



Government of **Western Australia**
Department of **Sport and Recreation**

Annual Report **2010/2011**

Sport and recreation builds stronger,
healthier, happier and safer communities.



To the Hon Terry Waldron MLA,
Minister for Sport and Recreation:

In accordance with the *Financial Management Act 2006 (Section 61)*, I hereby submit for your information and presentation to Parliament the Annual Report of the Department of Sport and Recreation for the period 1 July 2010 to 30 June 2011.

A handwritten signature in black ink, appearing to read 'Ron Alexander'.

Ron Alexander
Director General
September 2011

Department of Sport and Recreation
246 Vincent Street
LEEDERVILLE WA 6007

Availability and accessibility of this report

This report can be downloaded in PDF format from the Department of Sport and Recreation's website at: www.dsr.wa.gov.au/annualreport

Alternative formats are available on request.

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The work we do

Department of Sport and Recreation team structure	2
Mission statement and priorities	3
Director General's report	5
Highlights	8
Issues and trends	22

Sport and Recreation is our business

Business Services report	26
Statutory reporting	36
Thanks to our sponsors	40

Funding granted

Grants approved 2010/11	42
Building better facilities and communities	58

Agency performance

Performance Management Framework	66
Key Performance Indicators	68

Financial statements

Independant Audit Opinion	78
Certification of Financial Statements	79
Report of Operations	80
Statement of Comprehensive Income	81
Statement of Financial Position	82
Statement of Changes in Equity	83
Statement of Cash Flows	84
Schedule of Income and Expenses by Service	85
Schedule of Assets and Liabilities by Service	86
Summary of Consolidated Account Appropriations and Income Estimates	87
Notes to the financial statements	88

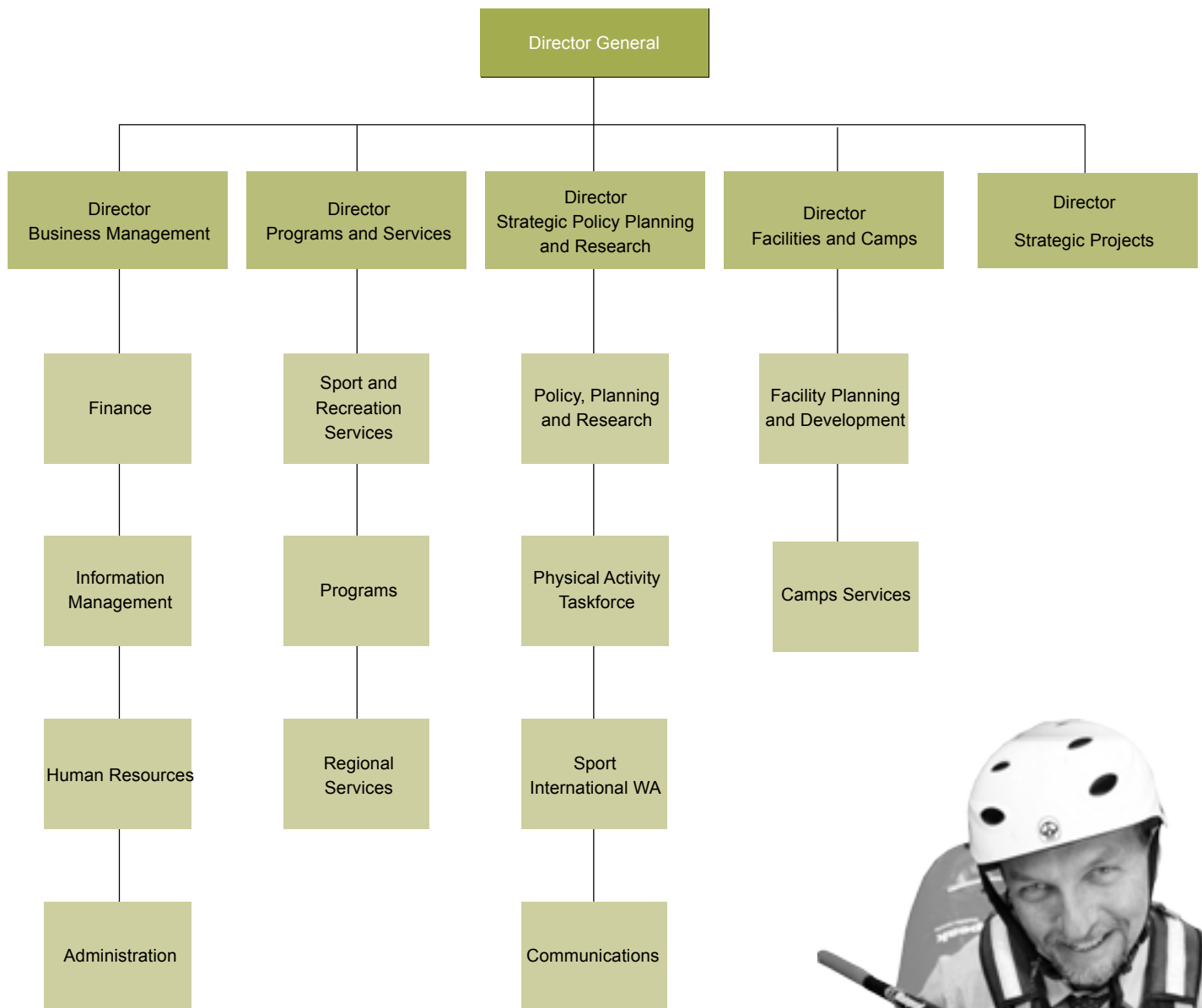
30 ways sport and recreation benefits people and communities

1. Brings people together, providing opportunities for social interaction.
2. Kids who participate learn better and are more likely to enjoy school.
3. Empowers, inspires and motivates individuals.
4. Keeps kids away from the TV or computer screen!
5. Eases pressure on the health system.
6. Improves mental health.
7. Contributes to social capital.
8. Healthy workers are more productive and take less sick days.
9. Provides a vehicle for inclusion, drawing together people of different races, religions and cultures.
10. Creates positive alternatives to youth offending, antisocial behaviour and crime.
11. Reduces pollution – promotes use of active modes of transport e.g. walking and cycling.
12. Helps to sustain the environment through protecting open space and natural areas.
13. Contributes to higher levels of self-esteem and self-worth.
14. Sport and recreation clubs are the hub of community life, especially in the regions.
15. Creates opportunities for, and promotes, volunteering.
16. Binds families and communities through shared experiences.
17. Provides work/life balance.
18. Creates employment opportunities.
19. Helps to shape our national character and pride.
20. Economic growth through business investment, employment, major events and tourism.
21. Fosters community pride.
22. Prevents injury.
23. Provides a sense of belonging.
24. Promotes a healthy, active lifestyle.
25. Develops life skills and leadership abilities.
26. Galvanises communities in times of need.
27. Great grounds for networking.
28. Contributes to lifelong learning.
29. Can help to prevent cardiovascular disease, diabetes and some cancers.
30. Reduces obesity.

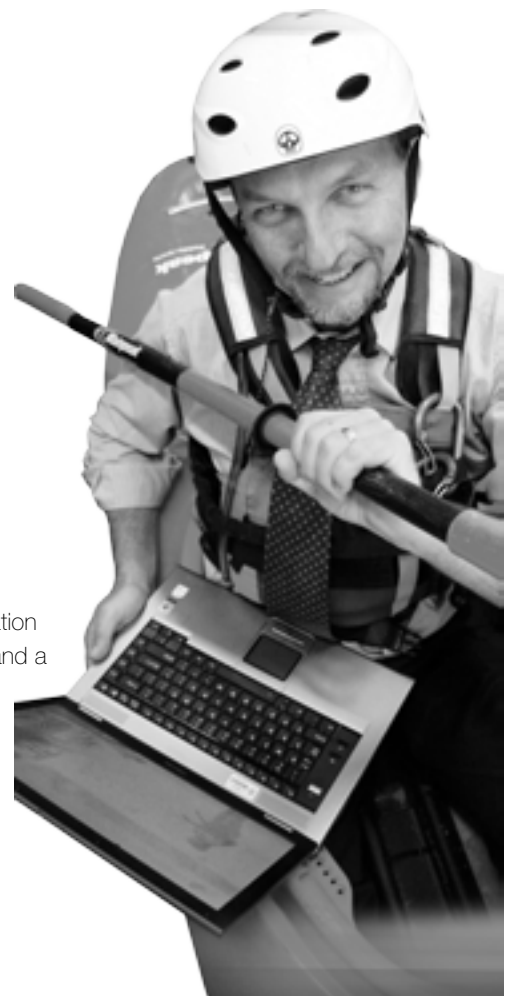
The work we do

Building stronger, healthier, happier
and safer communities

Department of Sport and Recreation team structure



Steve Bennett, Recreation Development Leader and a keen kayaker



The work we do

Mission statement and priorities



Our mission

To enhance the quality of life of Western Australians through their participation and achievement in sport and recreation.

The Department of Sport and Recreation (DSR) is committed to developing a comprehensive, strong and diverse sporting and recreational system in Western Australia that is easily accessible, encourages maximum participation and develops talent.

Our department operates across and reports on three key areas:

1. Infrastructure and organisational development: Provide industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations state-wide, including state and local governments.

The strategic intent is:

- Industry development – development of a sport and recreation industry with vibrancy, purpose and direction.
- Infrastructure – quality sport and recreation facility planning, design and management.
- Developing organisations – improved management in organisations delivering sport and recreation services.

2. People development in sport and recreation: Provide information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

The strategic intent:

- Participation – physically active lifestyles for Western Australians.
- High performance – encouraging the pursuit of excellence.
- Developing people – the development of skilled and informed people in service delivery.

3. Recreation camps management: Designed to provide experiential opportunities to the community and increase participation in outdoor activities.

The strategic intent:

- Recreation camps management – provide the community with quality, affordable outdoor recreation camp opportunities through a sustainable camps network.

The goals aligned to these outputs form the framework of this annual report.

Sport and recreation as a vehicle for positive social change

Our department aims to maximise the use of the sport and recreation portfolio and programming to help achieve government goals in the areas of:

- Community safety.
- Improved education outcomes for our children.
- Improved health, particularly mental health outcomes.

Examples of this include:

- The use of sport and recreation to integrate Sudanese refugees into the Western Australian community.
- The use of Department of Sport and Recreation camps to host groups of 'at risk' children engaging in positive recreation and learning activities.
- The support of innovative diversionary programs such as 'Midnight Basketball' in Geraldton, Midland and Armadale, which engage young people during times when they might get into trouble.

Minister responsible

The Department of Sport and Recreation reports to the Hon Terry Waldron MLA Minister for Sport and Recreation; Racing and Gaming.

The power of partnerships and sport

In 2010/11 the Kimberley region experienced its biggest and longest wet season in 25 years, the resultant flooding in March 2011 wiping out the Aboriginal Community of Warmun, 200 kilometres south of Kununurra.

Sport and recreation played a vital role in supporting the 350 plus community members during their evacuation to Kununurra.

Following the flood, the state government formed the Warmun Aboriginal Community Re-Establishment Taskforce. In addition to managing the evacuation and temporary housing of Warmun residents in Kununurra, the taskforce was charged with coordinating the rebuilding of the community, including the provision of a new temporary accommodation village in Warmun.

The Department of Sport and Recreation (DSR) coordinated a key children and youth initiative to support the evacuees, who included over 100 children, while they were in Kununurra. First it established a recreation and youth committee to devise an action plan for the April school holidays and beyond.

The department then:

- coordinated the placement of six UWA practicum students to assist with the delivery of school holiday programs in partnership with the

Shire of Wyndham East Kimberley; and

- assisted with coordination of bush camping experiences for Warmun youth in partnership with Kimberley Indigenous Sporting Organisation, Garnduwa.

The department also replaced backboards and rings at basketball courts in preparation for a return to the community.

In 12 weeks, the taskforce built 17 new homes; refurbished eight homes; built a temporary accommodation facility for 200 people; renovated recreation and sporting facilities; and established a temporary school and health clinic.

On 12 July the community staged a Welcome Back to Warmun day to celebrate their return home. The WA Football Commission, West Coast Eagles and Netball WA provided sporting packs for the children, which were presented as part of the celebrations. David Wirrpanda of the Wirrpanda Foundation presented the results of a blanket and clothing drive.

Work is continuing to rebuild the community.





Ron Alexander, Director General

"I have chosen these highlights out of a long list as they illustrate the diversity of work we do at the Department of Sport and Recreation."

There is a growing recognition of the value of sport and recreation as a cost effective way to achieve important community building goals. This was clearly demonstrated by the state government's \$20 million commitment to the Sport 4 All program in the May budget.

Sport 4 All is about bringing more young people into the community fold through the agency of local sport and recreation clubs. This project will be specifically targeted at families that would not normally be able to afford club fees.

The very success of this project will inevitably put added pressure on our community clubs and their hard working volunteers. To mitigate these stresses, funds were also committed to recruiting and retaining a new generation of volunteers.

Other highlights for the year included:

- The launch of ActiveSmart Geraldton.
- The opening of the State Rugby Centre.
- The incorporation of Nature Play WA.
- The success of the Northbridge Youth Diversion and Engagement Project.
- Sporting events for drought affected farmers and their wives and partners.
- Recreation camps numbers up again.
- *Strategic Directions 5* published.

I have chosen these highlights out of a long list as they illustrate the diversity of the work we do at the Department of Sport and Recreation. We're about physical activity, we're about facility development, we're about strategic leadership for our industry, we're about healthier and happier children and communities.

Of particular importance this year was the publication of *Strategic Directions 5*. This document is the fifth in the series of documents that have been coordinated by our department in partnership with the sport and recreation industry. The document has been developed to:

- Provide vision and direction for WA's sport and recreation industry.
- Increase stakeholder understanding of emerging issues.
- Guide strategic planning processes for sport and recreation organisations.
- Better inform government of stakeholder aspirations.



The work we do

Director General's report

The document is particularly important in that it identifies a number of key challenges for our industry and department. These challenges include:

- The current affordability barrier that is preventing many young people from low socio-economic families participating in sport and recreation.
- Influencing the early childhood agenda to ensure the importance of 'play' and development of fundamental movement skills are embedded as a core component of early childhood development.
- Innovative solutions are required to engage young people in volunteering.
- Industry leaders must advance the advocacy effort for the value-add that sport and recreation delivers for mainstream public policy – specifically community development, health, education, environment and justice.
- Fundamental shortcomings in open space quantity, quality and functionality.

While these challenges have been identified for the next five years, this year has already seen DSR involved in a number of initiatives that are working to meet these challenges.

Our work with culturally and linguistically diverse (CaLD) communities in Perth's South East Corridor and the City of Stirling has linked many recently arrived migrants with sporting clubs, thus working on the affordability barrier.

This year also saw the incorporation of Nature Play WA, a DSR inspired and funded organisation that is working to increase the amount of unstructured play time outside that children engage in. In the Sport 4 All package \$2 million was devoted to Nature Play WA.

The creation of this organisation demonstrates our department's commitment to shifting community program provision from government to the not for profit sector. It is also a demonstration of our support for the recreation sector.

Our 5,000 sport and recreation clubs depend on volunteers. This year was the 10th anniversary of the International Year of Volunteers (IYV+10) and saw our department run a number of important events and initiatives to help clubs honour, and thus recruit and retain, volunteers.

These initiatives ranged from awards nights for coaches and officials and special e-cards for volunteer mums, to state-wide volunteer breakfasts and the distribution of recognition certificates.

Funding from the Sport 4 All package will increase the intensity of our work with volunteers over the next four years.

The Northbridge Youth Diversion and Engagement Project has been running for almost two years but this year saw its true value being highlighted. The objective of this project was to decrease the number of young people being picked up in Northbridge on a Friday and Saturday night. The solution was simple – provide these young people with something more fun to do than take the train to Perth. To that end, our department funded a number of community groups including the PCYC to run sport-based programs on Friday and Saturday nights in Midland and Armadale. The result – the numbers of children picked up in Northbridge have halved. This is another great example of the power of sport and recreation to make our communities safer.

Our focus this year has been on 'people' projects, but these projects have to be balanced with 'place' projects because for people to participate in sport and recreation it is essential that they have somewhere, a place, to go.

The new State Rugby Centre was completed on time and under budget. This centre will be the new home of rugby in Western Australia and the Western Force. Other facility highlights included the commencement of planning for the new headquarters for netball and the commitment of \$2 million for planning for the WAIS high performance service hub.

Our department's recreation camps have also continued to provide enjoyable and accessible amenities for the community to be physically active in.



This coming financial year will present our department with many challenges. The announcement of the location for new major stadium will require us to create a new team to progress this great initiative. The new \$20 million in funding for Sport 4 All will also present challenges and opportunities to the entire department, local governments and the sports as we work to link literally tens of thousands of young people to community sporting and recreation clubs.

These two projects are both concrete and symbolic evidence of the growing opportunities and great value to our community provided through sport and recreation.

Ron Alexander
Director General
September 2011

Major new stadium to be built on Burswood Peninsula

Premier Colin Barnett has announced Perth's new multi-purpose stadium will be built on the Burswood Peninsula and is scheduled for completion in 2018.



The new Perth Stadium will have the third-biggest capacity in Australia and will be the second largest AFL home stadium.

It will have a capacity of 60,000 seats with provision for future expansion to 70,000 seats in the style of Melbourne's Etihad Stadium, with similar views, amenities and comfort.

"The new stadium will be the centrepiece of an emerging eastside precinct at the gateway to Perth and is within walking distance of a range of potential transport options including footbridges, ferries and trains," Mr Barnett said.

"Together with the Perth Waterfront, the City Link, the Perth Cultural Centre, the Riverside Development, and the Perth Arena, a new stadium will enhance Perth's reputation as a world-class city with a range of entertainment options."

The 2011/12 State Budget allocated a total of \$13 million over two years for planning of the new stadium.

The final cost will be determined after the design process has been completed. However, the current indicative cost for the stadium is approximately \$700 million, excluding costs associated with upgrades to transport infrastructure.

Sport and Recreation Minister Terry Waldron said a steering committee would be established to oversee the project and co-chaired by the Executive Director of the Office of Strategic Projects Richard Mann and Director General of the Department of Sport and Recreation Ron Alexander.

"The committee's first task will be to create a master plan for the stadium precinct, including a decision on the exact location and a detailed project costing," Mr Waldron said.

"The new stadium will be a true multi-purpose facility able to hold not only sporting events such as football and major international rugby, cricket and soccer games, but major cultural events such as concerts as well."

Community participation

- Community Participation Funding – Forty-four grants totalling approximately \$175,000 were allocated to 23 metropolitan and 21 regional projects, 90 per cent of which were primarily focused on increasing participation of low participation groups. Forty-five per cent targeted Indigenous and 23 per cent culturally and linguistically diverse (CaLD) populations.
- Katanning Inclusion Project – The Shire of Katanning employed a project officer to coordinate strategies to increase participation of CaLD and Indigenous youth in sport and recreation. In the first year the target group's use of existing sport and recreation facilities and programs has increased significantly.
- Northern Metropolitan Inclusion Projects – A \$240,000 allocation to the region enabled the City of Stirling and Edmund Rice Centre (ERC) to continue to successfully engage CaLD and Indigenous community groups through sport and active recreation. Their aim is to create links between young people, the community and mainstream sport and recreation clubs, and to coordinate after-school and school holiday programs. In 2011, the ERC was also funded to coordinate a sport and active recreation pilot in the City of Wanneroo. The project uses multi-sport sessions and pathway programs to engage with the community, identifying gaps in sport and recreation services and creating linkages between agencies.
- South East Corridor Youth Sport and Recreation Project – Delivered through Communicare in collaboration with local government, this project was created to address low participation rates of CaLD children in the cities of Armadale, Belmont, Canning and Gosnells, and the Town of Victoria Park. An allocation of \$134,000 was made to this initiative in 2010/11 (\$34,000 from the Department for Communities). As a result, 114 new CaLD children and youth have been linked with clubs with a 70 per cent retention rate from the previous year; 14 youth ambassadors have been appointed; and clubs are engaging in cultural awareness training.
- ActiveSmart – This world-first physical activity participation program uses tailored information, resources and personal contact to motivate and encourage households to participate in physical activity. The project is being delivered in the City of Greater Geraldton targeting up to 10,000 households, of which 4,000 are expected to actively participate (see *ActiveSmart hits the ground running*, page 9).
- Indigenous Sport Program, Western Desert – A partnership with Newcrest Mining in the Western Desert is achieving better than expected outcomes in improving participation levels, lifestyles and community capacities of the local Martu people. Major achievements to date include coordination, management and delivery of regular inter-community sports carnivals as part of the Western Desert League, in which eight communities participate (see *Trip makes its mark on desert footballers*, page 24).
- Northbridge Youth Diversion and Engagement Project – Our department is working with organisations to run activities in targeted local government areas in order to divert Indigenous youth from the Northbridge area on Friday and Saturday nights. These activities have seen a considerable decrease in Indigenous youth detained in the Northbridge precinct (see *How sport is keeping kids out of Northbridge*, page 57).

Sports business development

- People development – In 2010 our department commissioned a major workforce survey of WA state sporting associations and as a result increased its people development initiatives. There have been more governance scholarships and coaching programs (e.g. introduction of Board Pulse programs to WA sport and Certificate IV course delivered in Bunbury); a series of half-day workshops specific to organisations' needs (e.g. strategic and workforce planning); and further support for coach and official development programs. The Outdoor Recreation Skills and Qualifications Mapping Project has been completed and DSR has provided pathways and opportunities for Aboriginal outdoor recreation instructors.
- Increasing capacity – After six years of working with state sporting organisations through the Organisational Sustainability Program our department has provided increased funding against good planning in one grant agreement rather than multiple grants. This allows organisations to take better control of their core business of developing sport across WA rather than being reactive to grant programs. Seventy-five per cent of Profile 2 and above organisations had advanced planning and systems to the level of receiving three-year funding agreements.
- Club Development Officer (CDO) Program – This program has expanded to cover 34 staff across 43 local governments across WA. The Gascoyne now has a program of support and network of CDOs to support the region's community sport programs.



- Environmental Ethics Pilot Program – Facilitated by our department with six state sporting associations, the purpose of this program is to raise environmental awareness in the industry and develop innovative practices that positively impact the environment. Each of the project members has undertaken an environmental audit/impact study on an aspect of their operations to determine a baseline and plan for action. For example, the WA Football Commission has established a 'Green Team' of tenants at Patersons Stadium to monitor and improve environmental, economic and social outcomes.
- Talent development – Our department has worked closely with sports for six years to support the development of better state-wide talent development plans. The objective has been to educate state sporting associations on the best ways to develop talent and have a state-wide plan that is seen as part of the key strategic direction of the sport. All six sports involved now have full and appropriate talent development plans embedded within their systems and no longer require our direct support.

ActiveSmart hits the ground running

Sport and Recreation Minister Terry Waldron visited Geraldton on 29 June 2011 to promote ActiveSmart – a world-first program that is setting a challenge for the entire Greater Geraldton community to be more physically active.



An initiative of the Department of Sport and Recreation in partnership with the City of Greater Geraldton; the Physical Activity Taskforce; Department of Transport; and WA Sports Federation, the aim of ActiveSmart is to make Greater Geraldton the most active city in Australia.

The project involves a state government investment of \$800,000. This includes some funding from the Mental Health Commission to ensure the project is inclusive of those living in supported accommodation.

ActiveSmart got off to a flying start, with about a 67 per cent positive response rate in the first wave of 2,000 households contacted to participate.

One of those participants is Jane from Spalding, who was delivered her pack by the Minister himself as part of his visit. The tailored activity pack is full of valuable resources and personalised information centred on physical activity opportunities in the Greater Geraldton community.

The first batch of 2,000 households received a personalised letter inviting them to take part in early June 2011.

The letter offered an opportunity for participants to select the information and resources they wanted to receive in their packs, and was followed up with a phone call from a member of the ActiveSmart team to get participants on their way. Letters were delivered to 10,000 households between May and July.

While ActiveSmart is an individual challenge, there is so much for Greater Geraldton to gain by taking part.

Research shows increased physical activity can result in better health and wellbeing; improved mental health; and better educational outcomes for children. It creates social opportunities; can reduce antisocial behaviour; increase productivity within workplaces; result in less pollution; bring economic benefits to local traders; and more.

A similar program was piloted in Rockingham in 2008/09, and resulted in increased physical activity levels and greater use of active travel and walking.

Recreation

- *Recreation Strategic Framework* – Development of a strategic framework for the recreation industry working closely with peak recreation bodies. As a result, a strategic leadership group – the Recreation Custodians – has formed to identify key areas to work on and request various working groups to develop scenarios and options for solutions. The Custodians will make decisions on these options and use their influence to enact or advocate for change. The Custodians include representatives from: Parks and Leisure Australia; WA Sports Federation; Fitness Australia; Tracks and Trails WA; DSR; Outdoors WA; and LIWA Aquatics.
- *Ocean Paddling Safety Framework* – A safety campaign aimed at paddlers and kayakers of all levels. Following recent serious incidents involving ocean paddling and a rapid increase in its popularity as a recreation and event-based activity, it was identified that there was no clear framework providing guidance, advice, tools, standards or direction to the industry. Surf Life Saving WA and Canoeing WA have been funded to deliver a safety program aimed at entry-level paddlers, while providing further advice to experienced paddlers (see *Department pushes for safer paddling practices*, page 11).
- *Access Legislation Review* – This is a review of challenges to access created by current legislation and land ownership, recommending improvements based on worldwide research. While outdoor recreation advocates have indicated there is an increasing array of management and policy barriers restricting recreation access to land in WA, the nature and extent of the issues have not been captured. Three stages of research – gathering anecdotal evidence; a review of historical data; and a hypothetical scenario – will determine whether significant problems exist regarding access to land for the establishment of walking trails, and whether there is a need to formally address these problems. The research is being coordinated through the Centre for Sport and Recreation Research.

- *Trail Reference Group* – This group provides strategic direction for the trails industry with representation from state government agencies, not for profits and services delivery organisations.
- *Western Australian Trails Strategy* – A strategic plan providing a collective strategic direction for the trails sector. In 2010 the Trails Reference Group reviewed the strategy and reduced and repositioned the key strategy areas. These are intended to be developed into specific implementation initiatives in 2011/12.
- *Lotterywest Trails Funding* – Trails Grants are offered by our department in partnership with Lotterywest. Forty-six projects worth \$883,654 were approved by the Lotterywest board in 2010. Our department's recreation team and regional managers collaborated to target specific communities in remote areas.

Some examples of recommended Trails Grants projects in 2010 included:

- \$70,000 for a levee bank trail in the Gascoyne.
- \$55,000 for stages 4 and 5 of the Kwinana Loop trail.
- \$50,000 for a Trails Master Plan for Derby.



- The WA State Trails Conference – This annual conference for trails planners, providers, users and maintainers attracted more than 100 delegates from all regions of WA in 2011. Presentations covered topics including Aboriginal heritage; local government; physical activity; tourism and sustainability.
- *Leave No Trace WA State-wide Strategy* – Leave No Trace Australia was allocated \$23,000 from the Sports Wagering Account to develop this state-wide strategy. The strategy will raise awareness of issues resulting from human activity in the natural environment; develop strategies that encourage its sustainable use; and provide a range of actions to reduce this impact.

Department pushes for safer paddling practices

Initiatives to provide greater awareness and safety information for ocean paddlers are on the horizon and will be promoted under the banner of 'Ocean Paddling – Be Safe'.



Following recent serious incidents in ocean paddling activities, and a rapid increase in its popularity as a recreation and event-based activity, it was identified there was no clear framework providing guidance, advice, tools, standards or direction to the industry.

The Department of Sport and Recreation (DSR), Surf Life Saving WA (SLSWA) and Canoeing WA (CWA) developed a framework that recommended actions required to increase safety within the ocean paddling industry.

The department provided around \$55,800 in grants to SLSWA and CWA for the project in 2010/11.

"While there are a number of potential solutions within the national and international environment; in general they are ad hoc and hard to interpret," said DSR Manager Recreation Services Geordie Thompson.

"If we want to increase safety in ocean paddling it's vital we have a clear direction and message, and that's where this framework comes in.

"Solutions developed through consultation with the Western Australian paddling community are nearly ready to be launched, so keep an eye out over the next few months for a number of new and innovative 'Ocean Paddling – Be Safe' measures."

"If we want to increase safety in ocean paddling, it's vital we have a clear direction and message, and that's where this framework comes in."

Regional services

- Our department worked to assist regional communities experiencing dry season hardship through the provision of sport and recreation opportunities (see *Wheatbelt women have a smashing day*, page 13). These activities couldn't stop the dry season but they provided some much-needed relief and self-esteem and helped people in affected areas to remain healthy and connected to other community members. They included:
 - A busload of men from Wickiepin, Hyden and surrounding areas visited Perth to watch a 20Twenty cricket match against Sri Lanka. Overnight accommodation was provided at a DSR camp.
 - A busload of women from the Wheatbelt enjoyed breakfast at Tennis West followed by a day at the Hopman Cup. Overnight accommodation was provided at a DSR camp.
 - A clash between Sport and Recreation Minister Terry Waldron MLA's Minister's XI and Brendon Grylls' Member's XI cricket match at Bruce Rock oval in March 2011. Team members included Western Warriors players, local sporting identities and community members. The community enjoyed the match, plus free food, fun and cricket clinics.
 - DSR collaborating with the Rural Business Development Corporation and Department of Agriculture and Food for the 'I Swam in a Drought' project, which offered free entry into swimming pools in drought-affected areas.
- Great Southern Coaches Club – This is a partnership between DSR and sports to deliver a full coaches' development program for the region. The aim is to build and strengthen the capacity of the region's organisations and coaches.
- *South West Ballistics Sports Complex Study* – Our South West office coordinated an independent study looking at future opportunities for a multi-code shooting complex in the region.
- Week 8 program – A team of development officers and role models made three visits to the Murchison region to deliver school clinics and after-school activities. More than 300 children participated during each trip. A highlight was the development of the Mt Magnet Sports Committee. Comprised of representatives from the shire and community, the committee has increased organised sport in the area with structured football, cricket, netball, soccer and basketball programs now available. The Week 8 program provided training and support for the committee and program deliverers.
- Indigenous Girls Surfing Program – Two sessions per week over eight weeks were run by local instructor Jaimee Wheatley, who was once on the World Women's circuit. Girls aged 8–18 participated, and strong attendance figures resulted in a second lot of sessions being run. Funding was provided by DSR and the Geraldton Sporting Aboriginal Corporation. The program culminated in a trip to the 2011 Margret River Classic for 16 of the girls. Several of the girls became members of their local board riders and surf life saving clubs as a result. Lessons are planned for the summer following requests from other teenage girls wanting to be involved.
- AquaGasc – An initiative of our department, this program provides aquatic training and development for the Gascoyne region. In 2010 more than 25 people based in the Gascoyne/North West were trained in an aquatic qualification. Two Carnarvon based aquatic personnel achieved qualification to deliver presenter training for the Bronze Medallion and Austswim and agreed to take on the coordination of AquaGasc 2012.
- Roebourne Lights On Project – Our department worked to remove cost barriers associated with night time activities by having the lights turned on each evening in Roebourne. Activities are run each night, coordinated by non-profit organisations, volunteers and young people from the community.
- Double Dip program – An aquatic beach and park-based recreation program that is increasing physical activity amongst Peel seniors (over 50 years of age). The program has attracted both males and females many of whom were previously reluctant to participate in pool-based aerobic-style programs. There was a 63 per cent increase in registrations for the 2011 program (107 registrations compared to 67 in 2010). The program's target of 300–500 attendances over the summer months in 2010/11 has been well surpassed with 429 attendances in December 2010 alone. January 2011 saw 532 attendances and February an average of 60–70 participants each session.
- *Peel Sports Review* – Our department commissioned a review into sport within the Peel region focusing on six sports: AFL, cricket, swimming, tennis, netball and soccer. The review was completed in June 2011. A discussion paper has been developed to progress the review's independent recommendations.



- Reconnecting Culture Through Recreation – A joint venture between our department's Peel and South West offices and the Department of Child Protection, this leadership program engages young Aboriginal people in recreational activities that reconnect them with the environment and encourage respect for the Country in which they recreate on. It also works towards breaking down barriers to young Aboriginal peoples' participation in sport and recreation and promotes healthy lifestyles. Fifteen Aboriginal students were involved in the program.
- Wongutha Birni Healthy Lifestyles Program – Twenty Aboriginal ladies have created and participated in an ongoing physical activity and weight loss program that incorporates healthy living education. The Goldfields Aboriginal Sports Development Officer (ASDO) assisted with the start-up of the program, which is now run independently by the participants.
- Be Active Stay Active Coolgardie – Having received Community Participation Funding, the initial program focused on increasing the participation of Coolgardie's Aboriginal youth in physical activity. The program has resulted in creation of a fulltime Youth Sport and Recreation position in Coolgardie for 2011/12.
- Facilities and Asset Management Workshop – Presented to more than 15 sports in the Esperance district, this workshop educated participants on the principles of asset management and planning to ensure the sustainability of sport and recreation facilities.
- Warmun – Our Kimberley office coordinated local youth and sport and recreation service providers to host activities for the relocated community of Warmun. The community was forced to relocate to Kununurra due to devastating floods in March 2011 (see *The power of partnerships and sport*, page 4).
- East Kimberley Junior Sports Association – Created to assist with the provision of sporting activities not already provided for the youth of Kununurra.

Wheatbelt women have a smashing day

A day at the Hyundai Hopman Cup brought a smile to the faces of 25 wives and partners of Wheatbelt farmers experiencing hardship as a result of the dry season.



The women travelled to Perth by bus on 4 January 2011 staying overnight at Ern Halliday Recreation Camp in Hillary's before heading to the State Tennis Centre to enjoy breakfast with Kingsley MLA Andrea Mitchell.

Next stop was Burswood to watch the USA play Italy in the cup.

"The trip to Perth is part of continuing efforts by the state government to assist regional communities experiencing dry season hardship through sport and recreation opportunities," Acting Sport and Recreation Minister Terry Redman said.

"Forty Wheatbelt farmers were recently invited to attend a Twenty20 cricket match at the WACA Ground. This initiative was so well received by the men of the region that the Department of Sport and Recreation turned its attention to offering an experience away from home for the women supporting these men."

Tickets, drink and meal vouchers and entry into the Hopman Club for the session were generously donated by the Hyundai Hopman Cup. Tennis West also pitched in support and Accolade Catering provided a meal for the ladies.

Mr Redman said the day at the tennis was a chance to get away from the farm and relax after a stressful year.

"We recognise that 24 hours away from home isn't going to change the situation but it is a small way of telling those people affected by the dry season that we are thinking of them during this tough time," he said.

"It is a small way of telling those people affected by the dry season we are thinking of them during this tough time."

The work we do

Highlights 2010/11

Facilities

- **Perth Oval Stage 1 Redevelopment** – This \$95.14 million Perth rectangular stadium redevelopment will include a new permanent east stand, a level of corporate facilities, new sports lighting, pitch redevelopment and large video screens enhancing spectator viewing. The redevelopment is planned for completion before the first Western Force Super Rugby home game of the 2013 season. The Stage 1 redevelopment will increase the capacity of the stadium to over 20,000 people (see *Announcing stage one of new rectangular stadium*, page 33).
- **WA Rugby Centre** – This \$17 million facility was completed in June 2011 and provides administration facilities for Rugby WA and the Western Force, as well as some indoor training facilities including gymnasium space and change rooms. This completes the trio of state-level facilities in the Mt Claremont Sports Precinct, following completion of the WA Athletics Stadium and WA Basketball Centre in 2009 and 2010 respectively (see *New home for WA rugby*, page 15).
- **State Netball Centre** – The design of this facility commenced in January 2011 with schematic design now completed. The centre incorporates four indoor courts, change facilities and office space for Netball WA. It will provide Netball WA with administrative, community and state-level competition and training headquarters.
- **Wanneroo Raceway** – Design concepts were redeveloped to support an in-field pit lane at Barbagallo Raceway. Planning approval required an extended period of time. Funding was provided to the WA Sporting Car Club to enable the club to commence work as soon as possible. The facility will be in place for the 2012 V8 Supercars race round.
- **Challenge upgrade** – Our department is working with VenuesWest to review the future development potential of Challenge Stadium. The focus is to investigate the provision of swimming facilities to support major events and return this premier venue to a standard capable of hosting national and international aquatic events.





- **Public Open Space** – In conjunction with the Curtin Centre for Sport and Recreation Research, our department has undertaken significant public open space research. The first phase investigated the impact of current planning policy on the provision of open space. Subsequent phases have sought to determine the capacity of existing and planned active open space to meet demand as population within the metropolitan area continues to grow. It is anticipated the research will inform a review of key planning policies and strategies being undertaken by the Department of Planning.
- **WA Institute of Sport High Performance Service Centre** – Our department is in the process of reviewing the business case for the WAIS High Performance Service Centre following an allocation of \$2 million for preliminary planning purposes. It is anticipated this process will be completed by mid to late October 2011. A project definition plan will then be completed.
- **CSRFF** – Under the Community Sporting and Recreation Facilities Fund (CSRFF), \$17.62 million in grants was allocated to 126 projects state-wide (see 'Building better facilities and communities', from page 58, for a list of successful projects).
- **Local government** – We work closely with local governments on facility planning and asset management issues, providing professional advice.
- **Aquatic Strategic Facilities Plan** – In conjunction with a range of aquatic sports our department advanced the strategic plan for these sports. This plan will help to inform state and local government facility planning and investment.
- **Committee contributions** – As a member of various state government committees, our department's staff contribute to improvements in planning policy, guidelines and practices within government.
- **Synthetic surfaces** – There is significant interest in the use of synthetic sports fields due to a lack of water. Our department instigated a review into multi-purpose synthetic surfaces and commenced the development of a synthetics decision making guide, which will be completed towards the end of 2011.

New home for WA rugby

Premier Colin Barnett and Sport and Recreation Minister Terry Waldron officially opened the Western Australian Rugby Centre in Mt Claremont on Thursday 14 July 2011.



Mr Barnett said the facility, completed in June 2011, would provide an administration centre for RugbyWA and the Western Force, indoor training facilities, a gymnasium and change rooms.

"I am very excited about this opening and what it means for this state's rugby faithful," he said.

"In terms of rugby, this facility along with \$88 million in upgrades to nib Stadium will be of tremendous benefit to Rugby WA and the Western Force, and could very well be a catalyst for our state becoming an even greater force in this growing sport."

Mr Waldron said the facility would be a major addition to the rapidly evolving high performance precinct at AK Reserve. The project was started by the previous government as part of the Perry Lakes Redevelopment.

"When combined with Challenge Stadium and the UWA Sports Park, this trio of facilities provide a world-class sporting precinct to support West Australians' participation and achievement in sport at all levels," Mr Waldron said.

The rugby centre was built for about \$17 million – \$3 million under budget.

RugbyWA chairman Dr Russel Perry said his organisation was extremely grateful to the state government for its thorough planning and execution of the project.

"The WA Rugby Centre will enable RugbyWA to continue to develop the code across the spectrum of playing, coaching and refereeing, from grass roots to the elite level," Dr Perry said.

"This is without doubt the most significant event for rugby in WA since the introduction of the Emirates Western Force some six years ago."

Like its near neighbours – the athletics and basketball facilities – the rugby centre is environmentally friendly, incorporating photovoltaic cells for power generation, solar passive design and low energy lighting.

Policy

- Workplace Health – Training workshops were delivered across regional WA (Albany, Esperance and Kalgoorlie) in partnership with local governments and the WA Country Health Service. Workplace networking sessions in Perth facilitated conversations and knowledge-sharing between workplace health coordinators implementing health and wellbeing programs (see *Happy employees work and work out!*, page 31).
- Research Agenda – Our department continued to support the planning and development of a research agenda for sport and recreation in partnership with Curtin University of Technology through the Centre for Sport and Recreation Research.
- Climate change – Presentations were conducted state-wide and significant work was undertaken with local governments and community groups in regards to adaptive scenario planning for climate change.
- SD5 – The fifth iteration document, *Strategic Directions for the Western Australian Sport and Recreation Industry (2011–2015)* was launched. The Strategic Directions series is industry owned and developed to provide vision and direction for WA's sport and recreation industry; increase stakeholder understanding of emerging issues; guide the industry's strategic planning process; and better inform government of stakeholder aspirations (see *Sport charts course for next five years*, page 23).
- Public drinking water source areas response – We partnered with the departments of Water, Health and Environment and Conservation, and the Water Corporation to prepare a joint government response to recommendations of the Standing Committee on *Public Administration's Report 11 – Recreation Activities within Public Drinking Water Source Areas*. Cabinet endorsed this response in May 2011.
- *State Public Parkland Strategy* – Initiated by our department, development of this strategy has been a collaborative process, bringing together key stakeholders to develop integrated responses to the complexity of public open space issues. Public open space research has also continued in conjunction with the Curtin Centre of Sport and Recreation Research.
- Sports betting – Our department provided significant input, including provision of policy analysis and advice to the sports industry and the national initiative (coordinated by the Commonwealth Government) dealing with sports betting.
- Nyoongar partnership – Our department has forged a significant partnership with the Nyoongar community in developing and presenting to the government and corporate sector a detailed business case for diverting Nyoongar youth away from the justice system.
- *State Crime Prevention Strategy* – Our department has had high-level input into this strategy, including representation on initiatives surrounding juvenile justice and youth at risk. Examples include funding of the Northbridge Youth Diversion and Engagement Project (\$140,000 for 2010/11); development and implementation of CaLD initiatives in the south east metropolitan area; and advice and funding (\$20,000) to the Carnarvon PCYC for youth activities (see *How sport is keeping kids out of Northbridge*, page 57 and *Pride of the community*, page 48).
- Sport 4 All – Developed by our department and supported by the government for implementation in 2011/12, this project will benefit tens of thousands of young people across WA who are unable to engage in organised sport and recreation. It also includes a substantial investment in the clubs and organisations that deliver grass roots sport and recreation.
- Policy contributions – WA provided a significant contribution to the development of the first *National Policy Framework for Sport and Active Recreation* and the *National Institute System Intergovernmental Agreement for High Performance Sport*.



- ANZAC Day Rotto event – We hosted a major event in partnership with Nature Play WA taking 740 children and parents to Rottnest Island for the ANZAC Day celebration. This was the first major event for Nature Play WA, a movement dedicated to reconnecting children with nature and helping families to make unstructured outdoor play a normal part of every child's life, every day (see *Nature Play ANZAC Day*, right).
- Mental health partnership – Our department established a significant partnership project with the Mental Health Commission as part of ActiveSmart in Geraldton to raise awareness of mental illness in the community and engage groups of people with a mental illness in local physical activity.

Nature Play ANZAC Day

Over 700 intrepid souls dragged themselves out of bed in the wee hours of the morning to cross the inky Indian Ocean and land on the shores of Rottnest for a special ANZAC Day 2011 experience.



The earliest arrivals had the opportunity to take in the inspirational dawn service and hear the eerie call of the bagpipes drift across the water.

“It was an early start leaving home at 3am to get to North Port Fremantle in time for the ANZAC Day Dawn Service, but the sound of the last post being played out to a silent crowd brought shivers to our spines. It was a great start to a busy, fun-filled day,” participant Tim Wilson and family said.

Nature Play WA CEO Griffin Longley said it was great to see so many families sharing the spirit of the ANZACs and enjoying their time together on the island.

“I saw lots of kids roaming free – running, riding and exploring – just like the ANZACs would have done as children,” Mr Longley said.

“I also saw heaps of kids working really hard to complete their missions; riding the train to Oliver Hill, cycling the island, swimming at Pinky's and bonding as a family through their Rottnest adventure.”

For some families, this event marked their first time at Rotto and they were amazed by the magic of the place.

Grace Lam said her boys were really excited to ride the ferry and see quokkas for the first time and they had a great time snorkelling at Parker Point.

“I believe kids should do more unstructured outdoor activities so they can explore the world with lots of freedom,” Mrs Lam said.

This inaugural visit to Rotto was particularly important to the Oakes family, who are not often able to get out due to disabilities in the family.

“The 2011 Nature Play ANZAC Day will live in our ‘Special Memories’ forever,” Mrs Oakes said, “We are very happily exhausted today and are enjoying looking through our photos.”

Mr Longley said a promising outcome from the day was the feedback from some families that they would continue the free-range mindset back on the mainland.

Recreation camps

Our department operates four recreation camps situated in the Perth metropolitan area at Bickley (Orange Grove), Ern Halliday (Hillarys), Point Walter (Bicton) and Woodman Point (Munster), and also leases the Camp Quararup property in Albany.

Camps services performed strongly throughout 2010/11 with peak period (October–March) trading finishing later due to accommodation and activities in school sector bookings prevailing until late May. The yearend outcome for the camps business was: 82,329 bed nights (76,239 in 2009/10) and 129,316 participations (108,529 in 2009/10).

Although this extraordinary output in 2010/11 provided some challenges to program resourcing it also established a platform for our camps to achieve budget expectations across their combined operations, together with consistently strong performances in client satisfaction documented in our Annual Client Survey.

Camps clients were aggregated as schools (68.5%), not for profits (28.6%), retail groups (1.9%) and internal bookings (1%). This result is in accordance with the previous financial year and demonstrates that the price reform determinations of both 2010 and 2011 continue to service a similar clientele mix balanced with achieving a sustainable business outcome. This was derived through:

- Growth in the schools sector with 35 additional bookings for the year.
- Sustained bookings performance in the price sensitive not for profit sector.
- Marginal growth in internal bookings, e.g. holiday programs have increased.
- Consistency in bookings from the corporate sector.

Schools continue to be the primary focus, heightened by growth in the student demographic. Our camps have serviced this demand through the provision of improved resources for educators and a determination to maximise the utilisation of the camps. For example, Point Walter Camp achieved its strongest accommodation occupancy result, occupied by clients 340 nights of the year.

While the metropolitan camps core outputs are linked directly to accommodation and physical activity objectives, the training and development of instructors, student leaders and work-placements is becoming an increasingly important focus requiring adequate resourcing to support future growth.

Our camps were recognised for this multifaceted contribution to outdoor program delivery at the inaugural Outdoor Recreation Industry Awards in September 2011, winning Best Program Service Provider in Government 2010 (see *Happy campers: DSR camps win industry award*, page 19).

Other achievements for 2010/11 were:

- Water Corporation agreed to Bickley Camp's continued operation at the site for a further 20 years.
 - A master plan review of the Bickley Camp was completed in conjunction with Building Management and Works (BMW) to identify improvements required for the 65-year-old camp to continue its community service for a further 20 years and inform future business planning.
 - Building on the education cornerstones of reading, writing and arithmetic the *4th R – Recreation* resource was posted on the DSR website in May 2011. Originating from the school curriculum mapping project this document assists educators and camp instructional staff to interpret the value of the camp experience and ensure it remains accessible to all school-age students.
 - Program staff participated in a Therapeutic Crisis Care workshop run by the Department for Child Protection (DCP) for instructors involved in program delivery for DCP-led youth camps. DSR Camps acknowledges the high quality of pastoral care training that is afforded to instructional staff through the DCP Training area.
- A grounds master plan was developed for Woodman Point Camp to inform decision making on environmental landscaping and development of sustainable program precincts.
- Ongoing training relationships with Notre Dame University (industry trainees), Edith Cowan University (student placements and out of classroom lectures) and the University of Western Australia (student leader and instructor development) continue to support skills development and assessment in the outdoor community.
 - Nineteen work experience students from secondary and tertiary institutions completed practicum at Ern Halliday Camp with many entering the sport and recreation industry as a result of their positive experiences.
 - Two traineeships (one full-time and one school-based) were successfully completed, with trainees gaining Outdoor Recreation Certificates and progression into the DSR workforce (full-time equivalent and casual instructors). Two further traineeships were appointed.



- Point Walter Camp hosted a diversity of groups including: The Perth 2011 Sailing Championships; Gumala Miruwami Education Project; Geraldton Grammar; Short Statured People of Australia; Role Models and Leaders Australia; Handicamp; PMH Diabetes; Geraldton Regional Cricket; Children's International Summer Villages; Future Footprints; and Variety Australia.

Over 193,000 physical activity hours of organised adventure recreation programs were delivered across land, roping and water environs. Notably, Ern Halliday Camp alone contributed 49,309 participations equating to 73,963 hours of physical activity.

- Specialist programs run at Point Walter Camp for: Harmony Primary School; Prendiville Catholic College; Perth Montessori School; Guildford Grammar; Future Footprints; Kalparrin Centre; Gymnastics WA; and Women's Health Services. Modified recreation programs were run through Ern Halliday Camp to service client groups with special needs including: Ellenbrook SHS; the Cerebral Palsy Association; and Lesmurdie SHS.
- The Over 35s Neighbouring-Networking project completed its 10th year of paddling activities based from the Ern Halliday Camp. Staff from our department contribute volunteer leader hours to assist with servicing this community program.
- Ern Halliday's Spinnaker dormitory roof upgrade was completed.
- Development of a paddling and roping leaders group to inform a specialist activity knowledge base for camps safety and training while optimising our interface with the development of industry standards.
- Development of an internal qualifications matrix to assist program staff with managing the diverse requirements for maintaining necessary service competency and qualifications. This was designed in-house and is linked to the agency instructor payroll system.
- The DSR staff conference was hosted at the Woodman Point Camp in March 2011.
- In accordance with Treasury policy, the camps implemented an annual fee review structure which became effective on 1 January 2011.

We would like to acknowledge two individuals whose combined contributions amount to more than 60 years experience in our recreation camps – Ken Burton (retired March 2011) and Robyn Appleton (vale November 2010). Their legacy is integral to the current success of our camps.

Happy campers: DSR camps win industry award

Sport and Recreation Minister Terry Waldron says a win by the Department of Sport and Recreation's (DSR) Recreation Camps at the 2011 West Australian Outdoor Recreation Industry Awards was deserved recognition for their dedication to providing quality camp experiences.

The department's network of four recreation camps – Ern Halliday; Point Walter; Woodman Point; and Bickley – won Best Outdoor Activity Provider (Government) at the City West Function Centre gala ceremony on 20 April 2011.



Hosted by Outdoors WA – the peak body representing the WA outdoor adventure and recreational activities sector – the awards were judged by a panel of industry professionals.

"I am absolutely delighted to see the consistent efforts and dedication of the DSR Recreation Camps team to providing quality camp experiences throughout a very hectic peak season recognised with this award," Minister Waldron said.

"The camps work hard to provide a rewarding and memorable camp experience for all who attend but the benefits don't stop there – their entry-level programs are an ideal introduction to a range of adventure recreation activities, and a stepping stone to a healthy, active lifestyle.

The Minister said the quality camp experience also provided participants with a range of learning opportunities and life skills.

"Recreation camp programs teach independence; accepting responsibility and leadership; cooperation and teamwork; problem solving; decision making; dealing with challenges and adversity; building self-confidence, the list goes on," Mr Waldron said.

"Through providing a context for participation in outdoor recreation activities, the camps also play an essential role in the department's quest to maximise opportunities for all Western Australians to participate in sport and recreation."

Physical Activity Taskforce

The Physical Activity Taskforce (PATF) was established in 2001 to oversee the development and implementation of a whole of community physical activity strategy for WA.

The Taskforce, under the Chairmanship of Minister for Sport and Recreation, Hon Terry Waldron, now has a strong mandate to coordinate physical activity policy and strategy across government and the community.

The Department of Health Executive Director, Dr Tarun Weeramanthri, is the Deputy Chair, with member agencies including the departments of Health, Education, Sport and Recreation, Planning, and Transport. The Taskforce also has representation from local government, the non-government sector and academia.

In addition to being a member of the Taskforce, the Department of Sport and Recreation (DSR) also hosts the Taskforce Secretariat and provides an annual allocation of funding to support its operations. The Secretariat supports the goals of the Taskforce and provides executive, administrative and implementation support.

In 2010/11 the Taskforce had confirmed a recurrent budget as well as a three year commitment of funding from the departments of Transport, Health, and Planning. The Department of Education also contributed funding.

During the year Taskforce meetings were hosted by the Department of Transport, WA Local Government Association and Department of Health. Key issues and challenges that impact on physical activity within these respective portfolios and strategies for action were discussed.

A number of advisory committees provide strategic direction and advice to the Taskforce. These advisory committees convene in the same cycle as Taskforce meetings and include the: Built Environment Advisory Committee; Communications Advisory Committee; Evaluation and Monitoring Advisory Committee; and Walk WA.

Phase One of the Healthy Active by Design Project is nearing completion. This is a key project of the Taskforce's Built Environment Strategy, and builds on the resource *Healthy Spaces and Places* and other similar resources developed in Victoria and Tasmania. This project will develop a specific Western Australian tool to provide best practice planning and design principles to guide the development of physically active communities. It is being developed within a WA planning policy context and considers characteristics and demographics unique to WA. The departments of Sport and Recreation, Transport, and Planning are members of the project management group.

In 2010/11, a sub group of the Built Environment Advisory Committee was formed to look at the planning and design of school sites. The group's first major project has commenced and is focusing on the issue of shared use of facilities.

The Taskforce Strategic Directions project, to develop a new five-year strategy, is almost complete with key findings of the *WA Diagnosis of Physical Activity* presented in June 2011. The aim of the diagnosis was to analyse progress to date and identify current status with respect to policies, services, delivery models and interventions in WA aimed at providing opportunities for and increasing participation in physical activity. It has also identified gaps, limitations and opportunities that have the potential to impact on organisational and systemic change to support increased levels of physical activity in WA.

A Strategic Framework for Physical Activity in WA has also been drafted and is undergoing a final consultation process before its release in December 2011.

The Local Government Active Advisory Panel (LGAAP) was again convened throughout the year. Consisting of local government and state government representatives LGAAP is coordinated by the PATF, DSR and WALGA. The aim of LGAAP is to provide input and advice on issues relating to physical activity, sport and recreation in a local government context. In 2010, LGAAP had a strong focus on issues relating to the built environment. At the end of 2011, the LGAAP structure was reviewed and a revised local government strategy is now being developed by the Taskforce. However, LGAAP will still be convened from time to time to seek input into relevant issues.

Other key achievements of the Taskforce in 2010/11 include:

- Release of the *2009 Survey of Physical Activity Levels of Western Australian Adults* survey which showed that 40 per cent of WA adults are not active enough for good health (see *WA adults more active but heavier*, page 21).
- Launch of the *Choose Active Transport Teachers Resource* – Combining the various active transport curriculum support materials into one centralised resource that provides quality active transport materials and encourages teachers to integrate walking and cycling lessons throughout the school year. Development of the resource was led by the Taskforce in partnership with the departments of Health, Education, Transport, and Sport and Recreation, and the National Heart Foundation. This project is an example of strong cross government and non-government collaboration.



- LinkedIn2Youth – A forum for state sporting associations, community clubs and local government on how to engage with youth in the promotion of physical activity, sport and recreation was conducted by the Taskforce in partnership with the WA Sports Federation.
- The new be active wa website, www.beactive.wa.gov.au, was launched in June 2011. The website is designed as an industry specific resources portal for key stakeholders.
- In April 2011 the Taskforce partnered with the Department of Transport to host an Active Transport seminar. Presented by Michael Haynes, Director of TransActive Solutions, a company dedicated to improving the walkability and cyclability of Canadian communities, the seminar was attended by over 50 stakeholders from state and local government.
- In June 2011, 13 Members of Parliament (MPs) joined PATF Chair and Minister for Sport and Recreation, the Hon Terry Waldron, UWA academic and Taskforce member, Professor Fiona Bull, and visiting American academic, Dr Jim Sallis, for a parliamentary briefing. The purpose was to inform MPs of the work of the Taskforce, physical activity levels in WA and work being doing in the built environment. Dr Sallis provided an overview on how the built environment impacts physical activity, and examples of how other countries impact physical activity levels through the built form.
- The Taskforce conducted a Community Infrastructure Planning Seminar for the local government sector in December 2010. The purpose was to discuss development of Community Infrastructure Plans and how to apply State Planning Policy 3.6 Development Contributions for Infrastructure. The seminar attracted 70 attendees and was followed by a panel discussion with representatives from the Department of Planning, WALGA, a local government and the consultant involved in a review of the policy.

WA adults more active but heavier

New data released in 2010 from the *2009 Physical Activity Taskforce Adult Survey* shows Western Australian adults are increasing their physical activity, yet there is an increasing proportion of people above a healthy weight.

Currently, 60 per cent of adults are active enough for good health, which is a four per cent increase in 10 years.

During that time, there has been an increase in the prevalence of adult overweight and obesity levels from 44 per cent to 55 per cent.

Sport and Recreation Minister and Chair of the Physical Activity Taskforce, Terry Waldron, said the increase in physical activity outcomes was positive, but it was concerning overweight and obesity was on the increase.

"We are very pleased that Western Australians are listening to the physical activity message and are getting more active," Mr Waldron said.

"Physical activity has huge benefits for health and improves physical and mental wellbeing, quality of life, social interaction and life expectancy.

"The increase in adult overweight and obesity levels is alarming, and is a reminder that increasing physical activity will only curb part of this problem."

The Minister said healthy active lifestyles and healthy eating were equally important to stabilise the increasing numbers of adults above a healthy weight.

"It is important to maintain our focus on the prevention of disease through increasing physical activity to reduce the impact on the health budget and to have a better quality of life," he said.

Authorities recommend adults have at least 30 minutes of physical activity on most, if not all, days of the week.

Also released in 2010 was the Taskforce's *Move and Munch* report, which showed less than half of Western Australian children are meeting the recommended physical activity guidelines and almost a quarter are above a healthy weight.





Provision of appropriate sport and recreation facilities

Modern facilities encourage participation in sport and recreation at the community and elite levels. In 2010/11 our department completed the WA Rugby Centre to complement the WA Basketball Centre and WA Athletics Stadium. The designing of a new \$26.1 million State Netball Centre commenced with the aim of providing Netball WA with modern courts, facilities and office space. A \$95 million redevelopment of the Perth Rectangular Stadium (Perth Oval) commenced with the development of a master plan and designing of a new eastern grandstand. Planning for a new facility for the WA Institute of Sport commenced with the state government allocating \$2 million towards the project. Our department provided a \$13 million grant to the WA Sporting Car Club to construct new pit lane facilities at Wanneroo Raceway for the benefit of motorsport. The Premier, Colin Barnett, announced that a new 60,000 seat stadium would be built on the Burswood Peninsula and is due for completion in 2018.

The decline in levels of physical activity within the general population

Being overweight, combined with insufficient levels of physical activity, are critical issues for more than one third of WA's adult population and over half of all children. Increased levels of physical activity lead to better health outcomes and will reduce the public health expense and the cost of other interventions. In 2010/11 our department continued to coordinate policy development across government through the Physical Activity Taskforce, as sought by government.

Maintaining engagement with youth

Youth who are connected with the community make a valuable contribution to society. In 2010/11 our department developed partnerships that offered programs to promote social inclusion, including interventions into Indigenous youth suicide, anti-binge drinking strategies in clubs and building participation in non-traditional sports.

Special focus was given in the area of Aboriginal youth at risk, with programs such as the Northbridge Youth Diversion and Engagement Project and the Nyoongar Cultural Corridors Diversionary Project. Key programs



connecting all people, such as ClubsOnline, continued. Our department's recreation camps engage young people by providing affordable accommodation and adventure recreation programs. Our department, in collaboration with the Department for Child Protection, offered additional camp programs for at risk youth.

Climate change, sustainability and natural resource management

In 2010/11 our department continued to promote its range of resources in partnership with a number of community and government agencies, such as local governments and professional associations. Key issues addressed were the state-wide sustainability of sport and recreation infrastructure and issues of public open space. A partnership with water agencies to develop new concepts for water use and efficiency in both aquatic and recreation centres was undertaken. We partnered with the departments of Water; Environment and Conservation; Health; and the Water Corporation to form a collaborative, inter-agency working group tasked with developing a coordinated regional approach, and maximising recreational opportunities and protection of public drinking water sources. Government acknowledged the importance of recreational access to water catchments.

The sustainability of a quality volunteer system

Volunteers, through their dedicated work, sustain the sport and recreation industry. Governance and management demands are a challenge. In 2010/11 our department continued its capacity-building initiatives within the sport and recreation industry, including coach accreditation, organisational improvement, sustainability and people development programs, scholarships, Indigenous sports programs and a Club Development Officer Scheme.

Implementation of the findings of the Federal Review of Sport (Crawford Report)

This review was completed in late 2009. Our department has a clear understanding of the recommendations and their potential impacts. In 2010/11 we focused our efforts, in collaboration with the Federal Government, on, but not limited to, the critical areas of development of overlaying national policy for the industry and reforming the way elite services are planned and delivered to the industry focusing on the established sport institutes.

Sport charts course for next five years

An ageing population, increasing time pressures and the value of volunteers were key features of the sport and recreation industry's five-year vision outlined in June 2011.



Speaking at the launch of the *Strategic Directions 5 (SD5)* document, Sport and Recreation Minister Terry Waldron congratulated the sport industry on the development of a crucial tool for broader industry development.

"This document is a five-year vision for the industry and will be an important tool for sport and recreation organisations at all levels to help in their strategic planning," Mr Waldron said.

"Sport and recreation is about more than winning. It is a vehicle to bring the community together and provide people with opportunities for positive interactions with one another.

"It fosters good physical and mental health in our young and can play an important role in creating the places and events for people to get together. This is why the job that this industry does is so important."

The key drivers of change identified in the report include: ageing population; time pressures; environment; volunteers and professionals; sustainability; the economic outlook; increased regional investment; and technology.

SD5 was written by the members of the SD5 Reference Group chaired by ANZ chairman John Atkins.

"*Strategic Directions 5* is a document developed by industry leaders in consultation with a broad group of stakeholders and, most importantly, members of the broader community," Mr Atkins said.

"It seeks to identify the challenges that must be met, and the elements that should be considered, by sport and recreation organisations as they develop their plans for the future.

"*SD5* identifies some very significant challenges which require careful and considered responses. This is a call for action for all to work together to ensure that active involvement in sport and recreation is not considered a 'luxury' but essential to building a safe, healthy and happy community."

Trip makes its mark on desert footballers

Exit Parnngurr Carnival 7.30pm on Saturday night, 7 May 2011. An excited team, the Western Desert Warriors, made up of Martu from Warralong, Punmu, Nullagine and Parnngurr made their way as far as Kumarina roadhouse on the journey to Perth for the Western Desert Shield match.

An annual event, the Western Desert Shield draws a lot of attention. The match and is part of a broader sport and recreation program developed by the Western Desert Sports Council, which aims to increase participation in physical activity across all levels and age demographics within the remote community.

The Warriors had a busy week of training, team building and entertainment before playing for the shield against Ngarda Goannas in a Curtain Raiser match before the AFL Western Derby at Patersons Stadium on 15 May.

Staying at Club Capricorn, with the beautiful backdrop of Yanchep beach, the Warriors had the opportunity to take part in activities they would not normally have access to in their home communities in the East Pilbara shire.

The team trained daily under the guidance of coach Simon Butler, and volunteer amateur league coaches who had the men working on handballing, kicking, fitness and ruck contests.

During the trip they were also exposed to elite level coaching with the Swan Districts Football Club and were given tours through Fremantle Oval; Fremantle Football Club; Paterson's Stadium; and Joondalup Arena.

They also tried their hand at ten-pin bowling and participated in a series of team-building activities at DSR's Ern Halliday Recreation Camp.

Throughout the activities, the importance of positive communication on and off the field was highlighted.

Both teams attended a jumper presentation night at the John Worsfold Room of Patersons Stadium. Past and current players from the two Western Australian AFL teams West Coast and Fremantle attended and some shared their inspiring stories with the aspiring players and leaders of the Pilbara communities.

On match day, the game was a one-sided affair with an older, bigger and more experienced Goannas team defeating the Warriors. Despite the scoreboard, the Warriors played the entire game with heart and all were very proud of their performances.

Playing on a stage like Patersons Stadium creates an unforgettable experience for the players and it will continue to generate enthusiasm for the development of sport and recreation in the Western Desert region. It also gives participants the opportunity to be identified for their talent by scouts.

The trip was supported by Newcrest Mining, the Department of Sport and Recreation and Ngarda.



Sport and recreation is our business

A report on our Business Services
division for 2010/11

Sport and recreation is our business

Business Services report

Our department's Business Management division delivers key services through the following branches: Information Technology Services, Corporate Information, Administrative Services, Information Centre (Library), Human Resources and Finance.

Following are some key examples of each branch's activities for 2010/11.

Information Technology Services

Our Information Technology Services (ITS) branch works to develop, implement and support contemporary information and communications technology (ICT) services and infrastructure. This focus helps to enhance the business productivity of our department and improve the quality of the service we provide to clients and stakeholders. Some highlights for the branch in 2010/11 included:

- Significant upgrades to our department's electronic mail environment bringing it in line with current technologies.
- Established a formal Information and Communications Technology Strategy Committee (ICTSC) to align ICT practices with the strategic objectives of the agency.
- Preparation and testing of a new standard operating environment for client computers, which will use Windows 7, Office 2010 and HP TRIM 7.1.
- Delivered improvements to the Wide Area Network (WAN) infrastructure for DSR's four recreation camps.
- Began initial implementation of an online payment gateway for use with our department's public website.
- Procured new core server infrastructure to host our department's key systems and data in a virtualised environment.

Record-keeping plan

Our department sees good record-keeping as a key part of good government. Under section 19 of the *State Records Act 2000*, our department is required to prepare and have an approved record-keeping plan. An update to our record-keeping plan was approved in July 2010, and the plan is due for renewal in July 2015.

The following information highlights activities under our department's plan.

Record-keeping training program

- Ninety-three per cent of our department's staff have completed online records awareness training and a specific online course developed for DSR staff on TRIM, our electronic document and records management system (EDRMS).
- Presentations by our department's Corporate Information Manager at monthly staff induction sessions brief new employees on their record-keeping responsibilities and explain the services provided to them by the Corporate Information Team. The Corporate Information Manager also spends time with each new staff member to give one-on-one tuition on the EDRMS.
- Our department has implemented a new intranet (Microsoft Office Sharepoint) and in the second half of 2011 will integrate it with the EDRMS (TRIM). This will change the way staff use TRIM and training will be provided to ensure a smooth transition.

Information Centre

The Information Centre contributes to the mission and key result areas of our department by providing access to quality information and research services.

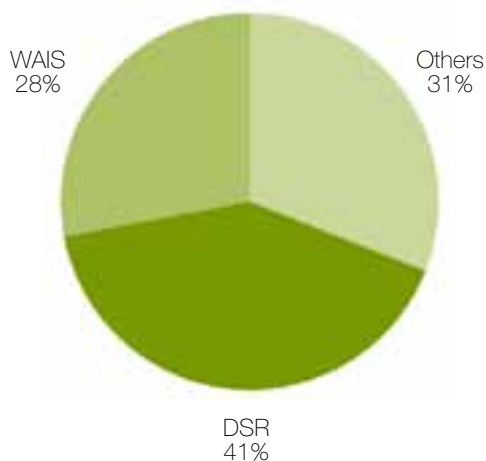
Achievements of the centre during the reporting year included:

- The roll out and development of Clearinghouse for Sport, an information platform for the Western Australian sport and recreation industry.
 - In the past year the Information Centre has provided access for 106 new users of the Clearinghouse.
 - The Information Centre was the first library service in Australia to provide the Clearinghouse information platform to state sporting associations.
 - The Information Centre has delivered Clearinghouse training programs to DSR, the Western Australian Institute of Sport (WAIS) and state sporting organisation personnel in the past year, with 48 of the 106 users trained.
- In 2010/11 the Information Centre received 7,581 requests – this represents a 42 per cent increase since 2009/10. The increase can be attributed to:



- People in society becoming overwhelmed with information – many of the Information Centre's clients are requesting its research services because it saves them time.
- The Information Centre has been relocated to a high staff traffic area within our department's office.
- During 2010/11 the Information Centre has proactively promoted its services to internal and external clients by delivering training programs and developing new marketing material.
- In 2010/11 the Information Centre started delivering Table of Contents services to external clients. Many of the clients now accessing these services had not previously used the Information Centre's service, nor were they requesting access to other services provided by the Information Centre.

Library users 2010/11



Sport and physical activity boost brain power

Physically active children do better at school according to a research review suggesting a positive link between physical activity and academic achievement.



Research released by the Department of Sport and Recreation showed the enhancement of cognitive functioning (information processing); memory; concentration; behaviour; improved mental health and academic achievement, including higher test scores, were benefits of children's physical activity.

Sport and Recreation Minister Terry Waldron said academic success and good health were outcomes most parents and teachers prioritised and strived to attain for their children and students, and the report highlighted the strong positive link between the two.

"'Brain boost: Sport and physical activity enhance children's learning' is the latest addition to a strong and growing body of evidence supporting the theory that children who are more physically active are more likely to achieve better results in the classroom, and furthermore, sport and physical activity could be used as a strategy in the classroom to optimise children's learning," Mr Waldron said.

The review of Australian and international research by The University of Western Australia (UWA) academic Dr Karen Martin showed participation in sport and physical activity not only gave children's bodies a work-out but also their brains.

Dr Martin, from the university's School of Population Health, said there was evidence of a reduction over the years in children's participation in physical activity and organised community sport, which was particularly evident in Australia. She said the results should sound warning bells for anyone who thought it was a bright idea for children to spend more time hitting the books at the expense of physical activity.

"The vast majority of research indicates that replacing academic learning sessions with physical activity does not have a detrimental impact on school grades; indeed some intervention research indicates that increased participation in physical activity leads to enhanced learning and better grades," Dr Martin said.

Administrative Services

Our Administrative Services branch is committed to developing sustainability practices across all areas of our department's operations, as well as providing security and safety for staff at our metropolitan office in Leederville.

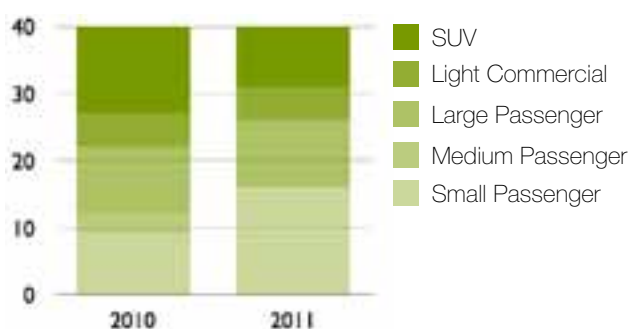
The branch covers a varied portfolio across our department, providing advice and monitoring compliance with government policy in the areas of: procurement; insurance; and gifts and gratuities. Building management, including energy management; occupational safety and health; and fleet management, are also the responsibility of this area.

One of the main focuses for the branch during the previous two years was to increase the efficiency of our department's vehicle fleet. Achieving this required a shift towards smaller, more fuel efficient vehicles.

In June 2010 there were nine small passenger vehicles in the fleet compared to 16 in June 2011, with overall fleet numbers maintained. The number of sports utility vehicles (SUVs) also declined from 13 in June 2010 to nine in June 2011.

Where practicable, lease terms for the more expensive four wheel drive vehicles are being increased from two to five year terms.

Fleet composition



Human Resources

Our Human Resources (HR) branch contributes to the business outcomes of our department by addressing strategic; operational; people management; and cultural issues. Our department invests in its people so they, in turn, can actively contribute to an agenda of industry support and reform. Put simply, we talk the talk and walk the walk!

Staff profile

During 2010/11, our department recruited an average of 185 full-time equivalent employees to its team.

A total of 236 employment contracts were issued during 2010/11 comprised of:

- 17 permanent appointments.
- 231 fixed term contracts.
- 68 casual contracts.



Equal employment opportunity and diversity

The equity and diversity data in the table below is derived from demographic information provided by employees on a voluntary basis:

Demographic characteristics – participation by employment type					
Participation rates	Male	Female	CaLD back-grounds	Indigenous Australians	People with disabilities
Permanent F/T	74	58	8	8	5
Permanent P/T	0	12	1	0	0
Fixed term F/T	13	16	4	0	1
Fixed term P/T	3	9	0	0	0
Total	90	95	13	8	6
Casual	52	77	7	2	1
Grand total	142	172	20	10	7

Note 1: 11% non-return/no comment on EEO survey.

Note 2: DSR casual employee data has deliberately been reported separately. DSR employs a large volume of casual recreation program instructors in the DSR camps chain. These employees are entry level and generally a younger labour pool. This tends to skew DSR EEO data.

We acknowledge our responsibilities under the Equal Employment Opportunity legislation and state government's committed policy under the *State Equity and Diversity Management Plan*.

Our department's *Equity and Diversity Management Plan 2011–2016* details strategies to achieve key objectives and reach equity and diversity targets. These strategies are implemented throughout our department in accordance with action plans.

Excluding casual employees, 29 per cent of our department's workforce is aged 45 years and over, with five per cent aged 60 years or more.

Celebration of our industry's leading ladies

Stunning views from the Point Walter Recreation and Conference Centre provided an impressive backdrop for a 100th Year of International Women's Day Lunch on Tuesday 8 March 2011.



The event was organised by the Department of Sport and Recreation (DSR) and featured a panel of high profile Western Australian women and Master of Ceremonies 720 ABC Perth Grandstand Presenter Clint Wheeldon.

About 80 women and men from the Western Australian sport and recreation industry gathered to enjoy a complimentary lunch and to hear from:

- Chief Scientist of Western Australia Professor Lyn Beazley AO FTSE;
- founder and CEO of ENJO Australia Barb de Corti;
- icon of the WA food and wine industries and Tourism WA Chairman Kate Lamont; and
- former speechwriter for the Director General of the World Intellectual Property Organisation – the United Nations specialised agency dedicated to promoting innovation and creativity – Julia Powles.

On the eve of the event, Lyn and Kate were named among 100 Western Australian inductees into the inaugural WA Women's Hall of Fame.

"The 100-year anniversary of International Women's Day provided a wonderful opportunity to celebrate the women and men who contribute to women's sport and recreation in Western Australia," said DSR Director of Programs and Services Jennifer Riatti.

"We were honoured to have on board such a diverse and inspiring panel of women speakers, who came from all walks of life but whose experiences and insights certainly resonated with those in the room.

"Each had amazing stories to tell about the achievements and challenges faced on their paths to success."

Workforce planning

During the reporting year, our department continued to refine and leverage its workforce metrics data to provide more effective indicators of our HR-related performance.

As part of continued workforce planning, in 2009/10 our department initiated an *Employee Climate Survey*. Further employee focus groups were conducted in 2010/11 and management implemented relevant strategies in response to employee feedback.

Findings and recommendations from this survey supplement data gathered in earlier Training Needs Analysis (TNA) and Succession Planning projects; and the ongoing needs identified through our department's Performance Development Program. Collectively this information continues to inform future decision making about people development strategies.

Our department's workforce planning strategies continued their focus on youth employment through the promotion of traineeship, cadetship and graduate programs. Partnerships with the tertiary education sector were maintained through the provision of a range of work experience programs to university and TAFE students.

In 2010/11 we endorsed a whole of agency approach to training and implemented the *DSR Staff Development Framework*.

Linking learning and development activity with organisational business strategies and goals demonstrates its value to business needs.

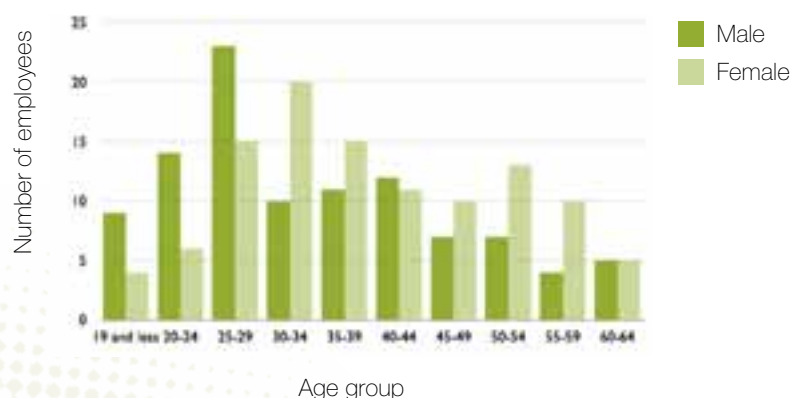
The *DSR Staff Development Framework* aims to maximise the capacity of our valuable people resource and:

- improve current learning and development practice for efficiency, effectiveness, greater maturity and sustainability;
- support and introduce new and improved learning and development practices appropriate to the maturity level and size of the organisation;
- support audits of current practice and build a business case for change. For example, Performance Development Program, climate surveys and training needs analyses;
- promote improved learning and development practices;
- position learning and development as a helpful component in attraction and retention strategies; and
- support staff and managers on good learning and development practices.

Under the framework, effective learning includes a mixture of induction; vocational training and education; management and leadership development; career management; and development activities.

The framework recognises that individuals approach learning in different ways and learn through a variety of delivery modes, including formal and informal.

Age by gender profile of DSR staff (excludes casuals) as at 30 June 2011





Corporate Health and Wellness Program

Our department is committed to building a healthier and happier workforce and offers a comprehensive health (CHWP) and wellbeing program to all staff. Additional initiatives have been implemented to include staff within the recreation camps chain and regional offices where practical.

Approximately 81 per cent of all DSR staff participated in one or more CHWP activity in 2010/11.

A variety of physical activities were offered including fitness circuit training sessions, team sports and cycling. Subsidised and complimentary 'taster' programs included weekly therapeutic seated massage, relaxation meditation, tai chi, dance and yoga classes.

The majority of these activities, workshops and services were undertaken in employees' own time, often scheduled during lunch breaks, and offered on a weekly basis.

These are complemented by:

- Awareness-raising workshops and seminars on topics like time management, work/life balance and stress management.
- Fitness appraisals, a weight loss program, personalised one-on-one wellness consultations, ergonomic assessments, and subsidised influenza vaccinations and healthy heart assessments.
- A collection of health and wellbeing books, DVDs, CDs, board games, sporting equipment available for loan.
- An annual team-building staff conference.

(See *Happy employees work and work out!*, right).

Happy employees work and work out!

The Department of Sport and Recreation (DSR) is leading the way in showing why in today's working environment, it pays to have employees that work and work out.



Through an innovative Corporate Health and Wellbeing Program (CHWP) the department is 'walking the walk' when it comes to participation in sport and recreation.

"Our department made a commitment to a healthier and happier staff and we haven't looked back," Director General Ron Alexander said.

"The program has been welcomed by our team – 75 per cent attended and/or participated in one or more CHWP activities between July 2009 and June 2010, and the participants' ages ranged from 17 to 66 years."

These figures are from the 2009 Annual DSR Staff Health and Wellbeing Survey, which also showed 80 per cent of staff exercised at least two to three times a week.

"I enjoy getting out at lunch time, playing sport and having fun with my workmates. I feel really good afterwards," said Troy Stephens from DSR's Information Technology team.

DSR Human Resources team member Michelle Tobin said, "I started out trying to just get fitter. Over the past 18 months I have increased my physical activity gradually and now I am training for a half-marathon."

Mr Alexander encouraged other workplaces to adopt a culture that supported and enhanced the wellbeing of its staff, saying there were many benefits to be gained.

"Research shows that healthy workers are almost three times more effective than their unhealthy colleagues," he said.

"Unhealthy workers take 18 days sick leave in comparison to two days for healthy workers, and research by the World Health Organisation shows workplace health programs can reduce sick leave by up to 30 per cent and increase productivity by up to 53 per cent.

"Our department is in the business of building stronger, healthier, happier and safer communities through sport and recreation and we are now also building stronger, healthier and happier staff, it's a great thing."

Occupational health and safety

Our department acknowledges its responsibilities under Occupational Safety and Health, Workers Compensation and Injury Management legislation and is committed to ensuring that all employees, contractors and visitors to our sites remain safe from injuries and risks to their health.

We promote and maintain the highest degree of safety and health of all employees through the following:

- Working co-operatively with employees to ensure occupational safety and health requirements and obligations are clearly defined for all people who enter DSR workplaces.
- Maintaining the work environment to maximise employees' safety and health.
- Prevention of accidents and ill health caused by working conditions.
- Protection of employees from any health hazard that may arise out of their work or the conditions in which it is carried out.
- Compliance with the provisions of Occupational Safety and Health-related legislation.

Our department's Occupational Safety and Health (OSH) Committee provides a cooperative and active forum between management and employees to promote and maintain health, safety and wellbeing in the workplace. With input from both management and staff, the OSH Committee, through regular meetings and forums, actively contributes to policy development; monitoring programs; emergency procedures; relevant training; and trends in accident/incident and illness reporting.

Despite the best efforts of departmental staff in reviewing and resolving issues and reducing hazards and risks, accidents and illness can occur. In the event of injury or illness occurring to an employee while engaged in work-related activities, our department is committed to acting in accordance with the *Workers Compensation and Injury Management Act 1981* with a focus on safe and early return to meaningful work.

Our department has adopted an Injury Management System (IMS) that has been developed to support our injury management policy framework. The IMS is there to ensure all employees are assisted to return to work following a work-related injury or illness.

Agency performance:

Performance measure	2009–2010 Actual	2010–2011 Target	2010–2011 Actual
Total number of Workers Compensation Claims	6	0	6
Total number of lost time injury claims	4	0	4
Number of fatalities	0	0	0
Lost time injury/diseases incidence rate	1.6434	1.4791	2.1624
Lost time injury severity rate	25.0000	0.0000	0.0000
Percentage of existing workers returned to work within 28 weeks	75%	100%	100%
Percentage of managers trained in OSH and injury management responsibilities	67%	100%	100%
Number of rehabilitation cases	4	0	4
Rehabilitation success rate	50%	100%	100%



Planning and management

During the 2010/11 reporting year, our department commissioned an external audit of OSH management systems operating within our agency. Key findings included:

- Our department's OSH management systems reflected the organisation's risk profile – systematic risk control systems for high risk activities are integrated into daily business operations.
- A comprehensive suite of OSH-related policy documentation exists.
- Injury management policies and systems reflect WA *Code of Practice for Injury Management* requirements.
- Hazard management methodology needs to be systematically integrated.
- Analysis of OSH performance needs to guide OSH activities and resource planning.

As well as providing our department with confirmation that our OSH systems are satisfactory, the audit provided a basis for the development of improvement strategies in future years. In 2010/11, initiatives undertaken included:

- A review of the DSR suite of OSH-related policies with a view to simplify documentation for ease of access via the our department's Intranet.
- Integration of the DSR hazard management processes with the Risk Management System.

Training

OSH training during the reporting year was directed to the priority areas identified by the OSH Committee following an evaluation of training needs and included:

- Warden training.
- First aid training.
- Fire, emergency and evacuation management.
- General OSH training and awareness.
- Driver education.
- Mental health first aid.

Announcing stage one of new rectangular stadium

A key step in the development of Perth's new rectangular stadium was unveiled on 17 December 2010 with the announcement of the scope of works for stage one of the project.

The first stage, costing \$88 million, will see the development of a permanent Eastern Stand, to include:

- Approximately 10,000 seats.
- Eighty per cent roof coverage.
- Food and beverage outlets.
- New toilet facilities.
- More than 50 wheelchair spaces, located to the rear of the lower seating bowl.

Sport and Recreation Minister Terry Waldron said while the focus of stage one would be the provision of seats and amenities for general spectators, he had sought to incorporate some early improvement to the ground's corporate facilities.

"I have instructed our project team to explore some level of improvement of corporate amenity, concurrent with the first stage redevelopment, as long as it is consistent with the master plan," Mr Waldron said.

The Minister said extra funding had been secured to ensure much-needed work on the pitch and lighting was included in the scope of works.

Construction of the new facility will take about 16 months, with building anticipated to begin in 2012.

"This is just the first step in ensuring Western Australia has the right infrastructure to watch elite-level rectangular sporting competition like rugby union, soccer and rugby league," Mr Waldron said.

The state government announced in July the adoption of a master plan for the Perth Oval site (nib Stadium), which called for a 25,000-seat rectangular stadium to be delivered in stages.

An additional \$7 million was approved in mid-2011 to enable the creation of some additional corporate amenity.



Financial management

Our Finance branch's focus for the first half of the reporting year was the rolling in of financial resources into the Shared Services Centre. Following our department's exemption from the roll in schedule, the branch refocused its energies to building on opportunities identified during the previous couple of years.

The branch continued to manage the budget strategy and provide financial services to our department, ensuring all deadlines to meet the financial reporting obligations were met. This was achieved through effective financial and budget management strategies.

In terms of implementing change and improvement, opportunities that were progressed during the year included:

- Establishment of our department's internal audit committee, including the holding of its inaugural meeting.
- Development of financial reports using the Crystal reporting tool.
- Continued development of our department's accounting policies and procedures.
- Enhanced budget management and reporting systems.

Our Finance branch continues to strive for best practice in financial management, through strengthening of its financial policies and processes to ensure ongoing accountability and transparency.

Review of operations

Our department had a successful year in managing its financial resources. Effective budget management and sound investment of capital funds in facility infrastructure, camps plant and equipment and information technology, together with sound financial management policy, has enabled us to operate efficiently throughout the year.

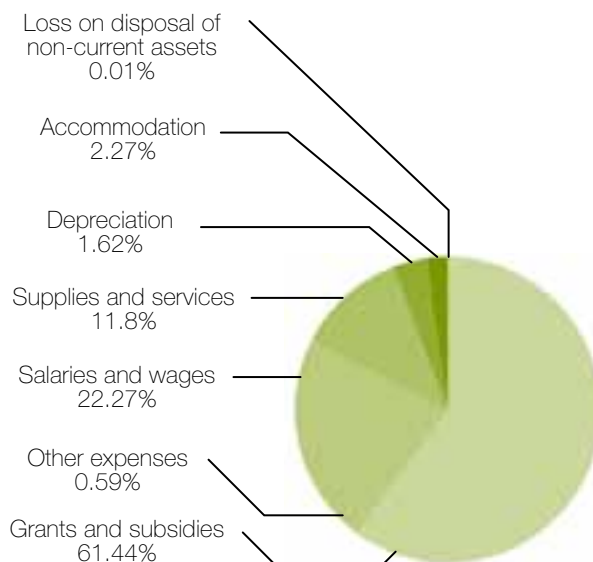
Our department recorded a deficit of \$6.279 million for the year. This was mainly attributable to the timing of payments for infrastructure projects that were appropriated in previous financial years.

Expenses

Our department expensed \$73 million during the year, an increase of 17.9 per cent on the previous year. Of this amount, \$44.85 million or 61.4 per cent was paid in grants to the community for a range of activities to enhance the social capital of the state.

A breakdown of our department's expenses is detailed in the following chart:

2010/11 Actual expenditure

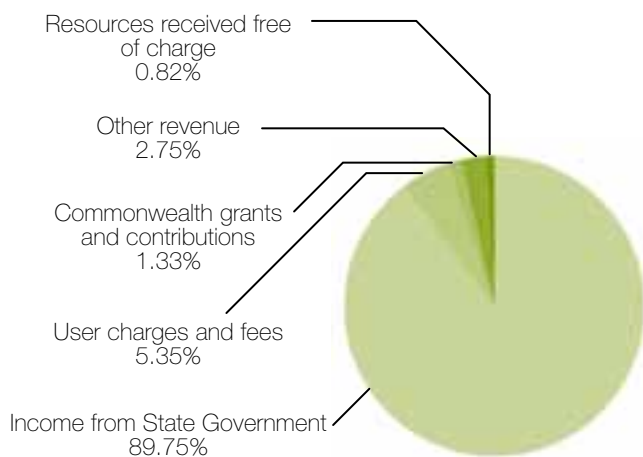




Revenue

Approximately 90 per cent of our department's revenue is received through appropriation from the state government. Our department also receives revenue through fees from the operation of camps services, reflecting the participation of groups accessing the programs offered. A breakdown of our department's revenue is detailed in the following chart:

2010/11 Actual revenue



Equity

The total equity at the year's end was \$35.4 million, a reduction of 5.3 per cent for the year. Cash on hand was \$12.38 million, mainly reflecting future commitments for grants provided under the Sports Lotteries Account and infrastructure projects including capital works investment for nib Stadium and the State Netball Centre. As the capital projects ramp up over the forward estimates period, the equity of our department will increase significantly.

Sport and recreation key to community connection

Appointment of a Youth and Family Project Officer in Narrogin will make a positive difference to towns of the Southern Wheatbelt, says Department of Sport and Recreation (DSR) Director General Ron Alexander.



DSR in partnership with the Department for Communities has funded the employment of Vernon Bolton by the Kaata-Koorliny Employment Enterprise Development Aboriginal Council (KEEDAC).

The Youth and Family Project Officer's role is to create community sport and recreation activities for Narrogin, with a particular focus on the Noongar community.

"Vernon is engaging with a wide range of community members and organisations, and the information gathered will help the department identify where resources are needed to help meet the sport and recreation goals of towns such as Narrogin, Wagin, Pingelly and Brookton," Mr Alexander said.

Recent media reports highlighted a range of social issues in the Southern Wheatbelt region, including incidents of suicide, family feuding, racism and drug and alcohol abuse.

The Director General said sport and recreation was a key to tackling the community disconnectedness being experienced, and that the appointment of a Youth and Family Project Officer was a positive step forward.

"Sport and recreation can help to achieve important social outcomes and builds stronger, healthier, happier and safer communities," Mr Alexander said.

"In this instance, sport and recreation, in conjunction with a project being developed especially for the communities in question, is providing a way for Vernon to engage and bring these people together in a positive environment.

"This will hopefully lead to social cohesion through a greater understanding of and interaction with each other, provide opportunities to educate, and increase self-esteem, mental health and the health and wellbeing of these communities."

Freedom of Information Act 1992

Our department provides Freedom of Information (FOI) services to all sectors of the community including the public and the media. Our *Freedom of Information Statement* is available at: www.dsr.wa.gov.au/foi

Of the three FOI applications received during 2010/11:

- all were responded to within the prescribed deadline;
- two applications had some information that was exempt under the Act or were edited to protect exempt matter;
- no applications were transferred to another agency; and
- one application was withdrawn.

Public sector standards and ethical codes

Section 31(1) of the *Public Sector Management Act 1994* requires our department to report on the extent to which the *Public Sector Standards in Human Resource Management*, *WA Public Sector Code of Ethics* and the *DSR Code of Conduct* have been complied with.

Compliance issues

During the reporting year, our department fielded no allegations relating to potential breaches of the *Public Sector Code of Ethics* and *Code of Conduct*.

Significant actions taken to monitor and ensure compliance included:

- Information about standards and codes was included on our department's Intranet.
- Our department's induction program includes sessions addressing Code of Conduct; the Grievance Resolution Process; and public sector compliance requirements (induction programs are scheduled monthly).
- Information and promotional material was posted on notice boards and distributed to our department's worksites.
- The *DSR Code of Conduct* and departmental policies and procedures are subject to an ongoing review, with priority areas nominated on an annual basis.
- Grievance Officer nominees are reviewed regularly with

rolling refresher training implemented for all Grievance Officers.

- An *Annual Agency Survey* administered by the Office of the Public Sector Commission was used to formulate priorities and focus for initiatives undertaken during the reporting year.
- Training programs and awareness-raising strategies addressing accountability and ethics were conducted for all staff.

Equity, access, inclusion and substantive equality

Equity, access and inclusion are principles on which our department's Strategic Plan is based. The Inter-divisional Equity Committee oversees progress on our department's Disability Access and Inclusion Plan (DAIP) which can be read at: www.dsr.wa.gov.au/index.php?id=879

Inclusion

- Tailored application processes and support provided to numerous groups to access the Community Participation Funding. Forty-four grants totalling approximately \$175,000 were allocated to 23 metropolitan and 21 regional projects, 90 per cent of which were primarily focused on increasing participation of low participation groups and 23 per cent culturally and linguistically diverse (CaLD) populations.
- Series of inclusion projects across Western Australia including:
 - The Shire of Katanning employed a project officer to coordinate strategies to increase participation of CaLD and Indigenous youth in sport and recreation.
 - The City of Stirling (CoS) and Edmund Rice Centre (ERC) employed a project officer to engage CaLD (targeting newly arrived refugee youth) and Indigenous youth. Their mission is to create links between young people, the community and mainstream sport and recreation clubs, plus coordinate school holiday programs. The project officer also works within the City of Wanneroo and communities to identify gaps in sport and recreation services and create linkages between agencies.
 - Delivered through Communicare in collaboration with local government, the South East Corridor Youth

Sport and Recreation Project was created to address low participation rates of CaLD children in the cities of Armadale, Belmont, Canning and Gosnells, and the Town of Victoria Park.

- As part of the ActiveSmart project, a dedicated Mental Health Project Officer has been recruited to include a targeted mental health population in this world-first physical activity project in the City of Greater Geraldton.
- Our department's recreation camps provided social networking opportunities for culturally and linguistically diverse (CaLD) students from the Greenwood School for English Learning.
- Point Walter Camp hosted a diversity of groups including: Gumala Mirnuwami Education Project; Geraldton Grammar; Short Statured People of Australia; Role Models and Leaders Australia; Handicamp; PMH Diabetes; Geraldton Regional Cricket; Children's International Summer Villages; Future Footprints; and Variety Australia.
- Modified recreation programs were run through Ern Halliday Camp to service client groups with special needs including: Ellenbrook SHS; the Cerebral Palsy Association; and Lesmurdie SHS.

Disability access and inclusion

A copy of our department's annual report is provided to the Disability Services Commission.

Some key achievements against the *Disability Access and Inclusion Plan's* (DAIP) outcomes include:

Outcome 1: People with disabilities have the same opportunities as other people to access the services of, and any events organised by, our department.

- Support provided to numerous groups to complete funding applications and also provide program advice for disability groups accessing Community Participation Funding.
- Organisational Sustainability Program – Consultancy provided to three disability-specific organisations our department supports including Wheelchair Sports WA, Recreation and Sport Network and the Western Australian Disabled Sports Association.
- Support provided to develop a Blind Sports Federation.

Singing the praises of our volunteers

The praises of Western Australia's sport and recreation volunteers were sung at a Sport and Recreation Volunteers Recognition Breakfast.

Organised by the Department of Sport and Recreation as part of National Volunteer Week (9–15 May 2011) the breakfast at Patersons Stadium recognised the outstanding contribution of volunteers to sport and recreation in WA.

Swanbourne Surf Life Saving Club volunteer Ed Jagger; Flying Disc WA Treasurer Anna Haynes; President of Orienteering WA John Toomey; Netball WA official Christine Robinson; Manjimup AFL Umpires Association volunteer Hayden Rice; and Bunbury Rowing Club's Glenys Hough participated in a Q&A-style interview session, sharing their stories with a room of fellow volunteers being honoured.

Ed recounted how he got involved in surf life saving through his parents, a passion he had since passed down to his own children. Ed said seeing his daughter get involved had been particularly satisfying, as was making an important contribution to society.

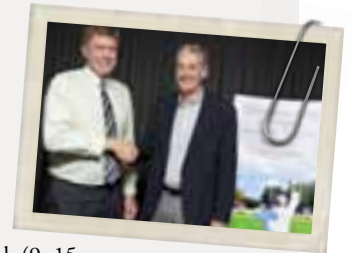
Glenys joined the local rowing club after relocating from New South Wales as a way of forming new relationships in the Bunbury community. She said sport was important in communities, giving people access to a 'home' away from home, positive role models and a means for social interaction.

"As a volunteer you can change people's perception of how they view themselves ... putting time into one person can create a ripple effect," she said.

DSR Director General Ron Alexander said with 2011 being the 10th anniversary of the International Year of Volunteers (IYV+10), there was never been a better time to give a pat on the back to those volunteers that make our sport and recreation clubs work.

"It is important to recognise and reward these people and their selfless contributions, because at the end of the day it's our communities that are reaping the rewards of their time and efforts," Mr Alexander said.

"Volunteers allow others to enjoy and achieve in their sport, creating better communities in the process. They really are the unsung heroes of sport."



Sport and recreation is our business

Statutory reporting

- Sports CONNECT – Establishment of working parties between state sporting associations and Disability Service Commission directorates to develop communication and engagement models that will increase participation of people with a disability in community sport and recreation.
- Inclusive Sports Funding – Four state sporting associations funded to implement strategies targeting people with a disability.
- Funded development of train the trainer package to increase the skill level of fitness professionals in working with children with Autism Spectrum Disorder.
- Western Australian Sports Federation engaged to work with Disability Service Commission's Local Area Coordinators.

Outcome 2: People with disabilities have the same opportunities as other people to access the buildings and other facilities of our department.

- Ensuring Community Sporting and Recreation Facilities Fund application guidelines promote accessible facilities.
- Ensuring that state-level infrastructure is fully accessible.
- Our department's recreation camps continue to provide tailored services for people with disabilities e.g. two double kayaks at Point Walter Camp; special harness and frame for flying fox at Point Walter Camp; and pathway lines for the blind at Bickley Camp.

Outcome 3: People with disabilities receive information from our department in a format that will enable them to access the information as readily as others.

- Meeting requests for information in alternative formats.
- Advising staff of the requirement to meet such requests.
- Maintaining a strong partnership with the Disability Services Commission.

Outcomes 4–6: People with disabilities receive the same level and quality of service from the staff of our department as other people receive from the staff of our department; can make complaints; and can participate in any public consultation by our department.

- Promoting the DAIP to staff, especially through the induction program, to ensure quality service and inclusion in consultation.

- Including disability organisations on the database used to distribute news updates.
- Establishment of interagency strategic and network groups (Fair Play) supporting people with a disability to engage in community sport and recreation.

Substantive equality

Our department has made good progress in meeting the policy objectives of the *Substantive Equality Framework*.

The *Department of Sport and Recreation 2009–12 Strategic Plan* includes strategies to 'promote and develop inclusive sport and recreation environments'.

We recognise that people from CaLD backgrounds (particularly emerging communities); Indigenous people; people with disabilities; people living in low socio-economic areas; and other disadvantaged groups have low rates of participation in sport and active recreation compared to the mainstream population. For a raft of reasons, they continue to be marginalised within the sport and recreation industry.

Using a community inclusion model, our department is working with communities to seek outcomes where inclusion for service providers and customers becomes embedded in normal business e.g. in strategic and operational planning; adaptability; flexibility in management and service delivery; and in strategies for building welcoming and sustainable communities. Our department has invested 14 full time equivalent staff positions in a Community Participation team. This team works with the community to increase the capacity of sport and recreation organisations to be inclusive and ensure the necessary support is provided to service providers to allow participation in sport and recreation activities.

We have achieved early success through working with the community including a Premier's Award (*Strengthening Families and Communities* category, 2009) in recognition of our inclusion work with emerging communities within the City of Stirling.



Advertising and marketing expenditure

In compliance with section 175ZE of the *Electoral Act 1907*, our department is required to report on expenditure incurred during the financial year in relation to advertising agencies, market research organisations, polling organisations, direct mail organisations and media advertising organisations.

Expenditure with market research agencies	Nil
Expenditure with advertising agencies	
Adcorp	\$19,190
Expenditure with media advertising agencies	Nil
Expenditure with polling agencies	Nil
Expenditure with direct mail	Nil
Total expenditure	\$19,190

Reconciliation Action Plan

Our department is committed to supporting the development of a diverse sport and recreation system that encourages participation, develops talent and contributes to the health and wellbeing of all Indigenous people.

In line with our *Reconciliation Action Plan (RAP)*, our department during the reporting year:

- Provided our annual report to Reconciliation Australia.
- Provided 45 per cent of Community Participation Grants (grants up to \$5,000) to projects where the Aboriginal community is the designated target group.
- Provided all new staff with copies of the RAP and briefed them on their role in its implementation.
- Delivered a Cultural Diversity Awareness Program, which included a series of courageous conversations from Aboriginal Australians about key cultural issues and experience.
- Employed a cadet as part of the Aboriginal Cadetship Program. TAFE, in partnership with our department, is coordinating a project to enable 10 Aboriginal adults to obtain a Certificate III in Fitness. Additional support is provided to students through the Noongar Kadadjiny Kulark Kart Centre (KKKC) unit at TAFE. In addition, TAFE will assist students' placement in a gym or recreation facility as they complete their qualification.

Netball celebration too good to pass

The annual coming together at Langford of netballers from various regions across Western Australia highlights the passion for sport and recreation amongst Indigenous Western Australians, says Department of Sport and Recreation Director General Ron Alexander.



A record breaking number of teams competed in the 2010 NAIDOC Week Netball Carnival, with 58 teams registered – 18 more teams than the previous year.

Teams from as far as Kalgoorlie, Kellerberrin, Geraldton, Katanning, Quairading, Bunbury, Mandurah, Merredin and Mt Barker took to the court for some lively competition in the spirit of NAIDOC Week.

“Sport plays an integral role in the lives of Indigenous Western Australians, particularly in regional areas where it forms a basis for social interaction and helps keep individuals physically and mentally healthy,” Mr Alexander said.

The carnival is an initiative of the Department of Sport and Recreation's Indigenous Sport Unit, in partnership with Netball WA, Healthway Smarter than Smoking, Southern Districts Netball Association, the Netball Aboriginal Advisory Committee and the Nyoongar Sports Association.

The extra teams in 2010 saw the previous year's record turnout eclipsed with more than 2,000 people in attendance, including players, officials, volunteers and spectators.

“I think the increase can be attributed to the recognition that the carnival provides pathway opportunities for our Aboriginal youth and women and supports their access to mainstream competitions,” said DSR Project Officer Nick Abraham.

“The carnival is about much more than playing netball. It's about bringing together people from regional WA with those from the metropolitan area to test their skills at a higher level, meet new people and to celebrate their culture.

“Sport is a great equalizer and an effective way of bringing people together so a carnival like that is a fitting way to celebrate NAIDOC Week because that's what it's all about.”



Sport and recreation is our business

Thanks to our sponsors

Behind every team is its supporters!

We gratefully acknowledge the following sponsors, without whom a great deal of the work of our department would not be possible.

Thanks for supporting our team to build stronger, healthier, happier and safer Western Australian communities through sport and recreation.

Major sponsors:

Lotterywest

Australian Sports Commission

Newcrest Mining

Healthway

Skywest Airlines



Newcrest
Mining



Funding granted

A list of grants provided by
the department in 2010/11

Funding granted

Grants approved 2010/11

Our team's core business is to support the development of a sustainable and diverse sport and recreation system that encourages participation, develops talent and contributes to the health and wellbeing of individuals and groups in WA.

Funds provided through the Sports Lotteries Account (SLA) and Sports Wagering Account (SWA) are administered by our department and help us to achieve this goal.

The SLA funds provide sporting organisations with financial support for the development of sport and recreation in WA.

Section 22 of the *Lotteries Commission Act 1990*, provides for five per cent of net subscriptions to be made available to the Minister for Sport and Recreation from this account, representing over \$10 million a year. In 2010/11, \$14 million was provided to our department through the SLA.

The SWA funds are directed to our department through the *Gaming and Wagering Commission Act 1987*.

Racing and Wagering Western Australia determines the dispersment of funds to our department.

The funds have been used by our department to fund physical activity programs, research and initiatives to increase participation of minority groups.

In 2010/11, \$3 million was received by our department from the SWA to fund approximately 70 community organisations. Types of programs funded include:

- Club Development Officer Scheme.
- ActiveSmart.
- Recreation Industry Leaders (through Organisational Sustainability Program).
- Seniors Recreation Council.
- Youth at risk, e.g. Northbridge Youth Diversion and Engagement Program.
- Various community organisations for recreation programs and initiatives that promote and develop inclusive sport and recreation environments.
- Community Participation Funding (small grants).





Table 1: A summary of Sports Lotteries Account (SLA) funding for 2010/11.

SLA funding for 2010/11	
State sporting association support	
Organisational Sustainability Program (OSP)	\$4,685,000
High performance program (regional talent development)	\$150,000
Hosting national championships	\$180,000
Organisational management reviews	\$172,000
Inclusive sport funding	\$320,000
Financial management support	\$87,000
Industry training and development programs	\$56,550
National leagues assistance	\$100,000
Sub total	\$5,750,550
Peak agencies support	
Royal Life Saving (water safety strategy)	\$150,000
WA Disabled Sports (OSP)	\$192,000
WA Sports Federation (OSP)	\$210,000
Australian Sports Medicine – WA Branch (industry support)	\$70,000
Australian Sports Medicine – WA Branch (drugs in sport education program)	\$40,000
Australian Sports Anti-Doping Authority (sport testing program)	\$40,000
WA Institute of Sport	\$3,983,000
Professional Combat Sports Commission	\$215,100
WA Olympic Council	\$50,000
Australian Paralympic Committee (Paralympics)	\$30,000
Sub total	\$4,980,100
Regional sport	
Active Regional Communities	\$804,887
Regional Sports Houses support	\$400,000
Country Sport Enrichment Scheme	\$346,500
Sub total	\$1,551,387
Community sport initiatives	
Coaching programs and scholarships	\$206,450
Club Development Officer Scheme	\$234,000
Sport International Grants	\$87,000
Community initiatives/support programs	\$506,000
AIS Hockey commitments	\$37,000
Safe Clubs for Kids program	\$35,000
Working with Children	\$50,000
Community Inclusion Disability Officer Program	\$135,000
Sub total	\$1,290,450
Grand total (SLA approvals)	\$13,572,487

Funding granted

Grants approved 2010/11

Table 2: Organisations that received grants from our department (excluding Community Sporting and Recreation Facilities Fund grants) in 2010/11.

Organisation	Amount \$
ACHPER WA Branch	41,000
Albany & Regional Volunteer Service	1,900
Albany Basketball Association	12,000
Albany Dreaming Dragon Boat Club	1,440
Albany Junior Soccer Association	1,000
Albany Pony Club Inc.	1,000
Albany Touch Association Inc.	4,810
Albany Triathlon Club	4,500
Albany Water Ski Club Inc.	2,000
Archery Western Australia	25,000
Association for the Blind of WA Inc.	3,000
Athletics Western Australia	183,500
Australian Bowhunters Association Inc.	5,000
Australian Commonwealth Games Association Western Australian Division Inc.	25,000
Australian Karate Federation WA Inc.	28,000
Australian Karting Association WA Inc.	23,000
Australian Paralympic Committee Inc.	30,000
Australian Shukokai Karate Association N/W Branch	4,000
Australian Sports Anti-Doping Authority	40,000
Australian Sports Medicine Federation WA Branch Inc.	110,000
Australian Underwater Federation Inc.	1,600
Australind Basketball Association	300
Australind Tennis Club Inc.	500
Avon Hockey Association Inc.	300
Avon Valley Ladies Golf Association Inc.	5,000
Avon Valley Showjumping & Pony Club Inc.	3,000
Avon Youth Community and Family Services	3,500
Avon Zone Pony Club Association	4,500
Badminton Association of Western Australia Inc.	60,000
Bari Community of Western Australia	5,000
Baseball WA Ltd	234,850
Basketball South West Inc.	18,000
Bayswater Paddlesports Club	1,090
Bibbulmun Track Foundation Inc.	12,000
Billiards and Snooker Association of WA Inc.	18,000
BMX Sports Western Australia Inc.	33,500
Bowls WA	173,000
Broome Barracudas Swimming Club Inc.	6,000



Organisation	Amount \$
Broome Basketball Association Inc.	7,000
Broome Cricket Association Inc.	5,000
Broome Junior Cricket Club Inc.	5,620
Broome Soccer Association	5,000
Broome Surf Life Saving Club	5,000
Broome Touch Football Association	6,000
Bruce Rock Golf Club Inc.	1,000
Bruce Rock Netball Club	1,710
Bullsbrook Neighbourhood Centre	3,500
Bunbury & Districts Little Athletics Centre Inc.	1,000
Bunbury Basketball Association	300
Bunbury BMX Club Inc.	7,600
Bunbury Horse & Pony Club Inc.	1,200
Bunbury Rollerskating Club Inc.	25,000
Bunbury Rowing Club Inc.	4,000
Bunbury Runners Club Inc.	3,000
Bunbury Swimming Club Inc.	5,000
Bunbury Triathlon Club Inc.	1,750
Busselton Bowling Club Inc.	1,000
Calingiri Football Club	3,000
Calisthenics Association of WA Inc.	25,000
Canoeing Western Australia Inc.	103,290
Care Through Fitness Inc.	75,000
Carnarvon Amateur Swimming Club	2,000
Carnarvon District Shooting Sports Association	2,000
Carnarvon Festival Inc.	500
Carnarvon Horse and Pony Club	7,000
Carnarvon Junior Cricket Council	700
Carnarvon Yacht Club Inc.	1,000
Central Districts Regional Cricket Association	8,000
Central Districts Tennis Association Zone 3	7,000
Central Midland Zone 3 Swimming WA	5,000
Central Midlands Hockey Association	300
Central Wheatbelt Football League	900
Central Wheatbelt Ladies Hockey Association	500
Champion Lakes Boating Club Inc.	1,000
Chittering Juniors Football Club	1,440
Churchlands Senior High School	1,500
City of Albany	2,200
City of Armadale	43,000
City of Bayswater	50,000

Funding granted

Grants approved 2010/11

Organisation	Amount \$
City of Bunbury	50,000
City of Canning	25,000
City of Cockburn	50,000
City of Geraldton-Greenough	50,000
City of Gosnells	25,000
City of Joondalup	50,000
City of Mandurah	7,500
City of Rockingham	25,000
City of South Perth	45,000
City of Stirling	100,000
City of Subiaco	1,000
Club Rock Albany Inc.	2,500
Collie Cycle Club Inc.	700
Collie Motorcycle Club	5,000
Collie River Valley Little Athletics Centre Inc.	1,000
Communicare Inc.	100,000
Community Sector Service Inc.	50,000
Confederation of Australian Motor Sport Ltd	65,000
Coolbinia West Perth Amateur Football and Sporting Club	1,000
Cranbrook Sporting Club Inc.	1,000
Croquet West	18,000
Cyclo Sportif Club of Australia	10,000
Dancesport Australia Ltd	32,000
Denmark Dragon Boat Club Inc.	1,500
Denmark Little Athletics Centre	6,000
Derbarl Yerrigan Health Service	2,000
Directions	4,920
Dowerin Hockey Club Inc.	700
Dragon Boating WA Inc.	8,500
Dudley Park Bowling and Recreation Club Inc.	4,000
Dumbleyung Events Committee	2,800
Dumbleyung Gymnastics Club	750
East Kimberley Junior Sports Association Inc.	3,300
Eastern Districts Lawn Tennis Association Zone 5	1,500
Eastern Goldfields BMX Club	2,000
Eastern Goldfields Cycle Club Inc.	5,000
Eastern Goldfields Hockey Association Inc.	8,000
Eastern Goldfields Kart Club Inc.	5,000
Eastern Goldfields Rugby Union Association Inc.	1,500
Eastern Goldfields Squash Racquets Association	3,750
Eastern Goldfields YMCA Youth Services	5,000
Eastern Wheatbelt Riding Club Inc.	500



Organisation	Amount \$
Edmund Rice Camps for Kids	5,000
Edmund Rice Centre Mirrabooka Inc.	140,000
Eneabba Parents and Citizens Association Inc.	1,350
Equestrian Western Australia Inc.	143,200
Esperance Basketball Association Inc.	2,000
Esperance Equestrian Club	3,000
Esperance Pony Club	3,000
Esperance Soccer Association Inc.	2,890
Esperance Squash Club Inc.	14,500
Exmouth Amateur Swimming Club	3,000
Exmouth Gymnastics Club	2,000
Federation of Western Australian Police and Citizens Youth Club – Albany	9,290
Federation of Western Australian Police and Citizens Youth Club – Armadale	40,000
Federation of Western Australian Police and Citizens Youth Club – Broome	5,000
Federation of Western Australian Police and Citizens Youth Club – Carnarvon	2,500
Federation of Western Australian Police and Citizens Youth Club – Geraldton	2,700
Federation of Western Australian Police and Citizens Youth Club – Midland	80,000
Federation Sport Bocce of WA Inc.	4,000
Fishers with Disabilities Association Inc.	3,000
Fitness Australia Ltd	40,000
Floorball Association of Western Australia	5,000
Football Federation South West Inc.	16,000
Football West Ltd	383,400
Forrestdale Junior Football Club	1,000
Fremantle Surf Life Saving Club	1,800
Futurenow – Creative and Leisure Industries Training Council	10,000
Garnduwa Amboorny Wirnan Aboriginal Corporation	244,182
Gascoyne Football Association Inc.	10,300
Gascoyne Gymnastics Club Inc.	8,500
Geraldton Amateur Basketball Association Inc.	9,000
Geraldton Amateur Swimming Club Inc.	3,000
Geraldton and Districts Badminton Association	6,000
Geraldton Hockey Association Inc.	11,000
Geraldton Internationals Rugby Union Club	1,000
Geraldton Junior Soccer Association	9,000
Geraldton Little Athletics Centre	2,630
Geraldton Regional Cricket Board	1,000
Geraldton Surf Life Saving Club	10,000
Geraldton Touch Association	4,500
Global Afrikan Congress Inc.	5,000
Goldfields Disabled Sports Zone 4 Inc.	6,000
Goldfields Regional Cricket Board	10,000

Lions are the pride of their community

Joe Moniodis doesn't need to switch on the television to witness a 'Disney moment', he sees them all the time, and the stars are an Australian Rules Football team of 17 newly arrived young people who are taking to the field with a much bigger purpose than winning.

Joe is the Edmund Rice Centre Multicultural Sports and Leadership Coordinator, and is one of the people behind the Edmund Rice Centre Lions team formed in March 2010.

The team features three AFL World Team players, is coached and captained by the Sports Team of the Edmund Rice Centre Mirrabooka Youth Leadership Group and supported by the likes of the WA Football Commission, the Department of Sport and Recreation, City of Stirling and Office of Multicultural Interests.

Members of the team have been busy not only training, but also serving their community as role models and coaching AFL clinics for younger people in the community.

The Head Coach and Captain of the ERC Lions are brothers Atot and Lwal Amoly, who are from Sudan and lived in Egypt before coming to Australia in 2005. At age 17, Atot has already worked his way into the role of Head of the Sports Team of the Youth Leadership Group and is highly respected by his peers.

"From the start it has been a difficult project that has taken lots of time and has been stressful at times," Atot said. "I remember the first session when we had very few people but as people found out about it, we slowly started to get more players.

"My coaching philosophy is to attend as much as I can, prepare as well as I can, bring them together and encourage them. "I want them to train hard, believe they can win and to know that I'm always there for them."

Lwal agrees the mission has at times been challenging. "It's difficult to get multicultural youth to play footy because they have the skills and natural fitness but haven't had the chance," Lwal said. "Captaining the team is a great opportunity for me to improve my leadership skills. I appreciate being given the chance to captain the team."

Vice Captain Peter Ajang, also born in Sudan before moving to Kenya in 1994, and then on to Australia in 2006, plays for the Under 16s AFL World Team and has shown a natural rapport with the young people.

Peter joined the Lions to meet people from different cultures and to be part of the community.

"When I first got here, all of my friends were into soccer and the ERC Lions was a good chance to try something new and to bring AFL into multicultural communities," Peter said. "Being part of a community team and helping to run footy clinics gave me



a chance to meet kids from different backgrounds and play with them and teach them how to play AFL so that when they grow up they will have a choice in their lives."

Joe said the goal was to improve the leadership qualities of young people in the Mirrabooka community – which with a large migrant population is one of the most culturally diverse localities in the state – through football training and a leadership development program, and to integrate these young people into their community.

"This is very much a youth-run program that is all about empowering these young people to take on these roles, and in doing so we are empowering them to change any situation they may come across in their lives for the better," Joe said.

Joe hopes the players will receive a Disney-style welcome from their community.

"The Edmund Rice Centre Lions is not just a football club, it's a community club," Joe said. "Working with the team, you go through all these Disney-type moments, with the highs and lows, but you keep working at it and building and suddenly the kids playing are attracting the ones who aren't playing.

"To see it in action, you recognise the seeds of something that could be really big. We could have future ambassadors for football coming out of this team."



Organisation	Amount \$
Goldfields Regional Football Development Council	15,000
Goldfields Tee Ball Association Inc.	2,000
Goldfields Touch Association	3,500
Golf Western Australia Inc.	230,000
Goomburrup Aboriginal Corporation	3,000
Great Northern 8 Ball Association Inc.	300
Great Southern Basketball Development Program	14,000
Great Southern Netball Region	12,000
Great Southern Regional Cricket Board	10,500
Great Southern Regional Football Development Council Inc.	10,000
Gridiron West	11,000
Gumtree Christian Fellowship Inc.	1,200
Gymnastics Western Australia	282,900
Halls Creek Sports & Community Association Inc.	5,000
Handball West	3,000
Hang Gliding Association of WA	4,000
Hedland Gymnastics Club Inc.	2,000
Hedland Touch Association	2,500
Hindi Samaj of Western Australia	5,000
Inclusion WA Inc.	37,570
International Practical Shooting Confederation WA Inc.	15,000
Jaguars Football Club Inc.	5,000
Judo Federation of Australia WA Inc.	18,000
Kaata-Koorliny Employment Enterprise Development Aboriginal Corporation (KEEDAC)	50,000
Kalbarri Visitors Centre Inc.	1,500
Kalgoorlie Amateur Swimming Club	1,250
Kalgoorlie Boulder Basketball Association	10,000
Kalgoorlie Tri Club Inc.	7,250
Kambalda Amateur Swimming Club Inc.	5,000
Kambalda Tee Ball Association	3,000
Karen Welfare Association of Western Australia Inc.	5,000
Karratha Amateur Swimming Association	2,500
Karratha BMX Club Inc.	10,000
Karratha Districts Junior Soccer Association Inc.	7,000
Karratha Touch Association	1,000
Katanning Equestrian Association Inc.	1,000
Kellerberrin Hockey Club Inc.	1,000
King River Horse & Pony Club Inc.	2,000
Kojonup Hockey Club Inc.	750
Koombana Bay Sailing Club Inc.	500
Kununurra Gymnastics Club	1,000
Kununurra Motocross Club	5,000

Funding granted

Grants approved 2010/11

Organisation	Amount \$
Kununurra Neighbourhood House	5,000
Kununurra Taekwondo Association	400
Kyle Andrews Foundation Inc.	5,000
Lacrosse WA Inc.	73,000
Lake Argyle Swim Inc.	1,000
Leave No Trace Australia Ltd	15,000
Leisure Institute of Western Australia Aquatics Inc.	50,000
Light Car Club of WA Inc.	2,000
Lower Great Southern Hockey Association	7,500
Lower Great Southern Tennis	6,300
Mandurah Basketball Association	7,500
Mandurah Board Riders Club	500
Mandurah City Soccer Club Inc.	2,500
Mandurah Football and Sporting Club Inc.	5,500
Mandurah Hockey Stadium	9,500
Mandurah Netball Association	8,500
Mandurah Offshore Fishing and Sailing Club	5,000
Mandurah Pirates Rugby Union Football Club	5,000
Mandurah Rockingham Athletic Club	600
Mandurah Triathlon Club Inc.	5,000
Manning Rippers Football Club	1,000
Marching WA	3,000
Margaret River Boardriders Club Inc.	6,000
Margaret River Karate Club Inc.	1,000
Margaret River Underwater Hockey Club	2,000
Masters Swimming Albany Inc.	1,500
Masters Swimming Western Australia Inc.	48,800
Mental Illness Fellowship of WA	5,000
Merredin Club Inc.	1,000
Merredin Netball Association	2,000
Mid West Sports Federation Inc.	6,000
Midland Football Club	5,000
Midlands Regional Football Development Council	11,000
Midwest Dressage Association Inc.	1,400
Midwest Gascoyne Netball Region	15,500
Midwest Regional Cricket Board	10,000
Midwest Regional Football Development Council Inc.	10,000
Moore Districts Zone 2 Tennis Association	6,500
Motorcycling Australia WA Inc.	70,000
Mount Barker Golf Club Inc.	1,900
Murray Equestrian Association	3,200
Narrikup Netball Club Inc.	300



Organisation	Amount \$
Narrogin Equestrian Association	500
Narrogin Pony and Riding Club	1,000
National Heart Foundation of Australia WA Division	50,000
National Trust of Australia WA	6,000
Netball WA Inc.	390,600
Newcrest Mining Ltd	113,000
Newman Boxing Club	2,000
Ningaloo Whaleshark Festival Inc.	500
North Albany Football & Sporting Club Inc.	2,900
North West Netball Region Inc.	23,000
North West Regional Gymnastics Association	21,500
Northam & Districts Little Athletics Centre Inc.	1,000
Northern Zone of the Pony Club Association of WA Inc.	5,000
Nuhra Life Enrichment Centre Inc.	4,985
Nyoongar Sports Association Inc.	100,000
Orienteering Association of Western Australia	22,000
Outdoors WA Inc.	145,000
Painted Dog Research Pty Ltd	90,000
Parks and Leisure Australia	110,000
Parngurr Aboriginal Community	5,000
Paupiyala Tjarutja Aboriginal Corporation	13,000
Pearl Coast Gymnastics Club Broome Inc.	1,500
Peel Aquatic Club	5,500
Peel District Cycling Club Inc.	3,000
Peel District Football Development Council	9,000
Peel Dynamic Gymsports Inc.	6,300
Peel Health Campus Foundation	5,000
Peel Regional Soccer Council Inc.	7,500
Perth Mountain Bike Club	5,000
Perth Polocrosse Club Inc.	2,000
Pilbara Region 6 Swimming WASA	7,000
Playgroup WA Inc.	30,000
Polocrosse Association of WA	21,000
Pony Club Association of WA Central Zone	4,500
Pony Club Association of Western Australia Great Southern Zone	5,000
Pony Club Association of Western Australia Inc.	43,000
Port Hedland Baseball Association Inc.	1,000
Port Hedland Softball Association Inc.	2,000
Princess Royal Sailing Club Inc.	2,100
Professional Combat Sports Commission	315,100
Professional Golfers Association of Australia Ltd	42,500
Railway Football Club Geraldton Inc.	2,000

Thornlie's own hero of a sport you've never heard of

Picture this. You're one member of a team of three, lying on a court in front of the goals with the aim of throwing and blocking a speeding ball embedded with bells. Now add this to the equation – you're totally blind.

You've probably never heard of it, but the sport is goalball and 23-year-old Thornlie man Salih Oztas is being dubbed the Western Australian hero of it.

Although WA Goalball Project Officer Gerry Crowley will tell you, Salih's rise to the top has been no Hollywood story.

"Salih is the real hero and the big success story of WA goalball," Gerry said.

"He was there when I first joined as Project Officer from early July 2010, and to be honest nobody could ever have foreseen his rise as a goalball player – he had great difficulty moving around the court, let alone playing the game.

"Salih has some physical disability and some slight intellectual disability and he is totally blind. It took Salih all this time, hard work and persistence to overcome his disabilities."

English is also a second language for Turkish-born Salih and his mother Tulay, who is his biggest supporter.

The Department of Sport and Recreation has invested in goalball over the past three years to increase participation numbers and attract more volunteers to the sport.

The investment is part of the department's continuing efforts to develop inclusive sport and recreation environments and boost participation for people with disabilities, and/or from culturally and linguistically diverse and Indigenous backgrounds.

While some one-on-one time with Gerry and one of our state's more skilful players, Thanh Tu, worked wonders for Salih, it was his own determination that turned it all around.

"Salih himself put in an enormous effort to move forward just a few steps, sometimes quite literally, and last year he decided he wanted to be on the WA Goalball team," Gerry said.

"From then on, we have seen a further shift and overall improvement in his style of play and he can now manage not only to throw a mean ball, but also a very clever one, which often times ends up in the opponents' net."

When the WA Men's State Goalball Team was announced recently Salih was among the selectees.



"You should have seen his eyes when he heard his name mentioned, they just lit up and other players may have taken it for granted or been slightly chuffed, but not Salih," said Gerry.

"Those two years of hard work were written across that big beaming smile of his and he touched me on the shoulder and he said, 'I made it Ger'."

The team will compete at the National Goalball Championships in Sydney in late September/early October this year. Regardless of the outcome, Salih has already made a positive difference to his own life and that of others through his involvement in the sport.

"Whenever any of us at the academy feel the road we are travelling is hard, the hill is tough to climb," says Gerry, "we just look at Salih Oztas and what he's achieved in his own personal battle and all our challenges pale in significance."





Organisation	Amount \$
Railways Football and Sporting Club Inc.	500
Reabold Tennis Club	1,400
Recfishwest	45,000
Reclink Australia Inc. – WA Branch	15,000
Red Dirt Riders Broome Mountain Bike Club Inc.	2,000
Riding for the Disabled Association of WA Collie Centre Inc.	1,500
Riding for the Disabled Association (RDA) Mornington Centre Inc.	1,000
Riding for the Disabled Association of WA Inc.	6,300
Roe Districts Men's Hockey Association	3,000
Roe Districts Women's Hockey Association Inc.	4,000
Rollersports Association of WA Inc.	32,000
Rowing WA	140,000
Royal Life Saving Society Western Australia Inc.	245,000
Rumbek Community Welfare Association Inc.	5,000
School Sport Western Australia Inc	6,000
Seniors Recreation Council of WA Inc.	59,524
Serpentine Horse and Pony Club Inc.	1,000
Shire of Ashburton (Onslow)	5,000
Shire of Broome	53,000
Shire of Carnarvon	56,000
Shire of Chittering	11,000
Shire of Coolgardie	27,000
Shire of Derby-West Kimberley	1,250
Shire of East Pilbara	4,600
Shire of Esperance	50,000
Shire of Exmouth	21,500
Shire of Gnowangerup	51,917
Shire of Katanning	70,000
Shire of Leonora	10,000
Shire of Moora	4,500
Shire of Mukinbudin	22,000
Shire of Murray	2,320
Shire of Nannup	10,000
Shire of Plantagenet	25,000
Shire of Roebourne	5,000
Shire of Wagin	10,000
Shire of Waroona	5,000
Shire of West Arthur	10,500
Shire of Williams	11,000
Shire of Wyndham East Kimberley	50,000
South Eastern Zone – Pony Club Association of WA	3,000
South Mandurah Tennis Club	1,000

Funding granted

Grants approved 2010/11

Organisation	Amount \$
South West – Region 1 Country Swimming Committee WASA Inc.	8,500
South West Academy of Sport	5,500
South West Cricket Association Inc.	18,000
South West Cycle Club Inc.	5,500
South West Goju Ryu Karate Do Association Inc.	6,000
South West Hockey Association Inc.	23,400
South West Netball Region Inc.	17,000
South West Regional Football Development Council Inc.	25,000
South West Tennis Association	8,500
South West Womens Health & Information Centre	20,000
South Western Bowling Zone Inc.	7,000
Southern Aboriginal Corporation	4,110
Southern Bowling Zone	4,000
Southern Districts Dressage Club Inc.	2,000
Southern Regional Gymnastics Association Inc.	2,000
Southside Wesley Swimming Club	1,000
Southwest Bowmen Inc.	1,000
Special Olympics Western Australia	6,000
Sporting Shooters Association of Australia WA Inc.	11,500
Squash Rackets Association of Western Australia Inc.	2,000
Subiaco District Football Development Council Inc.	2,000
Surf Life Saving Western Australia Inc.	121,560
Surfing Western Australia	138,500
Tennis West	239,500
Tennis West – Zone 9	5,000
Tennis West Midwest Zone	10,000
Tenpin Bowling Association of Western Australia Inc.	30,500
The Goldfields Netball Region Inc.	2,000
The Halo Leadership Development Agency Inc.	4,980
Tingledale Tennis Club Inc.	1,250
Touch Football Australia Inc.	105,000
Town of Kwinana	50,000
Town of Port Hedland	67,425
Track Cycling WA Inc.	22,000
Triathlon WA	120,300
Trigg Island Surf Lifesaving Club	2,000
University of WA Hockey Club Inc.	1,000
Upper Great Southern Family Support Association Inc.	1,000
Upper Great Southern Hockey Association	11,500
UrbanTrans ANZ Pty Ltd	200,000
VenuesWest	200,000
WA Council of the Australian Power Boat Association	3,000



Organisation	Amount \$
WA Deaf Recreation Association Inc.	5,000
WA Disabled Sports Association	197,000
WA Kitesurfing Association Inc.	3,750
WA Little Athletics Association Inc.	1,000
WA Police Legacy Inc.	2,000
WA Squash	68,500
WA Volleyball Association Inc.	106,000
Walkaway Polocrosse Club	300
Walpole Sport and Recreation Centre	2,300
Wannamal Community Centre Inc.	500
WASA Region 2 Swimming	7,000
Weightlifting Western Australia Inc.	5,000
West Australian Cycling Federation Inc.	116,000
West Australian Eight Ball Federation Inc.	25,000
West Australian Football Commission Inc.	423,000
West Australian Gliding Association Inc.	14,000
West Australian Mountain Bike Association Inc.	2,500
West Australian Pistol Association Inc.	22,000
West Australian Rifle Association Inc.	37,000
West Australian Small Bore Rifle Association Inc.	6,000
West Australian State Parachute Council Inc.	8,000
West Coast Swimming and Life Saving Club Inc.	1,820
West Pilbara Softball Organisation Inc.	12,000
Western Australian Basketball Federation	249,250
Western Australian Clay Target Association Inc.	24,000
Western Australian Cricket Association Inc.	250,000
Western Australian Darts Council Inc.	21,000
Western Australian Diving Association Inc.	55,000
Western Australian Fencing Association	30,000
Western Australian Field and Game Association Inc.	19,000
Western Australian Flying Disc Association	16,100
Western Australian Hockey Association Inc.	444,300
Western Australian Ice Hockey Association Inc.	23,000
Western Australian Ice Skating Association Inc.	10,500
Western Australian Institute of Sport Inc.	5,302,000
Western Australian Olympic Council Inc.	50,000
Western Australian Polo Association Inc.	3,000
Western Australian Rogaining Association Inc.	17,000
Western Australian Rugby League Ltd	60,000
Western Australian Rugby Union Inc.	130,500
Western Australian Shooting Association	45,000
Western Australian Softball Association Inc.	215,000

Funding granted

Grants approved 2010/11

Organisation	Amount \$
Western Australian Speedway Commission Inc.	120,000
Western Australian Sports Federation	744,193
Western Australian Swimming Association Inc.	235,800
Western Australian Table Tennis Association Inc.	16,000
Western Australian Tennis Association Zone 4	4,000
Western Australian Water Polo Inc.	108,000
Western Australian Water Ski Association Inc.	22,000
Western Australian Waveski Association Inc.	3,000
Wheatbelt Netball Region	8,000
Wheatbelt Regional Cricket Council Inc.	10,000
Wheatbelt Regional Football Development Council Inc.	10,000
Wheatbelt Sports Council Inc.	1,750
Wheelchair Sports WA Association Inc.	74,000
Wildcats 2000 Pty Ltd	32,000
Williams Tennis Club	500
Windmill Projects Inc.	5,000
Womens Health Care Association Inc.	8,000
Wongan Hills Swimming Club	1,500
Wongutha CAPS	10,000
Woorree Park BMX Club	2,000
Wrestling Western Australia	11,000
Yachting Western Australia Inc.	107,000
Yadgalah Aboriginal Corporation Inc.	2,000
YMCA of Perth Inc.	76,000
York Hockey Club Inc.	700
Zubini Marketing and Management	20,000

How sport is keeping kids out of Northbridge

The Department of Sport and Recreation's (DSR) Northbridge Youth Diversion and Engagement Project has worked to halve the number of young people being picked up in Northbridge for breaking the curfew.

Every Friday and Saturday evening in Midland and Armadale young people can be found playing basketball, learning circus skills, dancing, and participating in a range of other fun activities.

These nights are run in partnership with the PCYC, the Swan and Armadale local governments, the Department of Child Protection, and a number of not for profit organisations.

One of the important features of the program is that when the night is finished the young people are all taken home.

Another important feature of the program is that much of it relies on the support of community volunteers, for example the Midland Midnight Basketball tournament regularly has over 20 volunteers willing to work on Saturday in jobs as diverse as coaching, umpiring and food preparation.

The programs have also seen support from some of Perth's sporting and media elite. Three-time NBA champion Luc Longley has volunteered his time, as has Junior Masterchef regular Anna Gare.

"The Northbridge Youth Diversion and Engagement Project has been an important demonstration of the power of sport and recreation to make a positive difference to the community," said DSR Director General Ron Alexander.

"Sport cannot solve all social problems but it is important as an engagement tool. Once the young people are engaged then others can get to work on them. We call this the sport plus model."

The project has made some great inroads since being initiated as part of a state government plan to tackle antisocial behaviour in Northbridge.

"Many of the kids that visit Northbridge at night on the weekend are only 12 and 13. It is an adult precinct and they simply should not be there unaccompanied," Sport and Recreation Minister Terry Waldron said.

"At these tournaments the kids are attracted by the fun of basketball, but part of the deal is that they also attend a variety of seminars where they learn important life skills.

"I am buoyed by the results so far and look forward to seeing this project continue to make a positive difference to our community and the lives of the young people involved."



"Sport cannot solve all social problems but it is important as an engagement tool. Once the young people are engaged then others can get to work on them."

Funding granted

Building better facilities and communities

Community Sporting and Recreation Facilities Fund approvals 2010/11

Each year, community groups and local government authorities across the state receive financial assistance to develop basic infrastructure for sport and recreation.

This is achieved through a \$20 million a year state government Treasury Trust Fund administered by our department called the Community Sporting and Recreation Facilities Fund (CSRFF).

The communities these works are carried out in are the beneficiaries. The provision of well-planned capital works for facilities can lead to an increase in physical activity levels and as we all know, participation in physical activity, especially in a club environment, makes individuals healthier, happier and their communities stronger and safer places to live.

Grants of up to one-third of the estimated project cost are usually provided, and priority is given to projects that lead to facility sharing and rationalisation. Multi-purpose facilities

reduce the amount of infrastructure required to meet similar needs and increase sustainability.

The grants are allocated over a triennium of financial years. All CSRFF grant payments are made in the name of the applicant body through the local government in which the project is to be undertaken.

In 2010/11, funds were allocated for 2010/11 through to 2013/14. Grants are categorised into Small, Annual or Forward Planning Grants. Small grants are offered twice a year and allocated to projects valued between \$7,500 and \$150,000.

Annual grants are allocated to projects with an estimated value of between \$150,001 and \$500,000. Grants in this category must be claimed in the 2011/12 financial year.

Forward-planning grants are allocated to more complex projects requiring extensive planning, with a total value in excess of \$500,000. These projects may be allocated funds in 2011/12, 2012/13 or 2013/14.





Table 4: Community Sporting and Recreation Facilities Fund approvals 2010/11.

Organisation	Project	Amount \$
Albany Speedway Club Inc.	Upgrading of the track and pits area	32,833
Boddington Soccer Club	Construction of a storage shed	6,935
Bolgart Bowling Club	Conversion of a grass bowling green to a synthetic surface including lighting	77,273
Bowls Safety Bay	Installation of floodlighting on a bowling green	9,211
Bridgetown Lawn Tennis Club Inc.	Conversion of two grass courts to hard courts with lighting	28,653
Bunbury & Districts Hockey Stadium Inc.	Reconstruction of the synthetic hockey pitch	145,250
Bunbury Tennis Club Inc.	Resurfacing of six hard courts and the replacement of the existing fencing	40,335
Carnarvon Bowling Club Inc.	Conversion of two existing grass greens to a synthetic surface	193,000
City Beach Tennis Club Inc.	Resurfacing of four tennis courts, drainage, fencing and lighting	115,866
City of Albany	Feasibility study for the Centennial Park Recreation Precinct	25,000
City of Albany	Redevelopment of one grass soccer field at Centennial Park	199,000
City of Armadale	Review of South East Regional Sport and Recreational Facilities Strategy	14,000
City of Armadale	Construction of a new oval at Piara Waters including floodlighting and four cricket nets	500,000
City of Armadale	Upgrading of equestrian facilities at Palomino Park and Fletcher Park	216,666
City of Bunbury	Installation of four lighting towers at Hay Park Central/West	28,000
City of Canning	Extension and refurbishment of the Queens Park Oval pavilion and the installation of floodlighting	326,000
City of Cockburn	Upgrading of floodlighting at Anning Park	32,940
City of Fremantle	Recreational needs assessment of the Fremantle municipality	15,000
City of Fremantle	Resurfacing of the 50 and 25 metre swimming pools	266,666
City of Gosnells	Installation of two floodlighting towers at Sutherlands Park Reserve F	28,421
City of Kalgoorlie-Boulder	Development of playing fields at Ray Finlayson sporting complex including lighting, storage, cricket nets and furniture	1,500,000
City of Nedlands	Redevelopment of John Leckie Pavilion lower level including change rooms, toilets and meeting areas	400,000
City of Stirling	Construction of a multi-use community and sporting facility at Charles Riley Reserve	880,000
City of Swan	Development of the northern playing fields at Ellenbrook District Open Space	1,500,000
City of Swan	Installation of floodlighting at Turkich Parade Oval	88,880
City of Wanneroo	Provision of a sports amenities facility at Houghton Park including storage, toilets, change rooms, a kiosk, umpires' room and first aid room	248,333
City of Wanneroo	Construction of change rooms at Yanchep District Open Space	770,333
Collie Golf Club Inc.	Installation of reticulation to nine holes of the golf course	29,174
Colts Cricket Club Inc.	Construction of a storage facility	8,706

Funding granted

Building better facilities and communities

Organisation	Project	Amount \$
Dalkeith-Nedlands Bowling Club	Refurbishment of the ladies toilets at Dalkeith Nedlands Bowling Club	8,066
Dalkeith Tennis Club Inc.	Installation of three clay courts, fencing and a retaining wall	123,471
Dandaragan Bowling Club	Resurfacing of the existing seven-rink synthetic green	45,067
Denmark Cricket Club	Upgrading of two synthetic cricket nets	5,260
East Fremantle Bowling Club	Replacement of a grass bowling green	2,500
East Fremantle Croquet Club Inc.	Floodlighting of two croquet courts	18,182
East Fremantle Junior Football Club	Upgrading of floodlighting at Henry Jeffrey Oval	55,000
Eastern Goldfields BMX Club	Installation of a new BMX starting ramp, gates and fencing	69,096
Esperance Bowling Club Inc.	Installation of floodlights for beach volleyball	15,555
Frankland District Country Club Inc.	Construction of two new synthetic cricket nets	8,859
Fremantle CBC Amateur Football Club	Upgrading of floodlighting at Morris Buzzacott Reserve	23,334
Fremantle Lawn Tennis Club Inc.	Needs assessment and feasibility study for the development of a new sporting, recreational and local community facility	10,000
Gingin Bowling Club Inc.	Construction of a synthetic green including lighting and drainage	38,120
Joondalup Kinross Junior Football Club	Upgrading of floodlighting at Falklands Oval	33,117
Jurien Bowling Club	Upgrading of a grass bowling green to a synthetic green and the extension of the clubhouse including air conditioning, ablutions and storage	80,000
Kalamunda & Districts Netball Association Inc.	Resurfacing of four and recommissioning of two outdoor courts at Ray Owen Sports Centre	41,810
Kalamunda and Districts Basketball Association	Replacement of two pairs of basketball backboards	24,223
Kendenup Country Club	Construction of a toilet block and kitchen fit-out	45,594
Lakeside Recreation Centre	Resurfacing and line marking of four basketball courts	21,448
Leschenault Cricket Club	Installation of a turf wicket, upgrading of the main oval reticulation, and a storage facility	46,697
Log Fence Pony Club	Construction of a new indoor training facility, storage and ablutions	39,646
Mandurah Hockey Stadium	Relocation of existing warm-up area and removal and replacement of part of the existing storage shed	24,400
Margaret River Bowling Club	Replacement of two existing grass greens with a synthetic surface, lighting and fencing	137,256
Morawa Golf Club	Replacement of 36 tee-off areas	23,552
Mt Lawley Tennis Club Inc.	Replacement of four synthetic grass court surfaces with acrylic	14,666
Munglinup Community Group Inc.	Upgrading of four tennis courts	39,032
Nedlands Rugby Union Club	Extension and renovation of the change rooms, toilets, storage space and disabled access	160,000
North Albany Football & Sporting Club Inc.	Installation of reticulation for the main oval	27,800
Northampton Community Centre Inc.	Construction of a new gymnasium area at Northampton Community Centre	112,435
Onslow Park Tennis Club	Conversion of two grass courts to a plexipave surface with provision for future lighting	49,500
Railways Football and Sporting Club Inc.	Deep sewage, drainage and reticulation	14,500
Royals Football and Sporting Club Inc.	Floodlighting of Centennial Oval for training	27,497
Safety Bay Tennis Club	Installation of floodlighting for two courts	13,786

Sport builds on community support

Sport and Recreation Minister Terry Waldron said the official opening of a new multi-purpose court for the remote Aboriginal community of Punmu in 2010/11 was a wonderful example of what could be achieved when communities worked together.

The new undercover facility was purpose built to counter extreme heat and allow the community to still play sport when the outside temperature was 45 degrees plus.

Through the Department of Sport and Recreation, the state government provided planning assistance and funding of \$340,000 from the Community Sporting and Recreation Facilities Fund towards the project.

"I am ecstatic to be involved in the opening of a sporting facility that will bring so much enjoyment to this community," Mr Waldron said.

"This multi-purpose court is the culmination of a project that has been worked through by innovative and tenacious communities more than a thousand kilometres apart."

The Margaret River Rotary Club was a driving force behind the project, taking on a project management role with support from the local Rawa Community School, Newcrest Mining and the Punmu community. This, together with a local community cash contribution of \$170,000, volunteer labour and donated materials through Newcrest Mining, saw the facility built.

"It is heartening that the Rawa Community School, the Margaret River Rotary Club, the East Pilbara Shire, Newcrest Mining, the Department of Sport and Recreation and of course the local community were able to pool resources and energy to bring this project to fruition," the Minister said.

"I hope the community gets a lot of enjoyment and healthy physical activity playing on this court."

Mr Waldron's sentiments were mirrored by Leon Van Erp, Community Relations Superintendent at Newcrest's Telfer Gold Mine.

The Punmu Aboriginal community has about 150 residents and is located about 600km inland from Port Hedland.



"This multi-purpose court is the culmination of a project that has been worked through by innovative and tenacious communities more than a thousand kilometres apart."

Funding granted

Building better facilities and communities

Organisation	Project	Amount \$
Scarborough Sportsmens Club	Replacement of one grass bowling green with a synthetic surface	73,333
Shire of Beverley	Upgrading of the existing pavilion including the construction of new change rooms	576,655
Shire of Brookton	Redevelopment of the WB Eva Pavilion	622,000
Shire of Brookton	Installation of swimming starting blocks	2,740
Shire of Broome	Installation and upgrading of cricket practice nets in Broome	74,862
Shire of Capel	Redevelopment of multi-purpose hard courts including lighting	333,118
Shire of Carnamah	Conversion of four grassed tennis courts to a synthetic surface including floodlighting and fencing	78,750
Shire of Cunderdin	Construction of an eight-rink bowling green with lighting, three synthetic tennis courts with lighting and new clubroom facility	585,000
Shire of Dardanup	Development of a master plan for Glen Huon Reserve	27,000
Shire of Denmark	Renovation of changerooms, upgrading of floodlighting and installation of reticulation, retaining wall and drainage at McLean Park	156,407
Shire of Derby-West Kimberley	Installation of a synthetic green at Derby Bowling Club	75,000
Shire of Donnybrook-Balingup	Installation of lighting at Balingup Oval	42,000
Shire of Dowerin	Construction of a 10-rink bowling green, four synthetic tennis courts with lighting and a clubroom facility	615,832
Shire of Dumbleyung	Conversion of a grass bowling green to a synthetic surface at Kukerin Bowling Club	73,038
Shire of Dundas	Upgrading of the Norseman Swimming Pool filter system	36,580
Shire of Dundas	Construction of a clubroom for basketball, netball and tennis	70,966
Shire of Esperance	Replacement of one grass green with a synthetic surface at Scaddan Bowling Club	64,330
Shire of Esperance	Renewal and construction of cricket practice nets	16,181
Shire of Esperance	Installation of floodlighting at Little Lords field	49,737
Shire of Gnowangerup	Feasibility study on renovation or relocation of Gnowangerup Swimming Pool	6,068
Shire of Gnowangerup	Construction of a synthetic bowling green, two cricket nets and two multi-purpose courts at Borden Pavilion including floodlighting and hockey field relocation	120,000
Shire of Gnowangerup	Extension of the Gnowangerup sporting facility	480,332
Shire of Harvey	Construction of new clubrooms/pavilion	693,000
Shire of Harvey	Research into the need and feasibility of shared clubrooms in Harvey	12,753
Shire of Kalamunda	Expansion of the Lesmurdie Tennis Club pavilion	49,680
Shire of Kalamunda	Needs and feasibility study for the Shire of Kalamunda's Hartfield Park Recreation Centre	13,000
Shire of Kellerberrin	Needs and feasibility study for the redevelopment of the Kellerberrin Memorial Swimming Pool	15,000
Shire of Koorda	Upgrading of a grass bowling green to a synthetic green	90,319
Shire of Lake Grace	Conversion of a grass bowling green to a synthetic surface at Newdegate Bowling Club	51,433
Shire of Manjimup	Upgrading of drainage at the Northcliffe Oval	8,100

Funding granted

Building better facilities and communities



Organisation	Project	Amount \$
Shire of Manjimup	Feasibility study for the AquaCentre	6,666
Shire of Menzies	Construction of a splash pad water playground	166,666
Shire of Morawa	Redevelopment of clubrooms at Morawa Sports Ground	850,000
Shire of Mukinbudin	Refurbishment of the Mukinbudin swimming pool including the replacement of pumps, filters, water treatment and plant facilities	162,740
Shire of Mullewa	Refurbishment of change rooms, first aid room and kiosk/entry area at Mullewa Swimming Pool	82,420
Shire of Murray	Refurbishment of a basketball court	25,109
Shire of Murray	Undertaking of master plan for a regional equestrian facility	11,866
Shire of Perenjori	Resurfacing of four acrylic tennis courts, relocation of two netball courts and replacement of lighting to netball and tennis courts at Perenjori Sports Club	99,066
Shire of Perenjori	Conversion of one grass bowling green to a synthetic surface at the Perenjori Sports Club	67,233
Shire of Roebourne	Construction of a skate park at the Wickham Recreational and Sporting Precinct	112,500
Shire of Roebourne	Installation of floodlighting to Tambrey Oval	200,000
Shire of Serpentine-Jarrahdale	Design for a skate park	4,557
Shire of Three Springs	Construction of two new netball courts	23,476
Shire of Three Springs	Upgrading of gutter system, drainage and new wet decks to three pools at Three Springs Swimming Pool	277,725
Shire of Toodyay	Floodlighting of two multi-purpose courts	16,729
Shire of Trayning	Upgrading of the Trayning Aquatic Centre	135,809
Shire of Victoria Plains	Redevelopment of the Calingiri Sports Pavilion	221,741
Shire of Wagin	Sport and recreation master plan	9,104
Shire of Waroona	Supply and installation of a new solar pool heating system	15,089
Shire of Wyndham East Kimberley	Court improvements at Kununurra Leisure Centre	19,090
Shire of Wyndham East Kimberley	Upgrading of lighting and court surface at Kununurra Leisure Centre Hall	175,000
Shire of Wyndham East Kimberley	Construction of toilets and storage at Kununurra multi-purpose courts	18,675
Shire of York	Installation of three new acrylic surfaced netball courts	47,154
Shire of York	Installation of two synthetic bowling greens with lighting and eight synthetic tennis courts with lighting	300,000
Sorrento Tennis Club	Resurfacing of eight tennis courts and refurbishment of fencing around courts 1–12	36,333
South Perth Lawn Tennis Club	Resurfacing of four hard courts	10,811
Tennis Seniors Association of WA	Refurbishment of change rooms at Robertson Park	16,864
Town of Port Hedland	Resurfacing of the Faye Gladstone Netball Courts including floodlighting	124,542
Wembley Downs Junior Football Club Inc.	Upgrading of equipment storage, toilet, change room and canteen facilities	106,000
Whitford Turf Inc.	Development of a feasibility study for the installation of a synthetic turf hockey field	10,133
Wonthella Bowling Club Inc.	Replacement of reticulation system to five grass greens	32,930

Coaches crowned best of the best at awards

Some of Western Australia's finest coaches were crowned the High Performance or Community Coach of the Year for their respective sports at a dinner celebration at the Burswood Entertainment Complex in June 2011.

The Department of Sport and Recreation's (DSR's) 2011 Coaches Awards recognised and rewarded coaches for their outstanding contribution and commitment to sport in Western Australia.

Each sport had the opportunity to put forward their High Performance Coach of the Year and Community Coach of the Year, and those chosen for the honour were acknowledged at the dinner in front of their peers. Master of Ceremonies for the night was Tim Gossage.

DSR Industry Training and Development Project Officer Jonelle Burns said the contribution of sports coaches to our state was significant.

"Whether it be at the community or high performance level, coaches act as mentors and have the potential to positively influence athletes and participants and, importantly, their success and enjoyment of sport," Ms Burns said.

"It is so important that we recognise and celebrate the achievements of those coaches that contribute so much to our state and its communities. Without them, sport at all levels simply would not exist."

Recipients of note on the night included top level Indigenous basketballer Narelle Henry, who has successfully moved into coaching, and Matt Bull, who received the Community award for tennis. This award follows Matt's recent recognition at a national level – he won the 2010 Australian Tennis Award for 'Coaching Excellence'.

"Whether it be at the community or high performance level, coaches act as mentors and have the potential to positively influence athletes and participants ..."



Agency performance

Performance Management
Framework and Key
Performance Indicators for
2010/11

Performance Management Framework

Table 5: Links between relevant whole of government goals and strategic outcomes and DSR-level government-desired outcomes and services.

Government goal	Desired outcome	Service
Outcomes based service delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Enhanced quality of life of Western Australians through their participation and achievement in sport and recreation.	1. Infrastructure and organisational development. 2. People development in sport and recreation. 3. Recreation camps management.

Actual compared to resource agreement targets

Table 6: Effectiveness and efficiency indicators.

Outcome: Enhanced quality of life of Western Australians through their participation and achievement in sport and recreation.	2010/11 budget target	2010/11 actual ¹
Available grant funds allocated (SLA and CSRFF)	100%	100%
Stakeholders reflecting social policy in their operations	98%	96%
Satisfaction rating of the agency's consultation advice to clients	90%	90%
Satisfaction rating of camps management and service delivery	85%	94%
Service 1		
Average cost to manage grants	\$1,719	\$2,119
Average cost of grants provided	\$51,890	\$55,515
Average cost of providing consultancy to organisations	\$13,919	\$10,732
Service 2		
Average cost of providing the contact type services	\$931	\$824
Service 3		
Average cost per bed night	\$60	\$43.45
Average cost per participation	\$20	\$18.45

¹ Please refer to 'Key Performance Indicators' section of this report for information on variances.



Financial summary

	2010/11 target	2010/11 actual ²	Variation ³
	(\$'000)	(\$'000)	(\$'000)
Total cost of services – expense limit <i>(sourced from Statement of Comprehensive Income)</i>	\$68,549	73,004	4,455
Net cost of services <i>(sourced from Statement of Comprehensive Income)</i>	\$64,280	66,714	2,434
Total equity <i>(sourced from Statement of Financial Position)</i>	\$54, 525	35,404	(19,121)
Net increase/decrease in cash held <i>(sourced from Statement of Cashflows)</i>	(501)	(3,265)	(2,764)
	Number	Number	Number
Approved full-time equivalent (FTE) staff level	177	185	8

² As specified in the *Government of Western Australia's Budget Statements* figures for the 2010–11 financial year.

³ Further explanations contained in 'Note 34: Explanatory statement' in 'Notes to the financial statements' section.

Corporate profile and Key Performance Indicators

Our department's desired outcome is an enhanced quality of life for Western Australians through their participation and achievement in sport and recreation.

Reporting

Our department's output structure has undergone considerable review and refinement since 1998/99. One outcome and three services are presented for 2010/11. The Key Performance Indicators consist of five effectiveness indicators and five efficiency indicators.

Sampling

The independent survey of our department's key stakeholders was undertaken in 2010/11 by Research Solutions Pty Ltd who contacted senior personnel from local government and sport and recreation groups responsible for managing sport and recreation in Western Australia and camps users who utilised our department's camps during 2010/11¹.

A total of 118 interviews were conducted with sport and recreation group representatives and 107 with local government representatives. A total of 362 online surveys were completed by camps users. Lists of contacts for these sample pools were provided by our department² and covered organisations across WA.

For 2011, due to the size of the total client group, survey contact was an attempted census with all clients to meet the response rate (>50%) and sampling error margin (of +/- 5% at the 95% confidence interval) required by the Auditor General.

The response rate was 75.9% for local government, 69.0% for sport and recreation groups and 68.3% for the camps users.

Survey group	Population size	Actual sample	Forecasting accuracy (95% confidence interval)
Sport and recreation groups	171	118	± 5.1%
Local government	141	107	± 4.7%
TOTAL	312	225	± 3.5%³
Camps users	530	362	± 2.9%

¹ In 2011, contact via an online survey was retained for camps clients, whereas, in order to better meet the sport, recreation and local government client needs, contact was via telephone survey. Data comparability has been maintained for Key Performance Indicator monitoring aspects.

² Sources: The Department of Sport and Recreation's Client Management System for sport and recreation groups and local governments (note: locality of Rottnest Island was not included) and the camp's database for camps users.

³ This meets with the Auditor General's requirements in relation to sampling error (+ 5.0%) and response rate (>50%).



Key Performance Indicators – Effectiveness

Service 1

Enhanced quality of life of Western Australians through their participation and achievement in sport and recreation.

Effectiveness Indicator No. 1

Satisfaction rating of our department's advisory⁴ services to clients

Our department provides advisory services in a wide range of organisational, business, compliance and service delivery matters to help clients run efficient and effective organisations delivering relevant/effective services within their operating resources and budgets.

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Target	2010/11 Actual
Satisfaction rating of our agency's advisory services to clients	86%	90%	91%	95%	90%	87%	90%	90%

This effectiveness indicator is an average of the satisfaction ratings of stakeholders of our department's advisory services (strategic and operational) and our agency's responsiveness in providing advisory services⁵.

Overall stakeholder satisfaction has remained high across the past seven years with an average of 90%.

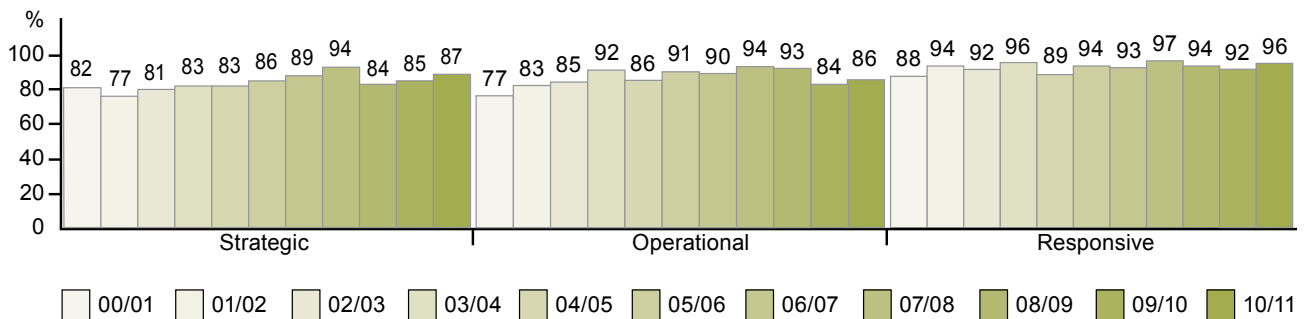


Figure 1: Satisfaction with advisory services for 2000/01 to 2010/11

Strategic – refers to advice provided regarding strategic planning, policy development and decision making (e.g. organisational governance and management, infrastructure planning and design).

Operational – refers to advice provided regarding operational development and delivery (e.g. volunteer management, club development, youth programs).

Responsive – refers to the clients' perceptions of the manner in which our department responds to requests for advisory services (telephone, email, correspondence, follow-up from seminars and workshops) regarding both strategic and operational issues.

Figure 1 illustrates the findings of our department's market research from 2000/01–2010/11⁶ with key stakeholders, i.e. state sporting associations, local government and sport and recreation groups, regarding our agency's advisory services at a strategic and operational level as well as our agency's responsiveness in providing advisory services.

Agency performance

Key Performance Indicators

⁴ Wording change in 2005 from 'consultancy advice' to 'advisory services'.

⁵ In 2010, there was a wording change to the 'advisory services' questions to ensure consistency with current terminology utilised by our department, i.e. to 'long term (strategic) planning' and 'short term (operational) planning'.

⁶ Annual Client Survey 2011, Research Solutions Pty Ltd, July 2011;

Annual Client Survey 2010, Research Solutions Pty Ltd, July 2010;

Annual Client Survey 2009, Research Solutions Pty Ltd, July 2009;

Annual Client Survey 2008, Taylor Nelson Sofres Australia Pty Ltd, July 2008;

Annual Client Survey 2007, Taylor Nelson Sofres Australia Pty Ltd, July 2007;

Annual Client Survey 2006, Taylor Nelson Sofres Australia Pty Ltd, July 2006;

Annual Client Survey 2005, Colmar Brunton Research (WA), July 2005;

Key Performance Indicator Study, Research Solutions Pty Ltd, July 2004;

Key Performance Indicator Study, Annual Client Survey, Research Solutions Pty Ltd, July 2003;

Client Satisfaction Survey, Hides Consulting Group Pty Ltd, July 2002;

Stakeholder and Customer Satisfaction – Key Performance Indicators Report, Market Equity Pty Ltd, July 2001; and

Performance Indicator Research, Hides Consulting Group Pty Ltd, June 2000.

Effectiveness Indicator No. 2

Extent to which stakeholders (sporting groups) reflect social policy in their operations

Wider social concerns such as member protection; sustainability; drugs in sport; and inclusiveness (access and equity) need to be addressed by sporting groups to meet legislative requirements and member and community expectations.

	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Target	2010/11 Actual	Variation
Stakeholders reflecting social policy in their operations	87%	97%	99%	99%	97%	96%	98%	96%	(2%)

Our department's funding programs are utilised, in part, as drivers for social policy implementation. With the increasing sophistication and constant evolution of the sport and recreation industry, our department provides ongoing promotion and support to ensure that sport and recreation organisations are responsive to, and reflective of, legislation and community expectations, and are capable of being agents for social change within communities.

Effectiveness Indicator No. 3

Extent to which the community ranks our department's initiatives as being relevant

Our department's initiatives/programs are developed in conjunction with stakeholders responding to critical areas of need covering a wide range of infrastructure and organisational development and capacity-building issues to ensure stakeholders are well resourced and well informed. Figure 2 illustrates a comparison of 2000/01 to 2010/11 market research responses in this regard.

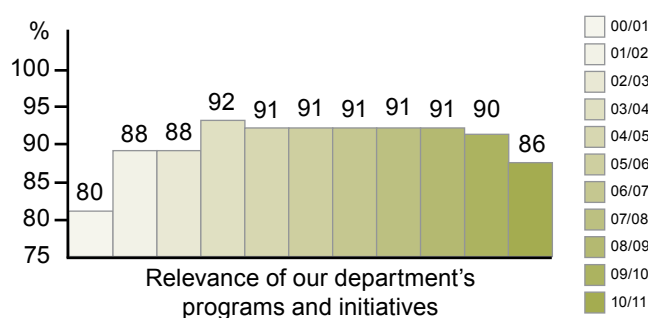


Figure 2: A comparison of the responses from 2000/01 to 2010/11 on the clients' rating of relevance of our department's programs/initiatives⁷

The satisfaction rating of stakeholders of the relevancy of our department's programs/initiatives has remained high across the past seven years with an average of 90%. The majority of stakeholders were satisfied with the initiatives/programs developed by our department.

⁷ Refer to footnote 6.



Effectiveness Indicator No. 4

Western Australian participation rate in physical activities

The proven social and physical benefits of regular physical activity underlie the State's need to promote and maintain, and ideally increase, the levels of physical activity through sport and recreation in the community.

Figure 3 provides an overview of Western Australian's participation in organised sport and physical activity from 2002 to 2010.



Figure 3: Percentage of participants in organised sport and physical activities 2002–2009⁸ and 2010⁹
Participation in Exercise Recreation and Sport Survey (ERASS)

Participation in organised sport and physical activity by Western Australian males (aged 15 years and over) has decreased, though the decrease is not statistically significant. The participation level of Western Australian females has remained consistently higher than the levels for Australian females since 2002.

Effectiveness Indicator No. 5

Satisfaction rating of camps management and service delivery

This effectiveness measure reflects the satisfaction rating of client's with venue, accommodation, management, program and catering at our camps (Bickley, Ern Halliday, Point Walter and Woodman Point).

Key effectiveness indicator	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Target	2010/11 Actual	Variation
Clients satisfied with venue, accommodation, management, program and catering at the camps	85%	89%	89%	91%	93%	93%	85%	94%	9%

The high levels of client satisfaction of 2009/10 with all aspects of camps management, programs and service delivery post the extensive capital works program has been maintained in 2010/11 with an average client satisfaction rating over the past seven years of 91%.

⁸ Data for 2002–2009 sourced from Exercise Recreation and Sport Surveys 2002–2009.

⁹ Participation in Exercise Recreation and Sport Survey, 2010 published by the Standing Committee on Recreation and Sport; Table 22, p74.

Key Performance Indicators – Efficiency

Service 1: Infrastructure and organisational development

Service description

Provide industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations state-wide, including state and local government.

Key efficiency indicators	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Target	2010/11 Actual	Variation (to target)
Cost									
Average cost of grants managed	\$1,907	\$1,652	\$2,081	\$3,202	\$2,115	\$1,921	\$1,719	\$2,119 ¹⁰	\$400 ¹¹
Average cost of grants provided	\$32,017	\$12,739	\$22,034	\$23,672	\$52,432	\$42,767	\$51,890	\$55,515 ¹²	\$3,625 ¹³
Average cost of advisory services to organisations	\$7,740	\$10,542	\$11,764	\$8,645	\$10,477	\$13,098	\$13,919	\$10,732 ¹⁴	(\$3,187) ¹⁵

Service 2: People development in sport and recreation

Service description

Provide information, advice and education support (contact-type services) to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local government, facility and trail managers, administrators and volunteers).

Key efficiency indicators	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Target	2010/11 Actual	Variation (to target)
Cost									
Average cost of providing the contact services	\$587	\$669	\$740	\$745	\$747	\$749	\$931	\$824 ¹⁶	(\$107) ¹⁷

¹⁰ Variation to 2009/10 actual is mainly due to a decrease in the number of grants managed in 2010/11, refer to footnote 21.

¹¹ Variation from target is due to the allocation of corporate overheads excluded at the budget estimates stage. With the corporate overheads included at budget estimates stage, the budget unit cost would have been \$2,283 rather than the \$1,719 as documented.

¹² A significant one-off grant provided (\$7.55 million) for the Barbagallo Raceway explains the main reason for variation to 2009/10 actual. Excluding this item, the average cost of grants provided reduces to \$46,166.

¹³ Variation to target is due primarily to an increase in the funding provided (\$7.55 million) for the Barbagallo Raceway which was not included in budget papers.

¹⁴ Variation to 2009/10 actual due to an increase in the number of organisations provided advisory services in 2010/11, refer to footnote 15.

¹⁵ Variation from target is due primarily to a 20% increase in the number of organisations provided advisory services to budget due in part to the implementation of new programs such as: the International Year of the Volunteer +10 and the Northbridge Youth Diversion and Engagement Project as well as community inclusion initiatives in regional WA.

¹⁶ Variation to 2009/10 actual is due primarily to a decrease in the number of contacts achieved in 2010/11, refer to footnote 32.

¹⁷ Variation from target is due to an increase in the number of contacts achieved to budget, primarily due to a significant increase in information centre contacts in response to: improved promotion of, and access to, services for external clients such as state sporting organisations, WA Institute of Sport and elite coaches.



Service 3: Recreation camps management

Service description

Our department is responsible for five recreation camps, of which it operates four. Camp Quaranup in Albany is leased to a private operator. The other four metropolitan camps offer outdoor recreation programs that are designed to provide experiential learning opportunities to the community and increase physical activity participation in the outdoors.

Key efficiency indicators	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Target	2010/11 Actual	Variation (to target)
Cost									
Average cost per bed night	\$46.87	\$51.68	\$67.00	\$48.42	\$53.06	\$57.41	\$59.87	\$43.45 ¹⁸	(\$16.42) ¹⁹
Average cost per participation	\$17.00	\$20.24	\$26.77	\$22.48	\$19.75	\$21.49	\$20.41	\$18.45 ²⁰	(\$1.96)

¹⁸ Variation to 2009/10 actual is due to a significant increase in total bed nights in 2010/11, refer footnote 36.

¹⁹ Variation from target is due to a significant increase in total bed nights, due to improved: promotion of camps products relevant to the education market; camps website presence and usability; skill set development of program workforce; and management of multiple bookings where possible.

²⁰ Variation to 2009/10 actual is due to the significant increase in participations achieved in 2010/11, refer to footnote 40.

Performance measures

For each service, agencies are required to report measures of quantity, quality, timeliness and cost.

Service 1: Infrastructure and organisational development

Service description

Provide industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations state-wide, including state and local government.

Performance measures	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Target	2010/11 Actual	Variation (to target)
Quantity									
Number of grants managed	1,420	1,679	1,468	1,517	1,329	2,443	1,858	2,064 ²¹	206 ²²
Number of grants provided	1,420	1,679	1,468	1,517	667	812	880	808	(72) ²³
Number of organisations provided advisory services	555	420	504	548	652	527	550	658 ²⁴	108 ²⁵
Quality									
Satisfaction rating of recipients regarding the management of grants	84%	78%	92%	93%	93%	91%	90%	85%	(5%)
Satisfaction rating of organisations provided advisory services	86%	90%	91%	95%	90%	87%	90%	90%	0%
Timeliness									
Grants managed within timeframes	99%	98%	96.5%	100%	100%	94%	98%	94%	(4%)
Public perception of department being punctual to meetings, returning phone calls	89%	94%	93%	97%	94%	92%	95%	96%	1%
Cost									
Average cost of grants managed	\$1,907	\$1,652	\$2,081	\$3,202	\$2,115	\$1,921	\$1,719	\$2,119 ²⁶	\$400 ²⁷
Average cost of grants provided	\$32,017	\$12,739	\$22,034	\$23,672	\$52,432	\$42,767	\$51,890	\$55,515 ²⁸	\$3,625 ²⁹
Average cost of advisory services to organisations	\$7,740	\$10,542	\$11,764	\$8,645	\$10,447	\$13,098	\$13,919	\$10,732 ³⁰	(\$3,187) ³¹

²¹ Variation to 2009/10 actual is due to the rolling up of separate grants into a single multi-funding agreement for each grant recipient, together with the implementation of an improved grants management process which has enabled more accurate reporting of managed grants and the closing off of grants.

²² Variation to target due to an increase in the number of grants received for regional participation and community inclusion activities as a consequence of improved promotion and awareness of our department's small grants programs.

²³ Variation from target is mainly due to the introduction of an initiative in 2010/11 to group separate grant agreements from different funding programs into one multi-funding agreement.

²⁴ Refer to footnote 15.

²⁵ Refer to footnote 15.

²⁶ Refer to footnote 10.

²⁷ Refer to footnote 11.

²⁸ Refer to footnote 12.

²⁹ Refer to footnote 13.

³⁰ Refer to footnote 14.

³¹ Refer to footnote 15.



Service 2: People development in sport and recreation

Service description

Provide information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

Performance measures	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Target	2010/11 Actual	Variation (to target)
Quantity									
Number of contact type services*	10,733	10,019	11,278	8,894	10,010	10,278	9,000	9,593 ³²	593
Quality									
Satisfaction rating with the programs, initiatives and resources ³³	93%	93%	94%	93%	90%	92%	90%	90%	0%
Timeliness									
Clients' rating of service responsiveness	89%	94%	93%	97%	94%	92%	95%	96%	1%
Cost									
Average cost of providing the contact services	\$587	\$669	\$740	\$745	\$747	\$749	\$931	\$824 ³⁴	(\$107) ³⁵

* In addition to the 9,593 contacts recorded, a further 724 industry participants were involved in participation-based programs organised by our department in 2010/11 e.g. carnivals, clinics, demonstration days etc.

³² In 2009/10 our department increased its seminars with one off activities for roll out of program initiatives and the introduction of new small grants programs. This resulted in a higher number of total contacts for 2009/10 actual (10,278). In 2010/11 the total number of contacts is (9,593).

³³ The revised measure of the 'satisfaction rating with programs, initiatives and resources', introduced in 2009/10 replaced the previous 'satisfaction rating of forums, seminars and programs' as it better reflects our department's shift away from the direct delivery of forums and seminars toward the focused delivery of quality programs and initiatives that meet industry needs and the provision of accessible, relevant information and resources (written and online) to support personnel involved in sport and recreation service delivery.

³⁴ Refer to footnote 16.

³⁵ Refer to footnote 17.

Service 3: Recreation camps management

Service description

Our department is responsible for five recreation camps, of which it operates four. Camp Quararup in Albany is leased to a private operator. The other four metropolitan camps offer outdoor recreation programs that are designed to provide experiential opportunities to the community and increase physical activity participation in the outdoors.

Key performance measure	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Target	2010/11 Actual	Variation (to target)
Total occupancy in bed nights	57,134	52,675	59,354	71,610	79,108	76,239	71,000	82,398 ³⁶	11,328 ³⁷
Average cost per bed night	\$46.87	\$51.68	\$67.00	\$48.42	\$53.06	\$57.41	\$59.87	\$43.45 ³⁸	(\$16.42 ³⁹)

Note: The number of bed nights is a measure that is derived by individually multiplying the number of persons staying in the camps by the number of nights stayed.

Key performance measure	2004/05 Actual	2005/06 Actual	2006/07 Actual	2007/08 Actual	2008/09 Actual	2009/10 Actual	2010/11 Target	2010/11 Actual	Variation (to target)
Total number of program participations	81,136	89,638	99,035	102,807	111,402	108,529	110,000	129,376 ⁴⁰	19,376 ⁴¹
Average cost per participation	\$17.00	\$20.24	\$26.77	\$22.48	\$19.75	\$21.49	\$20.41	\$18.45 ⁴²	(\$1.96)

Note: Program participations indicate the number of program activities undertaken by a single participant. It does not refer to the number of persons who undertook an activity.

³⁶ The significant increase in total bed nights to 2009/10 actual and 2010/11 target, due to improved: promotion of camps products relevant to the education market; camps website presence and usability; skill set development of program workforce; and management of multiple bookings where possible.

³⁷ Refer to footnote 36.

³⁸ The variation to 2009/10 actual and 2010/11 target was due to the significant increase in bed nights achieved, refer to footnote 36.

³⁹ Refer to footnote 38.

⁴⁰ The significant increase in participations to 2009/10 actual and 2010/11 target was due to improved: promotion of camps products relevant to the education market; camps website presence and usability; skill set development of program workforce; and management of multiple bookings where possible.

⁴¹ Refer to footnote 40.

⁴² The variation to 2009/10 actual was due to the increase in participations achieved, refer to footnote 40.

Financial statements

For the year ended

30 June 2011



Auditor General

INDEPENDENT AUDITOR'S REPORT

To the Parliament of Western Australia

DEPARTMENT OF SPORT AND RECREATION

Report on the Financial Statements

I have audited the accounts and financial statements of the Department of Sport and Recreation.

The financial statements comprise the Statement of Financial Position as at 30 June 2011, the Statement of Comprehensive Income, Statement of Changes in Equity, Statement of Cash Flows, Schedule of Income and Expenses by Service, Schedule of Assets and Liabilities by Service, and Summary of Consolidated Account Appropriations and Income Estimates for the year then ended, and Notes comprising a summary of significant accounting policies and other explanatory information, including Administered transactions and balances.

Director General's Responsibility for the Financial Statements

The Director General is responsible for keeping proper accounts, and the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the Treasurer's Instructions, and for such internal control as the Director General determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

As required by the Auditor General Act 2006, my responsibility is to express an opinion on the financial statements based on my audit. The audit was conducted in accordance with Australian Auditing Standards. Those Standards require compliance with relevant ethical requirements relating to audit engagements and that the audit be planned and performed to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Department's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the Director General, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

In my opinion, the financial statements are based on proper accounts and present fairly, in all material respects, the financial position of the Department of Sport and Recreation at 30 June 2011 and its financial performance and cash flows for the year then ended. They are in accordance with Australian Accounting Standards and the Treasurer's Instructions.

Department of Sport and Recreation

Report on Controls

I have audited the controls exercised by the Department of Sport and Recreation. The Director General is responsible for ensuring that adequate control is maintained over the receipt, expenditure and investment of money, the acquisition and disposal of public and other property, and the incurring of liabilities in accordance with the Financial Management Act 2006 and the Treasurer's Instructions, and other relevant written law.

As required by the Auditor General Act 2006, my responsibility is to express an opinion on the controls exercised by the Director General based on my audit conducted in accordance with Australian Auditing Standards.

Opinion

In my opinion, the controls exercised by the Department of Sport and Recreation are sufficiently adequate to provide reasonable assurance that the receipt, expenditure and investment of money, the acquisition and disposal of property, and the incurring of liabilities have been in accordance with legislative provisions.

Report on the Key Performance Indicators

I have audited the key performance indicators of the Department of Sport and Recreation. The Director General is responsible for the preparation and fair presentation of the key performance indicators in accordance with the Financial Management Act 2006 and the Treasurer's Instructions.

As required by the Auditor General Act 2006, my responsibility is to express an opinion on the key performance indicators based on my audit conducted in accordance with Australian Auditing Standards.

Opinion

In my opinion, the key performance indicators of the Department of Sport and Recreation are relevant and appropriate to assist users to assess the Department's performance and fairly represent indicated performance for the year ended 30 June 2011.

Independence

In conducting this audit, I have complied with the independence requirements of the Auditor General Act 2006 and the Australian Auditing Standards, and other relevant ethical requirements.

COLIN MURPHY
AUDITOR GENERAL
16 September 2011

Financial statements

Certification of Financial Statements for the year ended 30 June 2011



The accompanying financial statements of the Department of Sport and Recreation have been prepared in compliance with the provisions of the *Financial Management Act 2006* from proper accounts and records to present fairly the financial transactions for the financial year ended 30 June 2011 and the financial position as at 30 June 2011.

At the date of signing we are not aware of any circumstances that would render the particulars included in the financial statements misleading or inaccurate.

Damian Rosielle
Chief Financial Officer

Ron Alexander
Accountable Officer

16 September 2011

Financial statements

Report of Operations for the year ended 30 June 2011

Actual performance compared to Resource Agreement targets.

Financial targets

	2010–11 Target ⁽¹⁾ \$'000	2010–11 Actual \$'000	Variation⁽²⁾ \$'000
Total cost of services (expense limit) <i>(sourced from Statement of Comprehensive Income)</i>	68,549	73,004	4,455
Net cost of services <i>(sourced from Statement of Comprehensive Income)</i>	64,280	66,714	2,434
Total equity <i>(sourced from Statement of Financial Position)</i>	54,525	35,404	(19,121)
Net (decrease)/increase in cash held <i>(sourced from Statement of Cashflows)</i>	(501)	(3,265)	(2,764)
Approved full-time equivalent (FTE) staff level	No. 177	No. 185	No. 8

(1) As specified in the Government of Western Australia's Budget Statements' figures for the 2010–11 financial year.

(2) Further explanations are also contained in 'Note 34: Explanatory statement' in 'Notes to the financial statements' section.

Financial statements

Statement of Comprehensive Income for the year ended 30 June 2011



	Note	2011 \$'000	2010 \$'000
COST OF SERVICES			
Expenses			
Employee benefits expense	6	16,257	15,030
Supplies and services	7	8,615	6,778
Depreciation and amortisation expense	8	1,188	2,280
Accommodation expenses	9	1,655	1,514
Grants and subsidies	10	44,855	34,727
Other expenses	11	428	1,568
Loss on disposal of non-current assets	15	6	19
Total cost of services		<u>73,004</u>	<u>61,916</u>
Income			
Revenue			
User charges and fees	12	3,571	3,092
Commonwealth grants and contributions	13	887	873
Other revenue	14	1,832	1,846
Total revenue		<u>6,290</u>	<u>5,811</u>
Total income other than income from State Government		<u>6,290</u>	<u>5,811</u>
NET COST OF SERVICES		<u>66,714</u>	<u>56,105</u>
INCOME FROM STATE GOVERNMENT			
Service appropriation	16	59,834	54,355
Resources received free of charge	16	546	255
Royalties for Regions fund	16	55	-
Total income from State Government		<u>60,435</u>	<u>54,610</u>
(DEFICIT)/SURPLUS FOR THE PERIOD		<u>(6,279)</u>	<u>(1,495)</u>
OTHER COMPREHENSIVE EXPENSES			
Asset revaluation decrement	28	-	(17,846)
Total other comprehensive expenses		-	<u>(17,846)</u>
TOTAL COMPREHENSIVE EXPENSES FOR THE PERIOD		<u>(6,279)</u>	<u>(19,341)</u>

See also the *Schedule of Income and Expenses by Service*.

The *Statement of Comprehensive Income* should be read in conjunction with the accompanying notes.

Financial statements

Statement of Financial Position as of 30 June 2011

	Note	2011 \$'000	2010 \$'000
ASSETS			
Current assets			
Cash and cash equivalents	29(a)	6,110	7,581
Restricted cash and cash equivalents	17	5,898	7,786
Inventories	18	71	11
Receivables	19	2,350	1,406
Amounts receivable for services	20	604	573
Other current assets	21	6	5
Total current assets		15,039	17,362
Non-current assets			
Restricted cash and cash equivalents	17	369	275
Amounts receivable for services	20	6,077	5,293
Property, plant and equipment	22	17,622	17,968
Intangible assets	23	324	270
Total non-current assets		24,392	23,806
TOTAL ASSETS		39,431	41,168
LIABILITIES			
Current liabilities			
Payables	25	207	215
Provisions	26	2,087	2,233
Other current liabilities	27	853	695
Total current liabilities		3,147	3,143
Non-current liabilities			
Provisions	26	880	642
Total non-current liabilities		880	642
Total liabilities		4,027	3,785
Net assets		35,404	37,383
EQUITY			
Contributed equity	28	29,651	25,351
Reserves	28	160	160
Accumulated surplus	28	5,593	11,872
Total equity		35,404	37,383

See also the *Schedule of Assets and Liabilities by Service*.

The *Statement of Financial Position* should be read in conjunction with the accompanying notes.

Financial statements

Statement of Changes in Equity for the year ended 30 June 2011



	Note	Contributed equity	Reserves	Accumulated surplus/ (deficit)	Total equity
		\$'000	\$'000	\$'000	\$'000
Balance at 1 July 2009	28	24,682	18,006	13,367	56,055
Total comprehensive expenses for the year			(17,846)	(1,495)	(19,341)
Transactions with owners in their capacity as owners:					
Capital appropriations		669			669
Total		669	(17,846)	(1,495)	(18,672)
Balance at 30 June 2010		25,351	160	11,872	37,383
 Balance at 1 July 2010	28	25,351	160	11,872	37,383
Total comprehensive expenses for the year				(6,279)	(6,279)
Transactions with owners in their capacity as owners:					
Capital appropriations		4,300			4,300
Total		4,300	-	(6,279)	(1,979)
Balance at 30 June 2011		29,651	160	5,593	35,404

The *Statement of Changes in Equity* should be read in conjunction with the accompanying notes.

Financial statements

Statement of Cash Flows for the year ended 30 June 2011

	Note	2011 \$'000	2010 \$'000
CASH FLOWS FROM STATE GOVERNMENT			
Service appropriation		58,446	51,892
Capital appropriations		4,300	669
Non-retained revenue distributed to owner		-	-
Holding account drawdowns		573	386
Royalties for Regions fund		55	-
Net cash provided by State Government		<u>63,374</u>	<u>52,947</u>
Utilised as follows:			
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Employee benefits		(15,911)	(14,606)
Supplies and services		(8,224)	(6,560)
Grants and subsidies		(44,855)	(35,348)
Accommodation		(1,598)	(1,526)
GST payments on purchases		(6,131)	(5,502)
Other payments		(485)	(420)
Receipts			
User fees and charges		3,595	3,166
Commonwealth grants and contributions		887	873
GST receipts on sales		696	581
GST receipts from taxation authority		4,404	6,664
Other receipts		1,855	1,807
Net cash used in operating activities	29(b)	<u>(65,767)</u>	<u>(50,871)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments			
Purchase of non-current physical assets		(903)	(395)
Receipts			
Proceeds from sale of non-current physical assets		1	1
Repayments of loans and advances		30	10
Net cash used in investing activities		<u>(872)</u>	<u>(384)</u>
Net decrease (increase) in cash and cash equivalents		(3,265)	1,692
Cash and cash equivalents at the beginning of period		<u>15,642</u>	<u>13,950</u>
CASH AND CASH EQUIVALENTS AT THE END OF PERIOD	29(a)	<u>12,377</u>	<u>15,642</u>

The *Statement of Cash Flows* should be read in conjunction with the accompanying notes.

Financial statements

Schedule of Income and Expenses by Service for the year ended 30 June 2011



	Infrastructure and organisational development		People development in sport and recreation		Recreation camps management		Total	
	2011	2010	2011	2010	2011	2010	2011	2010
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES								
Expenses								
Employee benefits expense	7,410	6,840	5,037	4,687	3,810	3,503	16,257	15,030
Supplies and services	5,694	3,695	1,948	2,132	973	951	8,615	6,778
Depreciation and amortisation expenses	194	175	143	142	851	1,963	1,188	2,280
Accommodation expenses	771	684	621	583	263	247	1,655	1,514
Grants and subsidies	42,909	32,572	1,946	2,155	-	-	44,855	34,727
Other expenses	205	197	153	143	70	1,228	428	1,568
Cost of disposal of non-current assets	3	7	3	6	-	6	6	19
Total cost of services	57,186	44,170	9,851	9,848	5,967	7,898	73,004	61,916
Income								
User charges and fees	85	91	20	19	3,466	2,982	3,571	3,092
Commonwealth grants and contributions	-	-	887	873	-	-	887	873
Other revenues	897	673	792	1,014	143	159	1,832	1,846
Total income other than income from State Government	982	764	1,699	1,906	3,609	3,141	6,290	5,811
NET COST OF SERVICES	56,204	43,406	8,152	7,942	2,358	4,757	66,714	56,105
INCOME FROM STATE GOVERNMENT								
Service appropriation	49,621	42,952	8,020	7,970	2,193	3,433	59,834	54,355
Resources received free of charge	486	69	51	68	9	118	546	255
Royalties for Regions	-	-	55	-	-	-	55	-
Total income from State Government	50,107	43,021	8,126	8,038	2,202	3,551	60,435	54,610
(DEFICIT)/SURPLUS FOR THE PERIOD	(6,097)	(385)	(26)	96	(156)	(1,206)	(6,279)	(1,495)

The *Schedule of Income and Expenses by Service* should be read in conjunction with the accompanying notes.

The three key services of the department are:

Service 1: Infrastructure and organisational development

This service provides industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations state-wide, including state and local governments.

Service 2: People development in sport and recreation

This service provides information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

Service 3: Recreation camps management

This service provides recreation camp programming opportunities (with associated catering and accommodation services) through a camp network.

Financial statements

Schedule of Assets and Liabilities by Service as at 30 June 2011

	Infrastructure and organisational development		People development in sport and recreation		Recreation camps management		Total	
	2011	2010	2011	2010	2011	2010	2011	2010
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS								
Current assets	12,867	15,716	1,772	1,238	400	408	15,039	17,362
Non-current assets	2,642	1,941	1,338	1,607	20,412	20,258	24,392	23,806
Total assets	15,509	17,657	3,110	2,845	20,812	20,666	39,431	41,168
LIABILITIES								
Current liabilities	1,254	1,245	856	867	1,037	1,031	3,147	3,143
Non-current liabilities	402	293	274	201	204	148	880	642
Total liabilities	1,656	1,538	1,130	1,068	1,241	1,179	4,027	3,785
NET ASSETS	13,853	16,119	1,980	1,777	19,571	19,487	35,404	37,383

The *Schedule of Assets and Liabilities by Service* should be read in conjunction with the accompanying notes.

The three key services of the department are:

Service 1: Infrastructure and organisational development

This service provides industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations state-wide, including state and local governments.

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This service provides information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

Service 3: Recreation camps management

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Financial statements

Summary of Consolidated Account Appropriations and Income Estimates for the year ended 30 June 2011



	2011 Estimate \$'000	2011 Actual \$'000	Variance \$'000	2011 Actual \$'000	2010 Actual \$'000	Variance \$'000
DELIVERY OF SERVICES						
Item 60 Net amount appropriated to deliver services	25,177	29,226	4,049	29,226	25,641	3,585
Item 61 Contribution to Community Sporting and Recreation Facilities Fund	25,000	17,000	(8,000)	17,000	15,000	2,000
Amount authorised by other statutes:						
<i>Lotteries Commission Act 1990</i>	13,347	13,382	35	13,382	13,500	(118)
<i>Salaries and Allowances Act 1975</i>	226	226	-	226	214	12
Total appropriations provided to deliver services	63,750	59,834	(3,916)	59,834	54,355	5,479
CAPITAL						
Capital appropriations	4,300	4,300	-	4,300	669	3,631
GRAND TOTAL	68,050	64,134	(3,916)	64,134	55,024	9,110
Details of expenses by service						
Infrastructure and organisational development	53,674	57,186	3,512	57,186	44,170	13,016
People development in sport and recreation	8,379	9,851	1,472	9,851	9,848	3
Recreation camps management	6,496	5,967	(529)	5,967	7,898	(1,931)
Total costs of services	68,549	73,004	4,455	73,004	61,916	11,088
Less total revenues from ordinary activities	(4,269)	(6,290)	(2,021)	(6,290)	(5,811)	(479)
Net cost of services	64,280	66,714	2,434	66,714	56,105	10,609
Adjustments (i)	(530)	(6,880)	(6,350)	(6,880)	(1,750)	(5,130)
Total appropriations provided to deliver services	63,750	59,834	(3,916)	59,834	54,355	5,479
Capital expenditure						
Purchase of non-current physical assets	4,873	903	(3,970)	903	395	508
Grants provided for capital purposes	-	-	-	-	-	-
Adjustments for other funding sources	(573)	3,397	3,970	3,397	274	3,123
Capital appropriations	4,300	4,300	-	4,300	669	3,631

(i) Adjustments comprise of movements in cash balances and other accrual items such as receivables, payables and superannuation.

'Note 34: Explanatory statement' provides details of any significant variations between estimates and actual results for 2011 and between actual results for 2010 and 2011.

Financial statements

Notes to the financial statements for the year ended 30 June 2011

1 Australian Accounting Standards

General

The department's financial statements for the year ended 30 June 2011 have been prepared in accordance with Australian Accounting Standards. The term "Australian Accounting Standards" includes Standards and Interpretations issued by the Australian Accounting Standard Board (AASB).

The department has adopted any applicable, new and revised Australian Accounting Standards from their operative dates.

Early adoption of standards

The department cannot early adopt an Australian Accounting Standard unless specifically permitted by TI 1101 'Application of Australian Accounting Standards and Other Pronouncements'. No Australian Accounting Standards that have been issued or amended, but not operative, have been early adopted by the department for the annual reporting period ended 30 June 2011.

2 Summary of significant accounting policies

(a) General statement

The financial statements constitute general purpose financial statements that have been prepared in accordance with Australian Accounting Standards, the Framework, Statements of Accounting Concepts and other authoritative pronouncements of the Australian Accounting Standards Board, as applied by the Treasurer's Instructions. Several of these are modified by the Treasurer's Instructions to vary application, disclosure, format and wording.

The *Financial Management Act* and the Treasurer's Instructions are legislative provisions governing the preparation of financial statements and take precedence over the Accounting Standards, the Framework, Statements of Accounting Concepts and other authoritative pronouncements of the Australian Accounting Standards Board.

Where modification is required and has a material or significant financial effect upon the reported results, details of that modification and the resulting financial effect are disclosed in the notes to the financial statements.

(b) Basis of preparation

The financial statements have been prepared on the accrual basis of accounting using the historical cost convention, except for land and improvements which have been measured at fair value.

The accounting policies adopted in the preparation of the financial statements have been consistently applied throughout all periods presented unless otherwise stated.

The financial statements are presented in Australian dollars and all values are rounded to the nearest thousand dollars (\$'000).

'Note 3: Key sources of estimation uncertainty' discloses key assumptions made concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

'Note 4: Judgements made by management in applying accounting policies' discloses judgements that have been made in the process of applying the department's accounting policies resulting in the most significant effect on amounts recognised in the financial statements.

(c) Reporting entity

The reporting entity is the department. There are no related bodies.

Mission

The department's mission is to enhance the quality of life of Western Australians through their participation and achievement in sport and recreation.

The department is predominantly funded by Parliamentary appropriation supplemented by user charges levied for use of camp facilities on a fee-for-service basis. The financial statements encompass all funds through which the department controls resources to carry on its functions.

Financial statements

Notes to the financial statements for the year ended 30 June 2011

Services

The department provides the following services:

Service 1: Infrastructure and organisational development

Provides industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations state-wide, including state and local government.

Service 2: People development in sport and recreation

Provides information, advice and education support to personnel involved in sport and recreation service delivery (e.g. coaches, officials, local governments, facility and trails managers, administrators and volunteers).

Service 3: Recreation camps management

Provides recreation camp programming opportunities (with associated catering and accommodation services) through a camp network.

The department administers assets, liabilities, income and expenses on behalf of government which are not controlled by, nor integral to the function of the department. These administered balances and transactions are not recognised in the principal financial statements of the department, but schedules are prepared using the same basis as the financial statements and are presented at 'Note 40: Administered assets and liabilities'.

(d) Contributed equity

AASB Interpretation 1038 'Contributions by Owners Made to Wholly-Owned Public Sector Entities' requires transfers in the nature of equity contributions, other than as a result of a restructure of administrative arrangements, to be designated by the Government (the owner) as contributions by owners (at the time of, or prior to transfer) before such transfers can be recognised as equity contributions. Capital appropriations have been designated as contributions by owners by Treasurer's instruction (TI) 955 'Contributions by Owners made to Wholly Owned Public Sector Entities' and have been credited directly to Contributed Equity.

Transfer of net assets to/from other agencies, other than as a result of a restructure of administrative arrangements, are designated as contributions by owners where the transfers are non-discretionary and non-reciprocal. See 'Note 28: Equity'.

(e) Income

Revenue recognition

Revenue is measured at the fair value of consideration received or receivable. Revenue is recognised for the major business activities as follows:

Sale of goods

Revenue is recognised from the sale of goods and disposal of other assets when the significant risks and rewards of ownership transfer to the purchaser and can be measured reliably.

Provision of services

Revenue is recognised upon delivery of the service to the client or by reference to the stage of completion of the transaction.

Interest

Revenue is recognised as the interest accrues.

Service appropriations

Service Appropriations are recognised as revenues at fair value in the period in which the department gains control of the appropriated funds. The department gains control of appropriated funds at the time those funds are deposited to the bank account or credited to the "Amount receivable for services" (holding account) held at Treasury. See 'Note 16: Income from State Government' for further detail.

Income due under the *Lotteries Commission Act 1990* is recognised as revenue when appropriated to the department.

Net appropriation determination

The Treasurer may make a determination providing for prescribed revenues to be retained for services under the control of the department. In accordance with the determination specified in the 2010-2011 Budget Statements, the department retained \$6.290 million in 2011 (\$5.811 million in 2010) from the following:

- Proceeds from fees and charges.
- Commonwealth specific purpose grants and contributions.
- One-off gains with a value of less than \$10,000 derived from the sale of property other than real property.

Financial statements

Notes to the financial statements for the year ended 30 June 2011

Grants, donations, gifts and other non-reciprocal contributions

Revenue is recognised at fair value when the department obtains control over the assets comprising the contributions which is usually when cash is received.

Other non-reciprocal contributions that are not contributions by owners are recognised at their fair value. Contributions of services are only recognised when a fair value can be reliably determined and the services would be purchased if not donated.

Royalties for Regions funds are recognised as revenue at fair value in the period in which the department obtains control over the funds. The department obtains control of the funds at the time the funds are deposited into the department's bank account.

Gains

Realised or unrealised gains are usually recognised on a net basis. These include gains arising on the disposal of non-current assets and some revaluations of non-current assets.

(f) Property, plant and equipment

Capitalisation/expensing of assets

Items of property, plant and equipment costing \$5,000 or more are recognised as assets and the cost of utilising assets is expensed (depreciated) over their useful lives. Items of property, plant and equipment costing less than \$5,000 are immediately expensed direct to the Statement of Comprehensive Income (other than where they form part of a group of similar items which are significant in total).

Initial recognition and measurement

All items of property, plant and equipment are initially recognised at cost.

For items of property, plant and equipment acquired at no cost or for nominal cost, the cost is the fair value at the date of acquisition.

Subsequent measurement

Subsequent to initial recognition as an asset, the revaluation model is used for the measurement of land and buildings, and the cost model for all other property, plant and equipment. Land and buildings are carried at fair value less accumulated depreciation (buildings only) and accumulated impairment losses. All other items of property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment losses.

Where market evidence is available, the fair value of land and buildings is determined on the basis of current market buying values determined by reference to recent market transactions. When buildings are revalued by reference to recent market transactions, the accumulated depreciation is eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount.

In the absence of market based evidence, the fair value of land and buildings is determined on the basis of existing use. This normally applies where buildings are specialised or where land use is restricted. Fair value for existing use assets is determined by reference to the cost of replacing the remaining future economic benefits embodied in the asset, i.e. the depreciated replacement cost. Where the fair value of buildings is dependent on using the depreciated replacement cost basis, the gross carrying amount and the accumulated depreciation are restated proportionately.

The revaluation of land is an independent valuation usually provided on an annual basis by the Western Australian Land Information Authority (Valuation Services) and recognised annually to ensure that the carrying amount does not differ materially from the asset's fair value at the end of the reporting period.

The most significant assumptions in estimating fair value are made in assessing whether to apply the existing use basis to assets and in determining estimated useful life. Professional judgment by the valuer is required where the evidence does not provide a clear distinction between market type assets and existing use assets.

Refer to 'Note 22: Property, plant and equipment' for further information on revaluations.

Derecognition

Upon disposal or derecognition of an item of property and plant and equipment, any revaluation surplus relating to that asset is retained in the asset revaluation surplus.

Asset revaluation surplus

The asset revaluation surplus is used to record increments and decrements on the revaluation of non-current assets as described in 'Note 22: Property, plant and equipment'.

Financial statements

Notes to the financial statements for the year ended 30 June 2011

Depreciation

All non-current assets having a limited useful life are systematically depreciated over their estimated useful lives in a manner that reflects the consumption of their future economic benefits. Land is not depreciated. Depreciation on other assets is calculated using the straight line method, using rates which are reviewed annually. Estimated useful lives for each class of depreciable asset are:

Buildings	Up to 20 years
Plant and Equipment	3–10 years
Office Equipment	3 years

Motor vehicles used by the department are leased. See 'Note 2(i)'.

(g) Intangible assets

Capitalisation/expensing of assets

Acquisitions of intangible assets costing \$5,000 or more and internally generated intangible assets costing \$50,000 or more are capitalised. The cost of utilising the assets is expensed (amortised) over their useful life. Costs incurred below these thresholds are immediately expensed directly to the Statement of Comprehensive Income.

All acquired and internally developed intangible assets are initially recognised at cost. For assets acquired at no cost or for nominal cost, the cost is their fair value at the date of acquisition. The cost model is applied for subsequent measurement requiring the asset to be carried at cost less any accumulated amortisation and accumulated impairment losses.

Amortisation for intangible assets with finite useful lives is calculated for the period of the expected benefit (estimated useful life which is reviewed annually) on the straight line basis. All intangible assets controlled by the department have a finite useful life and zero residual value. The expected useful lives for each class of intangible assets are:

Software	3 years
Website costs	3 years

Computer software

Software that is an integral part of the related hardware is treated as property, plant and equipment. Software that is not an integral part of the related hardware is treated as an intangible asset. Software costing less than \$5,000 is expensed in the year of acquisition.

Website costs

Website costs are charged as expenses when they are incurred unless they relate to the acquisition or development of an asset, when they may be capitalised and amortised. Generally, costs in relation to feasibility studies during the planning phase of a web site and ongoing costs of maintenance during the operating phase are expensed. Costs incurred in building or enhancing a website, to the extent that they represent probable future economic benefits controlled by the department that can be reliably measured, are capitalised.

(h) Impairment of assets

Property, plant and equipment and intangible assets are tested for any indication of impairment at the end of each reporting period. Where there is an indication of impairment, the recoverable amount is estimated. Where the recoverable amount is less than the carrying amount, the asset is considered impaired and is written down to the recoverable amount and an impairment loss is recognised. As the department is a not for profit entity, unless an asset has been identified as a surplus asset, the recoverable amount is the higher of an asset's fair value less costs to sell and depreciated replacement cost.

The risk of impairment is generally limited to circumstances where an asset's depreciation is materially understated, where the replacement cost is falling or where there is a significant change in useful life. Each relevant class of assets is reviewed annually to verify that the accumulated depreciation/amortisation reflects the level of consumption or expiration of asset's future economic benefits and to evaluate any impairment risk from falling replacement costs.

Intangible assets with an indefinite useful life and intangible assets not yet available for use are tested for impairment at the end of each reporting period irrespective of whether there is any indication of impairment.

The recoverable amount of assets identified as surplus assets is the higher of fair value less costs to sell and the present value of future cash flows expected to be derived from the asset. Surplus assets carried at fair value, have no risk of material impairment where fair value is determined by reference to market-based evidence. Where fair value is determined by reference to depreciated replacement cost, surplus assets at risk of impairment and the recoverable amount is measured. Surplus assets at cost are tested for indication of impairment at the end of each reporting period.

Financial statements

Notes to the financial statements for the year ended 30 June 2011

See 'Note 24: Impairment of assets' for the outcome of impairment reviews and testing.

See 'Note 2(o): Receivables' and 'Note 19: Receivables' for impairment of receivables.

(i) Leases

The department holds operating leases for head office, a number of branch office buildings and motor vehicles. Lease payments are expensed on a straight line basis over the lease term as this represents the pattern of benefits derived from the leased properties and vehicles.

(j) Financial instruments

In addition to cash, the department has two categories of financial instrument:

- Loans and receivables; and
- Financial liabilities measured at amortised cost.

These have been disaggregated into the following classes:

Financial assets

- Cash and cash equivalents
- Restricted cash and cash equivalents
- Receivables
- Amounts receivable for services

Financial liabilities

- Payables

Initial recognition and measurement of financial instruments is at fair value which normally equates to the transaction cost or face value. Usually the transaction cost or face value is equivalent to the fair value. Subsequent measurement is at amortised cost using the effective interest method.

The fair value of short-term receivables and payables is the transaction cost or face value because there is no interest rate applicable and subsequent measurement is not required as the effect of discounting is not material.

(k) Cash and cash equivalents

For the purpose of the Statement of Cash Flows, cash and cash equivalent (and restricted cash and cash equivalent) assets comprise cash on hand and short-term deposits with original maturities of three months or less that are readily convertible to a known amount of cash and which are subject to insignificant risk of changes in value, and bank overdrafts.

(l) Accrued salaries

Accrued salaries (refer to Note 27) represent the amount due to staff but unpaid at the end of the financial year, as the pay date for the last pay period for that financial year does not coincide with the end of the financial year. Accrued salaries are settled within a fortnight of the financial year end. The department considers the carrying amount of accrued salaries to be equivalent to its net fair value.

The accrued salaries suspense account (see Note 17) consists of amounts paid annually into a suspense account over a period of 10 financial years to largely meet the additional cash outflow in each eleventh year when 27 pay days occur instead of the normal 26. No interest is received on this account.

(m) Amounts receivable for services (holding account)

The department receives funding on an accrual basis. The appropriations are paid partly in cash and partly as an asset (holding account receivable). The accrued amount receivable is accessible on the emergence of the cash funding requirement to cover leave entitlements and asset replacement.

See also 'Note 16: Income from State Government' and 'Note 20: Amounts receivable for services'.

(n) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned by the method most appropriate to each particular class of inventory, with the majority being valued on a first in first out basis.

Inventories not held for resale are valued at cost unless they are no longer required, in which case they are valued at net realisable value. See also 'Note 18: Inventories'.



(o) Receivables

Receivables are recognised and carried at original invoice amount less an allowance for any uncollectible amounts (i.e. impairment). The collectability of receivables is reviewed on an ongoing basis and any receivables identified as uncollectible are written off against the allowance account. The allowance for uncollectible amounts (doubtful debts) is raised when there is objective evidence that the department will not be able to collect the debts. The carrying amount is equivalent to fair value as it is due for settlement within 30 days. See 'Note 2(j): Financial instruments' and 'Note 19: Receivables'.

(p) Payables

Payables are recognised at the amounts payable when the department becomes obliged to make future payments as a result of a purchase of assets or services at fair value, as they are generally settled within 30 days. See 'Note 2(j): Financial instruments' and 'Note 25: Payables'.

(q) Provisions

Provisions are liabilities of uncertain timing or amount. The department recognises a provision where there is a present legal or constructive obligation as a result of a past event, and when the outflow of resources embodying economic benefits is probable and a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at the end of each reporting period. See 'Note 26: Provisions'.

Provisions – employee benefits

All annual leave and long service leave provisions are in respect of employees' services up to the end of the reporting period.

Annual leave and long service leave

The liability for annual leave and long service leave is expected to be settled within 12 months after the reporting period is recognised and measured at the undiscounted amounts expected to be paid when the liability is settled.

Annual leave and long service leave not expected to be settled within 12 months after the reporting period is recognised and measured at the present value of amounts expected to be paid when the liabilities are settled using the remuneration rate expected to apply at the time of settlement.

When assessing expected future payments, consideration is given to expected future wage and salary levels, including non-salary components such as employer superannuation contributions. In addition, the long service leave liability also considers the experience of employee departures and periods of service.

Annual leave and long service leave liabilities have been measured using the long hand method. The expected future payments are discounted using market yields at the end of the reporting period on national government bonds with term to maturity that match, as closely as possible, the estimated future cash outflows.

All annual leave and unconditional long service leave provisions are classified as current liabilities as the department does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

Conditional long service leave provisions are classified as non-current liabilities because the department has an unconditional right to defer the settlement of the liability until the employee has completed the requisite years of service.

Superannuation

The Government Employees Superannuation Board (GESB) administers public sector superannuation arrangements in Western Australia in accordance with legislative requirements.

Employees may contribute to the Pension Scheme, a defined benefit pension scheme closed to new members since 1987 or the Gold State Superannuation Scheme (GSS), a defined benefit lump sum scheme closed to new members since 1995.

The GSS is a defined benefit scheme for the purposes of employees and whole-of-government reporting. However, it is a defined contribution plan for agency purposes because the concurrent contributions (defined contributions) made by the department to GESB extinguishes the agency's obligations to the related superannuation liability.

The department has no liabilities under the Pension Scheme or the GSS. The liabilities for the unfunded Pension Scheme and the unfunded GSS transfer benefits attributable to members who transferred from the Pension Scheme, are assumed by the Treasurer. All other GSS obligations are funded by concurrent contributions made by the department to the GESB. The concurrently funded part of the GSS is a defined contribution scheme as these contributions extinguish all liabilities in respect of the concurrently funded GSS obligations.

Financial statements

Notes to the financial statements for the year ended 30 June 2011

Employees commencing employment prior to 16 April 2007 who were not members of either the Pension or the GSS Schemes became non-contributory members of the West State Superannuation Scheme (WSS). Employees commencing employment on or after 16 April 2007 became members of the GESB Super Scheme (GESBS). Both of these schemes are accumulation schemes. The department makes concurrent contributions to GESB on behalf of employees in compliance with the Commonwealth Government's Superannuation Guarantee (Administration) Act 1992. These contributions extinguish the liability for superannuation charges in respect of the WSS and GESBS.

The GESB makes all benefit payments in respect of the Pension Scheme and GSS, and is recouped by the Treasurer for the employer's share. See also 'Note 2(r): Superannuation expense'.

Provisions – other

Employment on-costs

Employment on-costs, including workers' compensation insurance, are not employee benefits and are recognised separately as liabilities and expenses when the employment to which they relate has occurred. Employment on-costs are included as part of 'Other expenses' and are not included as part of the department's 'Employee benefits expense'. The related liability is included in 'Employment on-costs provision'.

(r) Superannuation expense

The superannuation expense in the Statement of Comprehensive Income comprises of employer contributions paid to the GSS (concurrent contributions), the West State Superannuation Scheme (WSS), and the GESB Super Scheme (GESBS). The employer contribution paid to the GESB in respect of the GSS is paid back into the Consolidated Account by the GESB.

(s) Resources received free of charge or for nominal cost

Resources received free of charge or for nominal cost that can be reliably measured, are recognised as income at fair value. Where the resource received represents a service that the department would otherwise pay for, a corresponding expense is recognised. Any receipts of assets are recognised in the Statement of Financial Position.

Assets or services received from other State Government agencies are separately disclosed under Income from State Government in the Statement of Comprehensive Income.

3 Key sources of estimation uncertainty

The department makes key estimates and assumptions concerning the future. These estimates and assumptions are based on historical experience and various other factors that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year.

Long service leave

In calculating the department's long service leave provision, several estimations and assumptions have been made. These include expected future salary rates, salary inflation, discount rates, employee retention rates and expected future payments. Any changes in these estimations and assumptions may impact on the carrying amount of the long service leave provision.

4 Judgements made by management in applying accounting policies

The preparation of financial statements requires management to make judgements about the application of accounting policies that have a significant effect on the amounts recognised in the financial statements. The department evaluates these judgements regularly.

Operating lease commitments

The department has entered into a number of leases for buildings for branch office accommodation. Some of these leases relate to buildings of a temporary nature and it has been determined that the lessor retains substantially all the risks and rewards incidental to ownership. Accordingly, these leases have been classified as operating leases.



5 Disclosure of changes in accounting policy and estimates

Initial application of an Australian Accounting Standard

The department has applied the following Australian Accounting Standards effective for annual reporting periods beginning on or after 1 July 2010 that impacted on the department.

Future impact of Australian Accounting Standards not yet operative

The department cannot early adopt an Australian Accounting Standard unless specifically permitted by TI 1101 Application of Australian Accounting Standards and Other Pronouncements. Consequently, the department has not applied early any of the following Australian Accounting Standards that have been issued that may impact the department. Where applicable, the department plans to apply these Australian Accounting Standards from their application date.

		Operative for reporting periods beginning on/after
AASB 2009-11	<p><i>Amendments to Australian Accounting Standards arising from AASB 9 (AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 121, 127, 128, 131, 132, 136, 139, 1023 and 1038 and Interpretations 10 and 12)</i></p> <p>The amendment to AASB 7 requires modification to the disclosure of categories of financial assets. The department does not expect any financial impact when the Standard is first applied. The disclosure of categories of financial assets in the notes will change.</p>	1 Jan 2013
AASB 2009-12	<p><i>Amendments to Australian Accounting Standards (AASB 5, 8, 108, 110, 112, 119, 133, 137, 139, 1023 and 1031 and Interpretations 2, 4, 16, 1039 and 1052)</i></p> <p>This Standard introduces a number of terminology changes. There is no financial impact resulting from the application of this revised Standard.</p>	1 Jan 2011
AASB 1053	<p><i>Application of Tiers of Australian Accounting Standards</i></p> <p>This Standard establishes a differential financial reporting framework consisting of two tiers of reporting requirements for preparing general purpose financial statements.</p> <p>The Standard does not have any financial impact on the department. However it may affect disclosures in the financial statements of the department if the reduced disclosure requirements apply. DTF has not yet determined the application or the potential impact of the new Standard for agencies.</p>	1 Jul 2013
AASB 2010-2	<p><i>Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements.</i></p> <p>This Standard makes amendments to many Australian Accounting Standards, including Interpretations, to introduce reduced disclosure requirements into these pronouncements for application by certain types of entities.</p> <p>The Standard is not expected to have any financial impact on the department. However, this Standard may reduce some note disclosures in financial statements of the department. DTF has not yet determined the application or the potential impact of the amendments to these Standards for agencies.</p>	1 Jul 2013
AASB 2011-2	<p><i>Amendments to Australian Accounting Standards arising from the Trans-Tasman Convergence Project - Reduced Disclosure Requirements [AASB 101 and AASB 1054]</i></p> <p>This Amending Standard removes disclosure requirements from other Standards and incorporates them in a single Standard to achieve convergence between Australian and New Zealand Accounting Standards for reduced disclosure reporting. DTF has not yet determined the application or the potential impact of the amendments to these Standards for agencies.</p>	1 July 2011

Financial statements

Notes to the financial statements for the year ended 30 June 2011

AASB 2010-5	<p><i>Amendments to Australian Accounting Standards (AASB 1, 3, 4, 5, 101, 107, 112, 118, 119, 121, 132, 133, 134, 137, 139, 140, 1023 and 1038 and Interpretations 112, 115, 127, 132 and 1042)</i></p> <p>This Standard introduces a number of terminology changes as well as minor presentation changes to the 'Notes to the financial statements'. There is no financial impact resulting from the application of this revised Standard.</p>	1 Jan 2011
AASB 2010-6	<p><i>Amendments to Australian Accounting Standards - Disclosures on Transfers of Financial Assets [AASB 1 and AASB 7]</i></p> <p>This Standard makes amendments to Australian Accounting Standards, introducing additional presentation and disclosure requirements for Financial Assets.</p> <p>The Standard is not expected to have any financial impact on the department. DTF has not yet determined the application or the potential impact of the amendments to these Standards for agencies.</p>	1 July 2011
AASB 9	<p><i>Financial Instruments</i></p> <p>This Standard supersedes AASB 139 Financial Instruments: Recognition and Measurement, introducing a number of changes to accounting treatments.</p> <p>The Standard was reissued on 6 Dec 2010 and the department is currently determining the impact of the Standard. DTF has not yet determined the application or the potential impact of the Standard for agencies.</p>	1 Jan 2013
AASB 2010-7	<p><i>Amendments to Australian Accounting Standards arising from AASB 9 (December 2010) [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 139, 1023 and 1038 and Interpretations 2, 5, 10, 12, 19 and 127]</i></p> <p>This Amending Standard makes consequential adjustments to other Standards as a result of issuing AASB 9 Financial Instruments in December 2010. DTF has not yet determined the application or the potential impact of the Standard for agencies.</p>	1 Jan 2013
AASB 1054	<p><i>Australian Additional Disclosures</i></p> <p>This Standard, in conjunction with AASB 2011-1 Amendments to Australian Accounting Standards arising from the Trans-Tasman Convergence Project, removes disclosure requirements from other Standards and incorporates them in a single Standard to achieve convergence between Australian and New Zealand Accounting Standards.</p>	1 July 2011
AASB 2011-1	<p><i>Amendments to Australian Accounting Standards arising from the Trans Tasman Convergence Project [AASB 1, 5, 101, 107, 108, 121, 128, 132 and 134 and Interpretations 2, 112 and 113]</i></p> <p>This Amending Standard, in conjunction with AASB 1054 Australian Additional Disclosures, removes disclosure requirements from other Standards and incorporates them in a single Standard to achieve convergence between Australian and New Zealand Accounting Standards.</p>	1 July 2011



	2011 \$'000	2010 \$'000
6 Employee benefits expense		
Wages and salaries	12,662	11,530
Superannuation – defined contribution plans (i)	1,348	1,205
Long service leave (ii)	385	468
Annual leave (ii)	1,198	1,165
Other related expenses (iii)	664	662
	16,257	15,030

(i) Defined contributions plans include West State, Gold State and GESB Super Scheme (contributions paid).

(ii) Includes a superannuation contribution component.

(iii) Includes the value of the fringe benefit to the employee plus the fringe benefits tax component.

Employment on-costs such as workers compensation insurance is included at 'Note 11: Other expenses'. The employment on-costs liability is included in 'Note 26: Provisions'.

7 Supplies and services

Communications	539	509
Consultants and contractors	4,334	2,581
Materials	981	1,216
Motor vehicles	568	593
Travel	328	351
Other	1,865	1,528
	8,615	6,778

8 Depreciation and amortisation expense

Depreciation		
Plant and equipment	147	193
Buildings	851	1,954
Computer equipment	69	69
Total depreciation	1,067	2,216
Amortisation		
Intangible assets	121	64
Total amortisation	121	64
Total depreciation and amortisation	1,188	2,280

9 Accommodation expenses

Lease rentals	1,186	1,098
Repairs and maintenance	264	234
Cleaning	205	182
	1,655	1,514

Financial statements

Notes to the financial statements for the year ended 30 June 2011

10 Grants and subsidies

Recurrent

Sports financial grants	2,538	3,727
Sports Lotteries Account	12,904	12,170
	15,442	15,897

Capital

Sports financial grants	11,808	3,798
Community sporting and recreational funds	17,605	15,032
	29,413	18,830

	44,855	34,727
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11 Other expenses

Equipment repairs and maintenance	233	263
Employment on-costs (i)	194	110
Doubtful/bad debts	1	5
Write-offs	-	2
Asset revaluation decrement (ii)	-	1,188
	428	1,568

(i) Includes workers' compensation insurance and other employment on-costs. The on-costs liability associated with the recognition of annual and long service leave liability is included at 'Note 26: Provisions'. Superannuation contributions accrued as part of the provision for leave are employee benefits and are not included in employment on-costs.

(ii) Due to the revaluation in Improvements in 2009-10, which devalued the assets by more than the balance of the Asset Revaluation Reserve for buildings. See also 'Note 22: Property, plant and equipment' and 'Note 28: Equity'.

12 User charges and fees

Accommodation	1,722	1,536
Fees from seminars	105	110
Meals	162	149
Programs	1,582	1,297
	3,571	3,092

13 Commonwealth grants and contributions

Australian Sports Commission Indigenous Sport Program	702	692
Australian Sports Commission	185	181
	887	873



	2011 \$'000	2010 \$'000
14 Other revenue		
Healthway	166	2
Expenditure recoups	633	725
Logue Brook Trust	14	16
Other revenues	1,019	1,103
	1,832	1,846

15 Net (loss)/gain on disposal of non-current assets

Costs of disposal of non-current assets

Improvements	6	7
Plant and equipment	1	13

Proceeds from disposal of non-current assets

Plant and equipment	1	1
Net (loss)/gain	(6)	(19)

16 Income from State Government

Appropriation revenue received during the year:

Service appropriations (i)	59,834	54,355
	59,834	54,355

Resources received free of charge (ii)

Determined on the basis of the following estimates provided by agencies:

Western Australian Land Information Authority (Landgate)	-	110
Crown Solicitors Office	63	96
Department of Treasury and Finance	483	49
	546	255

Royalties for Regions fund	55	-
- Regional workers' incentives	55	-

	60,435	54,610
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(i) Service appropriations are accrual amounts reflecting the full cost of services delivered. The appropriation revenue comprises a cash component and a receivable (asset). The receivable (holding account) comprises the depreciation expense for the year and any agreed increase in leave liability during the year.

(ii) Where assets or services have been received free of charge or for nominal consideration, the department recognises revenues equivalent to the fair value of the assets and/or the fair value of those services that can be reliably determined and which would have been purchased if not donated, and those fair values shall be recognised as assets or expenses, as applicable. Where the contributions of assets or services are in the nature of contributions by owners, the department makes an adjustment direct to equity.

Financial statements

Notes to the financial statements for the year ended 30 June 2011

	2011 \$'000	2010 \$'000
17 Restricted cash and cash equivalents		
<u>Current</u>		
Community Sporting and Recreation Facilities Fund (i)	487	1,777
Sports Lotteries Account (iii)	4,975	5,375
Australian Sports Commission Indigenous Sport Program (iv)	22	21
Australian Sports Commission (iv)	72	82
Healthway (iv)	12	44
RIO (iv)	53	53
Logue Brook Trust (ii)	203	278
Sports Wagering (iv)	74	156
	5,898	7,786
<u>Non-current</u>		
Accrued salaries suspense account (v)	369	275
	369	275
Total	6,267	8,061

Refer to Note 29 (a)

The purposes of these accounts are set out below.

In accordance with section 16 (1) of the *Financial Management Act 2006*, the department is required to report additional information about the Community Sporting Recreation Facilities Fund (CSRFF) and the Logue Brook Trust Fund (LBTF). See (i) and (ii) below.

(i) The purpose of the CSRFF account is to hold monies appropriated for the purpose of making grants for the development of public sporting and recreation facilities, and for the management and administration of those grants.

CSRFF

Opening balance of CSRFF account	1,777	2,483
Receipts	17,001	15,001
Payments	18,291	15,707
Closing balance of CSRFF account	487	1,777

(ii) The purpose of the LBTF account is to hold monies appropriated for the purpose of funding the identification and re-establishment of recreation amenities, where practical, within the localities of nearby dams and inland water bodies following cessation of recreational access to Logue Brook. The money was received from Water Corporation in the 2007–08 financial year and after a change in government policy was repaid to Water Corporation in 2008–09. The balance of the account reflects interest earned on the amount.

LBTF

Opening balance of LBTF account	278	403
Receipts		
Interest	15	15
Payments	90	140
Closing balance of LBTF account	203	278



(iii) The purpose of the Sports Lotteries Account is to hold funds received by the Department of Sport and Recreation from Lotterywest pursuant to Section 22(2)(c) of the *Lotteries Commission Amendment Act 1993*.

(iv) Funds are being held on behalf of a number of organisations for a variety of sport development programs and initiatives ranging from work with specific target groups such as indigenous Australians, women and youth, to coaching, officiating and sport management initiatives and reviews.

(v) Amount held in the suspense account is only to be used for the purpose of meeting the 27th pay in a financial year that occurs every 11 years. AASB 101.57(d) requires cash and cash equivalents to be classified as current assets unless it is restricted in its use beyond twelve months. Accordingly, this suspense account will be non-current for 10 out of 11 years.

2011	2010
\$'000	\$'000

18 Inventories

Current

Inventories held for resale

Saleable publications and merchandise (at cost)

71	11
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See also 'Note 2 (n): Inventories'.

19 Receivables

Current

Receivables

GST receivable

172	281
1,985	977
2,157	1,258

Prepayments

Loans and advances (i)

Total current

193	118
-	30
2,350	1,406

The department does not hold any collateral as security or other credit enhancements relating to receivables.

(i) Loan to WA Rugby League

Financial assistance of \$100,000 was provided to WA Rugby League in 2007–08 for costs associated with the establishment of the WA Reds team. Both parties were able to vary the manner, amount and times of any repayment of the loan amount. This was repaid to the department in 2010–11.

See also 'Note 2(o): Receivables' and 'Note 35: Financial instruments'.

Financial statements

Notes to the financial statements for the year ended 30 June 2011

	2011 \$'000	2010 \$'000
20 Amounts receivable for services		
Current	604	573
Non-current	6,077	5,293
	6,681	5,866

Represents the non-cash component of service appropriations (see 'Note 2(m): Amounts Receivable for Services (Holding Account)'). It is restricted in that it can only be used for asset replacement or payment of leave liability.

21 Other current assets

Current		
Accrued income	6	5
	6	5

22 Property, plant and equipment

Freehold land		
At fair value	1,341	1,341
	1,341	1,341
Buildings		
At fair value	16,191	15,974
Accumulated depreciation	(936)	(88)
	15,255	15,886
Plant and equipment		
At cost	1,629	1,609
Accumulated depreciation	(1,123)	(984)
	506	625
Office equipment		
At cost	553	383
Accumulated depreciation	(346)	(287)
	207	96
Works in progress	313	20
	17,622	17,968

Freehold land and buildings was revalued as at 1 July 2009 by the Western Australian Land Information Department (Valuation Services). The valuations were performed during the year ended 30 June 2010 and recognised at 30 June 2010. In undertaking the revaluation, fair value was determined in accordance with existing use and by reference to market values for land and buildings. For the remaining balance, fair value of land and buildings was determined on the basis of depreciated replacement cost. See 'Note 2(f): Property, plant and equipment'. A valuation was also carried out in 2011. The carrying amounts of the valued assets were not found to be significantly different from the valuation and, as such, no adjustments to the carrying value were recognised in the current year.

Financial statements

Notes to the financial statements for the year ended 30 June 2011



Reconciliations

Reconciliations of the carrying amounts of property, plant and equipment at the beginning and end of the current financial year are set out below.

	Freehold land	Buildings	Buildings under construction	Plant and equipment	Office equipment	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
2011						
Carrying amount at start of year	1,341	15,886	20	625	96	17,968
Additions		206	313	29	180	728
Revaluation increments						-
Revaluation decrements (i)						-
Disposals		(6)		(1)		(7)
Transfer		20	(20)			-
Depreciation		(851)		(147)	(69)	(1,067)
Carrying amount at end of year	1,341	15,255	313	506	207	17,622

	Freehold land	Buildings	Buildings under construction	Plant and equipment	Office equipment	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
2010						
Carrying amount at start of year	1,394	36,777		788	145	39,104
Additions		51	20	44	19	134
Revaluation increments	33					33
Revaluation decrements (i)	(86)	(18,981)				(19,067)
Disposals		(7)		(13)		(20)
Transfer						-
Depreciation		(1,954)		(194)	(68)	(2,216)
Carrying amount at end of year	1,341	15,886	20	625	96	17,968

(i) The revaluation decrement for buildings in 2010 was \$19 million. As this figure exceeded the existing asset revaluation reserve for buildings (\$17.8 million), the balance (\$1.2 million) is reported as an asset revaluation decrement in Other Expenses. See 'Note 11: Other expenses' and 'Note 28: Equity'.

Financial statements

Notes to the financial statements for the year ended 30 June 2011

23 Intangible assets

Computer software

	2011 \$'000	2010 \$'000
At cost	595	420
Accumulated amortisation	(271)	(150)
	324	270
<u>Reconciliation</u>		
Carrying amount at start of year	270	73
Additions	175	261
Amortisation expense	(121)	(64)
Carrying amount at end of year	324	270

24 Impairment of assets

There was no indication of impairment to property, plant and equipment, or intangible assets at 30 June 2011.

The department held no goodwill or intangible assets with an indefinite useful life during the reporting period and at the reporting date there were no intangible assets not yet available for use.

All surplus assets at 30 June 2011 have been classified as assets held for sale or written off.

25 Payables

Current

Trade and other payables	207	215
	207	215

Included in the Trade and Other Payables line are the unspent funds associated with Indian Ocean Territories service delivery arrangements as per the following:

Opening balance from previous year	-	-
Receipts from Commonwealth	89	64
Revenue raised	66	39
Expenditure	155	103
Balance carried forward	-	-

See also 'Note 2(p): Payables' and 'Note 35: Financial instruments'.

26 Provisions

Current

Employee benefits provision		
Annual leave (i)	997	977
Long service leave (ii)	1,066	1,230
Other provisions:		
Employment on-costs (iii)	24	26
	2,087	2,233

Financial statements

Notes to the financial statements for the year ended 30 June 2011



	2011 \$'000	2010 \$'000
<u>Non-current</u>		
Employee benefits provision:		
Long service leave (ii)	870	634
Other provisions:		
Employment on-costs (iii)	10	8
	880	642

(i) Annual leave liabilities have been classified as current as there is no unconditional right to defer settlement for at least 12 months after reporting date. Assessments indicate that actual settlements of all annual leave liabilities will occur within 12 months of the reporting date.

(ii) Long service leave liabilities have been classified as current where there is no unconditional right to defer settlement for at least 12 months after the reporting period. Assessments indicate that actual settlement of the liabilities will occur as follows:

Within 12 months of reporting date	1,066	1,230
More than 12 months after reporting date	870	634
	1,936	1,864

(iii) The settlement of annual and long service leave liabilities gives rise to the payment of employment on-costs including workers' compensation premiums. The provision is the present value of expected future payments. The associated expense, apart from the unwinding of the discount (finance cost), is included at 'Note 11: Other expenses'.

Employment on-cost provision

Carrying amount at start of year	34	54
Additional provisions recognised	-	(20)
Carrying amount at end of year	34	34

27 Other liabilities

Current

Accrued salaries	391	224
Deposits	459	467
Income received in advance	3	4
	853	695

28 Equity

Equity represents the residual interest in the net assets of the department. The Government holds the equity interest in the department on behalf of the community. The asset revaluation surplus represents that portion of equity resulting from the revaluation of non-current assets.

Contributed equity

Balance at the start of period	25,351	24,682
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Contributions by owners

Capital appropriation	4,300	669
Total contributions by owners	29,651	25,351

Balance at end of period	29,651	25,351
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Financial statements

Notes to the financial statements for the year ended 30 June 2011

	2011 \$'000	2010 \$'000
Reserves		
Asset revaluation reserve:		
Balance at the start of the year	160	18,006
Land	-	(55)
Buildings	-	(17,791)
Balance at the end of the year	160	160
Accumulated surplus:		
Balance at the start of the year	11,872	13,367
Result for the period	(6,279)	(1,495)
Balance at the end of the year	5,593	11,872

29 Notes to the Statement of Cash Flows

(a) Reconciliation of cash

Cash at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Cash and cash equivalents	6,110	7,581
Restricted cash and cash equivalents (refer to Note 17)	6,267	8,061
	12,377	15,642

(b) Reconciliation of net cost of services to net cash flows used in operating activities:

Net cost of services	(66,714)	(56,105)
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Non-cash items:

Depreciation and amortisation expense	1,188	2,280
Resources received free of charge	546	255
Net loss on sale of property, plant and equipment	6	19
Asset revaluation decrement	-	1,188

(Increase)/decrease in assets:

Current receivables (i)	108	(100)
Other current assets	(75)	(69)
Current inventory	(60)	-

Increase/(decrease) in liabilities:

Current payables (i)	(7)	(752)
Current provisions	(146)	318
Other current liabilities	157	187
Non-current provisions	238	165

Change in GST in receivables/payables (iii)	(1,008)	1,743
Net cash used in operating activities	(65,767)	(50,871)

(i) Note that ATO receivable/payable in respect of GST and receivable/payable in respect of the sale/purchase of non-current assets are not included in these items as they do not form part of the reconciling items.

(ii) This reverses out the GST in receivables and payables.



2011 \$'000	2010 \$'000
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30 Resources provided free of charge

During the financial year the following resources were provided to other agencies free of charge for functions outside the normal operations of the department:

Department of Training and Workforce Development	-	2
Schools network mailout of School Sport Programs directory		

31 Commitments

(a) Capital expenditure commitments

The department does not have capital expenditure commitments to report.

(b) Non-cancellable operating lease commitments

Commitments for minimum lease payments are payable as follows:

Within 1 year	990	1,034
Later than 1 year and not later than 5 years	2,306	2,293
Later than 5 years	1,719	2,149
	5,015	5,476

The property and motor vehicle leases are non-cancellable leases. Terms differ for property leases (2 to 15 years) and motor vehicles (up to 5 years). Contingent property rental provisions within these lease agreements consist of annual rent reviews or annual CPI increases. A variety of options exist to renew the property leases at the end of their current term for an additional term of between two and five years.

(c) Grants committed but not reflected in the financial statements

Within 1 year	36,085	33,345
Later than 1 year and not later than 5 years	20,327	14,992
	56,412	48,337

Grant commitments are primarily funded from future years' revenue and arise when a funding application has been approved.

These commitments are all exclusive of GST.

32 Contingent liabilities and contingent assets

The following contingent liabilities are additional to the liabilities included in the financial statements.

Litigation in progress

A District Court Writ has been issued against the department by Unified Pty Ltd in relation to a contract dispute. The department will vigorously defend this claim.

33 Events occurring after the balance sheet date

The department is not aware of any other matters or circumstances that have arisen since the end of the financial year to the date of this report which has significantly affected or may significantly affect the activities of the department, the results of those activities or the state of affairs of the department in the ensuing or any subsequent years.

34 Explanatory statement

Significant variations between estimates and actual results for income and expense as presented in the financial statement titled 'Summary of Consolidated Account Appropriations and Income Estimates' are shown below.

Significant variations are considered to be those greater than 10% or \$250,000.

Total appropriations provided to deliver services

Significant variances between estimate and actual for 2011

There was a significant variation in the total appropriation, which was due to the following:

	2011 Estimate	2011 Actual	Variance
	\$'000	\$'000	\$'000
Net amount appropriated to deliver services (i)	25,177	29,226	(4,049)
Contribution to Community Sporting and Recreation Facilities Fund (ii)	25,000	17,000	8,000
Amount Authorised by Other Statutes			
– Lotteries Commission Act 1990	13,347	13,382	(35)
– Salaries and Allowances Act 1975	226	226	-

Service expenditure

(i) Net amount appropriated to deliver services

The variance is mainly due to funding provided for works at Barbagallo Raceway.

(ii) Contribution to Community Sporting and Recreation Facilities Fund

CSRFF funds are mainly allocated over a three year period with funds being payable upon achievement of agreed milestones.

Due to additional funding provided over four years, the timing of payments will result in savings in the initial years with additional commitments in the forward estimates.

	2011 Estimate	2011 Actual	Variance
	\$'000	\$'000	\$'000
Infrastructure and organisational development (i)	53,674	57,186	3,512
People development in sport and recreation (ii)	8,379	9,851	1,472
Recreation camps management (iii)	6,496	5,967	(529)
Retained revenues from ordinary activities (iv)	4,269	6,290	2,021

(i) Infrastructure and organisational development

The variance is mainly due to funding provided for works at Barbagallo Raceway.

(ii) People development in sport and recreation

The increased expenditure mainly reflects grants allocated during the year (\$1.9 million) which were estimated against infrastructure and organisational development when the budget was constructed.

(iii) Recreation camps management

In 2009-10 a revaluation of the Camps infrastructure resulted in a reduction in the valuation of the improvements assets. The reduced expenditure is due to the resultant reduction in depreciation that was not budgeted for at the estimates stage. Increases in staff costs offset by additional revenue and expensed capital works items that were budgeted against assets at the estimates stage also contribute to the expense increases.

(iv) Retained revenues from ordinary activities

Other revenue received that was not included at the estimates stage includes expenditure recoups from the Australian Sports Commission and Professional Combat Sports Commission and revenue received from other government agencies including contributions made to the Physical Activity Taskforce and Sports Wagering Funds received from the Department of Racing, Gaming and Liquor.

Financial statements

Notes to the financial statements for the year ended 30 June 2011



Significant variances between actual results for 2010 and 2011.

	2011 \$'000	2010 \$'000	Variance \$'000
Net amount appropriated to deliver services (i)	29,226	25,641	3,585
Contribution to Community Sporting and Recreation Facilities Fund (ii)	17,000	15,000	2,000
Amount Authorised by Other Statutes:			
- Lotteries Commission Act 1990	13,382	13,500	(118)
- Salaries and Allowances Act 1975	226	214	12

(i) Net amount appropriated to deliver services

The variance is mainly due to funding provided for works at Barbagallo Raceway.

(ii) Contribution to Community Sporting and Recreation Facilities Fund

The variance is mainly due to the ramping up of expenditure associated with the Governments increased commitment to the fund of \$20 million per annum.

	2011 \$'000	2010 \$'000	Variance \$'000
<i>Service expenditure</i>			
Infrastructure and organisational development (i)	57,186	44,170	13,016
People development in sport and recreation	9,851	9,848	3
Recreation camps management (ii)	5,967	7,898	(1,931)

(i) Infrastructure and organisational development

The increase in 2011 mainly reflects funding of works for the Barbagallo Raceway and additional infrastructure works funded in 2010 but expensed in 2011.

(ii) Recreation camps management

The reduction in 2011 mainly reflects the asset revaluation decrement resulting from a revaluation of the camps infrastructure undertaken during the 2010 year and reduced depreciation charges resulting from the revaluation of the camps improvements in 2010.

Financial statements

Notes to the financial statements for the year ended 30 June 2011

Capital contribution

Significant variances between estimate and actual for 2011

	2011 Estimate	2011 Actual	Variance
	\$'000	\$'000	\$'000
Capital contribution	4,300	4,300	-
Capital expenditure (i)			
Purchase of non-current physical assets	4,873	903	3,970

(i) Capital expenditure

At the estimates stage the purchase of non-current physical assets are budgeted against assets, whereas for actual reporting the items may be expensed due to the nature of the expenditure relating to the item. In addition, the actual purchase of non-current physical assets has been less than estimated due to delays in projects.

Significant variances between actual results for 2010 and 2011

	2011 \$'000	2010 \$'000	Variance \$'000
Capital contribution (i)	4,300	669	3,631
Capital expenditure (ii)			
Purchase of non-current physical assets	903	395	508
Retained revenues from ordinary activities (iii)	6,290	5,811	479

(i) Capital contribution

The increase in 2011 relates to funding for the State Netball Centre and planning for the Rectangular Stadium.

(ii) Capital expenditure

The increase in 2011 mainly reflects works in progress associated with the State Netball Centre.

(iii) Retained revenues from ordinary activities

The increase in 2011 is due to additional revenue generated from increased activity within the department's camps.



35 Financial instruments

(a) Financial risk management objectives and policies

Financial instruments held by the department are cash and cash equivalents, restricted cash and cash equivalents, Treasurer's advances, receivables and payables. The department has limited exposure to financial risks. The department's overall risk management program focuses on managing the risks identified below.

Credit risk

Credit risk arises when there is the possibility of the department's receivables defaulting on their contractual obligations resulting in financial loss to the department. The maximum exposure to credit risk at end of reporting period in relation to each class of recognised financial assets is the gross carrying amount of those assets inclusive of any provisions for impairment, as shown in the table at Note 35(b). Credit risk associated with the department's financial assets is minimal because the main receivable is the amounts receivable for services (holding account). For receivables other than government, the department trades only with recognised, creditworthy third parties. The department has policies in place to ensure that sales of products and services are made to customers with an appropriate credit history. In addition, receivable balances are monitored on an ongoing basis with the result that the department's exposure to bad debts is minimal. At the end of the reporting period there were no significant concentrations of credit risk.

Liquidity risk

Liquidity risk arises when the department is unable to meet its financial obligations as they fall due. The department is exposed to liquidity risk through its trading in the normal course of business. The department has appropriate procedures to manage cash flows including drawdowns of appropriations by monitoring forecast cash flows to ensure that sufficient funds are available to meet its commitments.

Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the department's income or the value of its holdings of financial instruments. The department does not trade in foreign currency and is not materially exposed to other price risks (for example, equity securities or commodity price changes). The department is not exposed to interest rate risk because all other cash and cash equivalents and restricted cash are non-interest bearing, and have no borrowings.

(b) Categories of financial instruments

The department does not hold any financial assets that had to have their terms renegotiated that would have otherwise resulted in them being past due or impaired.

	2011 \$'000	2010 \$'000
Financial assets		
Cash and cash equivalents	6,110	7,581
Restricted cash and cash equivalents	6,267	8,061
Receivables	172	311
Total financial assets	<u>12,549</u>	<u>15,953</u>
Financial liabilities		
Payables	207	215
Accrued expenses	853	695
Total financial liabilities	<u>1,060</u>	<u>910</u>

Financial statements

Notes to the financial statements for the year ended 30 June 2011

(c) Financial Instrument Disclosures

Credit risk and Interest Rate Risk Exposures

The following tables disclose the Department's maximum exposure to credit risk, interest rate exposures and the ageing analysis of financial assets. The Department's maximum exposure to credit risk at the end of the reporting period is the carrying amount of financial assets as shown below. The table discloses the ageing of financial assets that are past due but not impaired and impaired financial assets. The table is based on information provided to senior management of the Department.

The Department does not hold any collateral as security or other credit enhancements relating to the financial assets it holds.

The Department does not hold any financial assets that had to have their terms renegotiated that would have otherwise resulted in them being past due or impaired.

Interest rate exposures and ageing analysis of financial assets ^(a)

	Weighted Average Effective Interest Rate %	Carrying Amount \$'000	Interest rate exposure		Past due but not impaired							Impaired financial assets \$'000
			Variable Interest rate \$'000	Non- interest Bearing \$'000	Up to 3 months \$'000	3-12 months \$'000	1-2 years \$'000	2-3 years \$'000	3-4 years \$'000	4-5 years \$'000	More than 5 years \$'000	
Financial Assets												
2011												
Cash and cash equivalents	-	6,110	-	6,110	-	-	-	-	-	-	-	-
Restricted cash and cash equivalents	5.0	6,267	203	6,064	-	-	-	-	-	-	-	-
Receivables (a)	-	172	-	172	172	-	-	-	-	-	-	-
Amounts receivable for services	-	6,681		6,681	-	-	-	-	-	-	-	-
		19,230	203	19,027	172	-	-	-	-	-	-	-
2010												
Cash and cash equivalents	-	7,581	-	7,581	-	-	-	-	-	-	-	-
Restricted cash and cash equivalents	4.0	8,061	278	7,783	-	-	-	-	-	-	-	-
Receivables (a)	-	311	-	311	281	30	-	-	-	-	-	-
Amounts receivable for services	-	5,866	-	5,866	-	-	-	-	-	-	-	-
		21,819	278	21,541	281	30	-	-	-	-	-	-

(a) The amount of receivables excludes the GST recoverable from the ATO (statutory receivable)

Financial statements

Notes to the financial statements for the year ended 30 June 2011

Liquidity Risk

The following table details the contractual maturity analysis for financial liabilities. The table includes interest and principal cash flows. An adjustment has been made where material.

Interest rate exposure and maturity analysis of financial liabilities													
	Weighted Average Effective Interest Rate %	Carrying Amount \$'000	Interest rate exposure		Adjustment for discounting \$'000	Total Nominal Amount \$'000	Maturity Dates						
			Variable Interest rate \$'000	Non- interest Bearing \$'000			Up to 3 months \$'000	3-12 months \$'000	1-2 years \$'000	2-3 years \$'000	3-4 years \$'000	4-5 years \$'000	More than 5 years \$'000
Financial Liabilities													
2011													
Payables	-	1,060	-	1,060	-	-	1,060	-	-	-	-	-	-
	-	1,060	-	1,060	-	-	1,060	-	-	-	-	-	-
2010													
Payables	-	910	-	910	-	-	910	-	-	-	-	-	-
	-	910	-	910	-	-	910	-	-	-	-	-	-

The amounts disclosed are the contractual undiscounted cash flows of each class of financial liabilities.

Interest rate sensitivity analysis

The following table represents a summary of the interest rate sensitivity of the Department's financial assets and liabilities at the end of the reporting period on the surplus for the period and equity for a 1% change in interest rates. It is assumed that the change in interest rates is held constant throughout the reporting period.

	Carrying Amount \$'000	-100 basis points		+100 basis points	
		Surplus \$'000	Equity \$'000	Surplus \$'000	Equity \$'000
2011					
Financial Assets					
Restricted cash and cash equivalents	203	(2.0)	(2.0)	2.0	2.0
Total Increase/(Decrease)		(2.0)	(2.0)	2.0	2.0
2010					
Financial Assets					
Restricted cash and cash equivalents	278	(2.8)	(2.8)	2.8	2.8
		(2.8)	(2.8)	2.8	2.8

36 Remuneration of senior officers

Remuneration

The number of senior officers (Level 7 and above), whose total of fees, salaries, superannuation and other benefits for the financial year, fall within the following bands are:

\$	2011 No.	2010 No.
80,001–90,000	-	1
90,001–100,000	2	-
100,001–110,000	1	5
110,001–120,000	5	4
120,001–130,000	4	4
130,001–140,000	4	1
140,001–150,000	1	3
150,001–160,000	1	1
160,001–170,000	2	1
170,001–180,000	-	-
180,001–190,000	-	-
190,001–200,000	-	-
200,001–210,000	-	-
210,001–220,000	-	-
220,001–230,000	-	-
230,001–240,000	-	-
240,001–250,000	-	1
250,001–260,000	-	-
260,001–270,000	1	-

The total remuneration of senior officers is:

The total remuneration includes the superannuation expense incurred by the department in respect of senior officers.

No senior officers are members of the Pension Scheme.

2011 \$'000	2010 \$'000
2,815	2,690

37 Remuneration of auditor

Remuneration payable to the Auditor General in respect of the audit for the current financial year is as follows:

Auditing the accounts, financial statements and performance indicators.

71	68
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2011
\$'000

2010
\$'000

38 Affiliated bodies

During the year the department transferred or spent the following funds on behalf of organisations which represented at least 50% of those organisations' operational funding:

Professional Combat Sports Commission	315	322
Western Australian Institute of Sport	4,088	5,381
	4,403	5,703

The organisations listed above are not subject to operational control by the department.

39 Supplementary financial information

Write-offs

During the financial year the following amounts were written off the department's asset register under the authority of:

The Accountable Officer	-	7
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This includes assets and bad debts written off during the financial year.

40 Administered assets and liabilities

Current assets

Cash	-	60
Loan receivable	120	60
Total administered current assets	120	120

Non-current assets

Loan receivable	1,820	1,880
Total administered non-current assets	1,820	1,880

TOTAL ADMINISTERED ASSETS	1,940	2,000
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Current liabilities

Treasurer's Advance	1,940	2,000
Total administered current liabilities	1,940	2,000

TOTAL ADMINISTERED LIABILITIES	1,940	2,000
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An amount of \$2 million was provided by a Treasurer's Advance to the department in 2009–10. The Treasurer's Advance was paid to the Western Australian Rugby Union (Inc) as an interest free loan and is to be repayable over eight years. The Treasurer's Advance is reported as a current liability as the department is required to apply to the Treasurer for this funding annually.

50 things you can do to build social capital

1. Organise a social gathering to welcome a new neighbour.
2. Volunteer your special skills to an organisation.
3. Donate blood (with a friend!).
4. Start a community garden.
5. Mentor someone of a different ethnic or religious group.
6. Organise or participate in a sports club.
7. Become an organ or blood marrow donor.
8. Attend your children's athletic contests, plays and recitals.
9. Join the local Rotary, Lions, CWA or Zonta club.
10. Start a Family Nature Club.
11. Get to know the salespeople at your local stores.
12. Give your local park a weatherproof chess board set.
13. Walk or bike to support a cause and meet others.
14. Employers: Encourage volunteer/community groups to hold meetings on your site.
15. Businesses: Invite local government officials to speak at your workplace.
16. Attend ANZAC Day parades and express appreciation for others.
17. Form a computer group for local senior citizens.
18. Help coach tee-ball or other youth sports – even if you don't have a kid playing.
19. Form a tool-lending library with neighbours and share ladders, blowers etc.
20. Start a lunch gathering or a discussion group with co-workers.
21. Offer to rake a neighbour's yard.
22. Start or join a car pool.
23. Employers: Give employees time (e.g. three days per year) to work on civic projects.
24. Have family dinners and read to your children.
25. Start a fix-it group – friends willing to help each other clean, paint, garden, etc.
26. Become a volunteer firefighter or join the SES.
27. If you grow tomatoes, plant extra for a lonely elderly neighbour – better yet, ask him/her to teach you and others how to jar/can the extras.
28. Say 'thanks' to public servants – police, firefighters, sport and recreation bureaucrats, etc.
29. Turn off the TV and talk with friends or family.
30. Hold a neighbourhood barbecue.
31. Return a lost wallet or mobile phone.
32. Use public transportation and start talking with those you regularly see.
33. Log off and go to the park.
34. Ask a new person to join a group for a dinner or an evening.
35. Volunteer to drive someone.
36. Exercise together or take walks with friends or family.
37. Join a book club discussion or get the group to discuss local issues.
38. Tell friends and family about social capital and why it matters.
39. Cut back on television.
40. Read the local news faithfully.
41. Start a tradition.
42. Help jump-start someone's car.
43. Be nice when you drive.
44. Make gifts of time.
45. Send a 'thank you' letter to the Editor about a person or event that helped build community.
46. Join or start a local mall-walking group and have coffee together afterwards.
47. Open the door for someone who has his/her hands full.
48. Offer to watch your neighbour's home or apartment while they are away.
49. Organise a fitness/health group with your friends or co-workers.
50. See if your neighbour needs anything when you run to the store.