently based in the Murchison sub region. This will help arrest and hopefully reverse the trend for many government services being accessed from major regional centres including Geraldton and Kalgoorlie.

Table 3 presents the major areas of concern within the economic and social/community support infrastructure in the Mid West.

Economic Infrastructure	Social and Community Support Infrastructure
Roads (state and local government controlled)	Housing affordability and availability
Rail infrastructure and rolling stock	Education facilities
Power supplies	Social support services such as child care and health care
Water supplies and quality	Community facilities including sport and recreation
Waste treatment and disposal	

Strategic approaches to service delivery that can reduce the uncertainty and unevenness of development in the region is required. The WAPC and the MWRPC is developing the overarching framework to address the need for a strategic approach and recognises the need to address the following challenges:

- Coordination and integration;
- Accurate and timely data;
- Determining a hierarchy of regional centres;
- Sustainable resource management (land, water);
- Building capacity and capability of local business;
- Diversifying the economy;
- Monitoring and managing cumulative impacts;
- Maintaining liveability;
- To consult with stakeholders to gauge needs and follow equitable, consistent and transparent processes;
- Where possible to provide infrastructure on a common user basis; and
- To ensure timely and efficient approvals processes are followed.

MWDC is a member of the MWRPC ensuring integration of the MWRPIF with the MWIP.

### QUICK FACTS & STATS

In the development of the MWIP, MWDC consulted with:

- 18 Local Governments
- 27 State Government Departments
- 4 Federal Departments
- 9 Non Government Organisations



## Outcome 6:

### Effective Health Service Delivery

The geography of the Mid West presents a considerable challenge for health care in terms of travel time and serving a sparse population. Almost 74% of the Mid West population is based in the combined coastal municipalities of Geraldton-Greenough and Irwin. Therefore the major hospitals which service the area are located within these regional centres.

Growth of the mining industry and natural population growth in the region will result in a greater need for an upgrade in medical facilities and services throughout both the regional centres and remote regional locations. Mining, agriculture and fishing are the largest workforce industries. These industries also utilise a transient workforce and as a result, issues such as social isolation, higher usage of alcohol and drugs, and risk taking behaviour are a potentially major problems.

Within the Mid West, lifestyle diseases are significantly higher than the State average. Mortality rates from smoking, unsafe alcohol consumption, sexually transmitted infections, diabetes and lung cancer are significantly higher in the Mid West than the State average. While 11% of the Mid West population are Aboriginal, Aboriginal people constitute 20% of hospital emergency department attendances.

Geraldton Regional Hospital is located in the Batavia Coast sub region and is the regional resource centre supporting the WA Country Health Service (WACHS) (Mid West). Other major regional health services and hospitals include:

- Cue Health Centre
- Dongara Eneabba Mingenew Health Service
- Meekatharra Hospital
- Morawa Perenjori Health Service
- Mount Magnet Health Service
- Mullewa Hospital
- Northampton Health Centre
- Kalbarri Health Centre
- North Midlands Health Service (Three Springs)
- Sandstone Health Centre
- Yalgoo Health Service

Health services that have grown significantly are palliative, oncology and renal. The Geraldton Regional Health Campus is a 66 bed hospital with 24 hour accident and emergency department, medical, surgical, paediatric and maternity wards. It was redeveloped in 2005 at a cost of \$50 million. St John of God Hospital is a 60 bed hospital with operating theatres, general medical and surgical, maternity unit, hospice, medical imaging and specialist centre.

Other health facilities like the Central West Mental Health Service, Rangeway Child Health Centre, Geraldton Regional Aboriginal Medical Services, Community Health Services, Hillcrest Lodge Nursing Home, Geraldton Nursing Home, Aged Home and Family Day Care Scheme. There is also a Regional Population Health Unit, a Mental Health Unit and a Regional Drug Service Team operating from the Geraldton Health Service.

The Royal Flying Doctor Service (RFDS) has a base in Meekatharra. Some communities have shown increased utilisation of RFDS: Meekatharra (45.6%) and Geraldton (41.5%). The majority of RFDS transfers are of a non urgent nature.



## Challenges -

### North Midlands and Murchison sub regions

WACHS (Mid West) services both the North Midlands and Murchison sub regions. The North Midlands has services at Mullewa, Morawa, Northampton, Kalbarri, Dongara, Eneabba, Mingenew and North-Midlands (Three Springs). The Murchison has services at Yalgoo, Mount Magnet, Cue, Meekatharra and Sandstone.

Significant issues for health service delivery in the Mid West include:

- Declining access to GP's in Mid West rural communities including emergency and out of hours care;
- Increased pressure on declining St John Ambulance volunteer services in rural areas;
- Population growth potential in small rural sites adjacent to the Oakajee Port development;
- The impacts of coastal population drift;
- Building maintenance and upgrade requirements; and
- Meeting service requirements of Commonwealth of Australian Governments (COAG) 'Closing the Gap' reform.

### Aged care and disability services

The ageing population is placing increasing pressure on graduated care options from hostel through to high care for disabled and aged care persons in rural communities. An ageing population demographic places growing demand for increasingly complex aged care services at community and residential level and many locations in the region's inland areas have a critical lack of aged care facilities. The outcome at present is the movement of these clients to service centres on the coast, removing them from family and the community, which can have severe negative impacts.

The Disability Services Commission has a regional office in Geraldton that services the Mid West. Aged care is provided through various organisations in both a private and public capacity. There is currently a shortfall in Federal funded residential aged care beds in the region and community care services. The region is estimated to be under resourced by 138 beds based on current Federal benchmarks.

## Mental health

Mental health service capabilities have increased to address the needs of the whole region due to the development of the Central West Mental Health Service.

There are also plans to develop community mental health accommodation units in the Geraldton Regional Health Campus.

## Health training

Another important facility for the region is the Combined Universities Centre for Rural Health (CUCRH), which contributes to the health of rural and remote Western Australian communities through education, professional development and research. The focus is on increasing the numbers of student weeks spent in rural and remote locations in medicine, nursing and allied health teaching programs. CUCRH works towards:

- raising the profile of rural teaching, research and practice in academic departments;
- increasing recruitment and retention rates by supporting effective strategies to make rural and remote practice more professionally rewarding;
- contributing to an increased number of skilled Aboriginal people working in the health sector; and
- becoming a centre known for innovative and practical rural and remote population health research and policy analysis.



## Health professional shortfalls in the Mid West

The medical workforce shortage is affecting all parts of the region, which is largely the result of changes in medical board policies towards international medical graduates. The shortage is particularly extreme in the lower North Midlands, which do not currently have a sustainable GP service. The Mid West GP Network (MWGPN) is working with local shires, Rural Health West, MWDC and WACHS to create a viable business plan that will ensure that these communities receive regular primary medical care. Strategies to share medical records through use of common IT systems, intra regional transfers and more funding for their mental health services are all priorities.

St John Ambulance Service is a non profit organisation that supplies ambulance services for all of Western Australia. It relies very heavily on a volunteer model in country towns, with the model under stress due to an increased demand for ambulance services and a shrinking pool of volunteers. Strategies to reduce the burden on ambulance volunteers are the unfunded priorities.



## QUICK FACTS & STATS

### Challenges/increasing demands

- Large increases in emergency department attendances are creating both spatial and staffing pressures. Since 2005 overall attendances have increased by 8.6%.
- Increased severity of patients coming to emergency is highlighting a need for greater expert support to clinicians in Geraldton and across the region. Since 2005, triage 1-3 presentations increased by 67.8% while triage 4-5 decreased by 14.1%. Recent auditing found that Geraldton's Emergency Department provides 520 phone consults per month.
- The high dependency unit has an occupancy rate of 90% leading to the unsustainable use of the Emergency Department as an overflow facility. There is also insufficient space for resuscitation and intubation.
- There is high demand for inpatient services with all adult beds having an 80% occupancy rate, paediatric beds (64%), rehabilitation beds (90%) and maternity beds (66%). There have been occasions in peak periods where beds are not available.
- There is an increasing need for expanded mental health services in the Mid West, including dedicated and safe inpatient facilities. From 2006/07 - 2008/09 mental health emergency presentations increased by 22.92%, inpatient separations by 9.69% and community mental health activity by 38.5%.
- Increased activity is also felt in all other areas of hospitals, with increases since 2005/06 including:
  - General allied health – up 33.4%.
  - Pharmacy – up 73.8%.
  - Medical imaging – up 63.6%.
  - Cancer services - referrals have increased from 91 to 156 per year.
  - Hospital at home – up 41.5%.
  - Dialysis – up 38.4%.
  - Elective surgery – up 16.2%.
  - Non elective surgery - up 107.9%.
  - Meals - up 26.7%.
  - Space for both treatment facilities and staff offices is at a premium at the Geraldton Health Campus.
  - There are difficulties for patients in the Mid West to access appropriate accommodation and transport links to and from Geraldton.



## Outcome 7:

### A Skilled and Educated Mid West Community

Geraldton is the educational hub of the Mid West, setting it alongside other Western Australian regional centres like Bunbury, Broome, Kalgoorlie and Albany with facilities catering from preschool to university level. As the Mid West population grows, the reliance and expectation from the community for excellence in educational facilities will grow.

A well educated, well trained skilled population in the Mid West is a key objective of the MWIP. Improvements in delivery and access to education at all levels and training are considered crucial to the ongoing development of communities and industry in the Mid West in order to address social disadvantage as well as capture local opportunities from major projects. The outcomes would be higher economic productivity in the region and potential reduction in the impact of skilled labour shortages.

In 2002, the Mid West was ranked 281st out of 291 regions across Australia for access to university education and as a result, the GUC was established. Despite recent improvements, the Mid West still ranks in the bottom 10 per cent for university participation in the country.

The following points outline the World Bank's view on the most promising directions for the development/evolution of tertiary education. These concepts can be equally applied to educational development in regional Western Australia as it could be to education in the developing world:

- Increasing institutional diversification;
- Strengthening science and technology research and development capacity;
- Improving the quality and relevance of tertiary education;
- Promoting greater equity mechanisms to assist disadvantaged students;
- Establishing sustainable financing systems to encourage responsiveness and flexibility;
- Strengthening management capacities; and
- Enhancing and expanding Information and Communications Technology (ICT) capacity to reduce the digital divide.

Well established partnerships between schools, GUC, Durack and industry bodies (such as the Geraldton Iron Ore Alliance) exist and these enhance the education and training outcomes in the Mid West. A significant number of the Mid West schools utilise Durack for their Vocational Education and Training (VET) delivery, which is the major provider of VET in the Mid West. Durack has three main campuses with the largest located in Geraldton. Other campuses are located on the coast in Carnarvon and Exmouth in the Gascoyne. The Wiluna Campus is close to completion.

Durack is a key partner in the recently developed Mid West Workforce Development Plan. The region's economic growth will provide both Aboriginal and non Aboriginal people opportunities to engage and gain benefit. However, to maximise the opportunity, this must be linked to improving skills through training across the Mid West.

Trade Training Centres are an initiative of the Australian Government to combat rising skill shortages in Australia and the centres can only be established in industry areas that are on the National Skills Needs List and deemed to be a shortage in the local region. Durack is currently developing a proposal to establish the \$9 million Centre for Resources Sector Workforce Training in the Technology Park near the Geraldton Airport. The Shire of Morawa is also endeavouring to get a similar project in its sub region. These training facilities would directly benefit the development of the resources industry and construction projects, immediately alleviating the loss of population to train in Perth.



University education is offered in a range of undergraduate courses through the GUC, including Bachelor of Education (Early Childhood), Bachelor of Education (Primary), Bachelor of Science (Nursing) and bridging courses to gain entrance into other university courses are also offered. Future course delivery in the fields of journalism, business and engineering are currently being considered. The GUC offers a model of tertiary education that is unique in regional Australia. It is neither a university nor is it a campus of a university but a non profit, incorporated body that supports students and delivers university courses in Geraldton on behalf of a range of universities. Overseen by a community based Board, GUC's income is derived largely by delivering courses for an expanding range of universities from across Australia. However, additional funding to support GUC reaching its potential is required through Federal and State government and fund raising foundations.

- GUC has the capacity to significantly advance university access in the region through:
- Offering an increased range of courses and institutional diversity;
- Developing partnerships with other universities;
- Enhancing post graduate opportunities;
- Establishing an accommodation village for students of Durack, GUC and the Health Department to assist all students from out of town with a well supported, safe and affordable accommodation option; and
- Collocating with a proposed Renewable Energy Centre development to decentralise research on renewable energy systems.

## Preventing Skills Shortages

Western Australia is the home to \$93 billion worth of advanced major projects – representing 82 per cent of all advanced projects in Australia. This level of investment and resource development, and the ageing of the population make it essential that steps are taken to minimise projected labour and skills shortages. A number of commentators, including the Western Australian Chamber of Commerce and Industry (CCI), are already predicting a major shortfall in labour supply in the medium term, if the state economy grows as expected. In April 2010, the CCI estimated that based on current population trends, the State labour force could fall 150,000 workers short by 2017 if there was not a significant increase in the level of migration into Western Australia.

Historically, Western Australia has mitigated the effects of skill shortages by being a strong participant in the employer nominated skilled migration schemes. The use of the Federal migration program will again be called upon to help the State cope with the increased labour demand. However, the added pressure this migration places on the State's physical, social and natural resources will need to be considered when determining the level of migration allowed. Further, the types of skills which form the basis of migration eligibility will need to be carefully selected to maximise labour availability without impacting on job opportunities for local labour.

## QUICK FACTS & STATS

- The State's mining industry currently directly employs close to 57,600 people ranking it as the tenth largest employer in Western Australia.
- In July 2010 Western Australia had the lowest unemployment rate of any State at 4.6% - Mid West/ Gascoyne (5.9%); national average (5.3%).
- Employment participation rates for Western Australia were higher than the national average (68% compared to 65%).



## Outcome 8:

### Positive Outcomes for Aboriginal People

Aboriginal people comprise 10.6% of the Mid West population (ABS 2006), however, conventional census methods tend to lead to underestimates of Aboriginal populations. Aboriginal residents of the Mid West represent the third highest regional Aboriginal population in the State. Based on ABS and other data, Aboriginal people in the Mid West and Gascoyne tend to be under represented in terms of labour market participation, education and home ownership when compared to Aboriginal people state wide. Data for Geraldton Aboriginal residents is very close to state wide figures, whereas data for the Murchison residents showed them doing poorly on most measures. Measures taken to increase uptake of education, training and employment programs will translate into improved outcomes for Aboriginal people.

Promising signs of collaborative interagency approaches to regional issues have been shown through the development of regional strategies across a number of portfolios. Strong links have been developed with industry to gain better outcomes in employment and training, for example the Mid West Aboriginal Economic Development and Industry Partnership (MWAEDIP) and Regional Aboriginal Employment Strategy. The MWDC has supported MWAEDIP for several years and recently the Minister for Energy; Training and Workforce Development; Indigenous Affairs launched the MWAEDIP. It is expected that the centre will link Aboriginal jobseekers with employment and training opportunities, while also playing a key role to put in place solutions to overcome barriers to employment.

Durack undertakes specialised training in a number of Murchison centres and the construction of the Wiluna Campus is an important development for Durack servicing the Murchison.

The Mid West Indigenous Arts Industry Strategy prepared by MWDC has led to the development of successful cultural initiatives (eg Wirnda Barnda Indigenous Art Centre), which have social and economic benefits to the region. Aboriginal art and tourism product is recognised in Western Australia tourism surveys as an important tourism priority.

Education initiatives such as the Mid West Football Academy with linkages to Durack and business groups, have seen this model recognised with training awards. The Mid West Netball Academy and Follow the Dream programs also both aim to increase attainment and retention of Aboriginal students. The Bidi Bidi Early Childhood initiative in Mount Magnet is a positive strategy for Aboriginal preschool children (0-4 years).

## QUICK FACTS & STATS

- In the Murchison, three of every 100 Aboriginal children are in care.
- Aboriginal people are less likely to have completed year 11 and 12 (19% - compared to Non Aboriginal (52%), Certificate III or higher (8% compared to 38%).
- The Aboriginal unemployment rate is six times higher than for non Aboriginal people.
- Aboriginal health outcomes are worse than for non Aboriginal people in the Mid West, and in some aspects (eg sexually transmitted infections) are also worse than Aboriginal people elsewhere in the State.
- In the Murchison, the average number of people living in households is 4.0 compared to non Aboriginal households at 2.1.
- The Average number per bedroom is 1.5 (Non Aboriginal 1.1).
- 65% live in rental (Non Aboriginal 46%) accommodation.
- 31 % of Aboriginal people live in overcrowded accommodation (i.e. 1.5 per room).
- Independent home ownership or rental is significantly lower than the non Aboriginal population - 52 % (Department of Housing) (Non Aboriginal 18%).
- Aboriginal people are overrepresented in the criminal justice system – 24% of inmates are Aboriginal people (who represent only 2.5% of the population).
- In Western Australia, an Aboriginal person is 21 times more likely to be imprisoned than a non Aboriginal member of the community.





## Outcome 9:

### Improved Regional Infrastructure to Facilitate Coastal and Inland Development

The Mid West is a large geographical area with widespread population centres. When considering the future of the Mid West, it is imperative to appreciate that the region's economy is predominantly based around the export of commodities.

Adequate and timely investment in infrastructure, particularly transport systems, is key to ongoing regional development. A recent Going for Growth Report (OECD 2009) found investment in energy, water, transport and telecommunications can boost long term productivity and output to a greater extent than other types of physical investment. In addition to the capital required to provide this infrastructure, there is a significant investment in planning and securing land in order to establish adequate and practical corridors for the provision of transport, energy and utilities infrastructure.

The Geraldton Port has undergone significant infrastructure upgrades and during 2008/09 total trade increased to 7.6 million tonnes (a 46% increase). This reflects the dramatic increase in trade compared with three years ago and a 14% or (949,527 tonne) increase over the previous reporting period.

The leading contributor to this trade performance was the export of 1.93 million tonnes of grain compared with just 613,000 tonnes in 2007/08. Iron ore exports during the reporting period totalled 4.2 million tonnes. Other major trades include mineral sands, concentrates, fuel and general cargo.

China is Geraldton Port's major export destination with a total of 70% of all exports delivered to this market. Other Asian markets receive a further 16% and the Middle East, Europe and the USA are each the destination for between 3-4% of exports. There is potential for the Port to diversify into container shipping and preliminary assessments are now being undertaken.

Oakajee Port and Rail (OPR) have the right to build a new deepwater port at Oakajee with a heavy gauge rail link to the resources of the hinterland, with an initial focus on the export of iron ore. The State and Federal Governments have committed a total of \$678 million towards the common user infrastructure of the port. The State Government recently extended the deadline for OPR to complete its Bankable Feasibility Study (BFS) to the end of 2011. At this time OPR will need to have secured contracts with foundation customers, reached agreement with the State Government on the construction and operation of the infrastructure, and made a commitment to proceed with the development. All going well, iron ore exports out of Oakajee could begin in early 2015.

LandCorp has now released for comment a draft Structure Plan for the Oakajee Industrial Estate, which lies adjacent to the proposed Oakajee deep water port. While serviced industrial land is still available at Narngulu, 10kms SE of Geraldton, the main focus will be on simple processing and storage/transport related functions. Major urban expansion will exert pressure on major industry to locate at an alternative site, namely Oakajee. The Oakajee Port Master Plan is expected to be released for public comment in the near future.



## Road transport

The Mid West road network faces a growing task as the diversity and volume of mining and agricultural product steadily increase. The network must continue to meet pressure for transport efficiency gains as well as satisfy increasing community interest in safety, environmental and social issues, and supporting tourism.

Road Transport is important for inward and outward movement of many products and goods as well as providing critical connections between communities and facilitating service delivery (eg the Meekatharra-Wiluna Road). The large distances that the region's mineral deposits sit from exporting facilities represent a great challenge, particularly in the context of current and potential transport requirements of industry.

Road haulage of iron ore, which is currently in excess of 7 million tonnes per annum in the Mid West Region and is about to increase by approximately 50%, is viewed as a serious issue by local groups in the Mid West. It is widely accepted that the development of an effective rail network is pivotal to the expansion of industry, as well as the broader region.

Severe pressure on the road network in the region will be at peak level during the construction phase of major projects. The mix of heavy and light vehicular traffic including caravans (especially during the wildflower season) and school buses is a potentially dangerous one on roads that are not built to cater for those functions. The Wubin-Mullewa Road is a case in point. Ongoing demands on this key infrastructure will warrant the need for significant investment in maintenance and upgrades.

The recent survey of infrastructure by Engineers Australia stated that while there had been significant capital expenditure on State and local roads, road capacity expansions have not kept pace with the growth in both freight and passenger demand. Maintenance and renewal expenditure is inadequate to maintain the quality of the existing State roads. Local roads and bridges have deteriorated due to insufficient maintenance and renewal expenditure. Greater effort is needed to reduce road demand and shift road usage to rail freight, public transport and cycling/walking. Bridges are also highlighted as an area for investment. Road safety is highlighted with Western Australia not following the national trend of long term decreases in crash, injury and fatality statistics.

Of the region's strategically important east west links, the upgrade and sealing of the Meekatharra to Wiluna section of the Goldfields Highway is a priority which could be achieved in concert with, or as part of, the PortLink project. Other road priorities include bypasses around Geraldton, Northampton and Mullewa.

## Rail

Rail is an increasingly important freight transport mode for mining and grain produce. Significant upgrades are planned to allow better access for southern miners around the Perenjori and Morawa area. The development and implementation of a strategic rail network will assist to alleviate the pressure on the road network.

Planned rail infrastructure includes a heavy gauge line to Crosslands Resources' Jack Hills Expansion Project and Sinosteel Midwest Corporation's Weld Range project, as well as a dual gauge link to Karara Mining's Karara Iron Ore Project. Once operational, the port and rail project is expected to employ approximately 250 personnel, split between port and rail, with the majority based throughout the Mid West region.

The rail to Karara could be further extended to service other proposed projects to the East, such as Cashmere Iron Ltd's Cashmere Downs iron project. It is then only 150kms to connect to the Leonora-Kalgoorlie standard gauge rail link providing an effective standard gauge link between Oakajee, Kalgoorlie, Esperance, Kwinana and the Eastern States. This is a key component of the proposed PortLink project. Ideally, the rail corridor should be of sufficient width to accommodate other infrastructure including road, power, water and telecommunications. There are also potential links with the Pilbara and Port Hedland.

WestNet Rail operates the 5100 km of standard, narrow and dual gauge rail network in the South West of Western Australia and is currently under a 49 year lease with the State Government. They provide track access to various rail rolling stock, operators, including the Australian Railroad Group and are responsible for maintaining the track infrastructure, signalling, level crossings and train control functions.



Inland areas would benefit from the National Freight Network concept, which suggests:

- The provision of an integrated state wide national standard gauge logistic network;
- Connecting all the major west coast industry precincts and ports via a standard gauge railway;
- the development of the Kalgoorlie inland freight internodal logistics hub – PortLink project;
- the development of Oakajee as a significant industrial and logistics hub providing connections to the Indian Ocean rim economies;
- a strategic logistical network to enable a national defence strategy for the emergency and rapid mobilisation of forces to protect Australian's western and north western coast;
- the 'opening' and 'access' to the central resource provinces of Western Australia for resource (and potentially agricultural and community) development;
- a framework for the diversification of Western Australia's logistics network, which suffers from a concentration and over reliance on Fremantle/ Cockburn as the sole international logistics nodes; and
- the decentralisation of development and industry to regional areas.



## Water

The main water uses (in order of consumption) are agriculture, minerals and energy, households, commerce and industry and public open space. Although water reserves are adequate for the region's current demand, future population growth and the dependence of the agricultural and mining sectors on water availability, will only increase the competition for this limited resource. The Chamber of Minerals and Energy of Western Australia predicts that total water use in the Mid West will increase 3.5% per annum totalling 25% between 2009 and 2015 (WA State Growth Outlook April 2011).

Combined with the impacts of climate change, there is a need for regional water planning which can inform future decision making on water allocation on a more strategic level.

The Water Corporation operates water schemes at Geraldton, Kalbarri, Northampton, Horrocks, Nabawa, Yuna, Mullewa, Yalgoo, Mount Magnet, Cue, Meekatharra, Wiluna, Sandstone, Mingenew, Morawa, Perenjori, Carnamah, Coorow, Three Springs, Eneabba, Leeman, Dongara/Port Denison and Green Head. The area between and including the City of Geraldton-Greenough and the towns of Mullewa and Dongara/Port Denison are serviced by an integrated scheme from the Allanooka Bore field. Reports on the sustainable allocation of water have been released for the Jurien and Arrowsmith resources.

There is some concern, particularly in the Murchison, regarding the security, reliability and quality of water supplies to some communities. Ageing water reticulation infrastructure in towns is perceived to be the cause of pressure loss and low efficiency. However, water pipes have a long economic life and the bulk of the assets in the Murchison have not yet reached mid-life. Additionally, the Water Corporation reports very few bursts in this area.

All water that is supplied by scheme infrastructure must meet the Department of Health's specifications for quality. Poor water aesthetics (taste and hardness) is an unavoidable characteristic of the Murchison's geology and can only be improved by significant investment in water treatment. Energy intensive reverse osmosis treatment plants are one option. Exploration drilling to increase the supply of water would then be necessary to compensate for the waste that would be generated by the desalination process. New bores were commissioned to offset wastage from the High Efficiency Reverse Osmosis and the Electro Dialysis Reversal plants at Yalgoo and Wiluna respectively.

Other recent developments include the connection of Northampton to the Geraldton town water supply scheme.

MWDC is working with the DoW to develop a Mid West Water Supply Plan. This Plan, the first of its kind in WA, will provide definitive advice on the supply and gaps and will inform future decision making on water supply and allocation.



## Energy

Reliable, adequate and affordable energy is critical to the State's ability to grow, attract investment, create employment and sustain living standards. It underpins potential new developments such as the Oakajee Port and the growth of the energy intensive magnetite industry. There are a number of immediate challenges with respect to power provision in the Mid West.

The Mid West has a range of available energy resources including oil, gas, underground coal gasification, coal and uranium, as well as renewable energy sources such as wind, solar, geothermal, biomass and wave energy. These all have potential to integrate into the energy mix. The critical weak point is the transmission network connecting loads and generation.

The network in the North Country Region is a 132 kV network extending 400 km from the northern outskirts of Perth to north of Geraldton, which is the main load centre in the region. The existing load for the upper Muchea grid (the Mid West section of the SWIS) is close to the system capacity of 155 MW and the underlying load growth could see a voltage stability constraint in the Geraldton area from 2012.

The length of the transmission lines in this network and the purposes for which it was initially designed mean that it is technically weak and has limited capacity to supply additional load. The network characteristics and their relationship with the rest of the SWIS mean that capacity to connect generators to this network is also limited. A protection upgrade is proposed between Mungarra and Geraldton to relieve this constraint. As of 2015/16 the underlying load growth, which does not include the connection of new block loads, will result in the transmission lines having reached their thermal capacity, affecting all substations located north of Eneabba and Muchea. As load continues to grow, additional thermal constraints on the transmission lines connecting Geraldton, as well as further voltage stability issues, will arise.

Mid West Energy Stage 1 comprises the construction of the lines from Pinjar to Eneabba (Carnamah) with subsequent connections to Karara and Asia Iron mining projects east of Perenjori. The proposed Mid West Energy Stage 2 is the construction of lines from Eneabba to Oakajee (159 km) but this is yet to be funded. It is identified as a key priority for Regional Development Australia Mid West and has received State Government endorsement for funding through the Federal Infrastructure Australia program.

The 330 kV transmission line built for Mid West Energy Stage 1 and 2 projects would provide the necessary backbone to cater for load growth, provide stability to the SWIS and facilitate energy (including renewable energy) generation in the Mid West. This would reduce the magnitude of transmission losses, provide increased stability to a fragile transmission network, assist in diversifying energy generation sources and infrastructure types, buffer the State against an over reliance on gas and coal, and contribute to the State meeting its renewable energy targets.

## Renewables

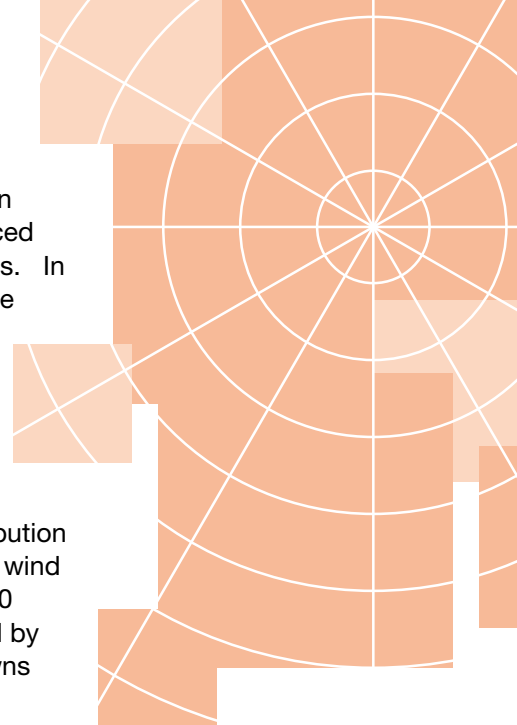
By 2008/09, 3.1% of all electricity consumed in Western Australia was produced by renewable sources. In Western Australia, the vast majority of renewable energy comes from wind, followed by hydro and bio energy. More than half of the wind farm contribution comes from just two wind farms – Walkaway (90 MW capacity, owned by Alinta) and Emu Downs in the Wheatbelt (80 MW, owned by Griffin Energy and Stanwell).

While the North Country region is recognised as being a prospective major contributor to renewable generation, there are constraints within the network (as well as within the broader electricity system) that limit the ability of new windfarms to connect in this region. Future renewable energy projects will only be viable if they can supply power to the SWIS, thus making the construction of the 330 kV line from Perth to Moonyoonooka/Oakajee critical.

The proposed Oakajee port development (25 km north of Geraldton) would require an initial electrical supply to commence operations in 2014. The port has been located to facilitate the development of a heavy industrial area in its vicinity. This would initially be a service centre for the mining sector, but would also offer opportunities for mineral processing, manufacturing and heavy construction, transport, warehousing and commercial businesses.

## Gas and electricity

Western Australia has the most energy and gas dependent economy in Australia in the least competitive gas markets in the country with what is essentially a duopoly of power supply. There is strategic weakness in the State's reliance on the Dampier to Bunbury Natural Gas Pipeline and coal fired power from Collie. The 2008 North West Shelf Joint Venture and Varanus Island incidents highlighted challenges to supply. Reliability of supply depends on having reliable infrastructure assets, as well as diversity of supply and a significant expansion in the number of domestic supply sources. Given the dependence on just two supply sources, any outage at one or both domestic gas plants will have profound impacts on the State (DomGas Submission State Energy Initiative 2010). In this respect, the Mid West is well placed to become a net energy exporter and thereby assist to diversify the State's over reliance on a few key power infrastructure links.



## Murchison

Some towns in the Murchison sub region also have power supply issues because the gas or diesel fired generators are near load capacity. These islanded generations are unable to benefit from interconnected systems transmission and strategies to deal with the currently load demands are required. Local solutions such as solar photovoltaic generation on civic buildings or within the community may play an important role.

MWDC is working with the Office of Energy to develop a Mid West Energy Plan that will inform future policy and investment into power infrastructure in the Mid West.

## Waste Management and Recycling

With growing populations and an increasing awareness of the issues of waste management, local governments in the Mid West are taking a new approach to waste. Gone are the days of landfill being the one size fits all means of waste disposal with attention to detail being the nature of modern waste management. Through strategic education campaigns and new facilities, local government is now able to more efficiently deal with domestic and industrial waste by adopting an integrated resources recovery and waste management rather than a rubbish dump mentality.



Separating recyclables (paper, plastics, glass and metals), green waste for mulching and reuse in urban gardens, reprocessing building materials and minimising the volume sent to landfill cells is the modern approach. The development of transfer stations and the regional approach to waste management will provide the economies of scale that may enable the sustainable development of better waste strategies in what is a business with slim economic margins. There is potential for generation of energy from methane capture from landfill given sufficient capture and pipeline infrastructure.

## QUICK FACTS & STATS

### Port Volume:

- Total trade has increased 14% or 949,527 tonne since 2008/09; and 46% to 7.6 million tonnes since 2005/06.
- Grain 2008/09 - 1.93 million tonnes up from 613,000 tonnes in 2007/08.
- Iron ore exports 2008/09 - 4.2 million tonnes.
- Other major export trades include mineral sands, concentrates, fuel and general cargo.
- Geraldton Port can diversify into container shipping

### Shipping Destinations:

- China 70%.
- Other Asian markets 16%
- Middle East 3-4%
- Europe and the USA 3-4%
- USA 3-4%

### Energy

- Natural gas supplies 60% of State's primary energy demands.
- Natural gas fuels 70% of the SWIS electricity generation.
- Water
- By 2030 future yields of surface water are likely to be lower than today.
- 2030 water demand (consumptive) is expected to increase by 35% with a range of increase between 10-57% depending on population and economic growth factors.
- Under continued dry climate and high demand scenarios there will be a gap between demand and supply.

## Outcome 10:

### Prosperous and Diverse Primary Industries

The Mid West region supports a diversity of agricultural and horticultural crops, grazing, aquaculture and commercial fishing. The higher rainfall near the coast supports cereal cropping and animal grazing while inland areas support low intensity animal grazing (predominantly sheep and cattle) through the pastoral industries.

The Mid West produces one fifth of Western Australia's grain harvest. There are several issues that could impact the Mid West's agriculture, including climate change, fragmentation of the rural land base and the coastal shift of the Mid West's population. However, the region's farmers are trying to diversify; stone fruit, grapes and olive production for domestic consumption, and emu and ostrich targeting the growing overseas game meat markets of Asia, US and Europe. There is the potential for value adding to all industry sectors including the minerals sector.

Due to the lengthy coastline and diversity of commercial species (WRL, scallops, prawns, demersal finfish etc), fishing is an integral industry for the Mid West. It represents roughly 35% of the State's total catch value, making the Mid West the highest value fishing industry in Western Australia. The value of the fishing industry in Mid West of \$99.6 million is significant, representing just over one third of the State's total. The WRL fishery represents the majority of the Mid West fishing industry gross total. The State Government recently announced that a new individual quota system would be introduced to improve the sustainability of the WRL fishery by managing the total catch. There are other challenges to the wild fisheries in regards to exchange rates, world economic conditions plus the increasing competition from offshore aquaculture.

The aquaculture industry has continued to develop in the Mid West and now includes freshwater production of finfish, marron and yabbies and marine production of finfish and pearl oysters. Major constraints to development of the sector include a lack of suitable sites, real or perceived conflicts with other users, environmental concerns and difficulty sourcing investment capital in the wake of the GFC. In 2007/08 the value of seafood imports exceeded exports for the first time in the modern era and this shortfall in wild seafood catch is likely to grow, offering opportunities in aquaculture.

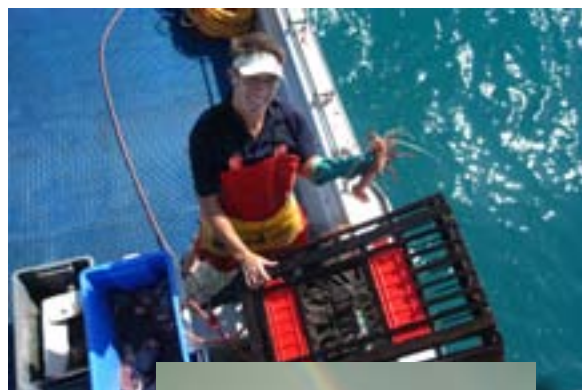
## QUICK FACTS

### & STATS

#### (RDL/MWDC -

#### Mid West: a region in profile 2011)

- In 2008/09 agricultural commodities were valued at \$871 million.
- 947 agriculture operations in the region covering 27.4 million hectares.
- Wheat and other Grains - \$760 million.
- Livestock (sheep, cattle, pigs and goats) - \$81 million.
- Wool and other products - \$31 million.
- Employment – Agriculture and Fishing employs 12.5% of the region's workforce.





## Outcome 11:

### Diversified and Enhanced Minerals and Energy Industries

Mining is the highest dollar value industry in the Mid West, valued at \$2.5 billion in 2009/10 and employs 14% of the region's workers. The relative importance of the Mid West in terms of mining has declined in recent years due to major expansions in the Pilbara and Goldfields area. However, over the last five years there has been a resurgence of mining activity with three new iron ore projects exporting through Geraldton. Iron ore is currently the main driver of the region's mining resource growth. However, infrastructure needs such as rail, power and water constrains future development and expansion of the industry and future projects.

A wide range of mineral resources are available within the Mid West region with mining contributing 50% of the region's gross value of production. Gold is the highest valued mineral followed by iron ore, cobalt, talc, nickel, copper, lead and zinc, heavy mineral sands and chromite, which make up the majority of the mining production as of 2009/10. Although gold is still the highest valued mineral, iron ore is driving the growth and investment within the Mid West region. Other sectors with potential include natural gas and oil reserves uranium, silver, platinum and vanadium. Smaller mining industries include lime sands, limestone, attapulgite, various gemstones and red oxide as well as extractive activities such as sand, gravel and building stone.



Currently there are \$19 billion in projects planned or under development in the Mid West. Forecast iron ore exports of 60mta will generate State royalties in excess of \$750 million (spot price \$165t and rate of 7.5%). An independent study by Economic Consulting Services (2007) estimated the following potential benefits from the expanding Mid West iron ore industry a 25-year period:

- 1,360 jobs a year during construction;
- 4,254 direct jobs a year for a conservatively estimated 25-year operational period;
- a total of 12,000-plus direct and indirect jobs a year in Western Australia from the increased, economic activity;
- an addition of \$1.5 billion a year to Gross State Product (the overall measure of Western Australia's economy); and
- about \$7 billion in taxes and duties to the Australian Government and around \$3.5 billion in royalties and other payments to the State Government.

There are challenges in developing a new industry (iron ore) that is geographically dispersed, however, several junior mining companies have developed deposits in the Mid West. Initial Stage 1 projects (eg short term hematite projects) will provide a cash flow and use existing infrastructure. For further expansion, particularly in magnetite, there is a need for new 'greenfield' infrastructure at considerable capital expenditure. Another challenge is that projects have different and changing timeframes and synchronising mine project schedules with new infrastructure development often requires alignment of the 'partners' business cases. Similarly, the timely provision of socioeconomic infrastructure is the means to maximise the opportunity for the Mid West communities.

### QUICK FACTS & STATS (RDL/MWDC - Mid West: a region in profile 2011)

- In mid 2010, there were 17 active resource projects, another 21 in development by 18 different companies.
- Iron Ore is the focus of nine projects.
- Gindalbie Metals Karara project, east of Morawa, is valued at \$1.8 billion.
- Minerals production value in 2007/08 was \$2.25 billion growing to \$2.5 billion (est) in 2009/10.
- Energy (Crude Oil Natural Gas) production value \$52.5M in 2009/10.
- 14% of the Mid West labour market is in mining.
- Gold - \$816 million.
- Talc, Nickel and Cobalt - \$432 million.
- Iron ore - \$415 million.
- Mineral sands and chromite - \$338 million.

## Outcome 12:

### Continued Expansion of the Tourism Industry.

Tourism has become a growth industry and a significant employer which will become increasingly important in the future. During the period from 2007 to 2009, there was an average of 440,500 visitors per year to the Mid West region, with around 48% being tourists. The largest source markets for the Mid West were Western Australians, with 78% of the visitors being from intrastate. Only 10% were interstate and 11% were international. Although the majority of visitors were from intrastate, they only stayed an average length of four nights, compared to international travellers who stayed 6.5 nights on average.

The Mid West region is covered by Tourism WA's Australia's Coral Coast and Australia's Golden Outback. On average, between 2007 and 2009, 48% of visitors to the Mid West did so for the purpose of holiday or leisure Australia's Coral Coast. The climate, white sandy beaches and laid back lifestyle are what attract an annual average of 188,000 visitors. There is an increasing opportunity to cater to the influx of leisure seeking tourists to the areas surrounding Geraldton, Dongara and Port Denison.

The main target market the region caters to is affordable family holidays or backpackers. There is a persistent undersupply in the market during peak times and a growing shift to cater towards more 'high end' tourists seeking more luxurious accommodation and tailored tourism products. Tourism offers great diversity of activity based around history, culture, water sports, fishing, wildflowers and magnificent landscapes with an opportunity to develop Aboriginal tourism product. The Abrolhos Islands 70km off the coast of Geraldton offer a unique tourism experience and provide an incredible range of marine life, with excellent opportunities for diving and snorkelling. The Islands are home to the world's most southern coral reefs, are a unique and potentially iconic visitor attraction. Plans to develop further tourism related activities, including a low impact, high value resort are progressing.

The 350 km Indian Ocean Drive was an initiative by the Western Australian Government to provide a scenic alternative route away from the heavy vehicle traffic on the Brand Highway. The road extends from the northern suburbs of Perth and connects to the Brand Highway just north of Arrowsmith and will stimulate coastal towns and facilitate tourism experiences along this route. While the new section of the road is now completed, the older northern sections will require further upgrading.

Nature based and cultural tourism underpins the tourism sector in the Mid West. The Mid West is renowned for its Wildflower season, drawing many visitors between July and October each year. The mining and pastoral heritage in the Murchison is an attraction for many caravan based Australian travellers. Improving facilities and implementing strategies to further develop and promote the Gascoyne Murchison Outback Pathways will benefit the Murchison.

Assisting Geraldton to realise its tourism potential has been the completion of the six year Geraldton foreshore redevelopment, the Central Business District revitalisation project, and finalising and implementing the Geraldton-Greenough Tourism Strategy.

Skywest Airlines operate daily to Geraldton, although catering largely for business related visitors. A poor taxi service and a lack of other public transport inhibit the ability for visitors to move around the Mid West. Challenges exist in the cost of air travel and the present appreciation of the Australian dollar. For example, the average return flight from Perth to Geraldton is around \$560, compared to the average domestic flights from Perth to Sydney (\$600 return) and Melbourne (\$550 return), while international flights to Bali compete strongly at \$670 return. There are also plans for direct flights from Geraldton to Bali and Melbourne.

### QUICK FACTS & STATS (RDL/MWDC - Mid West: a region in profile 2011)

- 440,500 Tourists visited the Mid West in 2009.
- Tourism value in 2009 was \$230 million.
- Domestic Tourism value in 2009 was \$197 million or 4% of Western Australia's regional production.
- International Tourism value in 2009 was \$33 million.



## Outcome 13:

### Establishment of New and Innovative Industries and Services

The Mid West economy has a heavy reliance on primary production commodity exports and is subsequently exposed to market fluctuations. Alternative projects aimed at diversifying the region's economic reliance provide an opportunity to reduce the risks that these fluctuations present. Diversified industries in the Mid West include:

- Supporting the establishment of the MRO and its associated radio astronomy initiatives, including the ASKAP and International SKA projects;
- Developing and implementing strategies to support innovation, value adding and structural adjustment in the agricultural and rock lobster industry sectors;
- The further development of SMART Mid West including the establishment of an Information Technology (IT) industry;
- Investigating bundling of utility services, for more efficient client supply and recycling of water, energy and waste; and
- An energy network that integrates a smart grid with smart meters in homes to allow for greater control of power consumption and reduced emissions eg Newcastle.

## The SMART Economy

The Information Communication Technology (ICT) industry within the region (also known as the 'knowledge economy') is an emerging sector of the Mid West economy. The Square Kilometre Array Pathfinder Project (ASKAP), Geraldton Airport Technology Park and the development of the high speed broadband in the region continue to drive the ICT economy within the region.

Unless the SKA bid is successful for the region a Mid West ICT industry is unlikely to have major standalone economic impact before 2015, compared to other areas of activity. Its core development will be as a strategic enabler for new services and service delivery models for a variety of industries.

A diverse economic base should be implemented within the Mid West to avoid overdependence on the shifting mining sector. In addition, the development of ICT within the region can be partnered with the growing mining and industrial activity to help with communication links. According to industry commentary this would lead to increased activity in areas such as mining logistics, operations and data analysis.

The benefits from the NBN connection with Perth will assist in the development of key online services to the Mid West including:

- E Medicine, E Education and E Services;
- Some Community Resource Centres (formerly regional Telecentres);
- IT information and logistics services to support local sustainable industries (eg GPS for agriculture management, logistics, remote access to non coastal LGAs); and
- Information communication services to mining, agriculture and manufacturing sectors.





## Manufacturing

The manufacturing industry has not been surveyed since 2001/02 but at that point in time, the Mid West region did have a significant manufacturing sector based on supplying product to the agriculture, fishing and mining industries. The key industry segments for growth of a diverse manufacturing landscape include:

- Renewable energy;
- Mining industry;
- Port, road and rail support services; and
- Value adding to fisheries, aquaculture, agriculture and horticulture product.

The report on Future Energy Efficiency by the Federal Government (Oct 2010) recommends a national increase in energy efficiency by 30% over the next decade. It suggests that target could be reached with measures like cleaner cars and greener buildings. The report also states that the Government's 5% target to reduce greenhouse gas emissions by 2020 cannot be achieved through energy efficiency measures alone. There is potential for innovative industries or research facilities such as the development of a Climate Research Centre. This centre could develop research projects focussing on key areas of primary industry and natural resource management sustainability.

According to HSBC, there is a multi trillion dollar industry that will develop, regardless of policies or international accords on climate change, and its influence will cascade through the international economy. The impacts of climate change will need to be considered in future planning for the Mid West.

## QUICK FACTS & STATS

- Manufacturing was valued at \$286 million (2006/07) with 179 business locations.
- ASKAP is a \$140 million project jointly funded by CSIRO and Federal and State Governments. It is currently being established.
- The SKA project is a 1.5 billion Euro international project, centred in the Murchison. A site decision will be made in 2012.



## Outcome 14

### A Valued and Protected Environment

Within the Mid West there are eight different biogeographic regions (Interim Biogeographic Regionalisation for Australia) with specific natural conservation values. These locations are generally well identified, however, measures to ensure conservation are often at odds with existing land uses and future developments such as mining and infrastructure construction. Land degradation through clearing, grazing and erosion is evident across much of the Mid West landscape. although there are numerous National Parks (Kalbarri National Park), Conservation Parks (Coalseam near Mingenew) and Nature Reserves (Abrolhos Islands) that remain relatively undisturbed.

Local governments have indicated coastal management is a key consideration for future planning and human activities (4WD tracks, fires etc) can have serious negative impacts on the local environment. The construction and enhancement of ports, breakwaters and groynes has potential to significantly alter the coastal geomorphology. Some locations require immediate remediation works to arrest the existing damage.

The BIFs have high biodiversity value as well as being highly prospective for minerals, particularly iron ore. It is important that future developments balance economic, environmental and social values.

Due to the geographic location and natural resources of the Mid West region, the area has an abundance of renewable energy sources available. The wind, solar, wave, biomass and geothermal resources are abundant in the Mid West. The region currently has one of the State's largest wind farms (Alinta Wind Farm) and a 10 MW solar farm is also being progressed.

However, despite the scores of renewable energy projects planned, the constraints in the energy transmission system have consistently impeded the ongoing development of a renewable energy industry within the Mid West. The renewable energy projects will only be viable if they can supply power to markets including major industry and markets in Perth and the South West via the main grid, thus making the construction of a 330 kV line from Perth critical.





# SECTION 3

## FLAGSHIP PROJECTS AND INITIATIVES



# "FLAGSHIP" PROJECTS SUMMARY TABLE

## Summary (\$ Millions) - Flagship Projects - Total Estimated Costs & Timeframes

Sub Region	YEAR - TOTAL COST (\$M)				Total
	2011/12	2012/13	2013/14	2014/15	
Batavia Coast	26.67	66.87	69.87	332.50	495.91
Murchison	23.00	30.00	28.00	81.50	162.50
North Midlands	23.95	45.75	1.00	115.00	185.70
Regional	12.60	108.60	262.50	227.90	611.60
<b>Total</b>	<b>86.22</b>	<b>251.22</b>	<b>361.37</b>	<b>756.90</b>	<b>1,455.71</b>

Category	YEAR - TOTAL COST (\$M)				Total
	2011/12	2012/13	2013/14	2014/15	
Key Infrastructure & Services	29.62	83.87	48.12	476.50	638.11
Community Development & Town Revitalisation	13.50	19.00	14.00	19.00	65.50
Tourism	1.00	18.00	19.00	10.00	48.00
Maritime	5.30	1.00	11.50	11.50	29.30
Housing & Land Development	-	21.00	21.00	42.00	84.00
Education & Training	7.75	9.50	8.25	2.00	27.50
Health	0.60	75.60	89.50	18.90	184.60
Energy	26.25	21.75	150.00	177.00	375.00
Water & Sewerage	1.50	1.50	-	-	3.00
Business Development	0.70	-	-	-	0.70
<b>Total</b>	<b>86.22</b>	<b>251.22</b>	<b>361.37</b>	<b>756.90</b>	<b>1,455.71</b>

## Mid West Investment Plan – Flagship Projects Summary for Regional Projects (projects covering 2 or more sub-regions)

CATEGORY	PROJECTS	Master Plan Ref. No	PROPONENT	LOCAL GOVERNMENT REGION	POTENTIAL MAJOR FUNDING SOURCES	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)	ESTIMATED TIMEFRAME Years 1-4
Key Infrastructure & Services	Mobile Phone Coverage – Black Spots not expected to be covered by RMCP (34 black spots at \$500k each)	21	Department of Commerce/ Mid West LGA's	All	Dept of Commerce/ Royalties for Regions	LGA's	\$8.0	4
	Sub Total						\$8.00	
Community Development & Town Revitalisation	Town Enhancement & Revitalisation Projects	Numerous	Mid West LGA's	All	LGA's, Dept of Sport & Recreation	Royalties for Regions	\$55.0	1 to 4
	Sub Total						\$55.0	
Housing & Land Development	Housing (social & worker) and Land Development (industrial & residential)	Numerous	Mid West LGA's	All	Private Sector/State Govt/LGA's	Royalties for Regions	\$84.0	2 to 4
	Sub Total						\$84.0	
Health	Aged Care Facilities including independent living units.	402-408, 409 411, 444, 445	Department of Health/ LGA's	Several	Comm. & State Govt	Royalties for Regions	\$39.0	2 to 4
	Health Facilities (replacement facilities, upgrades and expansions)	413, 414, 417, 418, 430	Department of Health	Several	Comm. Govt/ State Govt (Dept of Health)	Royalties for Regions	\$145.6	2/3
	Sub Total						\$184.6	
Energy	Mid West Energy Project Stage Two	321	Western Power	Several	Comm. Govt	State Govt	\$280.0	3/4
	Sub Total						\$280.0	
	TOTAL						\$611.6	

# Mid West Investment Plan – Flagship Projects Summary for the Batavia Coast

CATEGORY	PROJECTS	Master Plan Ref. No	PROPONENT	LOCAL GOVERNMENT REGION	POTENTIAL MAJOR FUNDING SOURCES	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)	ESTIMATED TIMEFRAME Years 1-4	
Key Infrastructure & Services	Geraldton Airport – Stage 1 – Terminal parking & Road Upgrade	2	City of Geraldton Greenough	City of Geraldton Greenough	City of Geraldton Greenough	Comm. Govt/State Govt (Regional Airports Devt Scheme)	\$3.0	1	
	Stage 2 – upgrade to allow larger jet services eg runway, instrumentation, master plan	5	City of Geraldton Greenough	City of Geraldton Greenough	City of Geraldton Greenough	Comm. Govt/State Govt (Regional Airports Devt Scheme)	\$40.0	4	
	Geraldton North South Road – addressing bypass requests from Dongara, Geraldton and Northampton	85 , 67	City of Geraldton Greenough	City of Geraldton Greenough	Main Roads WA	State Govt	\$250.0	4 plus	
	East Ogilvie Road	82	Shire of Northampton	Shire of Northampton	Shire of Northampton	Royalties for Regions	\$1.9	1 to 3	
	Mullewa Bypass Road	83	Shire of Mullewa	Shire of Mullewa	Main Roads WA	Royalties for Regions	\$8.3	2	
	Urban Expansion Package under the "Building Better Regional Cities". Could fund projects such as the northern suburbs sewerage extension; construction of Verita Road (and associated water, sewerage and power mains); and upgrade of key substations.	73	City of Geraldton Greenough	City of Geraldton Greenough	Comm. Govt (matching funding from "Building Better Regional Cities")	Additional leverage potential from private, LGA & State	\$30.0	1 to 3	
	Convention Centre/ Queens Park Theatre upgrade	104 & 106	City of Geraldton Greenough	City of Geraldton Greenough	City of Geraldton Greenough	Royalties for Regions (via RDC)	\$10.0	4	
	Geraldton Residential College Accommodation Expansion	220	Geraldton Residential College	City of Geraldton Greenough	Royalties for Regions	Geraldton Residential College	\$2.0	1 to 2	
	Education, GUC, Health Precinct Accommodation for Staff and Students	216	Dept of Health, Geraldton Universities Centre, Durack Institute , Combined Univerities Centre for Rural Health	City of Geraldton Greenough	Comm. Govt, State Govt (Departments of Training & Workforce Devt; Health)	Royalties for Regions	\$22.0	1 to 3	
	Sub Total							\$367.11	
Community Development & Town Revitalisation	Bundiyyarra Centre Stage 1 - Hostel	116,117,119	Bundiyyarra Aboriginal Corporation	City of Geraldton Greenough	State & Comm. Govt	Royalties for Regions	\$8.0	2 to 3	
	Indigenous Community Radio Network	217	Radio Mama (MAMA)	City of Geraldton Greenough	Comm. Govt	Royalties for Regions	\$1.0	1	
	Sub Total							\$9.0	
Tourism	Central Greenough Hamlet Upgrade	834	City of Geraldton Greenough	City of Geraldton Greenough	City of Geraldton Greenough	Royalties for Regions (via RDC), National Trust	\$3.0	1	
	WA Museum Geraldton HMAS Sydney II Gallery and other elements of master plan	154	WA Museum	City of Geraldton Greenough	WA Museum, Comm. Govt	Royalties for Regions	\$15.0	1 to 4	
	Kalbarri Gorges Road Sealing	40	Department of Environment & Conservation	Shire of Northampton	Department of Environment & Conservation	Royalties for Regions (via RDC)	\$30.0	1	
	Sub Total							\$48.0	
Maritime	Batavia Coast Marina Enhancement	713, 714, 158	City of Geraldton Greenough	City of Geraldton Greenough	State Govt/Dept of Transport	Royalties for Regions, CGG	\$20.0	3/4	
	Eastern Breakwater Development	715	City of Geraldton Greenough	City of Geraldton Greenough	State Govt, Geraldton Port/CGG	Royalties for Regions (via RDC)	\$4.3	1	
	Coastal Management & Erosion	1001	City of Geraldton Greenough, Shire of Irwin	City of Geraldton Greenough, Shires of Irwin, Carnamah, Coorow, Northampton	Northern Agricultural Catchments Council	Royalties for Regions	\$5.0	1 to 4	
	Sub Total							\$29.3	
Education & Training	Centre for Excellence in Renewable Energy	219	Geraldton Universities Centre	City of Geraldton Greenough	Comm. Govt, Universities/Private	Royalties for Regions	\$5.0	1 to 4	
	GUC Regional Media Research and Training Institute	213	Geraldton Universities Centre	City of Geraldton Greenough	Comm. Govt, State Govt	Royalties for Regions	\$4.5	1/3	
	Centre for Resources Worker Training – Engineering, Civil Construction	207	Durack Institute of Technology	City of Geraldton Greenough	Dept of Training & Workforce Development	State Govt	\$13.0	1/2	
	Sub Total							\$22.5	
Energy	Moonyoonooka to Oakajee 330 kV Power Line (dependent on Oakajee)	311	City of Geraldton Greenough	City of Geraldton Greenough	Comm. Govt	State Govt	\$20.0	3/4	
	Sub Total							\$20.0	
	TOTAL							\$495.9	

### Mid West Investment Plan – Flagship Projects Summary for the Murchison

CATEGORY	PROJECTS	Master Plan Ref. No	PROPONENT	LOCAL GOVERNMENT REGION	POTENTIAL MAJOR FUNDING SOURCES	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)	ESTIMATED TIMEFRAME Year 1-4
Key Infrastructure & Services	Regional Airports	1 to 10	Murchison Shires	Murchison Shires	Regional Airports Devt Scheme, LGA	Comm. & State Govts	\$6.0	1 to 4
	Ballinyoo Bridge Replacement	47	Shire of Murchison	Shire of Murchison	Shire of Murchison	CSIRO	\$5.0	2
	Mullewa Murchison Rd upgrade re SKA /ASKAP	46	Shire of Murchison	Shires of Mullewa & Murchison	Shire of Murchison	CSIRO	\$10.0	1 to 3
	Goldfields Highway (assumes PortLink option C reduces scope of Royalties for Regions funding to 60km)	48	Shires of Wiluna & Meekatharra	Shires of Meekatharra & Wiluna	Main Roads WA	Royalties for Regions, LGA, CLGF, Private Sector/ Comm. Govt	\$100.0	3/4
	Vermin Fencing	58-60	Murchison Shires	Murchison Shires	Royalties for Regions	LGA's	\$9.0	1/2
	Sub Total						\$130.0	
Education & Training	Mount Magnet Training Centre	202	Shire of Mt Magnet	Shire of Mt Magnet	Dept of Training & Workforce Development	Royalties for Regions	\$3.0	2/3
	Sub Total						\$3.0	
Energy	Murchison Radio-astronomy Observatory Power Project	336	CSIRO	Shire of Murchison	Horizon Power, Royalties for Regions (via RDC)	Comm. Govt/ CSIRO	\$26.5	1/2
	Sub Total						\$26.5	
Water & Sewerage	Water Quality - Murchison Towns (option of individual/domestic filtration units to be investigated)	911	Murchison Shires	Several	WaterCorp	State Govt/ Royalties for Regions	\$3.0	1/2
	Sub Total						\$3.0	
TOTAL							\$162.5	

### Mid West Investment Plan – Flagship Projects Summary for the North Midlands

CATEGORY	PROJECTS	Master Plan Ref. No	PROPONENT	LOCAL GOVERNMENT REGION	POTENTIAL MAJOR FUNDING SOURCES	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)	ESTIMATED TIMEFRAME Years 1-4
Key Infrastructure & Services	Regional Airports	11 & 12	Shire of Morawa & Perenjori	Shire of Morawa & Perenjori	Regional Airports Devt Scheme , LGA	Comm & State Govts	\$5.0	2
	Wubin Mullewa Road	51	North Midlands LGA's	North Midlands LGA's	Main Roads WA	Royalties for Regions	\$123.0	1 to 4
	North Midlands Highway (Winchester)	52	North Midlands LGA's	North Midlands LGA's	Main Roads WA	Royalties for Regions	\$3.00	1
	Depot Hill/Allanooka Road	57	Shire of Mingenew	Shire of Mingenew	LGA, CLGF, Private	Royalties for Regions	\$2.0	1
	Sub Total						\$133.00	
Community Development & Town Revitalisation	Child-care facilities	111	Shire of Morawa & Perenjori	Shires of Morawa & Perenjori	Shires of Morawa & Perenjori	Royalties for Regions	\$1.5	1/2
	Sub Total						\$1.5	
Education & Training	Morawa Industry Training Centre to support mining in the region	203	Shire of Morawa	Shire of Morawa	Dept of Training & Workforce Development	Royalties for Regions	\$2.0	2/3
	Sub Total						\$2.0	
Energy	Perenjori Morawa Feeder Upgrade	315	Shires of Perenjori & Morawa	Shires of Perenjori & Morawa	Western Power	Royalties for Regions	\$7.0	4
	AST Substation 200MW – provisional subject to clarification	318	Shire of Perenjori	Shire of Perenjori	Private	Comm & State Govts	\$20.0	4
	Morawa Solar Thermal Project - may have implications for 315	305	Shire of Morawa & Perenjori	Shires of Morawa & Perenjori	Private	Royalties for Regions (via RDC)	\$21.5	1/2
	Sub Total						\$48.5	
Business Development	Coorow Agribusiness	607	Small Business Development Centre	Shire of Coorow		Royalties for Regions	\$0.7	1
	Sub Total						\$0.7	
TOTAL							\$185.7	



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# ACRONYMS

ABS – Australian Bureau of Statistics  
ASKAP – Australian Square Kilometre Array Pathfinder  
AWDC – Aboriginal Workforce Development Centre  
BFS – Bankable Feasibility Study  
BIF – Banded Iron Formation  
CCI – Chamber of Commerce and Industry  
CGG – City of Geraldton-Greenough  
CLGF – Country Local Government Fund  
CME – Chamber of Minerals and Energy of Western Australia Inc.  
COAG – Council of Australian Governments  
CRC – Community Resource Centre (formerly Telecentres)  
CSIRO – Commonwealth Scientific and Industrial Research Organisation  
CUCRH – Combined Universities Centre for Rural Health  
DBNGP – Dampier Bunbury Natural Gas Pipeline  
DEC – Department of Environment and Conservation  
DIDO – Drive-in / drive-out  
DoP – Department of Planning  
DoW – Department of Water  
DSD – Department of State Development  
Durack – Durack Institute of Technology  
ERP – Estimate Resident Population  
FESA – Fire and Emergency Services Authority  
FIFO – Fly-in / fly-out  
GFC – Global Financial Crisis  
GIOA – Geraldton Iron Ore Alliance  
GPA – Geraldton Port Authority  
GRAMS – Geraldton Regional Aboriginal Medical Service  
GRP – Gross Regional Product  
GUC – Geraldton Universities Centre  
ICC – Infrastructure Coordinating Committee  
ICT – Information Communications and Technology  
IT - Information Technology  
LG – Local Government  
LGA - Local Government Authority  
MRO – Murchison Radio-astronomy Observatory  
MRWA – Main Roads Western Australia  
MWA – Murchison Widefield Array  
MWAWDC – Mid West Aboriginal Workforce Development Centre

MWDC – Mid West Development Commission  
MWGPN – Mid West GP Network  
MWIA – Mid West infrastructure Analysis  
MWIAIS – Mid West Indigenous Arts Industry Strategy  
MWIP – Mid West Investment Plan  
MWRPC – Mid West Regional Planning Committee  
MWRPIF – Mid West Regional Planning and Infrastructure Framework  
MWSIG – Mid West Strategic Infrastructure Group  
NACC – Northern Agricultural Catchment Council  
NBN – National Broadband Network  
OIE – Oakajee Industrial Estate  
ONIC – Oakajee Narngulu Infrastructure Corridor  
OPR – Oakajee Port and Rail  
PCYC – Police Citizens Youth Club  
RADS – Regional Airport Development Scheme  
RDA – Regional Development Australia  
RDC – Regional Development Council  
RDL – Department of Regional Development and Lands  
RFDS – Royal Flying Doctor Service  
RFR – Royalties for Regions  
SKA – Square Kilometre Array  
SMART – Mid West Development Commission’s “SMART Mid West Policy”  
SPMP – Separation Point Marine Precinct  
SWIS – South West Interconnected System  
VET – Vocational Education and Training  
WACHS - WA Country Health Service  
WAM – Western Australian Museum  
WAPC – Western Australian Planning Committee  
WRL – Western Rock Lobster



# APPENDIX 1:

## SUB REGIONS OF THE MID WEST

### Batavia Coast sub region

- Growing communities within these coastal shires.
- Includes the primary centre of Geraldton and the two town centres of Dongara-Denison and Kalbarri.
- Major tourism experience and amenities due to proximity to the coast. The recent completion of Indian Ocean Drive will increase opportunities.
- The proposed Oakajee deepwater port is located within the Shire of Chapman Valley.
- Contains 84% of the region's population.
- The Batavia Coast is likely to provide the majority of population increases in the Mid West region.
- Potential for FIFO or DIDO workers to have their usual residence in these coastal localities.

### City of Geraldton-Greenough

Geraldton is approximately 420 km north of Perth and is the regional centre for the Mid West. It is well placed to accommodate additional growth, both in terms of land supply, human services and essential infrastructure. In 2007 the amalgamation of the former City of Geraldton and Shire of Greenough formed the City of Geraldton-Greenough and now covers an area of 1,798 km<sup>2</sup>. The Shire of Mullewa has agreed to a merger with the City of Geraldton-Greenough to become the City of Greater Geraldton on 1 July 2011.

Key drivers:

- Growth - by 2016 the population is forecast to be between 44,575 (baseline) and 47,517 (economic with multiplier) (Applied Knowledge Consulting 2010). However, depending on marketing and investment it may reach higher levels as it will receive a greater share of the region's population increases due to its strategic location and comparatively high level of services and amenities.
- Major regional city with the fourth largest population in regional Western Australia.
- New projects in mining, infrastructure, business opportunities and affiliated growth.
- The City of Geraldton-Greenough's Sustainable Future City Region Project (2029 and Beyond).

### Shire of Chapman Valley

The Shire of Chapman Valley is located immediately north-east of the City of Geraldton-Greenough, 440 km north of Perth. The shire covers an area of 3,965 km<sup>2</sup> and its seat of government is the small town of Nabawa. The proposed Oakajee industrial estate and deepwater port is located in the shire. Development of Oakajee will directly affect the operational aspects of the shire, as Chapman Valley will be one of the approval authorities responsible for Oakajee.

Industries within the LGA include wheat and sheep agriculture and tourism. Chapman Valley has had several recent investments in the recreation facilities in Nanson and Yuna and the upgrade of Coronation Beach. Telecommunications have been outlined by the shire as a key concern (especially in the out-lying areas of Yuna).

Key drivers:

- Oakajee Project.
- Growing population.
- Growth in lifestyle intra immigration.
- Agriculture.



City of  
Geraldton-Greenough  
Climate of Opportunity





## Shire of Irwin

The Shire of Irwin is located about 50 km south of Geraldton and covers an area of 2,374 km<sup>2</sup>. The major settlement is Dongara/Denison. Key industries of the area include wheat and sheep farming, oil/gas and mineral mining, rock lobster fishing, olive growing and tourism. Increased resource activity and its attractive coastal location may see Dongara become a residential base for FIFO operations in the greater region.

Dongara and Port Denison have identified shortfalls in recreation, tourism accommodation and aged care/housing facilities. There is also major concern with regards to critical infrastructure including the capacity of power supply. This is being addressed by additional three phase power lines, however, any significant increase in population would mean further infrastructure upgrades would be required. The town is also nearing capacity of current scheme water supply so with any population increase this would need to be addressed.

Key drivers:

- Fast growing population (average increase of 3% pa from 2005 to 2010).
- Oil, gas and coal exploration with proposed gas fired power station.
- Strong agriculture and tourism.
- Continued attraction of retirees.



## Shire of Northampton

The Shire of Northampton is located about 50 km north of Geraldton and the major settlements are Northampton, Kalbarri, Horrocks and Port Gregory. The shire covers an area of 12,499 km<sup>2</sup>. Wheat and sheep agriculture, tourism, rock lobster fishing and mining are the main industries for Northampton. Additional resource activity in the region will increase pressure on the shire's major coastal settlements and associated infrastructure.

The town of Northampton has a number of heritage sites and is a popular stopover point for tourists travelling through the region. While the population of the Shire has grown steadily over the last five years, Northampton has had a steady population for some time and also has the capacity to accommodate additional growth with large areas of underused zoned land. The town site of Northampton does not have a reticulated sewerage scheme which is a potential impediment to further investment and growth.

The town of Kalbarri has the capacity to accommodate additional growth with areas of undeveloped residential and industrial zoned land. Kalbarri has limited capacity of its current water and power supplies, with upgrades being planned. Innovative renewable power generation has been implemented to supplement the town power. The town has experienced significant and steady growth over a number of years.

The communities of Port Gregory and Horrocks are supported by the tourism and fishing industry. While Horrocks has the potential to expand with undeveloped 'residential' and 'town centre' zoned land, Port Gregory on the other hand is surrounded by unallocated crown land which is subject to native title. The town of Northampton has the community facilities that service these communities.

Key drivers:

- Growth in population (average increase of 1.7% pa from 2005 to 2010).
- Increasing Department of Housing waitlist.
- Mining economic benefits.



## Murchison sub region

- Contains 6% of the Mid West's population. Approximately 30% of the Murchison sub region's population are indigenous. NB ABS statistics regarding Aboriginal populations may be understated.
- Despite low population, majority of existing and proposed resource projects occur within Murchison sub region.
- Sub region has been chosen as one of two sites being considered for the location of the 1.5 billion Euro international SKA telescope project.
- Significant social disadvantage. Education and health outcomes are poor but may be hidden in data collected on a regional basis.
- As a result of the ASKAP developments ability to enhance existing Outback Tourism potential.
- Tourism is an important industry for the economic diversification of the sub region.
- The Murchison sub region, in particular Wiluna, is very isolated and this is accentuated by the unsealed condition of the Wiluna-Meekatharra Road.
- Challenge to retain and grow its population share. This is largely dependent on influencing a change in FIFO workforce practices of resource companies combined with attracting residents willing to drive in/ drive out to a mine site.
- Based on historical population trends and continued migration of inland population to coastal areas, it will be challenging for several towns in the Murchison sub region to maintain their current population bases. However, if growth occurs, then with suitable planning there is adequate undeveloped zoned residential land in the sub region to support this.
- These shires all face growth and development challenges but continue to be important inland communities.

## Shire of Cue

Cue is located 420 km north-east of Geraldton and covers an area of 13,623 km<sup>2</sup>. Main industries in the area are mining, tourism and pastoralism. Key activities are mining and related services, developing industrial area and an expected increase in tourism.

Mining growth has created planning issues related to land availability for residential and industrial development. Historic mine works and hidden shafts have made a number of lots, some in desirable parts of the town, unsafe for building on.

It is expected the shire will require financial support to fund the development of business and residential land around the townsite.

Key drivers for the shire are:

- Need to secure benefits from mining.
- Reverse population trends.



## Shire of Meekatharra

Meekatharra is situated 538 km north-east of Geraldton and covers an area of 100,789 km<sup>2</sup>. The area is a major supply centre for the pastoral and mining area in the Murchison region. There is a fear that many of the existing mines are reaching a phase of deceleration and the expense associated with the ongoing maintenance of their local road system caused by mining may be unsustainable.

A concern for the shire is the expense associated with the ongoing maintenance of their local road system, which was developed to support historically high levels of mining activity.

Key drivers for the area include:

- High jobless rate. Jobless rate was 11.8% as of January 2010.
- Land planning and infrastructure issues.
- Secure more community benefits from surrounding economic activity.
- Decreasing population (average decrease of 1.5% pa from 2005 to 2010).
- High under 50 population.

## Shire of Mount Magnet

Mount Magnet is one of the Murchison region's original gold mining towns, with the first find recorded in 1891, and continues to be a significant sub regional hub. It supports both mining and pastoral industries which form the economic base of the Shire of Mount Magnet. The shire covers 13,877 km<sup>2</sup>. The beautiful wildflower blooms seen between July and September attracts many tourists to the town.

Key activities include mining, pastoralism, tourism including cultural tourism and Indigenous art production and sales.

Recent and upcoming projects:

- Recent establishment and development of the Wirnda Barna Indigenous Art Centre.
- Windimurra Vanadium Project – \$296 million (in progress – previously stalled but now has been funded and is expected to be commissioned in mid 2011).

## Shire of Murchison

The Shire of Murchison is the only shire in Australia without a town and is located about 260 km north-east of the city of Geraldton and about 550 km north of Perth. The shire covers 41,173 km<sup>2</sup> and pastoral leases occupy much of this area. The development of the high technology radio astronomy facilities at Boolardy Station is stimulating development in the Murchison settlement. In 2010 Murchison commenced the building a roadhouse with 3 room accommodation facilities.

Key drivers:

- Radio astronomy projects at the Murchison Regional Observatory, including the Murchison Wide Field Array, Australian Square Kilometre Array Pathfinder and if successful, the international SKA project.
- Population has declined by 5% pa from 2005 to 2010 but has now stabilised.
- Tourism.





## Shire of Sandstone

The Shire of Sandstone is located about 430 km east of Geraldton and about 740 km north-east of Perth. The shire covers an area of 32,882 km<sup>2</sup>. The major issue confronting the Shire of Sandstone is a shortage of land available for residential and industrial development. The land which would otherwise be used for residential purposes is either currently Crown land or subject to native title claims.

Sandstone's main industries are pastoralism, mining and tourism. Key activities in the region include mining, exploration, and accommodation for exploration contractors.

Key drivers:

- Unemployment 13.8%.
- Stable community required.
- Nickel miner, Western Areas NL and gold producer, Troy Resources NL are accelerating drilling at their Sandstone Joint Venture after a significant deposit of nickel sulphide was discovered.

## Shire of Wiluna

The Shire of Wiluna covers an enormous area of some 184,000 km<sup>2</sup>, which is predominantly a mining and pastoral area. The town of Wiluna is the principal centre in the shire, and there are also a number of mining villages and Aboriginal communities. The township of Wiluna is 966 km north-east of Perth and is situated on the edge of the desert at the gateway to the Canning Stock Route and Gunbarrel Highway.

The Shire is currently researching the infrastructure required to support the anticipated growth in mining. Sealing of the Meekatharra Wiluna road would have benefits to the sub regional and regional economy.

Key drivers:

- Strong local FIFO.
- Increasing population of 2.4% was previously decreasing.
- High under 50 population.
- Need to secure benefits from economic activity.
- New mining projects planned or in progress.

## Shire of Yalgoo

The Shire of Yalgoo is located approximately 200 km east of Geraldton and 500 km north of Perth. The shire covers an area of 28,215 square km. If the proposed Ferrowest Yalgoo Iron project proceeds, the population impacts on the shire could be significant.

Key activities for the region include Golden Grove (Oxiana), Ferrowest Yalgoo iron project, Extension Hill hematite/magnetite, temporary mining accommodation, tourism, Aboriginal art gallery and sales, and Aboriginal employment.

If key projects materialise, upgrades to power generation, road services, airport facilities, schools/medical facilities, recreational facilities and re-zoning of land requirements will be necessary.



## North Midlands sub region

- Contains 10% of Mid West's population and 11% of the sub region's population is Aboriginal. This is not uniform across the sub region as Mullewa and Morawa have approximately 28% and 23% Aboriginal populations respectively.
- Natural environment and land use from the Coolimba coast and coastal towns of Green Head and Leeman to inland town of Perenjori.
- Challenge to retain and grow its population share and has an ageing population demographic.
- Number of iron ore projects within close proximity to towns such as Perenjori and Morawa that in next few years will proceed to construction and operation phases.
- Concerns have been raised about the impact of mining developments on housing availability and social infrastructure in Morawa and Perenjori.
- There is potential for further development pressure and increased tourist numbers in the coastal areas of this sub region following the recent completion of Indian Ocean Drive (a new coastal road from Perth to the Mid West).
- Pressure to develop new settlements along the coast near Green Head and Leeman.
- Climate change and farm amalgamation driving structural adjustment.
- Significant potential for renewable energy projects which provide economic diversity but these are largely reliant on access to the SWIS (electricity transmission system which also services Perth).

### Shire of Carnamah

The Shire of Carnamah is located approximately 160 km south of Geraldton and includes the towns of Carnamah and Eneabba. Increased resource activity could have the greatest effect on Eneabba, which is near the proposed Coolimba power project. The decline of the mineral sands industry at Eneabba has had a significant impact on the local economy.

Current industries include wheat and sheep agriculture. Activities as a resulting in additional economic activity including Select Harvest Almond Farm, Winchester Quarries, completion of Indian Ocean Drive, and the North Country Reinforcement Project.

Key drivers:

- Decrease in population in inland areas.
- Increase in aging population.
- Quality housing for business employees.

### Shire of Coorow

The Shire of Coorow is located approximately 200 km south-east of Geraldton and consists of the three major townsites; Coorow, Leeman and Green Head. Potential expansion in the resource industry in the region is likely to affect Leeman and Green Head as they are both attractive coastal settlements. The towns consist of a high proportion of semi-vacant dwellings, which are owned by investors or holiday homes.

Key drivers:

- Ageing population.
- High childless population.
- Demand for quality homes to attract more workers to locate and travel to mines (health and education improved).
- The recent opening of Indian Ocean Drive should boost tourism.

### Shire of Mingenew

The Shire of Mingenew is located approximately 110 km south east of the City of Geraldton-Greenough and about 370 km north of Perth. The shire covers an area of 1,939 km<sup>2</sup> and has an economy dominated by farming (sheep, wheat and lupins). The town of Mingenew services the needs of the surrounding area.

Mingenew has support services for agriculture, metal fabrication, tyres, mechanical, stock transport, wheat, sheep, canola, beef and beef agriculture as key industries.

Key drivers:

- Decrease in population (average decrease of 2.1% p.a. from 2005 to 2010).
- Major mining projects – FIFO.
- 70% of population under 50 years.



### Shire of Morawa

The Shire of Morawa is located approximately 170 km east-south-east of the city of Geraldton and about 390 km north of Perth. The shire covers an area of 3,516 km<sup>2</sup> and is predominantly an agricultural based district. Mining of iron ore has provided significant impetus to the local economy.

A key concern for Morawa is electricity reliability as it is located on the edge of the power grid. It is endeavouring to find alternative energy solutions.

Key drivers:

- Increasing mining operations.
- Need to maximise opportunities from local mining.
- Morawa is experiencing increasing population driven by the development of mining operations in the area.
- High Indigenous youth population (55.3% under 18).
- 5% in public housing.

### Shire of Mullewa

The Shire of Mullewa is approximately 100 km east of Geraldton on the Geraldton- Mount Magnet Road. Shire of Mullewa will undergo a merger with the City of Geraldton-Greenough and become the City of Greater Geraldton. It is strategically located in terms of rail infrastructure, which presents both opportunities and constraints for the town. Mullewa is keen to attract new economic development but balanced with the amenity and rural lifestyle of the town.

The Mount Gibson iron ore mine has brought new opportunities to the town of Mullewa along with tourism. There are other resource prospects currently under consideration to the east of Mullewa that may provide additional employment opportunities. Mullewa's major industry is agriculture (44% of workforce is employed by agriculture), mining and tourism. The town has experienced a decline in population for almost 30 years. If the population did increase there would be ample capacity but services would need to be upgraded.

Key activities include an increasing interest in Indigenous art, an increase in tourism, servicing infrastructure (e.g. rail), the construction of rail, light commercial/industrial, accommodation for construction workers and road-train trailer manufacture.

Key drivers:

- Need for social stability.
- Decreasing population (-3.6% p.a. from 2005 to 2010).
- 70% of population under 50.

### Shire of Perenjori

The Shire of Perenjori is located approximately 180 km south-east of Geraldton and is predominantly an agricultural district producing wheat and sheep. Perenjori is in reasonable proximity to Mungarra and Mount Karara (which is a long life iron ore mine). Karara has proceeded and this could present growth opportunities for Perenjori. Perenjori has a Solar Thermal Plant (proposed) and the potential development of Extension Hill Magnetite (\$2 billion).

Key drivers:

- Fluctuating population - down 0.6% in 2009/10 but decreased 1.9% p.a. average between 2005 to 2010.
- Secure benefits of increased economic activity particularly mining and renewable energy.

### Shire of Three Springs

The Shire of Three Springs is located approximately 140 km south-east of Geraldton. Three Springs is a small country town, with a mix of grain and grazing, mining and government services in the shire. Being centrally located in the North Midlands region, Three Springs hosts the regional offices of Agriculture WA, WaterCorp and Western Power as well as being serviced by a police station, hospital and primary school.

Key activities for the area include the Three Springs Talc Plant, the largest in the southern hemisphere.

Key drivers:

- Steady / declining population (down 3.8% in 2009 and steady from 2005 - 2010).
- Increasing surrounding economic activity.





# MID WEST DEVELOPMENT COMMISSION

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All photos – Courtesy of Mid West Development Commission

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May 2011.

Category	Priority	Airport upgrade - Morawa	Master Plan Ref. No	Proponent	Possible Major Funding Source	Other Potential Funding Sources	Estimated Cost (\$M)
Key Infrastructure & Services	High	Airstrip upgrades for Royal Flying Doctor Service etc	1	Local Government	Regional Airports Development Scheme	Commonwealth, State, Local Government, Private	TBD
	High	High speed internet access	13	Commonwealth	NBN Co		TBD
	High	National Broadband Network (Perth-Geraldton)	15	NBN Co	NBN Co		\$25.0
	High	CSIRO optic cable connection between Geraldton and Boolardy Station	17	CSIRO	CSIRO		\$12.0
	High	ADSL2 upgrades	18	LocalGovernment	State, Local Government, Private		TBD
	High	Disaster redundancy/recovery infrastructure	19	Local Government, FESA	State		\$0.5
	High	Emergency services communications equipment upgrade	20	Local Government, WA Police, FESA	FESA		TBD
	High	Mobile phone coverage - North/South on Great Northern Highway and East/West (black spots not expected to be covered by the Regional Mobile Communications Program)	21	Mobile Carriers, Dept Commerce	Private, Royalties for Regions	Minimum pledge \$250K from Local Government	\$40.0
	High	Dual gauge line - Tilly - Mullewa - Narngulu	27	Private	Private	Private	\$450.0
	High	Upgrade of sections of Geraldton - Mount Magnet Road	49	Main Roads WA, Local Government	Main Roads WA		\$20.0
	High	Brand Highway upgrades - between Badgingarra and Dongara e.g. passing lanes	50	Main Roads WA, Local Government	Main Roads WA		\$29.0
	High	New rail lines to northern mines	75	Private	Private	Private	\$1,400.0
	High	New dual gauge line - Karara - Tilly	76	Private	Private	Private	\$180.0
	Medium	Digital TV infrastructure	25	Local Government	Commonwealth	Local Government	TBD
	Medium	Railway (standard gauge) link to Eastern States via Yilgarn, Goldfields	30	Public, Private - including resources companies	Public, Private	Private	TBD
Community Development & Town Revitalisation	High	Revitalisation of small towns	143	Mid West Development Commission, Local Government	Local Government	Commonwealth, State	TBD
Education & Training	High	Durack Institute of Technology - online delivery	205	Durack Institute of Technology	Commonwealth, State, Local Government		\$1.0
Energy	High	Capacity increase for Dampier to Bunbury Natural Gas Pipeline and feeder lines	303	Private	Private		TBD
	High	Local solar photo voltaic programs (civic buildings etc)	304	Local Government	Private	Government	\$10.0
	High	Investigate Mid West renewable energy initiatives	305	Local Government	Private	Government	\$5.0
	High	New transmission lines to magnetite mines	314	Private	Private		TBD
	High	Mid West Energy Project Stage 2 – northern section	321	Western Power	Western Power	Commonwealth	\$280.0
	Medium	Pilot distributed storage/renewable energy initiative - Kalbarri, Morawa and Mullewa	334	Western Power	Western Power		\$3.3
	Medium	Advanced power quality equipment and metering infrastructure - Perenjori	335	Western Power	Western Power		\$3.1
Health	High	Aged care units connected to hospitals (dementia patients)	402	WA Country Health Service, Local Government	Commonwealth, State		TBD
	High	Aged care Dongara/North Midlands	406	Local Government	Commonwealth, State, Private		\$4.0
	High	Telehealth and videoconferencing delivery and facilities	411	WA Country Health Service, Local Government	WA Country Health Service		\$0.3
	Medium	Uniform medical records system	422	WA Country Health Service	WA Country Health Service		TBD
Housing & Land Developments	High	Provision of social housing built to demand (not specified)	501	Dept Housing	Dept Housing	Commonwealth, State, Local Government	TBD
	High	UCL allocated to Local Government	504	Dept Lands, Local Government	Local Government, Private, Landcorp		TBD
	High	Government and service workers housing to attract and retain workers	509	Dept Housing, Local Government	State		TBD
Tourism	High	Mid West regional visitor centre - enhancing links to regional tourism attractions	818	Local Government	Local Government		\$5.0
	High	Improved bio tourism facilities - management of the coastal and pastoral estates to facilitate safe visitor access and promotion of region's natural assets	1004	Dept Environment and Conservation, Local Government	Dept Environment and Conservation		\$10.0
	High	Dept Environment and Conservation / Conservation and Land Management - maintenance of track infrastructure (State Land)	1006	Dept Environment and Conservation, Tourism WA	Dept Environment and Conservation, Local Government		\$10.0
	Medium	Internet linkage of Mid West tourism websites	817	Local Government	Local Government		TBD
	Medium	Wildflower Highway interpretive drive trail	832	Tourism WA, Geraldton-Greenough	Local Government	Dept Regional Development and Lands	TBD
Water & Sewerage	High	Liquid waste handling facilities - sub regional	917	Water Corp, Local Government	Local Government		\$10.0
Maritime	High	Coastal management and erosion issues (various projects)	1001	Northern Agricultural Catchments Council	Northern Agricultural Catchments Council, Coastcare		\$5.0
Environment	Low	Landcare issues (fencing, drainage etc)	1002	Local Government	Commonwealth, State, Local Government		\$2.0
	Version 1.1						

Mid West Investment Plan – Projects Summary for the Batavia Coast

CATEGORY	PRIORITY	PROJECT	Master Plan Ref. No	PROPONENT	POSSIBLE MAJOR FUNDING SOURCE	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)
Key Infrastructure & Services	High	Geraldton Airport - Stage 1 - terminal parking and road upgrade	2	Geraldton-Greenough	Geraldton-Greenough	Commonwealth, State, Private	\$3.0
	High	Geraldton Airport - Stage 2 - upgrade to allow for large jet services	5	Geraldton-Greenough	Regional Airports Development Scheme	Commonwealth, State	\$40.0
	High	Data processing/Technology Park data centre	16	Local Government	Private, Public	Local Government	\$9.0
	High	Oakajee Narngulu Infrastructure Corridor dual gauge rail	28	Private	Private	Private	\$65.0
	High	Geraldton Port rail upgrade	29	Private	Private	Private	TBD
	High	Flores Road Intersection upgrade	32	Geraldton-Greenough	Main Roads WA	Local Government	TBD
	High	Dongara bypass road	33	Main Roads WA, Local Government	Main Roads WA	Local Government	\$17.0
	High	Northampton bypass road	34	Main Roads WA, Local Government	Main Roads WA	Local Government	\$60.0
	High	North West Coastal Highway upgrade, through Geraldton dual carriageway Green Street to Utakarra	35	Main Roads WA, Geraldton Greenough	Main Roads WA	Local Government	\$80.0
	High	Highway realignment (Oakajee Port and Rail) - alignment from Drummonds to Buller River	36	Main Roads WA, Local Government	Main Roads WA	Local Government, Private	\$31.0
	High	Intersection black spots (Geraldton)	37	Main Roads WA	Local Government, Main Roads WA		\$8.0
	High	East Bowes Road (Northampton)	38	Main Roads, Northampton, Chapman Valley, Mullewa	Northampton	State	\$10.0
	High	Greenough River Bridge including S-Bend alignment	39	Main Roads WA, Local Government	Main Roads WA		\$30.0
	High	Kalbarri gorges road sealing	40	Dept Environment and Conservation	Dept Environment and Conservation	Royalties for Regions	\$30.0
	High	Oakajee Port access at North West Coastal Highway	41	Main Roads WA, Local Government	Main Roads WA	Private	TBD
	High	Oakajee Industrial Estate highway intersections - southern and central access points to estate	42	Main Roads WA	Main Roads WA		\$5.0
	High	Oakajee to Narngulu Infrastructure Corridor Stage 1 – ONIC northern segment	43	Main Roads WA, Local Government	Main Roads WA		\$120.0
	High	Oakajee to Narngulu Infrastructure Corridor Stage 2 – ONIC southern segment	44	Main Roads WA, Local Government	Main Roads WA		\$12.0
	High	Dog/emu barrier fence (#1 barrier fence)	58	Northampton, Chapman Valley, Dept Agriculture and Food WA	Royalties for Regions		\$8.8
	High	Regional waste and recycling facility - sub region projects seeking regional strategic infrastructure	61	Local Government	Local Government	Private	\$20.0
	High	Meru landfill new class 3 closed cell	62	Local Government	Local Government		\$2.0
	High	North/South Road - Stages 1 to 4 (Geraldton)	67	Geraldton-Greenough, Mid West Development Commission	Main Roads WA		\$132.0
	High	Waste to energy project - Meru	68	Geraldton-Greenough	Local Government	Government, Private	TBD
	High	Geraldton Fire Station	69	FESA	FESA		\$6.3
	High	Australian Square Kilometre Array support facility	70	CSIRO, Geraldton- Greenough	CSIRO	Local Government	\$4.0
	High	Verita Road Stages 1-3, Brand Highway link to Southern Transport Corridor	73a	Geraldton-Greenough	Main Roads WA	Commonwealth, Local Government	\$18.0
	High	Urban Expansion Package under the "Building Better Regional Cities" - project could fund projects such as the northern suburbs sewerage extension; construction of Verita Road (refer 73a) (and associated water, sewerage and power mains); and upgrade of key substations	73b	Geraldton-Greenough	Commonwealth	Local Government	\$12.0
	High	Emergency services helicopter - covering a range of areas including Abrolhos Islands	74	Various	Commonwealth, State, Local Government, Private		TBD
	High	Upgrade East Ogilvie Road (Northampton)	82	Northampton	Local Government		\$1.9
	High	Mullewa bypass road	83	Mullewa	Main Roads WA	Local Government	\$8.3
	High	Geraldton North/South road - alternative version of North/South Road from Dongara (Pell Bridge) to Northampton via Geraldton	85	Mid West Development Commission	Main Roads WA	Commonwealth, State, Local Government	\$250.0
	Medium	Abrolhos Islands airstrips at East Wallabi and Rat Islands	4	Dept Fisheries, Tourism WA	Regional Airports Development Scheme	Commonwealth, State	\$6.8
	Medium	New bus/coach depot for Geraldton	26	Public Transport Authority	Dept of Transport	Private, Local Government	TBD
	Medium	CAT bus service Geraldton	71	Geraldton-Greenough	Local Government		TBD
	Medium	Rapid transit (public transport) project (Geraldton)	72	Geraldton-Greenough	Local Government		TBD



CATEGORY	PRIORITY	PROJECT	Master Plan Ref. No	PROPONENT	POSSIBLE MAJOR FUNDING SOURCE	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)
Community Development & Town Revitalisation	High	Iron ore slurry pipeline (mine to Geraldton Port)	84	Private	Private		TBD
	High	Art gallery upgrade - Geraldton	101	Geraldton-Greenough	Dept Culture and the Arts		\$8.0
	High	Geraldton Foreshore 'soundshell' (part of overall foreshore development)	102	Geraldton-Greenough	Commonwealth, State, Local Government		\$7.0
	High	Office complex / Queens Park Theatre upgrade	104	Geraldton-Greenough	Commonwealth, State, Local Government		\$5.0
	High	Queens Park Theatre upgrade - convention centre facilities possible (linked to 104)	106	Geraldton-Greenough	Commonwealth, State, Local Government		\$10.0
	High	Bundiyarra Yamatji cultural centre and multi purpose resource centre	116	Bundiyarra Aboriginal Corporation	Commonwealth, State	Royalties for Regions	\$30.0
	High	Bundiyarra Aboriginal hostel development	117	Bundiyarra Aboriginal Corporation, Dept Indigenous Affairs	Commonwealth, State	Royalties for Regions	\$8.0
	High	Bundiyarra youth centre development	119	Bundiyarra Aboriginal Corporation, Dept Indigenous Affairs, Geraldton Streetwork Aboriginal Corporation	Commonwealth	State	TBD
	High	Northern suburbs recreation centre (Geraldton)	120	Geraldton-Greenough	State, Local Government		\$16.0
	High	Northampton Recreation Centre	121	Northampton, Chapman Valley, Dept Sport and Recreation	State, Local Government		\$2.5
	High	Northampton tennis, basketball and netball courts	122	Northampton	State, Local Government		\$1.0
	High	Horrocks community recreation facility	123	Northampton	State, Local Government		\$2.0
	High	Northampton Bowling Club synthetic greens	124	Northampton	State, Local Government		\$0.4
	High	Dongara Senior Citizens Centre	125	Irwin	State, Local Government		\$1.0
	High	Eadon-Clarke sporting precinct upgrade	126	Geraldton-Greenough	Commonwealth, State, Local Government		\$11.0
	High	Youth resource centre Geraldton - coordination of youth services including mental health	127	Geraldton-Greenough, Geraldton Regional Community Education	State, Local Government		\$1.0
	High	Indoor sporting facility Geraldton	128	Geraldton-Greenough	State, Local Government		\$21.0
	High	Mullewa pool upgrade	129	Geraldton-Greenough, Mullewa	State, Local Government		\$0.8
	High	Sports House Mid West	130	Dept Sport and Recreation	State		\$5.0
	High	Mid West Academy of Sport	131	Mid West Sports Federation	State, Local Government	Private	TBD
	High	Kalbarri PCYC redevelopment - camping areas, adventure course and dormitory upgrades	140	Kalbarri PCYC	PCYC	Commonwealth, State, Local Government	\$1.5
	High	HMAS Sydney wing at the WA Museum in Geraldton, as part of enhancements maximising location and profile in Batavia Coast Marina	154	WA Museum (Geraldton)	Dept Culture and the Arts, WA Museum	Commonwealth, State	\$15.0
	High	Wonthella Oval redevelopment	155	Geraldton-Greenough	Local Government	Commonwealth, State	\$15.0
	High	Geraldton Aquarena upgrade	157	Geraldton-Greenough	Local Government	Commonwealth, State	\$6.0
	High	Multi purpose marine users facility (Forrest Street)	158	Mid West Development Commission	Local Government	Commonwealth, State	\$5.0
	High	Bill Sewell complex precinct development	164	Geraldton-Greenough	Commonwealth, State, Local Government, National Trust		\$5.0
	High	Old Railway Station restoration - Marine Terrace	165	Geraldton-Greenough	State	Local Government	\$1.0
	TBD	ATLAS universal challenge course construction	166	Access to Leisure and Sport (ATLAS)	Commonwealth, State, Local Government	Private	\$1.0
	Medium	Boomerang Aboriginal hostel refurbishment/expansion	118	Dept Indigenous Affairs, Bundiyarra Aboriginal Corporation	Commonwealth, State Government		TBD
	Medium	Recreation Ground grandstand and redevelopment	156	Geraldton-Greenough	Local Government	Commonwealth, State	\$9.0
	Medium	Cross Cultural Interpretive and Community Centre (Geraldton)	159	Combined Universities Centre for Rural Health, Geraldton Organisations Aboriginal Alliance	Commonwealth, State, Local Government		\$1.0
	Medium	Indigenous art gallery and studio	161	Mara Arts Aboriginal Corporation, Geraldton Organisations Aboriginal Alliance	Commonwealth, State, Local Government	Private	\$1.0
	Low	Regional records repository	105	Geraldton-Greenough	Local Government, Private		\$2.0
	Low	Mid West sport and driver training centre (Geraldton Speedway)	163	Community	Commonwealth, State, Local Government	Private	\$20.0

CATEGORY	PRIORITY	PROJECT	Master Plan Ref. No	PROPONENT	POSSIBLE MAJOR FUNDING SOURCE	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)
Business Development	High	Supply chain diversification - abattoir	602	Private	Private		\$2.5
	High	Supply chain diversification - flour mill	603	Dept Agriculture and Food WA, Private	Private		\$5.0
	High	Supply chain diversification - container export	604	Dept Agriculture and Food WA, Private	Geraldton Port Authority, Private		TBD
	Low	Horticulture precinct - Greenough River flats	601	Geraldton-Greenough, Irwin	Private	Commonwealth, State, Local Government	TBD
Education & Training	High	Regional university enhancement - facilities and course development	201	Geraldton Universities Centre	Commonwealth, State, Local Government		\$2.0
	High	Durack Institute of Technology - Centre for Resources Workers Training (engineering facilities/training centre at Geraldton airport)	207	Durack Institute of Technology, industry partners	Dept Training and Workforce Development, Royalties for Regions	Geraldton-Greenough	\$13.0
	High	Durack Institute of Technology - health industries training precinct	214	Durack Institute of Technology	Royalties for Regions		\$15.0
	High	Durack Institute of Technology - Centre for Environmental Management and Sustainable Technologies	215	Durack Institute of Technology	Royalties for Regions, Durack Institute of Technology, Industry	Geraldton-Greenough	\$10.0
	High	Accommodation for staff and students - health and education precinct proposal (Geraldton)	216	Durack Institute of Technology, WA Country Health Service, Geraldton Universities Centre, Combined Universities Centre for Rural Health	Commonwealth	Various	\$22.0
	High	Indigenous radio Mid West based community stations	217	Radio Mama	Commonwealth	Royalties for Regions	\$2.0
	High	Centre of excellence for renewable energy/climate change (Geraldton)	219	UWA, Geraldton Universities Centre	Universities		\$5.0
	High	Geraldton Residential College accommodation expansion	220	Geraldton Residential College	Country High School Hostels Authority	Royalties for Regions	\$2.0
	Medium	Aboriginal Education precinct proposal	209	Combined Universities Centre for Rural Health	Commonwealth, State, Local Government		\$10.0
	Medium	Geraldton Universities Centre regional media research and training institute	213	Geraldton-Greenough, Geraldton Universities Centre	Commonwealth, State, Local Government		\$5.0
Energy	High	Extend Dampier to Bunbury Natural Gas Pipeline to Oakajee	302	Private	Private		TBD
	High	Transformer upgrade - Geraldton airport precinct	306	Western Power	Western Power	Local Government	\$1.0
	High	New 132 kV transmission line from Chapman to Northampton	309	Western Power, Local Government	Western Power		15
	High	New 132 kV double circuit line at Geraldton Port	310	Western Power, Geraldton Port Authority	Western Power		\$3.0
	High	132 or 330 kV transmission line Moonyoonooka to Oakajee	311	Western Power	Western Power		20
	High	Establish new 450 MW power generation facility at Oakajee	312	Western Power	Private		25
	Medium	Mumbida Wind Farm - Walkaway	338	Verve	Private		\$250.0
	Low	Centauri 1 Power Project	337	Private	Private		\$150.0
Health	High	Aged care Northampton	404	WA Country Health Service	Commonwealth, State		\$0.6
	High	Aged care Kalbarri	405	WA Country Health Service	Commonwealth, State	Private	\$3.5
	High	Northampton Health Centre replacement or redevelopment	412	WA Country Health Service, Local Government	WA Country Health Service		\$18.0
	High	Geraldton hospital/health service – Stage 2	413	Dept Health	Commonwealth	State	\$107.0
	High	Mental health inpatient unit – Geraldton	414	Dept Health	Commonwealth	State	TBD
	High	Specialist Centre - St John of God (Geraldton)	415	St John of God	St John of God	Commonwealth, State	\$3.0
	High	Health education facility (Geraldton)	416	Dept Health	WA Country Health Service		TBD
	High	Patient Assistance Travel Scheme extension - short term accommodation (Geraldton)	423	WA Country Health Service	WA Country Health Service		TBD
	High	Dongara and Morawa Primary Care Centre - allows GP provision of initial health care	424	WA Country Health Service, Local Government	WA Country Health Service		\$4.0
	High	Housing and surgical rooms staff accommodation Northampton	425	WA Country Health Service, Local Government	WA Country Health Service		\$1.0
	High	Small Hospital refurbishments Kalbarri	426	WA Country Health Service	WA Country Health Service		\$0.5
	High	Small hospital refurbishments Dongara	427	WA Country Health Service	WA Country Health Service		\$0.5
	High	St John Ambulance Centre (Stage 2) Kalbarri	428	St Johns Ambulance	St John Ambulance		\$1.2
	High	Geraldton Regional Aboriginal Medical Service - Geraldton facility upgrade	436	Geraldton Regional Aboriginal Medical Service	Geraldton Regional Aboriginal Medical Service		TBD
	Medium	Foodbank building upgrade	440	Foodbank	Commonwealth, State, Local Government		TBD
	Medium	Hillcrest Stage 4 - high care (Geraldton)	445	Uniting Church	Uniting Church	Royalties for Regions	\$4.0
	Medium	Regional alcohol rehabilitation centre (Geraldton)	446	Bundiyarra Aboriginal Corporation	Commonwealth, State, Local Government		TBD
	Low	Swan Drive pensioner units refurbishment (Geraldton)	444	Dept Indigenous Affairs	Commonwealth, State		\$0.5

CATEGORY	PRIORITY	PROJECT	Master Plan Ref. No	PROPONENT	POSSIBLE MAJOR FUNDING SOURCE	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)
Housing & Land Developments	High	Port Gregory land development	502	Northampton	Local Government, Private, LandCorp		TBD
	High	Oakajee Narngulu Infrastructure Corridor (ONIC)	508	Dept Planning, Local Government, Dept Regional Development and Lands	Government, Private		\$5.0
	High	Industrial hub in Northampton	517	Northampton	Local Government		\$1.5
Tourism	High	Tourism infrastructure at Abrolhos Islands	829	Dept Fisheries, Tourism WA, Local Government	Dept Fisheries, Private		TBD
	High	Central Greenough Hamlet upgrade	834	Geraldton-Greenough	Geraldton-Greenough, National Trust		\$10.0
	Medium	Kalbarri - Shark Bay adventure trail/track	827	Tourism WA, Geraldton- Greenough, Irwin, Northampton, Chapman Valley	Local Government		TBD
	Low	Mullewa Station Group buildings conservation project	831	Dept Fisheries, Tourism WA, Local Government	Local Government		\$0.2
	Low	Geraldton to Ajana walk trail	835	Geraldton-Greenough	Local Government		TBD
	Low	Artificial reef (Geraldton)	836	Geraldton-Greenough	Local Government		\$3.0
Water & Sewerage	High	Oakajee Industrial Estate - wastewater treatment plant	901	Water Corp, Private	Water Corp, Private		\$30.0
	High	Oakajee Industrial Estate development - potable water and process water	902	Water Corp, LandCorp, Private	Private, LandCorp, Water Corp		TBD
	High	Potable water for Port Gregory, Nabawa and Nanson	905	Northampton	Water Corp, Local Government		\$5.0
	High	Geraldton to Mullewa water pipeline upgrade	915	Mullewa	WaterCorp		TBD
	High	City of Geraldton-Greenough urban water recycling projects	916	Geraldton-Greenough	Geraldton-Greenough		TBD
Maritime	High	Expansion of Batavia Coast Marina	162	Geraldton-Greenough, Mid West Development Commission	Local Government	Government	\$15.0
	High	Kalbarri wharf	705	Dept Transport	Dept Transport		\$1.4
	High	Batavia Coast Marina - additional boat pens	706	Dept Transport	Private, Public		\$2.0
	High	Geraldton fishing boat industry facilities - paint and sandblasting shed	707	Mid West Development Commission, Geraldton Port Authority	Private, Public		\$0.5
	High	Berth 5 facility - Geraldton Port	708	Geraldton Port Authority	Geraldton Port Authority		\$5.0
	High	Container facilities - Geraldton Port	709	Geraldton Port Authority	Geraldton Port Authority		\$5.0
	High	Geraldton Port – new berths and loading facilities	710	Geraldton Port Authority	Private		\$15.0
	High	Oakajee deepwater port (Stage 1)	711	Private	Private	Commonwealth, State	\$2,500.0
	High	Oakajee deepwater port (Stage 2)	712	Private	Private		TBD
	High	Dedicated mooring for cruise ship tenders - Batavia Coast Marina	713	Geraldton-Greenough	Dept Transport		TBD
	High	Luxury boats moorings at Batavia Coast Marina (these boats tend to bypass Geraldton)	714	Dept Transport	Dept Transport		TBD
	High	Eastern breakwater development	715	Geraldton-Greenough	Geraldton-Greenough, Geraldton Port Authority	Royalties for Regions	\$4.3
	High	Sea wall at Greys Beach (stabilisation project)	716	Geraldton-Greenough	Local Government		\$5.0
	High	Stabilisation and enhancement of town coastal areas	717	Geraldton-Greenough	Local Government		TBD
	High	Geraldton Port marine industry park	718	Geraldton-Greenough	Local Government, Geraldton Port Authority		\$2.0
	Medium	Abrolhos Islands infrastructure - moorings, anchorages and jetties	701	Dept Fisheries, Dept Transport	Commonwealth, State, Local Government	Private	\$0.8
	Medium	Moorings - Abrolhos Islands	703	Dept Fisheries, Dept Transport	Dept Fisheries		\$0.3
	Medium	East Wallabi Public Jetty - Abrolhos Islands	704	Dept Fisheries, Dept Transport	Dept Fisheries		\$0.5
Environment	High	Mid West botanic garden	1009	Northern Agricultural Catchments Council	Northern Agricultural Catchments Council		\$1.0
	Medium	Mid West environmental interpretive centre	1008	Northern Agricultural Catchments Council	Commonwealth, State, Local Government		\$1.0
	Medium	Indian Ocean Drive ecoducts for fauna movements	1010	Northern Agricultural Catchments Council	Commonwealth, State, Local Government		TBD
	Medium	Moresby Ranges National Reserve	1012	Geraldton-Greenough	Commonwealth, State, Local Government		\$5.0
	Low	Mid West sustainability and cultural centre (Walkaway)	1011	Northern Agricultural Catchments Council	Commonwealth, State, Local Government		\$5.0



Mid West Investment Plan – Projects Summary for the Murchison

CATEGORY	PRIORITY	PROJECT	Master Plan Ref. No	PROPONENT	POSSIBLE MAJOR FUNDING SOURCE	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)
Key Infrastructure & Services	High	Airport upgrade - Moujnt Magnet	6	Mount Magnet	Regional Airports Development Scheme	Commonwealth, State	\$1.0
	High	Airport upgrade - Wiluna	7	Wiluna	Regional Airports Development Scheme	Commonwealth, State	\$1.0
	High	Airport upgrade - Sandstone	8	Sandstone	Regional Airports Development Scheme	Commonwealth, State	\$1.0
	High	Airport upgrade - Yalgoo	9	Yalgoo	Regional Airports Development Scheme	Commonwealth, State	\$1.0
	High	Airport upgrade - Payne's Find	10	Yalgoo	Regional Airports Development Scheme	Commonwealth, State	\$1.0
	High	ABC Radio reception - enhance signal strength in some Murchison locations	24	Local Government	Commonwealth, State		TBD
	High	Upgrade Meekatharra - Carnarvon Road	45	Local Government	Local Government	Commonwealth, State	\$3.5
	High	Carnarvon - Mullewa Road upgrade	46	Local Government	Local Government, State	Commonwealth	\$10.0
	High	Ballinyoo Bridge replacement	47	Local Government	Local Government, State		\$5.0
	High	Goldfields Highway (assumes PortLink option C)	48	Main Roads WA	Main Roads WA	Commonwealth, State, Local Government	\$100.0
	High	Murchison Regional Vermin Council fence	59	Dept Agriculture and Food WA	State	Local Government, Dept Regional Development and Lands	\$9.0
	High	Oakajee Port and Rail fence - vermin control cell	60	Murchison Shires	Private	Dept Regional Development and Lands, Local Government	\$2.5
	High	Sub regional waste and recycling facility (Wiluna)	63	Local Government	Local Government		\$0.5
	High	Upgrade Midland railway carrying capacity to 19 TAL	77	Public, Private	Public, Private		TBD
	High	Murchison Radio-astronomy Observatory	78	CSIRO, Dept Commerce, Mid West Development Commission, Local Government	Private		TBD
	High	Square Kilometre Array	79	International	Private	State, Commonwealth	\$2,500.0
	High	Australian Square Kilometre Array Pathfinder	80	CSIRO	CSIRO		\$75.0
	High	Murchison Widefield Array	81	MIT	Private		\$30.0
Community Development & Town Revitalisation	High	Community Resource Centre (Telecentre) upgrades	107	Local Government, Dept Regional Development and Lands	Dept Regional Development and Lands		\$0.2
	High	Professional / administration centre for shire - host relocation of agencies - Mount Magnet and Sandstone	108	Mount Magnet, Sandstone	Local Government	Royalties for Regions	\$3.5
	High	Yalgoo Town Hall	110	Yalgoo	Local Government	Royalties for Regions	\$0.3
	High	Yalgoo dual use pathway and upgrade amenities at Gascoyne Murchison Outback Pathways sites	114	Yalgoo	Local Government		\$0.2
	High	Interpretive walk and cycle trail - Yalgoo town perimeter and tourist sites	115	Yalgoo	Local Government		\$0.2
	High	Bidi Bidi accommodation/safe house (Mount Magnet)	160	Local Government	Government, Private		\$0.4
	Low	Cue Museum and Town Hall upgrade	112	Cue	Local Government		\$0.5
	Low	Fingall Mine offices Cue	113	Cue	Local Government		\$0.5
	Low	Mount Magnet youth centre	132	Mount Magnet	Local Government		\$0.5
	Low	Wiluna youth facility	133	Wiluna	Local Government	State, LotteryWest	\$0.6
	Low	Mount Magnet swimming pool	141	Mount Magnet	Local Government	State	\$0.5
	Low	Refurbish Mount Magnet regional arts centre	142	Local Government	Local Government	Commonwealth, State	\$0.7
	Low	Yalgoo - Gibbons Street beautification project	146	Yalgoo	Local Government	State	\$0.3
	Low	Wiluna streetscape revitalisation and beautification	147	Wiluna	Local Government	State	\$2.5
	Low	Sandstone depot relocation and town site revitalisation	148	Sandstone	Local Government	State	\$0.4
	Low	Yalgoo covered sports facility	150	Yalgoo	Local Government	State	\$0.6
Business Development	High	Pastoral diversification	605	Local Government	Private		TBD
Education & Training	High	Mount Magnet Training Centre (possible refurbishment of the old Mount Magnet hospital)	202	Local Government	Commonwealth, State, Local Government		\$3.0
	High	Mount Magnet Badimia café & home maker training centre	218	Bidi Bidi, Combined Universities Centre for Rural Health	Commonwealth, State, Local Government		\$0.3
	Low	Meekatharra District High School upgrade	212	Dept Education	Dept Education		\$10.0
Energy	High	Cue solar photo voltaic project - power capacity enhanced by renewable energy	313	Local Government, Horizon Power	Private	Commonwealth, State, Local Government	\$5.0
	High	Murchison Radio-astronomy Observatory - power supply project	336	Horizon Power	CSIRO, Horizon Power	State Government	\$26.5

CATEGORY	PRIORITY	PROJECT	Master Plan Ref. No	PROPONENT	POSSIBLE MAJOR FUNDING SOURCE	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)
Health	High	Aged care Meekatharra	407	WA Country Health Service	Commonwealth, State		\$0.9
	High	Meekatharra Hospital replacement and feeders	417	WA Country Health Service	State	Commonwealth	\$30.0
	High	Cue Health Centre	418	WA Country Health Service, Local Government	State		\$0.5
	ERROR	Cue Health Centre	429	WACHS			\$0.5
	High	Mount Magnet Health Centre	430	WA Country Health Service, Local Government	WA Country Health Service		\$8.0
	Medium	Mobile respite care in Murchison	401	WA Country Health Service, Local Government	Commonwealth, State		TBD
Housing & Land Developments	High	Residential and industrial land development	503	Local Government, Landcorp	Local Government, Private, Landcorp		\$1.2
	Medium	Yalgoo staff housing units	510	Yalgoo	Local Government		\$0.3
	Medium	Wiluna staff housing units	511	Wiluna	Local Government		\$1.0
	Medium	Mount Magnet staff housing units	512	Mount Magnet	Local Government		\$0.5
	Medium	Housing for visiting tradesmen	513	Sandstone	Local Government		\$0.2
Tourism	High	Murchison tourism plan development to facilitate future projects	816	Local Government	Local Government		TBD
	Medium	Development of residential land - Cue, Sandstone	505	Cue, Sandstone, Dept Lands	Local Government, Private, Landcorp		
	Medium	Cue Caravan Park redevelopment	801	Cue	Local Government		\$0.4
	Medium	Yalgoo Caravan Park redevelopment	802	Yalgoo	Local Government		\$0.2
	Medium	Sandstone Caravan Park redevelopment	803	Sandstone	Local Government		\$0.8
	Medium	Murchison tourist radio	805	Tourism	Local Government		TBD
	Medium	Museum/interpretive centre (Gunbarrel Highway, Canning Stock Route - Wiluna)	808	Yalgoo	Local Government		\$3.5
	Medium	Yalgoo Railway Station heritage project	809	Yalgoo	Local Government		\$0.5
	Medium	Sandstone mining interpretive park and walk trail	810	Sandstone	Local Government		\$0.5
	Medium	Murchison heritage precinct	811	Tourism	Local Government		\$0.5
	Medium	Indigenous interpretive centre for Square Kilometre Array	820	Local Government	Local Government, CSIRO		\$3.0
	Medium	Develop of Lake Nallan tourist facilities	1007	Cue	Local Government	Commonwealth, State	\$1.0
	Low	Museum building in Mount Magnet	807	Mount Magnet	Local Government		\$1.3
Water & Sewerage	High	Infill sewerage Murchison townships	910	Water Corp, Local Government	Local Government		\$2.0
	High	Murchison town water quality and reliability improvement project	911	Water Corp	Water Corp	Royalties for Regions	\$3.0
	High	Murchison water testing facility	912	Water Corp	Water Corp		TBD
	High	Wiluna town bore pumping station upgrade	913	Wiluna	Local Government		\$0.3

Mid West Investment Plan – Projects Summary for the North Midlands

CATEGORY	PRIORITY	PROJECT	Master Plan Ref. No	PROPONENT	POSSIBLE MAJOR FUNDING SOURCE	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)
Key Infrastructure & Services	High	Airport upgrade - Morawa	11	Morawa	Regional Airports Development Scheme	Commonwealth, State, Private	\$2.5
	High	Airport upgrade - Perenjori	12	Perenjori	Regional Airports Development Scheme	Commonwealth, State	\$2.0
	High	Construct new rail line to Extension Hill	31	WestNet Rail	Private		TBD
	High	Upgrade Wubin - Mullewa Road	51	Carnamah, Perenjori, Morawa	Main Roads WA		\$123.0
	High	Upgrade North Midlands Road straightening at Winchester	52	Carnamah, Coorow	Main Roads WA	Local Government	\$3.0
	High	Indian Ocean Drive – upgrade sections from Cervantes to Brand Highway	54	Main Roads WA, Local Government	Main Roads WA		\$16.0
	High	Implementation of grain freight network review	56	Local Government	State		\$7.0
	High	Upgrade Depot Hill (river) crossing - Allanooka Road	57	Mingenew, Morawa, Perenjori, Three Springs	Main Roads WA	CLGF	\$1.9
	High	Sub regional waste management and recycling facility	64	Local Government	Local Government		\$10.0
	High	Upgrade North Midlands Highway	65	Local Government, Main Roads WA	Main Roads WA		TBD
	High	Rapid rail loading for grain freight at Perenjori and Morawa	66	Local Government	State		TBD
	Medium	Upgrade Parker Street CBH - Carnamah	53	Carnamah, Coorow	Local Government	CBH	\$1.0
	Medium	Construct Ocean View Drive (Greenhead)	55	Local Government	Local Government		\$2.0
Community Development & Town Revitalisation	High	Child / day care centres and services (e.g. Perenjori and Morawa)	111	Perenjori	Local Government		\$1.5
	High	Morawa sport facility upgrade	135	Morawa	Local Government	State	\$3.0
	High	Perenjori and Latham recreation facilities upgrades	151	Perenjori	Local Government	State	\$0.5
	High	Perenjori Town Hall redevelopment	152	Perenjori	Local Government	State	\$0.5
	Medium	Perenjori Recreation Centre renewal	134	Perenjori	Local Government	State	\$0.5
	Medium	Three Springs Swimming Pool	136	Three Springs	Local Government	State	\$2.2
	Medium	Morawa Swimming Pool	137	Morawa	Local Government	State	\$0.6
	Medium	Redevelopment of old Perenjori Swimming Pool site for recreation facilities	138	Perenjori	Local Government	State	\$0.5
	Medium	Three Springs Recreation Centre extensions	139	Three Springs	Local Government	State	\$0.9
	Medium	Cemetery upgrades (Leeman, Winchester)	149	Carnamah, Coorow	Local Government	State	\$0.2
	Low	Art belt - murals on buildings etc	103	Perenjori	Local Government		\$0.4
	Low	Perenjori ANZAC Park upgrade	153	Perenjori	Local Government	State	\$0.2
Business Development	High	Coorow agribusiness shed	607	Mid West Development Commission	Private	Commonwealth, State, Local Government	\$0.7
	Medium	Business incubators located in sub region	606	Geraldton-Greenough	Local Government		TBD
	Low	Deep drainage - Yarra Yarra and Moore catchment	1003	Dept Agriculture and Food WA, Landholders, Perenjori	Dept Agriculture and Food WA		\$5.0
Education & Training	High	Establish TAFE/training facility (Morawa)	203	Local Government	Dept Training and Workforce Development	Royalties for Regions, Private	\$2.0
	High	Boarding facility - Morawa District High School	204	Local Government	Commonwealth, State, Local Government		\$1.5
Energy	High	Perenjori renewable energy 'centre'	308	Perenjori	Local Government, Private		\$1.0
	High	Morawa Perenjori feeder upgrade	315	Western Power	Western Power		\$7.0
	High	Upgrade/maintenance of power supplies	316	Local Government, Western Power	Western Power		TBD
	High	Underground power in coastal towns	317	Local Government, Power utilities	Western Power		\$100.0
	High	200 MW substation for development of Australian Solar Technology site	318	Mingenew, Morawa, Perenjori, Three Springs	Private		\$20.0
	High	330 kV line from Eneabba to Karara mine site	319	Western Power	Private		\$120.0
	High	Mid West Energy Project Stage 1 – southern section	320	Western Power	Western Power		\$320.0
	High	Renewable electricity (bio energy and renewables feed back into grid) e.g. Morawa and Perenjori	322	Morawa	Private		\$22.0
	High	Base load power station to support renewable electricity generation	333	North Midlands	Private		TBD



CATEGORY	PRIORITY	PROJECT	Master Plan Ref. No	PROPONENT	POSSIBLE MAJOR FUNDING SOURCE	OTHER POTENTIAL FUNDING SOURCES	ESTIMATED COST (\$M)
Health	High	Aged care Leeman	408	Carnamah, Coorow, WA Country Health Service	Commonwealth, State		\$0.5
	High	Aged care Mingenew and Three Springs	409	Mingenew, Three Springs, WA Country Health Service	Commonwealth, State		\$1.6
	High	Aged care Morawa	410	Morawa, WA Country Health Service	Commonwealth, State		\$0.5
	High	Small hospital refurbishments Mullewa	432	WA Country Health Service	WA Country Health Service		\$0.5
	High	New dental facility - Three Springs	433	Local Government	Local Government, Private	Country Local Government Fund	TBD
	High	Three Springs Hospital roof replacement	434	WA Country Health Service	WA Country Health Service		\$1.0
	High	Regional health training facility	435	WA Country Health Service, Morawa	WA Country Health Service	Local Government	TBD
	High	Health staff accommodation replacement	442	WA Country Health Service	WA Country Health Service		\$2.8
	Medium	North Midlands Health Service maintenance	421	WA Country Health Service	WA Country Health Service		\$1.0
Housing & Land Developments	High	Development of industrial and residential areas - Morawa, Perenjori, Mingenew and Three Springs etc	506	Dept Lands, Local Government	Local Government, Private, Landcorp		\$1.0
	High	Development of light industrial area	507	Dept Lands, Local Government	Local Government, Private, Landcorp		\$0.7
	High	Three Springs staff housing units	514	Three Springs	Local Government		\$0.9
	High	Perenjori staff housing units	515	Perenjori	Local Government		\$2.0
	High	Short term accommodation (i.e. caravan parks and chalets) for workforce	516	Local Government	State, Local Government		TBD
Maritime	Medium	Marine facilities Leeman	702	Carnamah, Coorow	Local Government	State	\$0.5
Tourism	Medium	Three Springs Caravan Park refurbishment	804	Local Government	Local Government		\$0.9
	Medium	Indian Ocean Drive tourism takeover bays	812	Tourism, Local Government	Local Government		\$0.5
	Medium	Australian Coral Coast drive trail	824	Tourism WA, Local Government	Tourism WA		TBD
	Medium	Perenjori Environment Centre	1005	Perenjori	Commonwealth, State, Local Government, Private		\$5.0
	Low	Exploring wildflower country trail (Dalwallinu to Geraldton)	821	Tourism WA, Local Government	Local Government	Dept Regional Development and Lands	TBD
	Low	Drive trail Perenjori - Morawa (agricultural)	822	Tourism WA, Local Government	Local Government	Dept Regional Development and Lands	TBD
	Low	Stock route drive trail from Geraldton to Wanneroo	823	Tourism WA, Local Government	Local Government	Dept Regional Development and Lands	TBD
	Low	Morawa beacon (laser display)	825	Morawa	Local Government		\$2.5
	Low	North Midlands Interpretive Centre	833	Local Government	Local Government	Dept Regional Development and Lands	TBD
Water & Sewerage	High	Town site infill sewerage	903	Local Government, Water Corp	Water Corp, Local Government		\$50.0
	High	Effluent disposal and waste water upgrades	904	Water Corp, Local Government	Water Corp, Local Government		\$0.4
	High	Farm water supply scheme	914	State, Local Government	Local Government		TBD
	Medium	Water harvesting programs	908	State, Local Government	Local Government		TBD
	Medium	Three Springs drainage infrastructure	909	State, Local Government	Local Government		\$1.6
	Low	Water pressure issues - Leeman and Greenhead	907	Water Corp	Water Corp		\$3.0