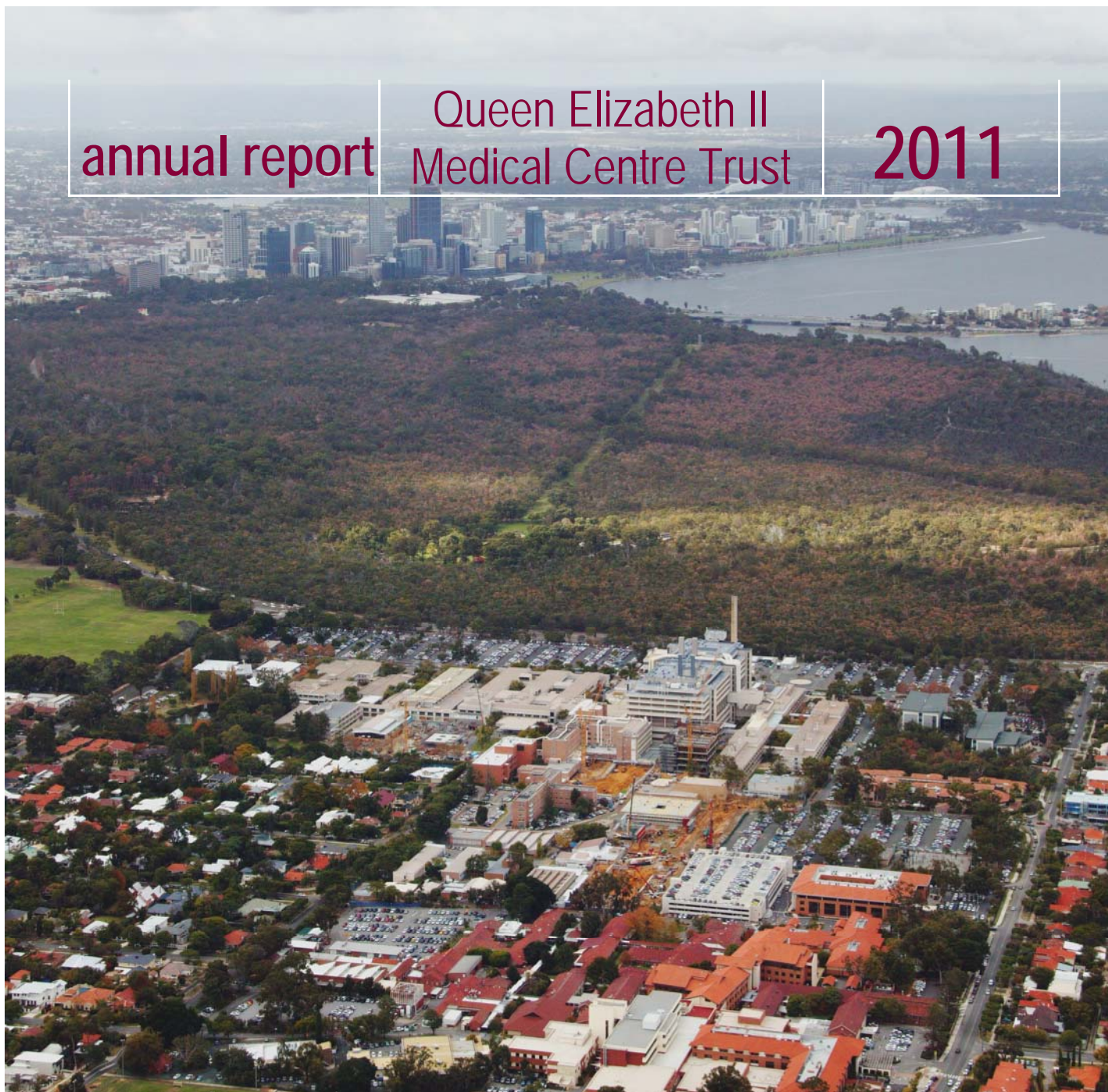


annual report

Queen Elizabeth II  
Medical Centre Trust

2011



## **Welcome to the 2011 Annual Report of the Queen Elizabeth II Medical Centre (QEIMC) Trust.**

This Annual Report is an overview of the QEIMC Trust's performance and achievements during 2010/11 and the challenges facing the QEIMC Trust in 2011/12 and beyond.

The report is presented into four sections: Overview; Agency Performance; Significant Issues Impacting the QEIMC Trust; Disclosures and Legal Compliance.

This Report has been produced in electronic format and can be viewed on the QEIMC Trust's website [www.qeii.health.wa.gov.au](http://www.qeii.health.wa.gov.au). Alternative formats are available upon request.

Enquiries regarding this Annual Report should be directed to:

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Email: [qeimctrust@health.wa.gov.au](mailto:qeimctrust@health.wa.gov.au)  
Website: [www.qeii.health.wa.gov.au](http://www.qeii.health.wa.gov.au)



*QEIMC Site – May 2011*

# statement of compliance

For year ended 30 June 2011


HON KIM HAMES

MINISTER FOR HEALTH

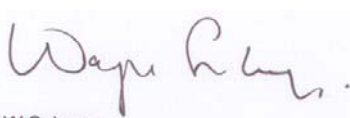
In accordance with section 63 of the *Financial Management Act 2006*, we hereby submit for your information and presentation to Parliament, the Annual Report of the Queen Elizabeth II Medical Centre Trust for the financial year 30 June 2011.

The Annual Report has been prepared in accordance with the provisions of the *Financial Management Act 2006*.

A copy of this report is being furnished to the Senate of the University of Western Australia in accordance of section 15 (5) of the *Queen Elizabeth II Medical Centre Act 1966*.



S. Cole  
Chairman  
Queen Elizabeth II Medical Centre Trust  
Date 20/9/11



W Salvage  
Member  
Queen Elizabeth II Medical Centre Trust  
Date 20/9/11



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*Artist's impression of the new Pathwest building – “the blood cell and the heart beat facade is to create a building which both reflects the environment around it and emits a sense of the functions within it.”*

# chairman's report

**In my third year as Chairman, the QEII MC Trust is committed to facilitating a centre of excellence for the delivery of health related clinical care, research and education for all to benefit.**

It has been exciting to witness the QEII MC Trust's vision for the site coming to fruition with the progress of the construction of the Pathwest, Cancer Centre (Stage 2), WAIMR and the Central Energy Plant facilities within the last 12 months.

In addition, the commitment to the multi deck car park will be seminal in transforming the site and improving access to the site's facilities. It will accommodate over 3,000 vehicles, a child care facility and retail outlets. The project was awarded to Capella Parking who will fully fund the project under a public private partnership arrangement and transfer the asset back to the QEII MC Trust in approximately 27 years.

Further planning and negotiations have been undertaken in support of the State's major social infrastructure investment which allowed the Board to approve a number of projects including the New Children's Hospital and the Mental Health Unit, which are to commence within the next 12 months.

During the year the Trust enhanced its corporate governance foundation by developing a QEII MC Trust Board Governance Charter, undertaking a risk management review and continuing to enhance its strategic plan for the next ten years.

The five year review of the *QEII MC Act 1966* was undertaken and a number of recommendations were made and approved by the Minister for Health and tabled in Parliament.

The Trust continues to enhance its systems and controls consistent with the Trust's legislative mandate for the management and planning of the Site for the benefit of tenants and all its stakeholders.

The Trust is committed in achieving a sustainable access environment to and around the QEII MC Site throughout and after the redevelopment years.

On behalf of the Board of the Trust, I extend my sincere appreciation to Dr David Russell-Weisz and his dedicated team who provided executive services to the Trust as "Delegate" under the *QEII MC Act 1996*.

Also I recognise the many committed organisations and businesses, and their staff and volunteers, who contribute to the Site's services for the benefit of its visitors and patients.

I also take this opportunity to sincerely thank my fellow Board members for the dedication and professionalism in leading the strategic direction for the Trust.

Finally, I acknowledge the patience and indulgence of the Site's neighbours, staff, visitors and patients during this period of redevelopment, in the knowledge that the end result will certainly more than justify the temporary inconvenience.

I look forward to the Trust achieving its vision for the Site in the years ahead.

**Steven Cole**  
**Chairman**  
**Queen Elizabeth II Medical Centre Trust**





Approved QEII MC Plan – A multi-billion dollar redevelopment whereby QEII MC becomes a world class centre of excellence in clinical care, research and education.



# overview

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*Artist's impression: Western Australian Institute of Medical Research will accommodate the highest internal standards of scientific research in the 10 storey building which includes a 230 seat auditorium.*

# executive summary

## the year in review

This year has been another busy and exciting year in the life of the QEIIIMC Trust. The site is changing rapidly as construction moves ahead especially with the commencement of two new projects. We are now starting to see what some of the buildings are going to look like in this new centre of excellence in clinical care, research and education.

## qeiiimc redevelopment

The QEIIIMC redevelopment has entered into its second year. It is the most significant infrastructure project since the establishment of the QEIIIMC Trust in 1966.

The last 12 months saw Pathwest and Cancer Centre Stage 2 progressing, the commencement of the Central Energy Plant (CEP) replacement and the Western Australian Institute of Medical Research (WAIMR) building and the completion of WAIMR pre works.

The Pathwest building will be the State's largest diagnostic pathology facility. The six-storey building

will include highly automated laboratories and state-of-the-art containment facilities for the investigation of high-risk infectious diseases.

The \$54M Pathwest facility will provide a world class tertiary level diagnostic testing for hospitals, GPs and other clinicians. It has also been designed to support the New Children's Hospital and to accommodate paediatric pathology and medical generics.

The new Cancer Centre Stage 2 building will be seven times more accommodating than the existing facility. The building will bring all the existing cancer services under the one roof. It is projected to accommodate 140,000 patient visits each year with:

- Brach therapy facilities to deliver internal radiation therapy.
- Six linear accelerator bunkers to plan and deliver radiation therapy.
- 33 consulting rooms.
- More than 40 treatment spaces for chemotherapy and haematology procedures.

The Cancer Centre will also have a designated age-specific area purely for adolescents and young adults living with cancer.

In January 2011, construction of the new Central Energy Plant on the western end of the QEIIIMC Site commenced which will replace the old Central Plant building along Winthrop Avenue.



The new CEP has been designed to be more efficient with lower greenhouse gases per unit of energy produced than the existing plant.

It will provide all major mechanical, electrical and fire services, and a hydraulic engineering plant, emergency power and all the essential services such as chilled water, high-temperature hot water, medical gases and reverse osmosis water.

Due to the location of the new CEP a major service tunnel requires to be dug through from the west to the east end of the Site. This will be built in three stages to minimise the Site access impact.

The first stage commenced in April 2011, which will deliver these essential services to the New Children's Hospital and other buildings throughout the Site.

To allow the construction of the CEP, a number of existing buildings will be demolished. One of these buildings is Amnesty House which houses the

before and after school childcare facility.

A temporary childcare facility is to be located at 22 Verdun St which is currently being renovated with a playground extending onto Hollywood Hospital.

May 2011, saw the commencement of the new research building, which will house researchers and staff from WAIMR, the University of Western Australia, Lions Eye Institute, Heart Research Institute, Lung Institute of WA, Keogh Institute and other research groups.

The \$112M world class laboratory will base scientists and clinical researchers together into one common location.

The WAIMR building has also been built with the community in mind including a 230 seat theatre style auditorium and 100 seat seminar room with state of the art equipment facilities for community groups to use.



*Cancer Centre Stage 2 Construction Site along Gardiner Drive*

In June 2011, a Development Application was submitted to the local council to construct a contemporary 30 bed Mental Health Unit at the west end of the QEIIIMC Site.

The new mental health facility will replace the existing mental health unit (Ward D20) within Sir Charles Gardiner Hospital “D Block”.

Extensive planning has been undertaken to support the construction of the multi-deck car park and the New Children’s Hospital.

Working closely with the Delegate and the Office of Strategic Projects, Capella Parking was awarded the tender in June 2011 to build the multi-deck car park at the Site. The project is a public private partnership, whereby it will be Built, Owned, Operated and Transferred (BOOT).

Under the agreement the design, construction and operation of the facility is fully financed by Capella Parking and the car park is due to be transferred back to the QEIIIMC Trust in approximately 27 years.

The multi-deck car park will accommodate over 3,000 vehicles which will improve access and will provide adequate levels of parking to the Site. It will also provide a 90 place roof top child care facility and retail space.

Due to the pressures on accessing the QEIIIMC Site throughout the redevelopment, a number of onsite

and offsite temporary car parking initiatives have been and still are being investigated and implemented to mitigate the impact of Site car parking over this period.

Temporary parking options such as using part of Rosalie Park, Highview and Regis, in proximity to the QEIIIMC Site were looked at and later dismissed after public consultation with the local communities.

Other temporary parking options being explored include the remnant bushland area along Monash Avenue, and at the corner of Monash and Winthrop Avenue which will provide short term parking for over 300 vehicles.

In the long term, the remnant bushland area is planned to become Ronald McDonald’s new home to house families with children undergoing treatment for cancer or other serious illness at the New Children’s Hospital, as well as prospectively for user for hospital extension purposes.

Flora and fauna environmental studies were undertaken over the remnant bushland areas and, especially in the context of the area’s proximity to Kings Park, the survey did not identify any rare or significant flora or fauna worthy of special consideration.

## corporate governance

The QEIMC Trust continued its strategic planning focusing on a number of long term objectives which include: completing stage 1 of the master plan; being financially sustainable; being independent and soundly governed; being a functional site operator; achieving standing in the context of its legislative mandate, and providing a functional site access, transport and parking environment.

The QEIMC Trust has implemented contemporary good corporate governance practices including those for public accountable entities as well as the WA Public Sector Commission, *Good Governance for WA Public Sector Boards and Committees Guidelines*.

The QEIMC Trust developed and adopted a Governance Charter for the Board during the year. This Charter details a range of governance principles, policies, protocols and requirements for Board Members, the Delegate and Trust officers.

The Trust's Board constituted an Audit and Risk Management Sub Committee, which meets quarterly to review the Trust's risk management and audit policies and to provide strategic input on audit, risk and financial issues.

A five year review of the efficiency and effectiveness of the *QEIMC Act 1966* was undertaken during the year which led to recommended amendments to the Act to better

align with sound governance practices. The recommendations of the review have been endorsed by the Minister for Health and the report tabled in Parliament in June 2011.

The *QEIMC (Delegated Site) By-laws 1986* were updated throughout the year to include the latest parking fees, smoking regulations and other regulations to enhance the management to the Site.

A strategic risk review workshop was held during the year. This workshop addressed both operational and enterprise risk management.



Artist's Impression: Central Plant

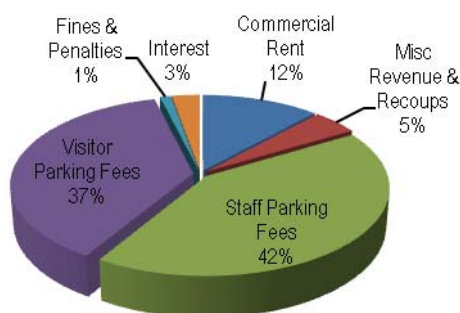


## financial performance

The QEIMC Trust generates its own revenue to meet its operated expenses.

In 2010/11 the QEIMC Trust received \$4.4 million in revenue. Parking revenue represented 79% of operating income. Parking revenue increased significantly from the prior year as the Trust pursued strategies to better manage Site access and transport options as well as positioning parking charges more consistently with rates generally applicable at major hospital sites in WA.

The other 21% of revenue was generated from rent, and other recoups.

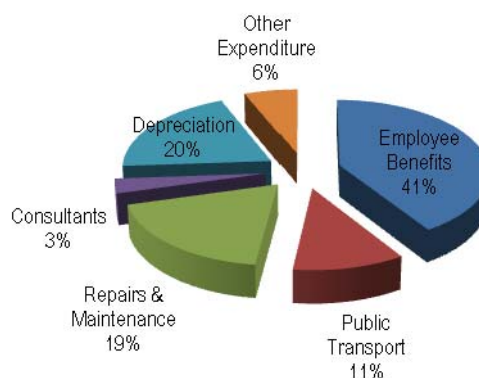


With respect to the QEIMC Trust's expenditure: Employee benefits comprise 41% of the total expenditure, which includes salary and wage costs and reimbursements, together with superannuation and leave entitlements.

Depreciation and amortisation of 20% relates to property improvements, buildings and equipment asset base under the management of the QEIMC Trust.

Repairs and maintenance accounts for 19% which relate to the maintenance of garden and grounds, parking, roads and paths and lighting.

Funding of public transport (bus routes 79 and 97) accounts for 11% of the total expenditure.



## tenant services and operations

Parking fees increased for both staff and visitors throughout the year. The revenue received from parking fees has assisted the Trust to further fund:

- public transport (79 and 97 bus services);
- maintenance and repairs on roads and paths;
- external security;

- gardens and grounds including bores and underground reticulation;
- the maintenance and repairs on parking machines, boom gates and parking areas; and
- travelsmart initiatives.

Significant progress has been made in developing a new Site outgoings reimbursement model for Site tenants. A communication and implementation strategy of the new model is being drafted to ensure all tenants are consulted appropriately.

Improved way finding on the Site has seen ongoing upgrades and temporary replacement signs throughout the Site, include directional and interpretive signs. All Site maps are continuously being updated reflecting the ongoing changes on the Site.

Signs about the individual projects have been placed throughout the Site, informing and promoting these projects to the community.

A new no smoking campaign has been implemented throughout the Site including the construction sites. New no smoking posters have been installed, including at bus stops along Hospital Avenue.



*The new smoking posters at QEIIIMC*

The QEIIIMC Trust continues to develop its website to increase public access to information and awareness of the current activities and access to the Site for all staff, visitors, patients and students.

## servicing a sustainable access environment

Cultural and behavioural change of staff and visitors will be necessary in order for the Trust to achieve a sustainable access environment at QEIIIMC Site.

In the last 12 months the Trust has undertaken a marketing and education campaign with all its tenants to assist their staff in making the change from driving to work to either cycling, catching public transport, car pooling or walking to work.

Cycling has exceeded the expected target for the last three years in response to the Trust cycling initiatives offered to staff.

In 2010 a second “end of bike” facility (50 bikes) was restored has now reached capacity. The Trust is currently looking at other areas throughout the

Site until the new “end of bike” facilities are operational with the new buildings.

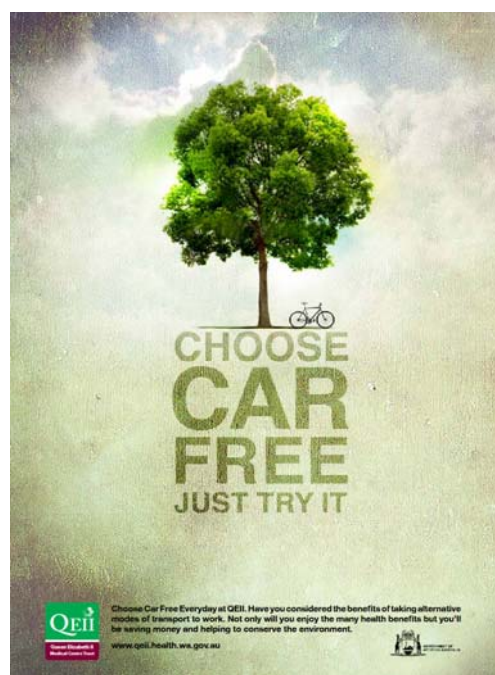
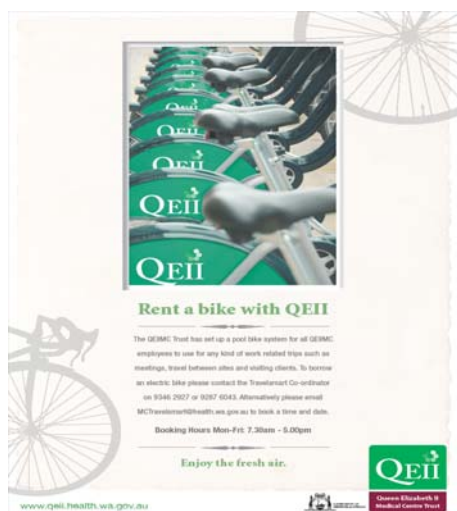
More and more staff and visitors are now catching public transport and this expected to increase while parking bay availability diminishes during the redevelopment.

Currently, the Trust is partly funding the 79 and 97 bus services which transport over 50,000 people a month along Hospital Avenue. The Trust along with NMAHS are negotiating with the Department of Transport to have additional buses to service the Site.

Due to the number of visitors now taking public transport the main bus stand has been refurbished with a “thank you” message for those who are catching public transport in support of the Site’s sustainable access environmental initiatives.

The Trust has seen a significant increase in staff car pooling and green commuter (who travel to the Site three times a week or more on alternative transport) in the last 12 months.

The Trust is working closely with local councils, volunteer groups and patient transport in assisting ways on how they can assist visitors and out patients in travelling to and from the QEIIIMC Site.





## the year ahead

The QEIMC Trust will continue to face challenges in the delivery of its core functions over the coming years of redevelopment and in light of rising demands for Site services and cost pressures. However it will respond to these challenges with the following initiatives in the coming year.

### qeimc redevelopment

Next year the overall Site redevelopment will be well advanced with seven construction sites at QEIMC.

Within the next 12 months, Pathwest, Cancer Centre (Stage 2), WAIMR and CEP will be near completion. The QEIMC Site will see the commencement of the multi-deck car park and the New Children's Hospital.

Construction for the multi-deck car park will commence in September 2011 which, upon completion will improve the access to the Site and ensure that adequate levels of parking are available. The multi-deck car park will be built in the north east end of the Site along Hospital Avenue.

It is anticipated that the first stage of the car park will be completed in October 2012 which will be

available for both staff and visitors. It will be built in stages to minimise the car bay loss on Site.

The multi-deck car park will have a number of retail outlets including a childcare centre on the top floor for 90 children.

Construction will commence early 2012 for the \$1.17 billion New Children's Hospital which will house 274 beds and it will be the State's only Paediatric Trauma Centre. The hospital's design includes 75% single rooms which will also provide increased family facilities and bedside accommodation for parents and carers.

It will also include a mental health unit with 20 inpatient beds and an increase number of theatres with room for expansion.

At the same time, the Telethon Institute of Child Health Research will be constructed auxiliary to the New Children's Hospital.

Plans are under way in replacing the existing Mental Health Unit. The new facilities which are to be located at the west end of the Site will offer a contemporary and integrated mental health care service. The unit will improve the range of treatment options available for adult patients requiring tertiary level inpatient care.

Due to the construction of the New Children's Hospital commencing in early 2012, plans are underway to temporarily relocate the heli-pad to the

north-east end of the QEIIIMC Site until the new permanent position is constructed on the roof of the New Children's Hospital building.

In August 2011, the UWA Childcare will move to their new facilities in Nedlands. Certain UWA land has been acquired by the Department of Health which will now be part of the New Children's Hospital's footprint.

## corporate governance

The QEIIIMC Trust will continue to deliver the high standards of governance by implementing a number of governance initiatives.

New Key Performance Indicators will be developed to enhance efficiencies and the effectiveness of the QEIIIMC Trust.

With many new organisations coming on to the QEIIIMC Site, the Trust is in the process of granting a number of ground leases for these organisations and also is reviewing the current ground lease arrangements with existing tenants.

The QEIIIMC Trust is reviewing its financial modelling to ensure continuity of revenue and management of expenses to ensure that the Trust continues to be financially sound and sustainable in the medium to long term.

A study on the commercial mix of services and tenants on the Site will be undertaken to ensure that

there's the right balance of services available to all visitors, staff, patients and students.

A series of Site policies will be developed and reviewed.

## communication

A comprehensive marketing and communication strategy is to be undertaken within the next six months to increase community awareness of the role and function of the Trust. The campaign will be targeted to all tenant staff, patients, visitors, students and to the local communities and councils.

The QEIIIMC Trust will undertake the development of a new way finding and external signage policy which assists people to successfully navigate to reach their intended destination easily.

To enhance the communication to all key stakeholders throughout the Site, six television screens will be installed promoting all the Trust's functions, services, accessibility to the Site and other key redevelopment and promotional information.

## servicing a sustainable access environment

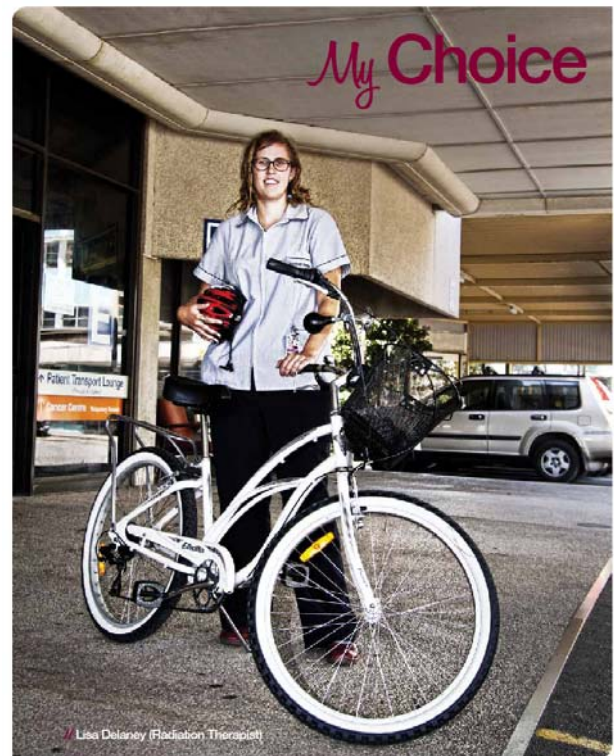
In the next five years, the QEIIHC Site will have grown significantly in terms of services, Site utilisation and patients, visitors, staff and students. An integrated system of public transport, parking and other Site access systems needs to be reviewed and implemented to support and reinforce the activities at QEIIHC.

Further work will be undertaken with the Department of Planning as part of the State Government's "Directions 2031" project to ensure the Site will be able to respond to traffic demands in a sustainable way in the medium and long term.

The Trust continues to be involved with the "Knowledge Arc Light Rail" to assist in transporting people to and from the QEIIHC Site.

Other reports are underway to determine the effectiveness of public transport at the QEIIHC Site and the surrounding areas; to highlight the issues; to identify the gaps and requirements and to ensure that public transport works for a growing Site like QEIIHC.

To ensure that a sustainable access environment is achieved in the future, the QEIIHC Trust is currently working with the individual tenants in developing their own Travel Plans focusing on their travel needs and requirements.



Lisa chooses to cycle to work and says "Cycling is such an enjoyable and stress free way to start and finish my day and I am really starting to see the health benefits too."

Visit [www.qeii.health.wa.gov.au](http://www.qeii.health.wa.gov.au) for more information on alternative travel ideas.



*My Choice Campaign –recognising staff that choose to travel to work using alternative transport.*

# about the qeiimc trust

## enabling legislation

The QEIIMC Trust is constituted under the *Queen Elizabeth II Medical Centre Act 1966* to develop, manage and control the medical centre. (Reserve 33244)

The QEIIMC Trust was established under Section 7 of the *Queen Elizabeth II Medical Centre Act 1966*, to undertake the development, control and management of the QEIIMC Reserve established under Section 6 of the Act.

The *Queen Elizabeth II Medical Centre Act 1966*, appointed the Board of Management of Sir Charles Gairdner Hospital (SCGH) as the delegate of the QEIIMC Trust to exercise a range of executive powers in relation to controlling and managing the QEIIMC Site. The Delegation Instruction was published in the *Government Gazette* on October 1986.

The current Delegate is the Minister for Health as the Board of Management of SCGH.

In its role as Delegate, SCGH is the Accountable Authority for the day to day management of the QEIIMC reserve, including the general administration, management and other statutory requirements in relation to the Reserve.

## objectives

### **Queen Elizabeth II Medical Centre Trust's Objectives**

- Ensure the QEIIMC Reserve, as established under Section 6 of the Act, is developed within the existing geographic, environmental and functional constraints in a planned and methodical way and in accordance with the purpose of the Act as a medical Centre of national and international repute.
- Ensure the development of the QEIIMC Site is achieved through a cooperative approach between the QEIIMC Trust, site tenants, and the relevant academic and professional schools of learning providing teaching and research resources to the Medical Centre and the State.
- Ensure the provision of appropriate on-site facilities for the clinical teaching of undergraduates and graduates in medicine, nursing and allied health professionals



# organisational structure

In accordance with section 7 of the *Queen Elizabeth II Medical Centre Act 1966*, the QEIMC Trust is the governing body, which consists of five members.

## board of management

The Chairman is appointed by the Governor on the written nomination of the Minister for Health and UWA Senate to hold office during the Governor's pleasure.

Two members are appointed by the University of Western Australia's Senate to hold office during its pleasure. Two members are appointed by the Minister for Health.

The Chief Executive, North Metropolitan Area Health Service and the Executive Director, SCGH attends the Board meetings by invitation and are not entitled to vote on matters to be considered by the Board.

The Board met on ten occasions throughout the year. The Board's Audit Risk Management Sub Committee held its inaugural meeting in May 2011.

### **Mr Steven Cole – Board Chairman**

Steven Cole has 35 years of professional, corporate and business experience through senior legal consultancy, as well as a range of executive management and non executive appointments.

He is currently the President of Australian Institute of Company Directors (WA Division) and member of the National Board, Chairman of Brightwater Care Group Inc, Chairman of ASX listed Emerson Stewart Group Limited, Deputy Chairman of ASX listed Reed Resources Limited and board member of a number of other corporations and corporate trusts.

He has been the Chairman of the QEIMC Trust since November 2008 and has attended all 10 Board meetings throughout the year. Steven is also a member of the Board's Audit and Risk Management Sub Committee.

### **Ms Gaye McMath – Deputy Chairman**

Gaye McMath is the Executive Director, Finance and Resources at the University of Western Australia.

She is a Fellow of CPA Australia and Australian Institute of Company Directors. She is currently a Director of Western Australia Treasury Corporation, Gold Corporation and Verve Energy and a member

of the Commonwealth Government's Solar Flagship Council.

She has been on the board since January 2005. She has attended nine board meetings throughout the year. Gaye also chairs the Board's Audit and Risk Management Sub Committee.

### **Professor Ian Puddey**

Professor Ian Puddey is the Dean of the Faculty of Medicine, Dentistry and Health Sciences at the University of Western Australia. He is a Fellow of the Royal Australasian College of Physicians, and member of the High Blood Pressure Research Council of Australia, Australian Medical Association and International Society for Hypertension.

He has been on the board since January 2005 and has attended six meetings throughout the year.

### **Mr Ian Anderson**

Ian Anderson is the Midland Project Director for St John of God Health Care. His previous positions include Director Capital Management and Executive Director Finance and Corporate Services both for North Metropolitan Area Health Services, Chairman

of Resonance Health Ltd, Director of Leadership WA, General Manager (Performance Consulting) with Gerard Daniels Australia and Chief Executive Officer of SKG Radiology. He has an MBA from the UWA and is a Fellow of the Australian Institute of Company Directors.

He has been on the board since May 2006 and has attended eight meetings throughout the year.

### **Mr Wayne Salvage**

Wayne Salvage is Executive Director of Resource Strategy and Infrastructure. The role involves managing resource acquisition and internal resource allocation within the Department of Health. Prior to his current role, Wayne has held a number of senior positions in the Department, most recently as Acting Chief Executive of WA Country Health Services.

He has been on the board since October 2009 and has attended all 10 Board meetings throughout the year. Wayne is also a member of the Board's Audit and Risk Management Sub Committee.



*Artist's impression: New Children's Hospital – construction is to commence in 2012 to build a 274 bed hospital which will be the base for the State's only paediatric trauma centre.*

# agency performance

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# qeimc trust's functions

The QEIMC Trust's function is to improve and maintain the Reserve, provide safe and accessible facilities for all to use and actively seek to improve and provide site facilities.

## site management

As the QEIMC Site is changing on a daily basis due to the redevelopment, the focus is trying to ensure that visitors, patients, staff, and students can access and reach their final destination safely and quickly.

Temporary signage is in place to direct the public and staff and all visitor maps on signs throughout the Site are updated to reflect the redevelopment changes.

A range of educational sessions are currently being conducted with tenants and volunteer groups to keep them informed on what's happening with the redevelopment, parking and Travelsmart.

## assets

The asset maintenance program continued to ensure a high level of public safety and satisfaction with facilities. This program has maintained the

Trust's infrastructure and equipment to minimise risk and maximise efficiency.

Several upgrades to electrical infrastructure were also implemented throughout the car parks to improve the parking equipment and lighting.

## gardens and grounds

Improvements to the irrigation system, ongoing practices of planting water-wise Western Australian plants and using mulch to retain soil moisture, has reduced the groundwater usage throughout the Site.

A number of ageing water pipelines were repaired and replaced to eliminate leakage. Irrigation lines around the Site were replaced to ensure efficiency in water usage.

## travelsmart

To ensure QEIMC delivers a sustainable transport environment many Travelsmart initiatives have been implemented within the last 12 months.

A number of cycling programs were launched with favourable results.

A bicycle pooling system which includes electric bicycles was launched early this year for employees to use for work related trips such as meetings, travelling between sites and visiting clients. It has been a successful program as staff are finding that they are: saving time for short journeys such as Princess Margaret Hospital and King Edward Memorial Hospital; saving money for their Department free from parking problems; improving fitness levels and encouraging more employees to cycle.

As the Public Transport Authority does not allow bikes on trains during peak hours, the QEII MC Trust have a fleet of bicycles which are available to employees for travelling from Shenton Park train station to the QEII MC Site.

Travelsmart boards are now located in each of the tenant's building promoting alternative ways in travelling to work.

## parking

The redevelopment within the last 12 to 18 months has created some temporary limitations to the ease of Site accessibility for visitors, patients and staff. The Parking Branch have moved from a "parking role" to an "educational and site access management" role with success including the task of administrating and informing staff as to where they may park during the redevelopment.

A new complaints and parking appeals committee has been set up to ensure a degree of natural justice to all staff if they believe they have cause for special parking treatment.

The Green Commuter Car Park continues to be a great success with over 700 parkers and many have given up their full time permit to park in the Green Commuter Car Park for two days a week.



*Artist's impression: Multi Storey car park to house over 3,000 cars which is to commence construction in September 2011*

# significant issues and trends

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# current and emerging issues and trends

## assets and facilities

Increasing usage demands and patronage of the QEIIIMC Site continues to apply pressure to the existing operating systems, infrastructures and resources. This requires the ongoing upgrade and review of facilities and has various implications:

- Higher maintenance requirements on aging infrastructure and assets.
- Increased pressure on resources (human and financial) to maintain the gardens and grounds and parking and to ensure visitors, patients and visitors safety and security.
- Increasing expenses to maintain and sustain the Site.

In addition, with the redevelopment of the CEP and the reticulation of key utility supplies across the Site, the QEIIIMC Trust is in negotiations with the Department of Health to align asset ownership and obligations, to better manage risk and assume security of utility services.

## revenue base

The QEIIIMC Site is operational 24 hours a day, every day of the year and is financially self

sufficient. The community's expectation that extremely high standards and services are provided and maintained at QEIIIMC. Accordingly QEIIIMC Trust must develop sustainable revenue streams and business models in order to improve or provide additional facilities to deliver a centre of excellence in clinical care, research and education.

## people travelling to the site

Traffic management and adequate parking will continue to be a challenge throughout the redevelopment period. Issues arising from the temporary decrease of parking bays are being addressed by a number of initiatives. Offsite staff parking at Graylands Hospital and Royal Perth Hospital (Shenton Park) will improve traffic management and improve pedestrian access and safety.

Public transport to the QEIIIMC Site needs improvement to cope with existing needs in particular to the significantly increased patronage to the Site as the redevelopment progress. The QEIIIMC Trust is continuously seeking to increase in the number of bus services to the Site and also to find ways to fund these services.



## likely developments and forecasts of operations

The year ahead will see significant progress on key projects. Key projects include:

- Finalising the Trust's Strategic Plan for the future.
- A comprehensive communications and marketing strategy is to be undertaken to increase the awareness of key stakeholders and the community on the role and function of the QEIIIMC Trust.
- A wayfinding and signage strategy is to be developed for the Site which strategies will include the needs of people with disabilities.
- Developing a system for staff parking at the QEIIIMC Site to have the ability to pay for parking online.
- Review budgets and operational outcomes to support requisite levels of maintenance and operational costs.
- Finalising a public transport review of the current and future needs for the QEIIIMC Site.
- Reviewing and formalising tenancy rights and security of tenure.
- Developing a non smoking communication campaign for all staff, visitor, and patients at QEIIIMC Site.



*Artist's impression: Cancer Centre Stage 2 will be seven times bigger than the existing facility which will accommodate 140,000 patients per annum.*

# disclosure and legal compliance

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# audit opinion



Auditor General

## INDEPENDENT AUDITOR'S REPORT

To the Parliament of Western Australia

### THE QUEEN ELIZABETH II MEDICAL CENTRE TRUST

#### Report on the Financial Statements

I have audited the accounts and financial statements of The Queen Elizabeth II Medical Centre Trust.

The financial statements comprise the Statement of Financial Position as at 30 June 2011, the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and Notes comprising a summary of significant accounting policies and other explanatory information.

#### *Trust's Responsibility for the Financial Statements*

The Trust is responsible for keeping proper accounts, and the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the Treasurer's Instructions, and for such internal control as the Trust determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

As required by the Auditor General Act 2006, my responsibility is to express an opinion on the financial statements based on my audit. The audit was conducted in accordance with Australian Auditing Standards. Those Standards require compliance with relevant ethical requirements relating to audit engagements and that the audit be planned and performed to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Trust's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the Trust, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my audit opinion.

#### *Opinion*

In my opinion, the financial statements are based on proper accounts and present fairly, in all material respects, the financial position of The Queen Elizabeth II Medical Centre Trust at 30 June 2011 and its financial performance and cash flows for the year then ended. They are in accordance with Australian Accounting Standards and the Treasurer's Instructions.

Page 1 of 2

4th Floor Dumas House, 2 Havelock Street, West Perth 6005, Western Australia. Tel: 08 9222 7500 Fax: 08 9322 5664



**Report on Controls**

I have audited the controls exercised by The Queen Elizabeth II Medical Centre Trust. The Trust is responsible for ensuring that adequate control is maintained over the receipt, expenditure and investment of money, the acquisition and disposal of public and other property, and the incurring of liabilities in accordance with the Financial Management Act 2006 and the Treasurer's Instructions, and other relevant written law.

As required by the Auditor General Act 2006, my responsibility is to express an opinion on the controls exercised by the Trust based on my audit conducted in accordance with Australian Auditing Standards.

**Opinion**

In my opinion, the controls exercised by The Queen Elizabeth II Medical Centre Trust are sufficiently adequate to provide reasonable assurance that the receipt, expenditure and investment of money, the acquisition and disposal of property, and the incurring of liabilities have been in accordance with legislative provisions.

**Report on the Key Performance Indicators**

I have audited the key performance indicators of The Queen Elizabeth II Medical Centre Trust. The Trust is responsible for the preparation and fair presentation of the key performance indicators in accordance with the Financial Management Act 2006 and the Treasurer's Instructions.

As required by the Auditor General Act 2006, my responsibility is to express an opinion on the key performance indicators based on my audit conducted in accordance with Australian Auditing Standards.

**Opinion**

In my opinion, the key performance indicators of The Queen Elizabeth II Medical Centre Trust are relevant and appropriate to assist users to assess the Trust's performance and fairly represent indicated performance for the year ended 30 June 2011.

**Independence**

In conducting this audit, I have complied with the independence requirements of the Auditor General Act 2006 and the Australian Auditing Standards, and other relevant ethical requirements.

  
COLIN MURPHY  
AUDITOR GENERAL  
21 September 2011

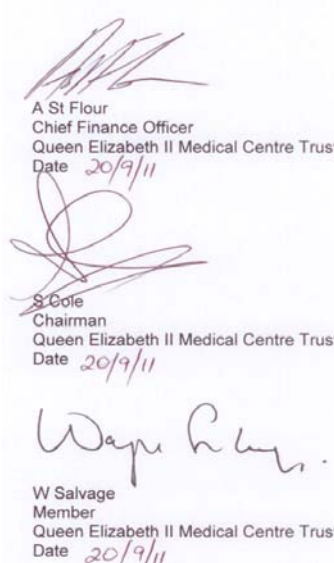


# financial statements

## certification of financial statements

The accompanying financial statements of the Queen Elizabeth II Medical Centre Trust have been prepared in compliance with the provisions of the *Financial Management Act 2006* from proper accounts and records to present fairly the financial transactions for the financial year ending 30 June 2011 and the financial position as at 30 June 2011.

At the date of signing we are not aware of any circumstances which would render the particulars included in the financial statements misleading or inaccurate.



A St Flour  
Chief Finance Officer  
Queen Elizabeth II Medical Centre Trust  
Date 20/9/11

S Cole  
Chairman  
Queen Elizabeth II Medical Centre Trust  
Date 20/9/11

W Salvage  
Member  
Queen Elizabeth II Medical Centre Trust  
Date 20/9/11

# Statement of Comprehensive Income

For the year ended 30 June 2011

	Note	2011 \$	2010 \$
<b>COST OF SERVICES</b>			
<b>Expenses</b>			
Employee benefits expense	6	1,421,095	1,153,944
Depreciation and amortisation expense	7	694,684	699,593
Repairs, maintenance and consumable equipment	8	659,040	560,606
Other expenses	9	741,055	640,407
<b>Total Cost of services</b>		<b>3,515,874</b>	<b>3,054,550</b>
<b>INCOME</b>			
<b>Revenue</b>			
Parking revenue	10	3,505,220	1,864,697
Interest revenue		120,752	76,574
Other revenue	11	780,528	740,070
<b>Total Revenue</b>		<b>4,406,500</b>	<b>2,681,341</b>
<b>Total income other than income from State Government</b>		<b>4,406,500</b>	<b>2,681,341</b>
<b>NET COST OF SERVICES</b>		<b>(890,626)</b>	<b>2,681,341</b>
<b>INCOME FROM STATE GOVERNMENT</b>			
Service appropriations	12	694,684	630,00
<b>Total income from State Government</b>		<b>694,684</b>	<b>630,00</b>
<b>SURPLUS FOR THE PERIOD</b>		<b>1,585,310</b>	<b>256,791</b>
<b>OTHER COMPREHENSIVE INCOME</b>			
Changes in asset revaluation reserve	21	(2,538,926)	1,271,674
<b>TOTAL COMPREHENSIVE INCOME FOR THE PERIOD</b>		<b>(953,616)</b>	<b>1,528,465</b>

The Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

# Statement of Financial Position

As at 30 June 2011

	Note	2011 \$	2010 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents		3,335,234	1,797,410
Receivables	13	355,849	191,129
<b>Total Current Assets</b>		<b>3,691,083</b>	<b>1,988,539</b>
<b>Non-Current Assets</b>			
Amounts receivable for services	14	6,130,081	5,435,397
Property, plant and equipment	15	17,734,050	20,967,660
<b>Total Non-Current Assets</b>		<b>23,864,131</b>	<b>26,403,057</b>
<b>Total Assets</b>		<b>27,555,214</b>	<b>28,391,596</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Payables	18	234,189	56,709
Provisions	19	148,267	196,184
Other current liabilities	20	597	136
<b>Total Current Liabilities</b>		<b>383,053</b>	<b>253,029</b>
<b>Non-Current Liabilities</b>			
Provisions	19	20,843	33,633
<b>Total Non-Current Liabilities</b>		<b>20,843</b>	<b>33,633</b>
<b>Total Liabilities</b>		<b>403,896</b>	<b>286,662</b>
<b>NET ASSETS</b>		<b>27,151,318</b>	<b>28,104,934</b>
<b>EQUITY</b>			
Reserves	21	22,352,566	24,891,492
Accumulated surplus	22	4,798,752	3,213,442
<b>TOTAL EQUITY</b>		<b>27,151,318</b>	<b>28,104,934</b>

The Statement of Financial Position should be read in conjunction with the accompanying notes.

# Statement of Changes in Equity

For the year ended 30<sup>th</sup> June 2011

	Note	2011 \$	2010 \$
<b>RESERVES</b>	21		
<b>Asset Revaluation Reserve</b>			
Balance at start of period		24,891,492	23,619,818
Comprehensive income for the year		(2,538,926)	1,271,674
Balance at end of period		<u>22,352,566</u>	<u>24,891,492</u>
<b>ACCUMULATED SURPLUS</b>	22		
Balance at start of period		3,213,442	2,956,651
Comprehensive income for the year		1,585,310	256,791
Balance at end of period		<u>4,798,752</u>	<u>3,213,442</u>
<b>TOTAL EQUITY</b>			
Balance at start of period		28,104,934	26,576,469
Total comprehensive income for the year		(953,616)	1,528,465
Balance at the end of the period		<u><u>27,151,318</u></u>	<u><u>28,104,934</u></u>

*The Statement of Changes in Equity should be read in conjunction with the accompanying notes.*

# Statement of Cash Flows

For the year ended 30<sup>th</sup> June 2011

	Note	2011 \$ Inflows (Outflows)	2010 \$ Inflows (Outflows)
<b>CASH FLOW FROM STATE GOVERNMENT</b>			
Service appropriation		-	-
<b>Net cash provided by State Government</b>	23	-	-
Utilised as follows:			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee benefits		(1,474,895)	(1,278,664)
Supplies and services		(1,229,522)	(1,353,577)
Other payments		-	(37,557)
<b>Receipts</b>			
Receipts from customers		3,483,103	1,840,623
Interest received		125,032	68,984
Other receipts		634,106	701,144
<b>Net cash provided by / (used in) operating activities</b>	23	<b>1,537,824</b>	<b>(59,047)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Payments for purchase of non-current physical assets		-	(9,239)
<b>Net cash (used in) / provided by investing activities</b>		<b>-</b>	<b>(9,239)</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>		<b>1,537,824</b>	<b>(68,286)</b>
Cash and cash equivalents at the beginning of the period		1,797,410	1,865,696
<b>CASH AND CASH EQUIVALENTS AT THE END OF PERIOD</b>	23	<b>3,335,234</b>	<b>1,797,410</b>

*The Statement of Cash Flows should be read in conjunction with the accompanying notes.*



## **Notes to the Financial Statements For the year ended 30 June 2011**

### **Note 1 Australian Accounting Standards**

#### **General**

The Trust's financial statements for the year ended 30 June 2011 have been prepared in accordance with Australian Accounting Standards. The term 'Australian Accounting Standards' refer to Standards and Interpretations issued by the Australian Accounting Standard Board (AASB).

The Trust has adopted any applicable, new and revised Australian Accounting Standards from their operative dates.

Early adoption of standards

The Trust cannot early adopt an Australian Accounting Standard or Australian Accounting Interpretation unless specifically permitted by Treasurer's Instruction 1101 'Application of Australian Accounting Standards and Other Pronouncements'. No Australian Accounting Standards that have been issued or amended but not operative have been early adopted by the Trust for the annual reporting period ended 30 June 2011.

### **Note 2 Summary of significant accounting policies**

#### **(a) General Statement**

The financial statements constitute a general purpose financial report which has been prepared in accordance with the Australian Accounting Standards, the Framework, Statements of Accounting Concepts and other authoritative pronouncements of the Australian Accounting Standards Board as applied by the Treasurer's instructions. Several of these are modified by the Treasurer's instructions to vary application, disclosure, format and wording.

The Financial Management Act and the Treasurer's instructions are legislative provisions governing the preparation of financial statements and take precedence over the Australian Accounting Standards, the Framework, Statements of Accounting Concepts and other authoritative pronouncements of the Australian Accounting Standards Board.

Where modification is required and has had a material or significant financial effect upon the reported results, details of that modification and the resulting financial effect are disclosed in the notes to the financial statements.

#### **(b) Basis of Preparation**

The financial statements have been prepared on the accrual basis of accounting using the historical cost convention, modified by the revaluation of land and Site works which have been measured at fair value.

The accounting policies adopted in the preparation of the financial statements have been consistently applied throughout all periods presented unless otherwise stated.

## Notes to the Financial Statements For the year ended 30 June 2011

### (b) Basis of Preparation (continued)

The financial statements are presented in Australian dollars and all values are rounded to the nearest dollar (\$).

Note 3 'Judgements made by management in applying accounting policies' disclosures judgements that have been made in the process of applying the Trust's accounting policies resulting in the most significant effect on amounts recognised in the financial statements.

Note 4 'Key sources of estimation uncertainty' discloses key assumptions made concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities with the next financial year.

### (c) Reporting Entity

The reporting entity comprises the Trust only.

### (d) Contributed Entity

AASB Interpretation 1038 '*Contributions by Owners Made to Wholly-Owned Public Sector Entities*' requires transfers in the nature of equity contributions, other than as a result of a restructure of administrative arrangements, to be designated by the Government (the owner) as contributions by owners (at the time of, or prior to transfer) before such transfer) before such transfers can be recognised as equity contributions. Capital appropriations have been designated as contributions by owners by Treasurer's Instruction 955 '*Contributions by Owners made to Wholly Owned Public Sector Entities*' and have been credited directly to Contributed equity.

The transfer of net assets to/from other agencies, other than as a result of a restructure of administrative arrangements, are designated as contributions by owners where the transfers are non-discretionary and non-reciprocal.

### (e) Income

#### Revenue recognition

Revenue is recognised and measured at the fair value of consideration received or receivable. Specific recognition must be met before revenue is recognised as follows:

#### *Sale of goods*

Revenue is recognised from the sale of goods and disposal of other assets when the significant risks and rewards of ownership are transferred to the purchaser and can be measured reliably.

## Notes to the Financial Statements For the year ended 30 June 2011

### (e) Income (continued)

#### *Provision of services*

Revenue is recognised on delivery of the service to the client.

#### *Interest*

Revenue is recognised as the interest accrues.

#### *Service Appropriations*

Service Appropriations are recognised as revenues at nominal value in the period in which the Trust gains control of the appropriated funds. The Trust gains control of appropriated funds at the time those funds are deposited to the bank account or credited to the 'Amounts receivable for services' (holding account) held at Treasury.

See also note 12 'Service appropriations' for further information.

#### *Grants, donations, gifts and other non-reciprocal contributions*

Revenue is recognised at fair value when the Trust obtains control over the assets comprising the contributions, usually when cash is received.

Other non-reciprocal contributions that are not contributions by owners are recognised at their fair value. Contributions of services are only recognised when a fair value can be reliably determined and the services would be purchased if not donated.

### *Gains*

Realised and unrealised gains are usually recognised on a net basis. These include gains arising on the disposal of non-current assets and some revaluations of non-current assets.

### (f) Property, Plant and Equipment

#### Capitalisation/Expensing of assets

Items of property, plant and equipment costing \$5,000 or more are recognised as assets and the cost of utilising assets is expensed (depreciated) over their useful lives. Items of property, plant and equipment costing less than \$5,000 are immediately expensed direct to the income Statement (other than where they form part of a group of similar items which are significant in total).

#### Initial recognition and measurement

All items of property, plant and equipment are initially recognised at cost.

For items of property, plant and equipment acquired at no cost or for nominal cost, the cost is their fair value at the date of acquisition.

## Notes to the Financial Statements For the year ended 30 June 2011

### (f) Property, Plant and Equipment (continued)

#### Subsequent measurement

Subsequent to initial recognition as an asset, the revaluation model is used for the measurement of land and site works and historical cost for all other property, plant and equipment. Land and site works are carried at fair value less accumulated depreciation (site works) and accumulated impairment losses. All other items of property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment loss.

The fair value of land and site work is determined on the basis of existing use. This normally applies where site works are specialised or where land use is restricted. Fair value for existing use assets is determined by reference to the cost of replacing the remaining future economic benefits embodied in the asset, i.e. the depreciated replacement cost.

When site works are revalued, the accumulated depreciation is eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount.

Land and site works are independently valued annually by the Western Australian Land information Authority (Valuation Services) and recognised annually to ensure that the carrying amount does not differ materially from the asset's fair value at the end of the reporting period.

The most significant assumptions in estimating fair value are made in assessing whether to apply the existing use basis to assets and in determining estimated useful life. Professional judgement by the valuer is required where the evidence does not provide a clear distinction between market type assets and existing use assets.

See also note 15 'Property, plant and equipment' for further information on revaluation.

#### Derecognition

Upon disposal or derecognition of an item of property, plant and equipment, any revaluation reserve relating to that asset is retained in the asset revaluation reserve.

#### Asset revaluation reserve

The asset revaluation reserve is used to record increments and decrements on the revaluation of non-current assets as described in note 15 'Property, plant and equipment'.

#### Depreciation

All non-current assets having a limited useful life are systematically depreciated over their estimated useful lives in a manner that reflects the consumption of their future economic benefits.

In order to apply this policy, the following methods are utilised:

- Land – not depreciated
- Site works – diminishing value
- Plant and equipment – diminishing value with a straight line switch.

## Notes to the Financial Statements For the year ended 30 June 2011

### (f) Property, Plant and Equipment (continued)

Under the diminishing value with a straight line switch method, the cost amounts of the assets are allocated on average on a diminishing value basis over the first half of their useful lives and a straight line basis for the second half of their useful lives.

The assets' useful lives are reviewed annually. Expected useful lives for each class of depreciable asset are:

Site works	50 years
Motor vehicles	4 years
Other plant and equipment	8 to 10 years

### (g) Intangible Assets

#### Capitalisation /Expensing of Assets

Acquisitions of intangible assets costing \$5,000 or more and internally generated intangible assets costing \$5,000 or more are capitalised. The cost of utilising the assets is expensed (amortised) over their useful life.

Costs incurred below these thresholds are immediately expensed directly to the Statement of Comprehensive Income.

All acquired and internally developed intangible assets are initially recognised at cost. For assets acquired at no cost or for nominal cost, the cost is their fair value at the date of acquisition.

The cost model is applied for subsequent measurement requiring the asset to be carried at cost less any accumulated amortisation and accumulated impairment losses.

In order to apply this policy, the following methods are utilised:

Computer Software – diminishing value with a straight line switch method

Under the diminishing value with a straight line switch method, the cost amounts of the assets are allocated on average on a diminishing value basis over the first half of their useful lives and a straight line basis for the second half of their useful lives.

The assets' useful lives are reviewed annually. Expected useful lives for each class of intangible asset are:

Computer Software	10 years
-------------------	----------

Computer software that is an integral part of the related hardware is treated as property, plant and equipment. Computer software that is not an integral part of the related hardware is treated as an intangible asset. Software costing less than \$5,000 is expensed in the year of acquisition.

## Notes to the Financial Statements For the year ended 30 June 2011

### (h) Impairment of Assets

Property, plant and equipment and intangible assets are tested for any indication of impairment at the end of each reporting period. Where there is an indication of impairment, the recoverable amount is estimated. Where the recoverable amount is less than the carrying amount, the asset is considered impaired and is written down to the recoverable amount and an impairment loss is recognised. As the Trust is a not-for-profit entity, unless an asset has been identified as a surplus asset, the recoverable amount is the higher of an asset's fair value less costs to sell and depreciated replacement cost.

The risk of impairment is generally limited to circumstances where an asset's depreciation is materially understated, where the replacement cost is falling or where there is significant change in useful life. Each relevant class of assets is reviewed annually to verify that the accumulated depreciation/amortisation reflects the level of consumption or expiration of asset's future economic benefits and to evaluate any impairment risk from falling replacement costs.

Intangible assets with an indefinite useful life and intangible assets not yet available for use are tested for impairment at the end of each reporting period irrespective of whether there is any indication of impairment.

The recoverable amount of assets identified as surplus assets is the higher of fair value less costs to sell and the present value of future cash flows expected to be derived from the asset. Surplus assets carried at fair value have no risk of material impairment where fair value is determined by reference to market-based evidence. Where fair value is determined by reference to depreciated replacement cost, surplus assets are at risk of impairment and the recoverable amount is measure. Surplus assets at cost are tested for indications of impairment at the end of each reporting period.

See also note 17 'Impairment of assets' for the outcome of impairment reviews and testing.

See also to note 2(m) 'Receivables' and note 13 'Receivables' for impairment of receivables.

### (i) Financial Instruments

In addition to cash, the Trust has two categories of financial instrument:

- Loans and receivables; and
- Financial liabilities measured at amortised cost.

Financial instruments have been disaggregated into the following classes:

#### Financial Assets

- Cash and cash equivalents
- Receivables
- Amounts receivable for services

#### Financial Liabilities

- Payables



## **Notes to the Financial Statements For the year ended 30 June 2011**

### **(i) Financial Instruments (continued)**

Initial recognition and measurement of financial instruments is at fair value which normally equates to the transaction cost or the face value. Subsequent measurement is at amortised cost using the effective interest method.

The fair value of short-term receivables and payables is the transaction cost or the face value because there is no interest rate applicable and subsequent measurement is not required as the effect of discounting is not material.

### **(j) Cash and Cash Equivalents**

For the purpose of the Statement of Cash Flows, cash and cash equivalent assets comprise cash on hand and short-term deposits with original maturities of three months or less that are readily convertible to a known amount of cash and which are subject to insignificant risk of changes in value.

### **(k) Accrued Salaries**

Accrued salaries (refer note 18 'Payables') represent the amount due to employees but unpaid at the end of the financial year, as the pay date for the last pay period for that financial year does not coincide with the end of the financial year. Accrued salaries are settled within a fortnight of the financial year end. The Trust considers the carrying amount of accrued salaries to be equivalent to its net fair value.

### **(l) Amounts Receivable for Services (Holding Account)**

The Trust receives income from the State Government partly in cash and partly as an asset (holding account receivable). The accrued amount appropriated is accessible on the emergence of the cash funding requirement to cover asset replacement.

See also note 12 'Service appropriations' and note 14 'Amounts receivable for services'.

### **(m) Receivables**

Receivables are recognised and carried at original invoice amount less an allowance for any uncollectable amounts (i.e. impairment). The collectability of receivables is reviewed on an ongoing basis and any receivables identified as uncollectable are written-off against the allowance account. The allowance for uncollectable amounts (doubtful debts) is raised when there is objective evidence that the Trust will not be able to collect the debts. The carrying amount is equivalent to fair value as it is due for settlement within 30 days from the date of recognition. Refer to note 2(g) 'Financial Instruments' and note 13 'Receivables'.

## Notes to the Financial Statements For the year ended 30 June 2011

### (m) Receivables (continued)

#### Change to accounting procedure for Goods and Services Tax

Rights to collect amounts receivable from the Australian Taxation Office and responsibilities to make payment for GST have been assigned to the 'Minister for Health in his Capacity as the Deemed Board of the Metropolitan Public Hospitals' (Metropolitan Trusts). This change in accounting procedure was a result of application of the grouping provisions of "A New Tax System (Goods and Service Tax) Act 1999" whereby the Minister for Health in his Capacity as the Deemed Board of the Metropolitan Public Hospitals became the representative member for Health entities as part of government's shared services initiative.

### (n) Payables

Payables are recognised at the amounts payable when the Trust becomes obliged to make future payments as a result of a purchase of assets or services. The carrying amount is equivalent to fair value as they are generally settled within 30 days.

Refer to note 2(i) 'Financial instruments' and note 18 'Payables'.

### (o) Provisions

Provisions are liabilities of uncertain timing or amount and are recognised where there is a present legal or constructive obligation as a result of a past event and when the outflow of resources embodying economic benefits is probable and a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at each balance sheet date.

Refer to note 19 'Provisions'.

#### Provisions – employee benefits

All annual leave and long service leave provisions are in respect of employees' services up to the end of the reporting period.

#### *Annual Leave*

The liability for annual leave expected to be settled within 12 months after the reporting period is recognised and measured at the present value of amounts expected to be paid when the liabilities are settled using the remuneration rate expected to apply at the time of the settlement.

When assessing expected future payments consideration is given to expected future wage and salary levels including non-salary components such as employer superannuation contributions, as well as the experience of employee departures and periods of service. The expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity that match, as closely as possible, the estimated future cash outflows.

## Notes to the Financial Statements For the year ended 30 June 2011

### (o) Provisions (continued)

The provision for annual leave is classified as a current liability as the Trust does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

#### *Long Service Leave*

The liability for long service leave expected to be settled within 12 months after the reporting period is recognised and measured at the undiscounted amounts expected to be paid when the liability is settled.

Long service leave not expected to be settled within 12 months after the reporting period is recognised and measured at the present value of amounts expected to be paid when the liabilities are settled using the remuneration rate expected to apply at the time of settlement.

When assessing expected future payments consideration is given to expected future wage and salary levels including non-salary components such as employer superannuation contributions, as well as the experience of employee departures and periods of bonds with terms to maturity that match, as closely as possible, the estimated future cash outflows.

Unconditional long service leave provisions are classified as current liabilities as the trust does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

Conditional long services leave provisions are classified as non-current liabilities because the Trust has an unconditional right to defer the settlement of the liability until the employee has completed the requisite years of service leave.

#### *Sick Leave*

Liabilities for sick leave are recognised when it is probable that sick leave paid in the future will be greater than the entitlement that will accrue in the future.

Past history indicates that on average, sick leave taken each reporting period is less than the entitlement accrued. This is expected to continue in the future periods. Accordingly, it is unlikely that existing accumulated entitlements will be used by employees and no liability for unused sick leave entitlements is recognised. As sick leave is non-vesting, an expense is recognised in the Statement of Comprehensive Income for this leave as it is taken.

#### *Superannuation*

The Government Employees Superannuation Board (GESB) administers public sector superannuation arrangements in Western Australia in accordance with legislative requirements.

Eligible employees contribute to the Pension Scheme, a defined benefit pension scheme closed to new members since 1987, or the Gold State Superannuation Scheme (GSS), a defined benefit lump sum scheme closed to new members since 1995.

## Notes to the Financial Statements For the year ended 30 June 2011

### (m) Provisions (continued)

The Trust has no liabilities under the Pension Scheme or the GSS. The liabilities for the unfunded Pension Scheme and the unfunded GSS transfer benefits attributed to members who transferred from the Pension Scheme, are assumed by the Treasurer. All other GSS obligations are funded by concurrent contributions made by the Trust to the GESB. The concurrently funded part of the GSS is a defined contribution scheme as these contributions extinguish all liabilities in respect of the concurrently funded GSS obligations.

Employees commencing employment prior to 16 April 2007 who were not members of either the Pension or the GSS Schemes became non-contributory members of the West State Superannuation Scheme (WASS). Employees commencing employment on or after 16 April 2007 became members of the GESB Super Scheme (GESBS). Both of these schemes are accumulation schemes. The Trust makes concurrent contributions to GESB on behalf of employees in compliance with the Commonwealth Government's Superannuation Guarantee (Administration) Act 1992. These contributions extinguish the liability for superannuation charges in respect of the WSS and GESBS Schemes.

The GESB makes all benefit payments in respect of the Pension Scheme and GSS transfer benefits, and recoups the employer's share from the Treasurer.

See also note 2(n) 'Superannuation Expense'.

#### *Employment on-costs*

Employment on-costs, including workers' compensation insurance, are not employee benefits and are recognised separately as liabilities and expenses when the employment to which they relate has occurred. Employment on costs are included as part of 'Other expenses' and are not included as part of the Trust's 'Employee benefits expense'. Any related liability is included in 'Employment on costs provision'.

See also note 9 'Other expenses' and note 19 'Provisions'.

### (p) Superannuation Expense

The superannuation expense in the Statement of Comprehensive Income comprises employer contributions paid to the GSS (concurrent contributions), the West State Superannuation Scheme (WSS), and the GESB Super Scheme (GESBS).

### (q) Comparative Figures

Comparative figures, are where appropriate, reclassified to be comparable with the figures presented in the current financial year.

## Notes to the Financial Statements For the year ended 30 June 2011

### **Note 3      Judgements made by management in applying accounting policies**

Judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The judgements that have been made in the process of applying accounting policies that have the most significant effect on the amounts recognised in the financial statements include:

#### *Employee benefits provision*

An average turnover rate for employees has been used to estimate the amount of non-current liability for long service leave. This turnover rate is representative of the Health public authorities in general.

### **Note 4      Key sources of estimation uncertainty**

The key estimates and assumptions concerning the future are based on historical experience and various other factors that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year.

#### *Employee benefits provision*

In estimating the non-current long service leave liabilities, employees are assumed to leave the Trust each on account of resignation or retirement at 10.8%. This assumption was based on an analysis of the turnover rates exhibited by employees over a five years period. Employees with leave benefits to which they are fully entitled are assumed to take all available leave uniformly over the following five years to age 65 or earlier.

Other estimations and assumptions used in calculating the Trust's long service leave provision include expected future salary rates, discount rates, employee retention rates and expected future payments. Changes in these estimations and assumptions may impact on the carrying amount of the long service leave provision.

## Notes to the Financial Statements For the year ended 30 June 2011

### Note 5 Disclosure of changes in accounting policy and estimates

Initial application of an Australian Accounting Standard

The Trust has applied the following Australian Accounting Standards effective for annual reporting periods beginning on or after 1 July 2010 that impacted on the Trust:

Title
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AASB 2009-5	Further Amendments to Australian Accounting Standards arising from the Annual Improvements Project [AASB5, 8, 101, 107, 117, 118, 136 & 139]
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Under amendments to AASB 117, the classification of land elements of all existing leases has been reassessed to determine whether they are in the nature of operating or finance leases. As leases of land & buildings recognised in the financial statements have not been found to significantly expose the Authority to the risks/rewards attributable to control of land, no changes to accounting estimates have been included in the Financial Statements and Notes to the Financial Statements.

Under amendments to AASB 107, only expenditures that result in a recognised asset are eligible for classification as investing activities in the Statement of Cash Flows. All investing Cash Flows recognised in the Authority's Statement of Cash Flows relate to increases in recognised assets.

The following Australian Accounting Standards and Interpretations are not applicable to the Trust as they have no impact or do not apply to not-for-profit entities:

Interpretation 19	<i>Extinguishing Financial Liabilities with Equity Instruments</i>
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AASB 2009-13	<i>Amendments to Australian Accounting Standards arising from Interpretation 19 [AASB1]</i>
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AASB 2010-1	<i>Amendments to Australian Accounting Standards – Limited Exemption from Comparative AASB 7 Disclosures for First-time Adopters [AASB 1 &amp; AASB 7].</i>
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AASB 2010-3	<i>Amendments to Australian Accounting Standards, arising from the Annual Improvements Project [AASB 3, AASB 7, AASB 121, AASB 128, AASB 131, AASB 132 &amp; AASB 139].</i>
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## Notes to the Financial Statements

### For the year ended 30 June 2011

#### Note 5 Disclosure of changes in accounting policy and estimates (continued)

##### Future impact of Australian Accounting Standards not yet operative

The Trust cannot early adopt an Australian Accounting Standard unless specifically permitted by Treasurer's Instruction 1101 'Application of Australian Accounting Standards and Other Pronouncements'. Consequently, the Trust has not applied early any of the following Australian Accounting Standards that have been issued that may impact the Trust. Where applicable, the Trust plans to apply these Australian Accounting Standards from their application date.

Title	Operative for reporting periods beginning on/after
<p>AASB 2009-11 <i>Amendments to Australian Accounting Standards arising from AASB 9 [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 121, 127, 128, 131, 132, 136, 139, 1023 &amp; 1038 and Interpretations 10 &amp; 12].</i></p> <p>The amendments to AASB 7 <i>Financial Instruments: Disclosures</i> requires modification to the disclosure of categories of financial assets. The Trust does not expect any financial impact with the Standard is first applied. The disclosure of categories of financial assets in the notes will change.</p>	1 Jan 2013
<p>AASB 2010-3 <i>Amendments to Australian Accounting Standards, arising from the Annual Improvements Project [AASB 3, AASB 7, AASB 121, AASB 128, AASB 131, AASB 132 &amp; AASB 139].</i></p> <p>This Standard introduces a number of terminology changes. There is no financial impact resulting from the application of this revised Standard.</p>	1 Jan 2011
<p>AASB 1053 <i>Application of Tiers of Australian Accounting Standards</i></p> <p>This Standard establishes a differential financial reporting framework consisting of two tiers of reporting requirements for preparing general purpose financial statements.</p> <p>The Standard does not have any financial impact on the Trust. However it may affect disclosures in the financial statements of the Trust in the reduced disclosure requirements apply. The Department of Treasury and Finance (DTF) has not yet determined the application or the potential impact of the new Standard for agencies.</p>	1 July 2013

**Notes to the Financial Statements**  
**For the year ended 30 June 2011**

Note 5 Disclosure of changes in accounting policy and estimates (continued)

Title	Operative for reporting periods beginning on/after
<p>AASB 2010-3      <i>Amendments to Australian Accounting Standards, arising from the Annual Improvements Project [AASB 3, AASB 7, AASB 121, AASB 128, AASB 131, AASB 132 &amp; AASB 139].</i></p> <p>This Standard introduces a number of terminology changes. There is no financial impact resulting from the application of this revised Standard.</p>	1 Jan 2011
<p>AASB 2010-2      <i>Amendments to Australian Accounting standards arising from Reduced Disclosure Requirements</i></p> <p>This Standard makes amendments to many Australian Accounting Standards including Interpretation, to introduce reduced disclosure requirements into these pronouncements for application by certain types of entities.</p> <p>The Standard is not expected to have any financial impact on the Trust. However this Standard may reduce some note disclosures in financial statements of the Trust. The Department of Treasury and Finance has not yet determined the application or the potential impact of the amendments to these Standards for agencies.</p>	1 July 2013
<p>AASB 2011-2      <i>Amendments to Australian Accounting Standards arising from the Trans-Taman Convergence Project – Reduced Disclosure Requirements [AASB 101 &amp; 1054]</i></p> <p>This Amending Standard removes disclosure requirements from other Standards and incorporates them in a single Standard to achieve convergence between Australian and New Zealand Accounting Standards for reduced disclosure reporting. DTF has not yet determined the application or the potential impact on the amendments to these Standards for agencies.</p>	1 July 2011

**Notes to the Financial Statements**  
**For the year ended 30 June 2011**

Note 5 Disclosure of changes in accounting policy and estimates (continued)

Title	Operative for reporting periods beginning on/after
<p>AASB 2010-5      Amendments to Australian Accounting Standards [AASB 1, 3, 4, 5, 101, 107, 112, 118, 119, 121, 132, 134, 137, 139, 140, 1023 &amp; 1038 and Interpretations 112, 115, 127, 132 &amp; 1042] (October 2010)</p> <p>This Standard introduces a number of terminology changes as well as minor presentation changes to the Notes to the Financial Statements. There is no financial impact resulting from the application of this revised Standard.</p>	1 Jan 2011
<p>AASB 2010-6      Amendments to Australian Accounting Standards – Disclosures on Transfers of Financial Assets [AASB 1, AASB 7]</p> <p>This Standard is not expected to have any financial impact on the Trust. DTF has not yet determined the application or the potential impact of the amendments to these Standards for agencies.</p>	1 July 2011
<p>AASB 9              <i>Financial Instruments</i></p> <p>This Standard supersedes AASB 139 Financial Instruments: Recognition and Measurement, introducing a number of changes to accounting treatments. The standard was reissued on 6 Dec 2010. DTF has not yet determined the application or the potential impact on the Standard for agencies.</p>	1 Jan 2013
<p>AASB 2010-7      <i>Amendments to Australian Accounting Standards arising from AASB 9 (December 2010) [AASB 1, 3, 4, 5, 7, 101, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 139, 1023 &amp; 1038 and Interpretations 2, 5, 10, 12, 19 &amp; 127]</i></p> <p>This Amending Standard makes consequential adjustments to other Standards as a result of issuing AASB 9 Financial Instruments in December 2010. DTF has not yet determined the application or the potential impact of the Standard for agencies.</p>	1 Jan 2013

**Notes to the Financial Statements**  
**For the year ended 30 June 2011**

Note 5 Disclosure of changes in accounting policy and estimates (continued)

Title	Operative for reporting periods beginning on/after
<p>AASB 1054      <i>Australian Additional Disclosures</i></p> <p>This Standard, in conjunction with AASB 2011-1 Amendments to Australian Accounting Standards arising from the Trans-Tasman Convergence Project, removes disclosures requirements from other Standards and incorporates them in a single Standard to achieve convergence between Australian and New Zealand Accounting Standards.</p>	1 July 2011
<p>AASB 2011-1      <i>Amendments to Australian Accounting Standards arising from the Trans-Tasman Convergence Project [AASB 1, 5, 101, 107, 108, 121, 128, 132, &amp; 134 and Interpretations 2, 112 &amp; 113]</i></p> <p><i>This Amending Standard, in conjunction with AASB 1054 Australian Additional Disclosures, removes disclosure requirements from other Standards and incorporates them in a single Standard to achieve convergence between Australian and New Zealand Accounting Standards.</i></p>	1 July 2011

**Notes to the Financial Statements  
For the year ended 30 June 2011**

	<b>2011</b>	<b>2010</b>
	<b>\$</b>	<b>\$</b>
<b>Note 6 Employee benefits expense</b>		
Salaries and wages (a)	1,328,048	1,073,217
Superannuation – defined contribution plans (b)	93,047	80,727
	<u>1,421,095</u>	<u>1,153,944</u>
(a) Includes the value of the fringe benefits to the employees and superannuation contribution component for leave entitlements. The fringe benefits tax component is included at Note 9 'Other expenses'.		
(b) Defined contribution plans include West Stage, Gold State and GESB Super Schemes (contribution paid).		
Employment on-costs expense is included at note 9 'Other expenses'.		
Employment on-costs liability is included at note 19 'Provisions'.		
<b>Note 7 Depreciation and amortisation expense</b>		
Depreciation		
Site works	601,074	580,334
Motor vehicles	2,815	3,236
Other plant and equipment	90,795	108,369
	<u>694,684</u>	<u>691,939</u>
Amortisation		
Intangible assets	-	7,654
	<u>694,684</u>	<u>699,593</u>
<b>Note 8 Repairs, maintenance and consumable equipment</b>		
Repairs and maintenance	640,906	533,351
Consumable equipment	18,134	27,255
	<u>659,040</u>	<u>560,606</u>

**Notes to the Financial Statements**  
**For the year ended 30 June 2011**

	<b>2011</b>	<b>2010</b>
	<b>\$</b>	<b>\$</b>
<b>Note 9 Other expenses</b>		
Communications	3,482	2,274
Computer services	7,015	9,066
Employment on-costs (a)	4,210	1,495
Legal expenses	83,834	17,055
Motor vehicle expenses	2,598	24,880
Printing and stationery	22,949	34,915
Purchase of external services	36,770	91,638
Public transport expenses	469,913	302,323
Other	110,284	156,761
	<hr/> 741,055	<hr/> 640,407
(a) Includes staff development and transport costs. The on-costs liability associated with the recognition of annual and long service leave liability is included at note 19 'Provisions. Superannuation contributions accrued as part of the provision for leave are employee benefits and are not included in employment on-costs.		
<b>Note 10 Parking Revenue</b>		
Staff parking fees	1,800,561	859,166
Other parking fees	1,657,587	959,676
Fines and penalties	47,072	45,855
	<hr/> 3,505,220	<hr/> 1,864,697
<b>Note 11 Other revenue</b>		
Services to external organisations	114,673	91,045
Rent from commercial properties	507,170	482,897
Other	158,685	166,128
	<hr/> 780,528	<hr/> 740,070



**Notes to the Financial Statements  
For the year ended 30 June 2011**

	2011 \$	2010 \$
<b>Note 12 Service appropriations</b>		
Appropriation revenue received during the year:		
Service appropriations	694,684	630,000

Service appropriations fund the net cost of services delivered. Appropriation revenue comprises a receivable (asset). The receivable (holding account) comprises the depreciation expense for the year.

See note 2(e) 'Income'

**Note 13 Receivables**

**Current**

Accrued parking revenue	46,905	27,517
Accrued fines revenue	16,520	13,285
Accrued rental	37,009	40,915
Accrued interest	7,248	11,528
Other receivables	248,167	97,884
	355,849	191,129

The Trust does not hold any collateral as security or other credit enhancements relating to receivables.

See note 2(m) 'Receivables' and note 33 'Financial instruments'.

**Note 14 Amounts receivable for services (holding account)**

**Non-current**

Amounts receivable for receivables	6,130,081	5,435,397
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Represents the non-cash component of service appropriations. It is restricted in that it can only be used for asset replacement. See note 2(j) 'Amounts receivable for services'.

**Notes to the Financial Statements  
For the year ended 30 June 2011**

	<b>2011</b>	<b>2010</b>
	<b>\$</b>	<b>\$</b>
<b>Note 15 Property, plant and equipment</b>		
<b>Land</b>		
<i>At fair value (a)</i>	325,000	325,000
	<hr/> 325,000	<hr/> 325,000
 <b>Site works</b>		
<i>At fair value (a)</i>	16,895,800	20,035,800
<i>Accumulated depreciation</i>	<hr/> 16,895,800	<hr/> 20,035,800
 <b>Motor vehicles</b>		
<i>At cost</i>	14,257	14,257
<i>Accumulated depreciation</i>	<hr/> (11,677)	<hr/> (8,862)
	2,580	5,395
 <b>Other plant and equipment</b>		
<i>At cost</i>	859,477	859,477
<i>Accumulated depreciation</i>	<hr/> (348,807)	<hr/> (258,012)
	510,670	601,465
 <b>Total property, plant and equipment</b>	<hr/> 17,734,050	<hr/> 20,967,660

- (a) Land and site works were revalued as at 1 July 2010 by the Western Australian Land Information Trust (Valuation Services). The valuations were performed during the year ended 30 June 2011 and recognised at 30 June 2011. In undertaking the revaluation, fair value of land and site works was determined on the basis of depreciated replacement cost. See note 2(e) 'Property, plant and equipment'.

**Notes to the Financial Statements**  
**For the year ended 30 June 2011**

	2011	2010
	\$	\$
<b>Note 15 Property, plant and equipment (continued)</b>		
<b>Reconciliations</b>		
Reconciliations of the carrying amounts of property, plant and equipment at the beginning and end of the current financial year are set out below.		
<b>Land</b>		
Carrying amount at start of year	325,000	325,000
Revaluation increment / (decrements)	-	-
Carrying amount at end of year	325,000	325,000
<b>Site works</b>		
Carrying amount at start of year	20,035,800	19,344,460
Revaluation increment / (decrements)	(2,538,926)	1,271,674
Depreciation	(601,074)	(580,334)
Carrying amount at end of year	16,895,800	20,035,800
<b>Motor vehicles</b>		
Carrying amount at start of year	5,395	8,631
Additions	-	-
Depreciation	(2,815)	(3,236)
Carrying amount at end of year	2,850	5,395
<b>Other plant and equipment</b>		
Carrying amount at start of year	601,465	700,595
Additions	-	9,239
Depreciation	(90,795)	(108,369)
Carrying amount at end of year	501,670	601,465
<b>Total property, plant and equipment</b>		
Carrying amount at start of year	20,967,660	20,378,686
Additions	-	9,239
Revaluation increments / (decrements)	(2,538,926)	1,271,674
Depreciation	(694,684)	(691,939)
Carrying amount at end of year	17,734,050	20,967,660

**Notes to the Financial Statements  
For the year ended 30 June 2011**

	2011 \$	2010 \$
<b>Note 16 Intangible assets</b>		
<b>Computer software</b>		
<i>At cost</i>	113,513	113,513
<i>Accumulated amortisation</i>	(113,513)	(113,513)
	<u>-</u>	<u>-</u>

**Reconciliation**

Reconciliation of the carrying amount of intangible assets at the beginning and end of the current financial year is set out below

**Computer software**

Carrying amount at start of year	-	7,654
Amortisation expense	-	(7,654)
	<u>-</u>	<u>-</u>

**Note 17 Impairment of Assets**

There were no indications of impairment to property, plant and equipment, or intangible assets at 30 June 2011.

The Trust held no goodwill or intangible assets with an indefinite useful life during the reporting period. At the end of the reporting period, there were no intangible assets not yet available for use.

**Note 18 Payables**

**Current**

Trade creditors	26,430	24,433
Accrued expenses	177,772	9,196
Accrued salaries	29,987	23,080
	<u>234,189</u>	<u>56,709</u>

See also note 2(n) 'Payables' and note 33 'Financial instruments'.

**Notes to the Financial Statements  
For the year ended 30 June 2011**

	2011 \$	2010 \$
<b>Note 19 Provision</b>		
<b>Current</b>		
<u>Employee benefits provision</u>		
Annual leave (a)	83,044	130,547
Time off in lieu leave (a)	3,077	4,577
Long service leave (b)	62,146	61,060
	148,267	196,184
<b>Non-current</b>		
<u>Employee benefits provision</u>		
Long service leave (b)	20,843	33,633
	169,110	229,817
(a) Annual leave liabilities and time off in lieu leave liabilities have been classified as current as there is no unconditional right to defer settlement for at least 12 months after the reporting date. Assessments indicate that actual settlement of the liabilities will occurs as follows:		
Within 12 months of the end of the reporting date	62,854	98,929
More than 12 months after the reporting date	23,267	36,195
	86,121	135,124
(b) Long service leave liabilities have been classified as current as there is no unconditional right to defer settlement for at least 12 months after the reporting date. Assessments indicate that actual settlement of the liabilities will occurs as follows:		
Within 12 months of the end of the reporting date	14,314	14,192
More than 12 months after the reporting date	66,675	80,501
	82,989	94,693
<b>Note 20 Other liabilities</b>		
<b>Current</b>		
Income received in advance	597	91
Refundable deposits	-	45
	597	136

**Notes to the Financial Statements  
For the year ended 30 June 2011**

	2011 \$	2010 \$
<b>Note 21 Reserves</b>		
<b>Asset revaluation reserve (a)</b>		
Balance at start of year	24,891,492	23,619,818
Net revaluation increments / (decrements) (b):		
Site works	(2,538,926)	1,271,674
Balance at end of year	<u>22,352,566</u>	<u>24,891,492</u>

(a) The asset revaluation reserve is used to record increments and decrements on the revaluation of non-current assets.

(b) Any increment is credited directly to the asset revaluation reserve, except to the extent that any increment reverses a revaluation decrement previously recognised as an expense.

**Note 22 Accumulated surplus**

Balance at start of year	3,213,442	2,956,651
Result for the period	1,585,310	256,791
Balance at end of year	<u>4,798,752</u>	<u>3,213,442</u>

**Note 23 Notes to the Statement of Cash Flows**

**Reconciliation of cash**

Cash assets at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the statement of Financial Position as follows:

Cash and cash equivalents	<u>3,335,234</u>	<u>1,797,410</u>
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**Notes to the Financial Statements**  
**For the year ended 30 June 2011**

	2011 \$	2010 \$
<b>Note 23 Notes to the Statement of Cash Flows (continued)</b>		
<b>Reconciliation of net cost of services to net cash flows used in operating activities</b>		
Net cash used in operating activities (Statement of Cash Flows)	1,537,824	(59,047)
<u>Increase/(decrease) in assets:</u>		
Receivables	164,720	107,012
<u>Decrease/(increase) in liabilities:</u>		
Payables	(177,480)	157,201
Current provisions	47,917	99,869
Non-current provisions	12,790	20,214
Income received in advance	(506)	1,135
Other liabilities	45	-
<u>Non-cash items:</u>		
Depreciation and amortisation expense (note 7)	(694,684)	(699,593)
Net cost of service (Statement of Comprehensive Income)	890,626	(373,209)
<b>Reconciliation of Income from state Government to cash flows from state Government</b>		
Service appropriations as per Statement of Comprehensive Income	694,684	630,000
Less: Non-cash items		
Accrual appropriations	(694,684)	(630,000)
<b>Cash Flows from State Government as per Statement of Cash Flows</b>	-	-

At the end of the reporting period, the Trust had fully drawn on all financing facilities, details of which are disclosed in the financial statements.

**Notes to the Financial Statements**  
**For the year ended 30 June 2011**

	2011 \$	2010 \$
<b>Note 24 Remuneration of members of the Accountable Trust and senior officers</b>		
<b>Remuneration of members of the Accountable Trust</b>		
The members of the Accountable Trust are appointed on a voluntary basis and do not receive any remuneration.		
<b>Note 25 Remuneration of auditor</b>		
Remuneration payable to the Auditor General in respect to the audit for the current financial year is as follows:		
Auditing the accounts, financial statements and performance indicators	13,500	15,900
<b>Note 26 Commitments</b>		
<b>Expenditure commitments:</b>		
Expenditure commitments contracted for at the reporting period but not recognised as liabilities, are payable as follows:		
Within 1 year	66,400	15,505
Expenditure commitments are inclusive of GST		
<b>Note 27 Contingent liabilities and contingent assets</b>		
At the reporting date, the Trust is not aware of any contingent liabilities or contingent assets		

## Notes to the Financial Statements

### For the year ended 30 June 2011

#### **Note 27 Contingent liabilities and contingent assets (continued)**

##### Contaminated Sites

Under the Contaminated Sites Act 2003, the Trust is required to report known and suspected contaminated sites to the Department of Environment and Conservation (DEC). In accordance with the Act, DEC classifies these sites on the basis of the risk to human health, the environment and environmental values. Where sites are classified as *contaminated – remediation required or possibly contaminated – investigation required*, the Trust may have a liability in respect of investigation or remediation expenses.

At the reporting date, the Trust does not have any suspected contaminated sites.

#### **Note 28 Events occurring after the end of the reporting period**

No matter or circumstance has arisen since the end of the reporting period, that has significant effects on these financial statements.

#### **Note 29 Related bodies**

A related body is a body which receives more than half its funding and resources from the Trust and is subject to operational control by the Trust. The Trust had no related bodies during the financial year.

#### **Note 30 Affiliated bodies**

An affiliated body is a body which receives more than half its funding and resources from the Trust and is not subject to operational control by the Trust. The Trust had no affiliated bodies during the financial year.

## Notes to the Financial Statements

### For the year ended 30 June 2011

#### Note 31 Not for profit leases

A number of not-for-profit organisations lease spaces from the Queen Elizabeth Medical Centre Trust on a peppercorn rental basis.

Based on indicative market rental rates from the Landgate Valuation Services as at June 2011, the total net rental values of the not-for-profit leases for the financial year is \$2,859,000.

	Area (sqm)	Net Rent pa \$
Allergy & Asthmas Research Institute	103	18,000
Australian Neuromuscular Research Institute	3,276	400,000
Cancer Foundation – Crawford Lodge	6,300	220,000
Heart Research Institute	491	200,000
Institute of Radiochemical Engineering	31	6,000
Keogh Institute for Medical Research	705	105,000
Lions Ear and Hearing – A Block	2,694	355,000
Lions Eye Institute	2,600	300,000
State Head Injuries Unit	313	55,000
The Niche – Cystic Fibrosis WA (land)	6,200	550,000
WA Institute for Medical Research	1,508	600,000
WA Sleep Disorders Research Institute	281	50,000
		<hr/> 2,859,000 <hr/>

## Notes to the Financial Statements

### For the year ended 30 June 2011

#### Note 32 Explanatory Statement

##### Significant variances between actual results for 2010 and 2011

Significant variants between actual results with the corresponding items of the preceding reporting period are detailed below. Significant variations are those greater than 10% or that are 4% or more of the current year's Total Cost of Services.

	Note	2011 Actual \$	2010 Actual \$	Variance \$
<b>Expenses</b>				
Employee benefits expense	(a)	1,421,095	1,153,944	267,151
Depreciation and amortisation expense		694,684	699,593	(4,909)
Repairs, maintenance and consumable equipment	(b)	659,040	560,606	98,434
Other expenses	(c)	741,055	640,407	100,648
<b>Income</b>				
Parking revenue	(d)	3,505,220	1,864,697	1,640,523
Interest revenue	(e)	120,752	76,574	44,178
Other revenue		780,528	740,070	40,458
Service appropriations	(f)	694,684	630,000	64,684

(a) Employee benefits expense

Additional contract staff were hired throughout the year to assist with parking and traffic management onsite due to the demands of the QEIMC redevelopment.

(b) Repairs, maintenance and consumable equipment

Additional repairs to parking machines and boom gates due to damages.

(c) Other expenses

The increase is primarily due to the increase in the cost of public transport

## Notes to the Financial Statements

### For the year ended 30 June 2011

#### Note 32 Explanatory Statement (continued)

(d) Parking revenue

The significant increase in parking revenue is primarily due to the increase in staff parking fees from \$1.50 per day to \$2.40 per day from 1 January 2011. Visitor parking fees increased from \$0.60 per hour to \$1.30 per hour for long term parking and \$1.50 per hour for short term parking from 1 July 2010.

(e) Interest Revenue

The increase in interest revenue is due to a higher principal being invested than in the previous year.

(f) Service appropriations

The increase in service appropriations corresponded with the increase in depreciation expense for the year.

#### Significant variances between estimates and actual results for 2011

Significant variants between the estimates and actual results for income and expenses are detailed below. Significant variations are considered to be those greater than 10% of the budget estimates.

	Note	2011 Actual \$	2011 Estimates \$	Variance \$
<b>Operating Expenses</b>				
Employee benefits expense		1,421,095	1,407,000	14,095
Other goods and services		2,094,779	2,109,000	(14,221)
<b>Total expenses</b>		3,515,874	3,516,000	(126)
Less: Revenue	(a)	(4,406,500)	(3,670,000)	(736,500)
<b>Net cost of services</b>		(890,626)	(154,000)	(736,624)

(a) Revenues

The increase in revenue is primarily due to the increase in staff and visitor parking fees.



## Notes to the Financial Statements

### For the year ended 30 June 2011

#### Note 33 Financial instruments

##### (a) Financial risk management objectives and policies

Financial instruments held by the Trust are cash and cash equivalents, receivables and payables. The Trust has limited exposure to financial risks. The Trust's overall risk management program focuses on management the risks identified below.

##### *Credit risk*

Credit risk arises when there is the possibility of the Trust's receivables defaulting on their contractual obligations resulting in financial loss to the Trust.

The maximum exposure to credit risk at the end of the reporting period in relation to each class of recognised financial assets is the gross carrying amount of those assets inclusive of any provisions for impairment as shown in the table at Note 33(c) 'Financial Instrument disclosures'.

Credit risk associated with the Trust's financial assets is minimal because the main receivable is the amounts receivable for services (holding account). Parking fines are the only receivables that may take more than 30 days to collect. For commercial property rentals, the Trust has policies in place to ensure that the tenants have an appropriate credit history. In addition, receivable balances are monitored on an ongoing basis with the result that the Trust's exposure to bad debts is minimal. At the end of the reporting period, there were no significant concentrations of credit risk.

##### *Liquidity risk*

Liquidity risk arises when the Trust is unable to meet its financial obligations as they fall due. The Trust is exposed to liquidity risk through its trading in the normal course of operations.

The Trust has appropriate procedures to manage cash flows including drawdowns of appropriations by monitoring forecast cash flows to ensure that sufficient funds are available to meet its commitments.

##### *Market risk*

Liquidity risk arises when the Trust is unable to meet its financial obligations as they fall due. The Trust is exposed to liquidity risk through its trading in the normal course of operations.

## Notes to the Financial Statements

### For the year ended 30 June 2011

#### Note 33 Financial instruments (continued)

##### (b) Categories of financial instruments

In addition to cash, the carrying amounts of each of the following categories of financial assets and financial liabilities at the end of the reporting period are as follows:

	2011 \$	2010 \$
<b>Financial Assets</b>		
Cash and cash equivalents	3,335,234	1,797,410
Loans and receivables	6,485,930	5,626,526
<b>Financial Liabilities</b>		
Financial liabilities measured at amortised cost	234,189	56,709

##### (c) Financial Instrument disclosures

###### *Credit Risk and Interest Rate Risk Exposures*

The following tables disclose the Trust's maximum exposure to credit risk, interest rate exposures and the ageing analysis of financial assets. The Trust's maximum exposure to credit risk at the end of the financial period is the carrying amount of financial assets as shown below. The table discloses the ageing of financial assets that are past due but not impaired and impaired financial assets. The table is based on information provided to senior management of the Trust.

The Trust does not hold any collateral as security or other credit enhancements relating to the financial assets it holds.

The Trust does not hold any financial assets that had to have their terms renegotiated that would have otherwise resulting in them being past due or impaired.

**Notes to the Financial Statements**  
**For the year ended 30 June 2011**

**Note 33 Financial instruments (continued)**

	<u>Interest rate exposure</u>					<u>Past due but not impaired</u>			
	Weighted average effective interest rate	Carrying amount	Fixed interest rate	Variable interest rate	Non- interest bearing	Up to 12 months	1-2 years	2-5 years	More than 5 years
	%	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>Financial Assets</u></b>									
<b>2011</b>									
Cash & cash equivalent	4.5%	3,335,234	-	3,323,064	12,170	-	-	-	-
Receivables	-	355,849	-	-	355,849	33,161	1,564	-	-
Amts receivable for services	-	6,130,081	-	-	6,130,081	-	-	-	-
		9,821,164	-	3,323,064	6,498,100	33,161	1,564	-	-
<b><u>Financial Assets</u></b>									
<b>2010</b>									
Cash & cash equivalent	5.1%	1,797,410	1,000,000	785,240	12,170	-	-	-	-
Receivables	-	191,129	-	-	191,129	8,261	7,603	-	-
Amts receivable for services	-	5,435,397	-	-	5,435,97	-	-	-	-
		7,423,936	1,000,000	785,240	5,638,696	8,261	7,603	-	-

## Notes to the Financial Statements

### For the year ended 30 June 2011

#### Note 33 Financial instruments (continued)

##### *Liquidity Risk*

The following table details the contractual maturity analysis for financial liabilities and includes interest and principal cash flows. The amounts disclosed are the contractual undiscounted cash flows of each class of financial liabilities at the end of the reporting period.

	Weighted average effective interest rate	Carrying amount	Fixed interest rate	Variable interest rate	Non- interest bearing	Up to 3 months	3-12 months	1-2 years	2-5 Years	More than 5 years
	%	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Financial Liabilities 2011</b>										
Payables	-	234,189	-	-	234,189	234,189				
	-	234,189	-	-	234,189	234,189				
<b>2010</b>										
Payables	-	56,709	-	-	56,709	56,709				
	-	56,709	-	-	56,709	56,709				

## Notes to the Financial Statements

### For the year ended 30 June 2011

#### Note 33 Financial instruments (continued)

##### *Interest rate sensitivity analysis*

The following table represents a summary of the interest rate sensitivity of the Trust's financial assets and liabilities at the end of the reporting period on the surplus for the period and equity for a 1% change in interest rates. It is assumed that the change in interest rates is held constant throughout the reporting period.

A change in banking arrangement from 1 July 2011 in accordance with the state Government's direction will result in the loss of interest earning capacity for the Trust's bank account.

	<u>Amounted</u> <u>Exposed to Interest</u> <u>Rate Risk</u>	<u>-100 basis points</u>		<u>+100 basis points</u>	
		Surplus	Equity	Surplus	Equity
2011	\$	\$	\$	\$	\$
<b><u>Financial Assets</u></b>					
Cash and cash equivalents	-	-	-	-	-
Total Increase/(Decrease)		-	-	-	-

	<u>Amounted</u> <u>Exposed to Interest</u> <u>Rate Risk</u>	<u>-100 basis points</u>		<u>+100 basis points</u>	
		Surplus	Equity	Surplus	Equity
2010	\$	\$	\$	\$	\$
<b><u>Financial Assets</u></b>					
Cash and cash equivalents	1,797,410	(17,852)	(17,852)	17,852	17,852
Total Increase/(Decrease)		(17,852)	(17,852)	17,852	17,852


##### Fair Values

All financial assets and liabilities recognised in the Statement of Financial Position, whether they are carried at cost or fair value, are recognised at amounts that represent a reasonable approximation of fair value unless otherwise stated in the applicable notes.

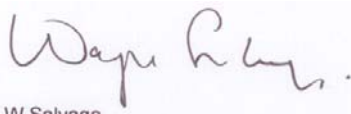
# key performance indicators

## certification of key performance indicators

We hereby certify that the performance indicators are based on proper records, are relevant and appropriate for assisting users to assess the Queen Elizabeth II Medical Centre Trust's performance, and fairly represent the performance of the Queen Elizabeth II Medical Centre Trust for the financial year ended 30 June 2011.



S. Cole  
Chairman  
Queen Elizabeth II Medical Centre Trust  
Date 20/9/11



W Salvage  
Member  
Queen Elizabeth II Medical Centre Trust  
Date 20/9/11

# Key Performance Indicators

## Outcome 1

The outcome is achieved through improving, maintaining the Reserve, providing safe and accessible facilities and by actively seeking to improve and provide additional staff, visitors, patients and student facilities and services.

The QEII MC Trust has received an exemption not to include the KPI (effectiveness indicators) for 2010/11, due to QEII MC undergoing a major redevelopment which has taken up approximately 50% of the land. As a result of this it would be quite difficult for staff to comment objectively on the satisfaction of the parking, garden and grounds, security and maintenance services.

## Key Effectiveness Indicators

The key effectiveness indicators not reported are:

- 1.1 Standard of maintenance and repair of roads, paths, parking areas and grounds and gardens on the Reserve.
- 1.2 Timeliness of maintenance and repair of roads, paths parking areas and grounds and gardens on the Reserve.
- 1.3 Standard of lighting on the Reserve.
- 1.4 Standard of security (external) for vehicular movement around the Reserve and illegal parking.
- 1.5 Timeliness of external security response time after requesting assistance.
- 1.6 Convenience of the parking facilities provided to staff members at QEII MC.
- 1.7 Convenience of parking facilities to visitors at QEII MC.



## Outcome 2

This outcome is achieved by providing a security service to property on the QEIIMC site. This indicator refers to the ratio of car stolen from the QEIIMC Site in relation to the number of car parking bays available.

As at 30 June 2011, the QEIIMC had a total of 2,621 parking bays (1,846 staff and 775 visitors)

### Key Effectiveness Indicators

The key effectiveness indicator not reported includes:

- 2.1 Total number of motor vehicles stolen from the QEIIMC car parks in comparison to the total number of car bays.

### Key Efficiency Indicators

The QEIIMC Trust's main function is to undertake the development, control and management of the Reserve. The total area of the Reserve is 28.4749 hectares.

#### 1. Operating cost per hectare

This indicator is to measure the success of developing, controlling and managing the QEIIMC site.

	2010/11	2009/10	2008/09
Operating cost per hectare	\$123,473	\$107,272	\$132,424

The increase over 2009/10 is primarily due to the increase of maintenance and repairs of parking equipment.

## 2. Maintenance cost per hectare

This indicator is to measure the success of maintenance and repairs of site facilities including roads, paths, car parks, lighting and garden and grounds at the QEIIIMC site.

	2010/11	2009/10	2008/09
Maintenance cost per hectare	\$36,346	\$33,921	\$48,800

The increase over 2009/10 is primarily due to the increase of maintenance and repairs of parking equipment.

# other government and legal requirements

## Pricing policies of services provided

The QEIIIMC Trust charges for parking services rendered on a full cost recovery basis and in accordance with fees and penalties applied under the *Queen Elizabeth II Medical Centre (Delegated) By-laws 1986*.

Staff parking fees have increased according to the Metropolitan Access and Parking Strategy policy.

Increases in visitor parking fees were implemented on 1 July 2011. These parking fees are available on the QEIIIMC Trust's website at [www.qeii.health.wa.gov.au](http://www.qeii.health.wa.gov.au).

## Capital Works

No material capital works funded by the Trust were undertaken in 2010/11.

## Staff Development

The QEIIIMC Trust does not employ any staff. Staff engaged on Trust related activities are employees of the North Metropolitan Area Health Service and are seconded for the progress of the Trust via the instrumentality of the Delegate.

## Workers Compensation

As the QEIIIMC Trust does not employ any staff workers compensation is not relevant.

## Governance Disclosure

No contracts with Senior Officers were undertaken throughout 2010/11.

# other financial disclosures

## Ministerial Directives

There were no Ministerial Directives in 2010/11.

## Advertising

The QEIIMC Trust did not incur any expenditure on advertising during the financial year.

## Disability Access and Inclusion Plan Outcomes

The Disability Services Act 1993 was amended to include a requirement for agencies to develop and implement Disability Access and Inclusion Plans.

As the QEIIMC's landlord, the QEIIMC Trust achieved the following disability access and inclusion initiatives in 2010/11.

### 1. People with disabilities have the same opportunities as other people to access the services of and any events organized by the QEIIMC Trust.

- Additional ACROD parking and set-down areas have been provided for people with disabilities and those accompanying them for appointments or visits throughout the Site.

- An additional electric passenger vehicle was provided throughout the year to service the aged and health-comprised people from the car parks to various areas throughout the QEIIMC Site.
- The QEIIMC Trust along with its tenants actively promote ways on how out-patients and visitors can park at, and travel to the Site, through communication via website, leaflet's, posters and pamphlets.

### 2. People with disabilities have the same opportunities as other people to access buildings and other facilities.

- Improvements have been made throughout the QEIIMC Site for easier and safer access for all.
- Additional ACROD parking and set-down areas have been provided for people with disabilities and those accompanying them for appointments or visits throughout the site.
- Out-patients and visitors are able to catch public transport at the five bus stops along Hospital Avenue at the QEIIMC Site.

**3. People with disabilities receive information from a public authority in a format that will enable them to access the information, as readily as other people are able to access it.**

- The QEIMC website has been designed to assist those who are visually impaired with alternative formats.
- The Site User Map of the QEIMC site has been designed to assist people with disability and is available in hard and electronic copy.
- ACROD maps are available in hard and electronic copies.

**4. People with disabilities receive the same level and quality of service from the staff of the Authority as other people receive from the staff of the Authority.**

- The QEIMC Trust does not employ any staff. However, QEIMC Trust seeks to ensure that staff seconded for its purposes via the Delegate satisfy this requirement.
- Tenants at QEIMC provide employment and volunteer work for people with disability which in turn increases staff awareness and understanding of people with disabilities.
- Ongoing training as to how to assist people with disabilities has been provided to the Parking Officers.

**5. People with disabilities have the same opportunities as other people to make complaints to the Authority.**

- The QEIMC Trust's communication process is available to all members of the community and can be assessed via the website, Sir Charles Gardiner Hospital or by contacting the QEIMC Trust's Business Manager.

**6. People with disabilities have the same opportunities as other people to participate in any public consultation by the Authority.**

- Public consultation and decision-making opportunities including people with reflect disabilities are provided through public consultation process for reviews of key management plans e.g., QEIMC Master Plan.

### **Equal Employment Opportunity, Compliance with Public Sectors Standards and Ethical Codes**

As the QEIMC Trust does not employ any staff, it relies upon the Delegate to achieve the required outcomes in the area of Equal Employment Opportunity with reflect to those persons seconded for its purposes. The QEIMC Trust complies with Public Sector Standards and Ethical Codes.

Equal employment opportunity practices were adhered and are reflected in a workforce that is culturally and linguistically diverse and has a balanced representation of genders.

### **Recordkeeping Plans**

The QEIMC Trust has an ongoing commitment to good records management practices and continues to work towards complying with its Recordkeeping Plan 2004, in accordance with the *State Records Act 2000*.

The QEIMC Trust relies upon the Delegate to achieve the required outcomes.

The QEIMC Trust's archival records are held onsite and this area is accessible to authorised staff only. All records are stored in a secure environment.

### **Government Policy Requirements**

#### **Occupational Safety, Health and Injury Management**

The QEIMC Trust does not employ any staff. Staff engaged on Trust related activities are employees of the North Metropolitan Health Service.

# qeimc tenants

## **Australian Neuromuscular Research Institute**

3<sup>rd</sup> Floor, A Block  
Hospital Avenue  
Nedlands WA 6009

## **Crawford Lodge**

55 Monash Avenue  
Nedlands WA 6009

## **Epilepsy Association of Western Australia**

The Niche  
11 Aberdare Road  
Nedlands WA 6009

## **Keogh Institute for Medical Research**

3<sup>rd</sup> Floor, A Block  
Hospital Avenue  
Nedlands WA 6009

## **Lions Hearing Clinic**

3<sup>rd</sup> Floor, A Block  
Hospital Avenue  
Nedlands WA 6009

## **Lung Institute of Western Australia**

Ground Floor, E Block  
Hospital Avenue  
Nedlands WA 6009

## **Oral Health Centre of WA**

Ground Floor, E Block  
Hospital Avenue  
Nedlands WA 6009

## **Biomedical Engineering**

U Block  
Verdun Street  
Nedlands WA 6009

## **Cystic Fibrosis Western Australia**

The Niche  
11 Aberdare Road  
Nedlands WA 6009

## **Independent Living Centre of WA Inc**

The Niche  
11 Aberdare Road  
Nedlands WA 6009

## **Lions Optic**

3<sup>rd</sup> Floor, A Block  
Hospital Avenue  
Nedlands WA 6009

## **Lions Eye Institute**

AA Block  
2 Verdun Street  
Nedlands WA 6009

## **Neurological Council of WA**

The Niche  
11 Aberdare Road  
Nedlands WA 6009

## **Pathwest**

J Block  
Hospital Avenue  
Nedlands WA 6009



**Radiation Health**

U Block  
Verdun Street  
Nedlands WA 6009

**State Head Injuries**

Ground Floor, E Block  
Hospital Avenue  
Nedlands WA 6009

**UWA Faculty of Medicine & Dentistry**

N Block  
Caladenia Crescent  
Nedlands WA 6009

**WA Heart Research**

R Block  
Verdun Street  
Nedlands WA 6009

**April Flowers**

Ground Floor, G Block  
Hospital Avenue  
Nedlands WA 6009

**Hair at Charlies**

Ground Floor, E Block  
Hospital Avenue  
Nedlands WA 6009

**Bank of Queensland**

Ground Floor, E Block  
Hospital Avenue  
Nedlands WA 6009

**Sir Charles Gairdner Hospital**

Hospital Avenue  
Nedlands WA 6009

**St John Ambulance**

Nedlands Depot  
Hospital Avenue  
Nedlands WA 6009

**WA Sleep Disorders Research Institute**

5<sup>th</sup> Floor, G Block  
Hospital Avenue  
Nedlands WA 6009

**Women's Auxiliary**

Ground Floor, E Block  
Hospital Avenue  
Nedlands WA 6009

**Charlies Garden Coffee Lounge**

Ground Floor, E Block  
Hospital Avenue  
Nedlands WA 6009

**Sushi Bar**

Ground Floor, E Block  
Hospital Avenue  
Nedlands WA 6009

**Medical Centre Chemist**

Ground Floor, E Block  
Hospital Avenue  
Nedlands WA 6009



## Queen Elizabeth II Medical Centre Trust

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