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Chairman; Mrs Michelle Roberts; Mrs Liza Harvey; Mr David Templeman; Mr Murray Cowper; Mr Frank Alban; Mr John Quigley; Mr Rob Johnson

Division 32: Western Australia Police, \$1 323 647 000 —

Ms L.L. Baker, Chairman.

Mrs L.M. Harvey, Minister for Police.

Dr K.J. O'Callaghan, Commissioner of Police.

Mr S. Brown, Deputy Commissioner, Operations.

Ms M.L. Fyfe, Acting Deputy Commissioner, Specialist Services and Reform.

Mr P. Zanetti, Assistant Commissioner, Reform and Business Improvement.

Mr A. Kannis, Executive Director.

Mr S. Hodges, Director Strategy and Performance.

Mr G. Lord, Director, Assets Management.

Ms S. Cardenia, Acting Director of Finance.

Mr G. Hamley, Chief of Staff.

The CHAIRMAN: This estimates committee will be reported by Hansard staff. The daily proof *Hansard* will be published at 9.00 am tomorrow.

It is the intention of the Chair to ensure that as many questions as possible are asked and answered and that both questions and answers are short and to the point. The estimates committee's consideration of the estimates will be restricted to discussion of those items for which a vote of money is proposed in the consolidated account. Questions must be clearly related to a page number, item program or amount in the current division. It will greatly assist Hansard if members can give these details in preface to their question.

The minister may agree to provide supplementary information to the committee, rather than asking that the question be put on notice for the next sitting week. I ask the minister to clearly indicate what supplementary information she agrees to provide and I will then allocate a reference number. If supplementary information is to be provided, I seek the minister's cooperation in ensuring that it is delivered to the committee clerk by Friday, 30 May 2014. I caution members that if a minister asks that a matter be put on notice, it is up to the member to lodge the question on notice with the Clerk's office.

I now ask the minister to introduce her advisers to the committee.

[Witnesses introduced.]

The CHAIRMAN: We are dealing with division 32 and the member for Midland has the call.

Mrs M.H. ROBERTS: Can I make an inquiry of the minister before we start on the questions? The minister is the Minister for Police and the Minister for Road Safety. I realise that road safety matters are in another division, but last year the minister provided us with a list of recommendations that the Road Safety Council was spending from the road trauma trust account as well as the amounts that were recommended by cabinet. Is the minister able to provide that document at this point in time? We do not have much information about road safety expenditure in the budget papers so I am asking if she could make that available to us now.

Mrs L.M. HARVEY: I need to know when we expect the Office of Road Safety division to begin so that I can get my advisers to find that. I am certainly happy to circulate that information but I will need to track down my advisers. I was not expecting them to be required right at this moment.

Mrs M.H. ROBERTS: I make the point that road safety is part of policing and always has been, even when it was under the Minister for Transport in earlier years. We have three hours allocated to deal with both divisions. I expect that at some time in the last hour, or at least half an hour, we will move on to road safety matters. It would be good to have the information in advance.

The CHAIRMAN: I understand that the member for Midland is suggesting that division 73 will come up between 5.00 and 6.00 pm this evening.

Mrs M.H. ROBERTS: Yes, I am.

Mrs L.M. HARVEY: My chief of staff has gone to see if we can find some copies of that information to be circulated.

Mrs M.H. ROBERTS: I appreciate that very much; thank you, minister. I start with my first question on the police budget. I refer to the table under the heading "Appropriations, Expenses and Cash Assets" on page 369, in particular, the line item "Total Appropriations". The actual amount totally appropriated in 2012–13 was

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\$1 191 073 and in the budget for 2013–14 there was a seemingly small increase to \$1 225 035. Yet, in the estimated actual for 2013–14 there is an underspend that would mean a total estimated actual spend in 2013–14 that is less than what was spent in 2013. Given the pressures on the police budget with increased wage costs and increments that are part of the enterprise bargaining agreement, I would see that as a reduction between 2012–13 and 2013–14, not just in real terms of the raw numbers here, but when one takes into account—I do not know if the minister can put a figure on it—the actual increased cost in wages from one of those years to the next. What has the real term reduction been, why that has occurred and where is the underspend? I note that there has been an underspend in terms of capital appropriation at "Item 129 Capital Appropriation" in the same table. This time last year the minister indicated that she was going to spend \$43 million on capital and only spent \$3 million. As well, I ask what did not go ahead there and why?

Mrs L.M. HARVEY: I will pass over to Anthony Kannis, the executive director, to explain some of those variations in the budgeted estimate and the actual amount that has been expended. Bear in mind that we are not, as yet, at the end of the 2013–14 financial year.

Mr A. Kannis: The numbers the member is referring to are appropriations rather than expenditure. If she looks at the line items below "Total Appropriations", the actual total operating expense has grown. The line item "Total Cost of Services" under "Expenses" has gone from \$1.168 billion—\$1.169 billion rounded—to \$1.260 billion in 2013–14. In operating expenditure terms, it has grown.

Mrs M.H. ROBERTS: Can I give some feedback to the minister on that? I have not yet got the full answer and I expect that Mr Kannis is aware of that. Did Mr Kannis refer to the line item "Expenses"?

[3.10 pm]

Mr A. Kannis: The line item "Total Cost of Service" under the heading "Expenses" reflects our total operating expenditure.

Mrs M.H. ROBERTS: I note that the actual total cost of services in 2012–13 was \$1 168 938 000 and the estimated actual for this year has slightly increased from that. Could the minister explain the difference in those appropriations? I again refer to line item "Item 129 Capital Appropriation" under the heading "Capital", and ask the minister what has gone on there; have the works been undertaken? How could they have been undertaken if the appropriation estimated actual is about \$40 million less than what the budget was last year?

Mrs L.M. HARVEY: I will refer to the executive director to respond to that question as well.

Mr A. Kannis: That refers to appropriation; the line item "Total appropriations provided to deliver services", which is the line above the capital appropriation, has grown from \$1.136 billion in 2012–13 to \$1.180 billion in 2013–14. The operating expenditure has grown. I acknowledge that the capital appropriation has reduced, and that is what that reflects; however, our expenditure on capital works in 2013–14 is actually \$63.7 million. The member referred to the appropriation that we received from government, and the reason for the difference may be due to other funding sources or the carryover of funds. We actually spent \$63.7 million in 2013–14, or that is what we plan to spend this year.

Mrs M.H. ROBERTS: If I could just follow up on that, minister. The increases that Mr Kannis pointed out are very marginal increases; I expect that they are less than the increased pressure because of the wages increase from one year to the next. Can the minister provide a figure for the increase in wages paid from one year to the next and how it impacts on the figures?

Mrs L.M. HARVEY: The salaries are actually in our financial statements and are part of the budget papers. Mr Kannis has the actual line item—I have not memorised the entire budget.

Mr A. Kannis: It is on page 376, which is the income statement. Under the heading "Expenses" is the line item "Employee benefits", which was \$875.7 million in 2012–13. In 2013–14, that is estimated to go to \$953.5 million.

Mrs M.H. ROBERTS: I can do the rest of the math on that myself, thank you.

Mr D.A. TEMPLEMAN: I refer to the first dot point under the heading "Demand for Services" on page 370 and the first dot point under the heading "Infrastructure" on page 371. I want to get to the bottom of what the government is doing to the Peel police district. In relation to demand for services, I would like to know the status of the Peel police district and plans for its absorption into a greater hub.

Mrs L.M. HARVEY: I thank the member for the question. I think the member was in the house when I answered a question without notice on the Peel policing district last week. Changes have been made to policing in Peel. We ran a very successful program called Operation Esteem, which has seen a significant reduction in overall reported crime in the Peel district. However, on the future of the Peel district, the member would be aware of the local policing model that was rolled out in the south east metropolitan district and the

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tremendous results that we are getting from that. I am not sure whether the Commissioner of Police would like to comment, but I also have the assistant commissioner for reform and business improvement, Paul Zanetti, who can elaborate on some of the proposals that are being considered for the Peel district and the improvement in policing services there.

Mr D.A. TEMPLEMAN: Could the minister confirm that the Peel traffic unit will be shifted to Forrestdale by September? How many officers are currently attached to the Peel traffic unit?

Mrs L.M. HARVEY: I will get the commissioner to respond to that matter; it is an operational matter. But I think the member will be pleased with the improvements to the policing of the Peel district that he will see over the next few years.

Dr K.J. O'Callaghan: It is useful to understand the complete work that has been done on the operating model. I will explain a little bit and maybe assistant commissioner Zanetti can explain a little bit more. To understand, for argument's sake, the proposed shift of the traffic units to an aggregated unit, I need to explain the greater model. Going back to the six-month trial of the new police operating model we have just completed in the south east metropolitan district, there are a number of things that fall out of that. To make that trial work, a 24/7 district control centre is set up in every district with separated-out dedicated response teams—the teams that respond to calls for assistance. If the member recalls the way policing was done before this trial, and still is in many districts, it is an all-in model—every police officer gets deployed, they get calls for assistance and go out and respond to those calls. In those situations, there are a lot of police doing response work and sometimes insufficient time for them to do follow-up inquiries, to work with local communities to identify problem families and kids and get behind some of the drivers of police demand. This model separates out the work of three distinct teams. There is a dedicated response team. There is a local policing team, which is the team that develops closer relationships with the community by working very closely with problem kids and families et cetera. And then there are generally two large detectives' offices. To make that model work, there has to be an aggregation of a set number of around 500 people. There needs to be 500 police officers to be able to separate those three groups of people out so they can all go independently about their work and do their work. That is not to say that they are mutually exclusive, but generally they are allocated tasks within that tranche of workdetectives, response teams and local policing. To get districts that are large enough to have that aggregated model, some of the metropolitan policing districts have to be combined into one district so there are sufficient resources to be able to do this. Part of this is also the aggregation of traffic units, so there is a rapid response and a critical mass of traffic units that can patrol over a whole district.

Having given the background to that, I will ask Assistant Commissioner Zanetti to drill down a little bit more.

[3.20 pm]

Mr P. Zanetti: It is fair to say that the current metropolitan model, while it may have been appropriate when it was first rolled out years ago, has grown organically and each district is different. They are no longer demand matched; they do not have an equal percentage of resources for the demand they have. As demand has increased and increased over the years, it has skewed what the districts do. Now it is almost totally response, and response is controlled by the Western Australian Police Operations Centre in Midland. It is very hard for local police officers to become involved in the sorts of local problem solving that cause community concern and drive demand. The model is one of the reform streams, one of the structural reforms, combined with the aggregation of traffic into large traffic enforcement group units dedicated to traffic and largely quarantined from the things that traffic was getting dragged into in the districts, particularly around response. Also, that goes hand in hand with the enhanced regional operations group model, under which there will be three new large rapid response regional operations groups that are specially trained and provide supplemental services during times of peak demand. One of those will be located in Rockingham. At the moment the ROG travels from Maylands to try to support that area down towards Peel. They will be far better off with 75 officers located down there ultimately able to support Peel and the new district.

The new model was developed based on a lot of international research, as well as a review of what is working well in our own policing model. It really looked at how we can better organise ourselves to deliver better front-line services and how we can deliver a good and timely response, as well as get to deal with the issues that require a more consistent and sustained approach through local problem solving. We did look right across the world at various models, and we also looked at the way we operated at various times in WA Police very successfully—for example, during the Commonwealth Heads of Government Meeting—and a lot of lessons are to be learned out of that as well.

As the commissioner said, a number of interdependent components in the model make it work. That starts from the district management team and goes through to the response teams, local police teams, investigation teams and district support. We did not set out to create four large districts, but when the model is built from the ground

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up, that is how it comes out; it comes out at around 500—ideally, around 550—per district, and the model works very, very well. That has been seen from the south east metro trial, and south east metro is already the size that the new Peel south district would be under this new proposal. Currently, there is the district management team and districts superintendent, and three or four inspectors across the state, varying on the size of each district. One of the districts currently has five. In the new model, there would be a superintendent and five inspectors, supported by a level 7, a level 5 and a team of unsworn personnel, which would largely free up the district office team from a lot of the administration and human resources work that currently occupies the majority of their time. They actually spend the minority of their time looking after the issues driving community concern.

Mr D.A. TEMPLEMAN: Quite simply, I want to know this: in Mandurah–Peel, we will no longer have a designated Peel traffic unit. That will go to the consolidated hub in south metro; is that correct? I just want a yes or no. How many officers does that mean will move from Mandurah to the consolidated hub? That is the question I was asking first.

Mrs L.M. HARVEY: I will refer back to the assistant commissioner, but we are talking about an additional opportunity to dispatch officers from that Peel district.

Mr D.A. TEMPLEMAN: But they will not be located in Mandurah, as they are currently. They will be dispersed from there to the central hub. I want to know how many officers there are currently in the Peel traffic unit and whether it is true that they are going to be moved from Mandurah to the hub in south metro. It is a simple question.

Mr P. Zanetti: I can probably —

Mrs L.M. HARVEY: No, no, I can answer that. We are moving away from the hub model with reform, because we have outgrown it in Perth metro and we need a different model. Police officers are still going to be in vehicles policing the Peel district. Where their lockers are and where they actually get changed and shower after work may change, but the officers will still be in the Peel district in vehicles. I will refer back to Assistant Commissioner Zanetti. I am not sure whether we have the specific number of officers in Peel performing that specific function and how that is going to change, but I will hand over to the assistant commissioner.

Mr P. Zanetti: In answering the question, I am also struggling with the exact number of officers in Peel in traffic. We have already gone to a new model under which we have basically three traffic enforcement groups. At the moment, when it comes to buildings in the south area, including all those suburbs south of the city, because we do not have a large enough building, as yet they have not moved to the new centralised building, but they already operate as a group and they deploy right across that area as a group. It really is quite irrelevant where they get dressed. As soon as they are on the road, they move around as a group and police the traffic in accordance with the traffic intelligence. They operate under the large roster that we can operate when they are in a group such as that. It really will not alter the traffic policing service that the people are getting today, which, by the way, is a more enhanced service than they were getting before we moved to the new centralised traffic model, which was done late last year.

Mr D.A. TEMPLEMAN: I am sorry, but the assistant commissioner has not answered any of my questions. I need to tell WA Police that it will have to sell this to my community. The fact is that we used to be the Peel police district—a regional district in its own right. That changed a few years back when the Peel police district was absorbed into south metro. As far as the community is concerned, officers are now being taken out, whether they be designated to a unit —

Mr P. Zanetti: We are actually increasing the number of officers, sir.

Mr D.A. TEMPLEMAN: I want to know the numbers. What I want to know for my community is this: how many police officers will we have as part of this new model compared with what we have now?

Mrs L.M. HARVEY: I cannot advise the member of the specific increase in the number of officers in Peel, suffice to say that we are going to increase the number of officers who will be policing the Peel district. Assistant Commissioner Zanetti might like to elaborate on that. Member for Mandurah, operational police officers will not be removed from the Peel district; there will be an increase in policing service.

Mr D.A. TEMPLEMAN: The minister cannot tell me how many.

Mrs L.M. HARVEY: I defer to the assistant commissioner.

Mr P. Zanetti: I am sorry for interjecting before; I have to get used to the process. I can say that under the current model, the combined Peel and south areas have about 488 sworn officers, not including the traffic officers we are referring to. Under the new model, there will be 550. Currently, Peel is not demand matched. It has more demand than it has percentage of total district resources in the metropolitan area. Under the new model,

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it will be very well demand matched. All the districts will be within one per cent, so the resources in the Peel area will increase and the services to the community will increase.

Mr M.J. COWPER: Minister, I want to be correct on this. The districts will virtually be broken up into four major districts: south east, south, north west, and north east; is that correct?

Mrs L.M. HARVEY: I would not say we are breaking them up, because at the moment the metropolitan area has the delineation into districts.

Mr M.J. COWPER: We have metro, north west metro, Joondalup and so on.

Mrs L.M. HARVEY: Under the new model, we are looking at rolling out that local policing model that has been successful in south east metro, and we know that the critical mass that we need to run that model is around 550 officers.

Mr M.J. COWPER: Just at that point, can the minister please advise, if we do a comparison, whether those districts are equally distributed as far as the size of the area is concerned, because if Peel is going to be added to south east metro, all of a sudden we will have a district that is bigger than the metropolitan area?

Mrs L.M. HARVEY: If I can just clarify that, we are not looking at adding Peel to south east metro; we are looking at potentially merging together south metro and the Peel district, and then adding additional resources to it so that we can run the model.

Mr M.J. COWPER: So —

Mrs L.M. HARVEY: Let me finish. I will go back to Assistant Commissioner Zanetti. This is less about the geography of a region and more about matching the police resources on the ground to the population growth. I think the member will agree that the population growth through Peel, and through that south metro region, has been significant. We know that with the demand for services and attendance from police in that district, they have been struggling over time, and we think that this new model will help us reduce demand, as it has done in south east metro, but also provide a better service. The commissioner would like to say something on this, too.

[3.30 pm]

Dr K.J. O'Callaghan: I think what is important here is that Assistant Commissioner Zanetti has pointed out the fact that this needs to be demand matched. The reason we moved from south east metro to have a look at Peel and south is because after south east metro, places like Peel have the highest demand in the state for police services. In that corridor, I suppose down through Kwinana, Rockingham and onto Mandurah and beyond, the police there are under significant pressure and that is one of the things we want to relieve fairly quickly. We are trying to come up with a much better demand profile match, so that we get the right number of police into that particular district. Mr Zanetti did not say this, but I will say that I think the way things are at the moment, the Peel district is underdone in terms of police. We do not want to reduce the number of police patrolling the Peel district; we want to increase it. But to increase it and to deal with—the member will be aware of this—the significant social problems that exist in that area and actually significantly drive demand for policing, we need our local policing teams to get behind the drivers of that crime. If it is family violence, if it is substance abuse, if it is kids out on the street at night causing the local community havoc, we want to get to those people and stop the demand on policing increasing so that we can solve the problem for the community. But to do that we have to significantly change the way we are doing business, rather than running from one job to another. I also think it is really important that we communicate with the local community down there, and one of the proposals we are putting forward is that as part of our communication with local communities we do what I would call a roadshow. We have done some of these community forums in places like Peel, Rockingham and Fremantle, but we need to increase that and get down to the member's constituents and explain to them exactly how this is going to work. If we do not do that, there will be a lot of resistance to it and that would be part of the phase as we move forward to amalgamate these two districts.

Mrs L.M. HARVEY: Can I also say that we are not closing police stations or anything like that through this process. This is actually about getting the right, if you like, economy of scale. We need to get a critical mass of police officers in order to run this policing model that has actually been very successful.

Mr M.J. COWPER: On that point, if there was a fatal car crash five kilometres east of Dwellingup, who would respond?

Mrs L.M. HARVEY: That is operational; I will get the commissioner to respond to that.

Dr K.J. O'Callaghan: We have to stop thinking that someone is going to respond to these things from a police station; the nearest available unit will respond. The whole of our policing response is now based at street level and we have the technology, so the nearest available unit that is skilled to do fatal crash investigation will

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respond. It would normally be a traffic crash investigator. The member will know that if there are elements of it for which someone might be charged, the fatal crash squad may come out or the major crash squad may come out from Midland, but it will be the nearest available unit. We are also very concerned about response times, so we do not want to be calling people out of police stations if there is an available unit on the street that can get there quicker.

Mr D.A. TEMPLEMAN: Mr Zanetti's response, I think, mentioned the superintendents and the inspectors.

Mrs L.M. HARVEY: Yes.

Mr D.A. TEMPLEMAN: Where will they be located in this new model? Currently, a superintendent and, I think, four inspectors are located at the Peel police district office. Will that continue or will we no longer have the district superintendent in Mandurah? Where will they physically be positioned?

Mrs L.M. HARVEY: I will let the commissioner respond about where they are going to have their office located, but for superintendents and inspectors, because they are acting in a supervisory capacity, where their office is located is less important than where the response teams are that are responding to the calls from the community. As to whether we have advanced enough down the track to know which station they are going to be located at or if they will be dispersed across stations, I am not certain whether we have that detail as yet, but I will get the commissioner to respond.

Dr K.J. O'Callaghan: The issue will be that there will not be a district office in Peel.

Mr D.A. TEMPLEMAN: Will that be closed?

Dr K.J. O'Callaghan: Yes. We are going to reduce the number of administrative components in the police, to put more police officers on the street. Our focus is to make sure that the police station gets more people, that the rapid response groups get more people, but that the administrative needs and liaison with local government and local members, if it comes to that, will actually be done where south metro is now or will move to in the future. The issue will be that those people will be tasked to make sure they are communicating adequately with local government, local members and the community to make sure the right policing services are being delivered. The member has to understand that in every police district, so to speak, there are finance officers, human resources officers, policy officers, superintendents and inspectors who do checking. We think we can aggregate that into a better way of doing business, and in that way save money to provide the community with better onthe-street policing services. I think most people in the community want more Indians and fewer chiefs, if I could put it that way.

Mrs M.H. ROBERTS: Various pages of the *Budget Statements* refer, as we have been advised, to the salaries of staff of Western Australia Police. I would like to know the answer to the following questions, which I and others have asked in previous years: In the police force, what are the current numbers of police officers, police liaison officers, auxiliary officers, police staff, crossing guards, wages staff, cleaners, and any other category; if there are any other categories of staff? What are they currently, and what will they be at the end of 2014, according to these budget papers?

Mrs L.M. HARVEY: The figures I have at the moment are as at 31 May 2014. We expect there to be 12 senior police officers—that is, assistant commissioners to the commissioner—5 702 police officers, from recruit to commander; 215 police auxiliary officers; 13 Aboriginal police liaison officers; 1 822 police staff; 117 crossing guards; and 33 wages staff.

Mrs M.H. ROBERTS: Sorry, the second part of my question was: what do you expect the number to be at the end of the financial year, based on the current budget before us?

Mrs L.M. HARVEY: I will just source that information. Our expected figures —

Mrs M.H. ROBERTS: I am asking for the figures as of 30 June 2015.

Mrs L.M. HARVEY: Did the member want June 2014?

Mrs M.H. ROBERTS: No; I want the figures for 2015.

Mrs L.M. HARVEY: We expect the number of police officers to be 5 948.4. I do not have the numbers for the other categories at present.

Mrs M.H. ROBERTS: Could I have those by way of supplementary information, please, Madam Chairman?

Mrs L.M. HARVEY: We have our anticipated figures here for 30 June 2017. Would they be of interest to the member?

Mrs M.H. ROBERTS: They would be of interest in addition to what I have asked for—sure.

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Mrs L.M. HARVEY: By the end of June 2015, we expect 5 907 police and Aboriginal police liaison officers; police auxiliary officers —

Mrs M.H. ROBERTS: Sorry, has the minister added two categories together there?

Mrs L.M. HARVEY: I have.

Mrs M.H. ROBERTS: Can I have that figure again, or can the minister break them down?

Mrs L.M. HARVEY: The figure is 5 907, minus 13 for the Aboriginal police liaison officers. That would be 5 894. Sorry; I have all these figures in front of me. There will be 259 police auxiliary officers, 1 794 police staff and 135 traffic wardens.

[3.40 pm]

Mrs M.H. ROBERTS: Did the minister say 135 traffic wardens?

Mrs L.M. HARVEY: Yes.

Mrs M.H. ROBERTS: Just to follow on with a further question: that would seem to be a dramatic reduction in the number of crossing guards, from 517 on 31 May this year to just 135.

Mrs L.M. HARVEY: No; that was 117.

Mrs M.H. ROBERTS: Is the minister saying that we have only 117 crossing guards now?

Mrs L.M. HARVEY: No. The member must have misheard me; I do apologise. As at 31 May 2014, we will have 117 crossing guards, and we anticipate that as at 30 June 2015, we will have 135.

Mrs M.H. ROBERTS: My further question—hopefully I have not misheard this one—is that I believe the minister said that as at 31 May this year, there will be 1 822 police staff, and that by 30 June next year, it is anticipated that there will be only 1 794 police staff. Can the minister explain why that number appears to have gone down and where those jobs will come from?

Mrs L.M. HARVEY: Yes; we can explain that. As part of the reform program, we are looking at the way we deliver our services. With improvements in technology, we have less of a requirement for some of those police staff positions. I will ask the executive director, Anthony Kannis, to comment on that movement of police staff.

Mr A. Kannis: I should clarify that the first numbers were at a point in time, so the salaries include the FTE numbers. However, the second numbers that the minister just gave are full-time equivalents, so they average over the years. They are on a different basis, and we can clarify that in a supplementary if that suits.

Mrs M.H. ROBERTS: Perhaps I could be provided, either now or via supplementary information, with comparative figures—the figures that would fairly compare with the figures the minister has given me—for 30 June 2015.

Mrs L.M. HARVEY: I am happy to provide by way of supplementary information the estimate for 30 June 2015 and what we estimate our actual figures will be for the previously discussed categories of employee of WA Police.

[Supplementary Information No B12.]

Mr F.A. ALBAN: I refer to page 370, the heading "Significant Issues Impacting the Agency" and the subheading "Demand for Services". My question is specifically about my electorate of Swan Hills, which comprises some very isolated hills communities and the townships of Bullsbrook and Mundaring. I believe it is the largest metropolitan electorate, bordering on the rural Shire of Chittering and the Shire of Northam. My question is specifically about the Frontline 2020 reform program. What will that program mean for the provision of front-line services to my community?

Mrs L.M. HARVEY: I thank the member for Swan Hills for the question. We have been talking about the reform program and about how we can better match the demand for police services with the services that are deployed in response to calls for assistance. Obviously, key to that is including our recruitment program for our additional 550 police and police auxiliary officers, which is going to feed into our current and future policing needs across the state. Through that reform program, we are looking at a lot of different streams. In the service and definition resource model for WA Police, we are looking at 480 different areas of WA Police. We are also looking at ways to reduce and/or remove red tape and initiatives to free up police officers who are currently not available for front-line duties. We are looking at a number of different ways to streamline the way that WA Police does its work. We are also looking at the range of services that we provide so that we can look to growth areas and growth corridors to ensure we have the ability to match police officers to the demand for services in those areas. For the member's constituency in Swan Hills, I expect that as we start to roll out this local policing model, which has been so successful in south east metro, the member will start to see some improvement by

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getting the critical mass of officers that we need to deploy across different regions in response to where our population now finds itself residing.

Mr J.R. QUIGLEY: I refer to page 373, item 3, "Specialist Policing Services". In relation to the Criminal Organisations Control Act, has a unit been set up yet within WA Police for the preparation of applications under that legislation?

Mrs L.M. HARVEY: Yes, there has. I will ask Deputy Commissioner Steve Brown to elaborate further on where we are up to with that legislation.

Mr S. Brown: Funding has been allocated for the establishment of that unit, an inspector has been appointed to take over carriage of that work under the new legislation, and we are in the process of scoping out additional IT systems to support the evidence gathering that will be required to put forward our applications. We have a number of police staff, in particular analysts, getting themselves established in that piece of work and we have identified the first candidate or target that we will pursue under that legislation.

Mr J.R. QUIGLEY: Do I understand from the assistant commissioner's answer that an inspector has been appointed but we do not have the other staff on board yet? Is that correct?

Mrs L.M. HARVEY: No; that is incorrect. Funding has been provided to ensure that we can develop the appropriate team, with the skills necessary. I think Deputy Commissioner Steve Brown said that an inspector has been appointed to oversee the work.

Mr J.R. QUIGLEY: To oversee the work, or the recruitment?

Mrs L.M. HARVEY: The work. But he also mentioned that a number of analysts have been engaged to deal with the work; and perhaps the deputy commissioner could just repeat the staffing profile that has been put together in that team.

Mr S. Brown: Yes, I can. We have recruited a level 5 and two level 3 analysts in that team; 0.6 of an FTE has already commenced, and also we have taken on a detective senior sergeant into that team; and we have engaged two level 3 affidavit writers, who will be recruited internally in the coming weeks.

Mr J.R. QUIGLEY: What about legal staff?

Mr S. Brown: We have been engaged with the State Solicitor's Office to ascertain how the mechanics of this piece of work will roll out. But I do not have any particular advice on the specific legal people who might work on that piece of work. I expect we will draw from our own internal legal workforce within both state crime and state intelligence.

[3.50 pm]

Mr J.R. QUIGLEY: In August 2013 at the last estimates committee, the former deputy commissioner said that the money had been appropriated in the budget. How much money has been appropriated to this unit in the current budget?

Mrs L.M. HARVEY: Additional funding of \$2.69 million was provided to WA Police in 2013–14 for information technology systems to assist in the drafting of those control applications and to make sure we have the associated staff to cover the operating costs for that unit.

Mr J.R. QUIGLEY: I ask this final question, because I found it hard to hear the previous answer. Did I understand the deputy commissioner to say that an initial target has been identified?

Mrs L.M. HARVEY: The deputy commissioner did refer to that. I understand that a lot of the groundwork has been done to ensure we can have some prosecutions under this act. I ask the deputy commissioner to respond, as I do not want to release anything that might be operationally sensitive.

Mr S. Brown: We have identified a candidate or target to pursue under the auspices of this new legislation as the initial piece of work that we do.

Mr J.R. QUIGLEY: An organisation?

Mr S. Brown: Correct.

Mr D.A. TEMPLEMAN: I refer the minister to specialist policing services highlighted on page 370 of budget paper No 2. Is there any change in funding and/or consideration of the operation of the mounted division? Also, is there any proposal to defund the police pipe band?

Mrs L.M. HARVEY: No; there is no proposal at present to reduce any funding to the mounted police section or the police pipe band.

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Mr D.A. TEMPLEMAN: Also, in drawing a link to burglary, I refer to the third line item under "Outcomes and Key Effectiveness Indicators" on page 371, which shows the rate of offences against property per 100 000 people. I understand from those statistics that burglary rates have risen markedly, including, of course, in the Peel. Can the minister comment on that and link that with the sanction rates for investigating such offences and also concluding the investigations? It seems that there has been a marked increase in burglaries over the last two years in particular.

Mrs L.M. HARVEY: We are looking at aligning our key effectiveness indicators with national police performance reporting standards. Obviously, we can benchmark against our own performance from year to year, but it is important for us to benchmark against other jurisdictions. That is why we are moving to that rate per 100 000 people, which is an internationally and nationally recognised standard to measure the prevalence of crime over time and also between different geographical areas. We are very interested in monitoring and proactively working to reduce the level of crime, and sanction rates are one of the tools we use to measure our effectiveness in this. I will get Shaun Hodges, who is working on where we are going with key effectiveness indicators, to explain why some of those reporting standards in the annual reports of WA Police will change over the next few years. We believe that we can come up with key effectiveness indicators that are more closely linked to community expectations of the police service.

Mr S. Hodges: I will take the committee back a step to indicate why we have changed the indicators and the whole outcomes-based management framework for policie. Treasury conducted a value-for-money review of policing, a large part of which was about our effectiveness and how we measure that. Also, the Auditor General questioned the appropriateness and relevance of previous indicators—for instance, sanction rates. We undertook a review of the whole outcomes-based management framework for police. We looked at business cycles, cost growth, the productivity of police and employment. We looked at applying a balanced scorecard approach to policing, which is an internationally recognised method for managing performance. We looked at customer satisfaction, financial requirements, internal processes and operational readiness of police.

Mr D.A. TEMPLEMAN: I want to know the minister's view on the link between the rising burglary rate and the lower sanction rate, because clearly there is a link. What is the minister doing about getting a better sanction rate? The problem I see is that if the crooks out there think there is a good chance they will get away with a crime, we will see an increase in crime. What is the minister doing about the sanction rate versus the increase in burglary, so we bring the crime rate down and send a message out that someone who burgles someone's place is likely to get caught?

Mrs L.M. HARVEY: The reason the government introduced legislation around counting rules for burglary offences is so offenders understand that when they are caught, there will be serious consequences.

Mr D.A. TEMPLEMAN: Yes, but we have to lift the numbers who are getting caught and going before the courts. The burglary rate is going up but the sanction rate has either plateaued or is declining.

Mrs L.M. HARVEY: The burglary rate is one of the pressure points.

Mr D.A. TEMPLEMAN: We have the worst rate in Australia.

Mrs L.M. HARVEY: I would like Commissioner Karl O'Callaghan to respond. He may have some comments on that and on the sanction rates.

Dr K.J. O'Callaghan: That is exactly the reason we have been talking about reforming the policing model. Of course, our first response to the burglary rate going up is to catch more people; but, in fact, the better strategy is to prevent more people from committing burglaries. We have already been through the process of why we are trying to split off our response teams from our local policing teams. One of the things we saw in the south east metropolitan district, for argument's sake, when we introduced local policing teams, was an 8.4 per cent reduction in verified offences. Offences went significantly down in that district, using the new local policing model. We had a 9.3 per cent reduction in computer-aided dispatch tasks, a 47 per cent reduction in response to the top 20 repeat attendance locations in the south east metropolitan district, a 16.7 per cent increase in prosecution briefs, a 7.2 per cent improvement in average response times, and a 13 per cent improvement in the public satisfaction rating. I keep saying to everybody when I speak about burglary and crime that one solution is deterrence—catching people and bringing them before the justice system—but a better long-term option is to prevent it in the first place. For argument's sake, when local policing teams are not tied up in responses, they are getting sufficient time to take out drug warrants and to kick doors in and search places for people who are dealing in drugs. Drugs are driving crime and things like burglaries, as we have spoken about. This is what we have seen in the south east metropolitan police district over the last six months. Our strategy, moving forward in the next six months, is to introduce the same program and method of operation in the district—a combination of Peel and south metro. It is early days, but the indications are that we will be able to sit here next year and show

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that it has made a material difference to the crime rate, particularly in the Peel district, because it will be the next cab off the rank. We realise there is pressure on the system and we are finding a better way to sort it out.

[4.00 pm]

The CHAIRMAN: The member for Murray–Wellington.

Mr M.J. COWPER: Thank you, Madam Chair.

The CHAIRMAN: Have members got further questions?

Mrs M.H. ROBERTS: I have been waiting my turn to ask them.

The CHAIRMAN: Yes. You are after the member for Murray-Wellington; thank you, member for Midland.

Mrs M.H. ROBERTS: Thank you.

Mr M.J. COWPER: I refer to the computer-aided dispatch and communications service on page 369 of the budget papers. I note that in the last few days the minister announced a replacement for the old CADCOM system that came in about 2005. I think it was built by British Aerospace Australia at great cost and had some implementation problems, I recall quite vividly, given my time at Comco. Can the minister please tell me whether we will get a system that is track proven? Will it be an off-the-shelf system or will it be a custom-built one that will potentially give us problems down the line?

Mrs L.M. HARVEY: I thank the member for the question. The CAD system is certainly one of those critical components of our policing model. It is very much the first port of call for most members of the community in contact with police. We need to make sure that our primary means is top class for triaging those 000 calls and coordinating, recording and dispatching the front-line police services to respond to criminal and emergency incidents. The existing system came online in 2003 and was part of a quite big tranche of information technology replacements at the time. The manufacturer's support for that system expires in January 2015, so this issue is somewhat critical for police.

Mr M.J. COWPER: Is that still British Aerospace?

Mrs L.M. HARVEY: The commissioner says that new system is Motorola. Funding of \$25.4 million has been provided over the forward estimates, which is an investment of \$20.7 million in capital and \$4.7 million in recurrent funding. I am not sure who the expert is on how it will be sourced and built. The executive director, Anthony Kannis, may have some more information on how we will go through that process to ensure we get the right system for WA.

[Ms J.M. Freeman took the chair.]

Mr A. Kannis: This will be the subject of a tender process. The tenders are planned to be released and will close in June 2014. Short-listing of recommendations to the corporate board will be in September 2014, and we expect that the implementation and rollout will occur at the end of 2016. The member will note that it does not match the expiry of the current agreement, but we have an understanding for the service contract to be extended to the point when this alternative service will be available.

Mr M.J. COWPER: The crux of the question, I suppose, was whether we are going to go with a system that will be built from the ground up or an off-the-shelf system that we know works.

Mrs L.M. HARVEY: I will go to the executive director again for a response. However, a fair bit of work has been done in sorting out our business technology systems within police, ensuring that we have the framework right and that we can bolt into the IT skeleton whatever new system we have so that it will work effectively with the other systems. One of the most important aspects of this competitive tendering process is to ensure that we get a system that will interact effectively with the other existing support systems that police have. That is one of the key objectives as part of the tender process. Mr Kannis can elaborate further.

Mr A. Kannis: In short, the agency would far prefer a demonstrable system; that is, a system that can be demonstrated to be effective and working elsewhere in the world.

Mr M.J. COWPER: I have a further question on that. The issue is that when there is a change of system, we sometimes find that the way in which information is recorded varies slightly and sometimes greatly. The recording of burglaries and other various offences in the past have been distorted one way or another. I want to know whether we will get some continuity with this new system and that distorted information will not be fed to us next year. We do not want to come back to estimates next year and see figures that are either not complementary or perhaps are the opposite—in the negative. I am very conscious and cautious about the system.

The CHAIRMAN: What is your question, member?

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Mr M.J. COWPER: I want to know whether there will be distortion in the system.

Mrs L.M. HARVEY: That is actually a very relevant question, because often when a changeover of systems like this occurs, there is a loss in the comparability of data, which is what I think the member is referring to. That is one of the frustrations, I have to say, about the existing system. We are actually constrained by the way we can modify the system to record and measure new offences. However, I will defer to Mr Kannis. I have not been privy to the scoping up of that tender document, but I envisage that those sorts of considerations will form part of the tender process and the document to which we will require people to respond.

Mr A. Kannis: Certainly if we were to change systems, the tender evaluation process would require issues such as transition to be dealt with. Obviously, we expect that the current operator will tender as well, but any proposal that is submitted would need to deal with and evaluate the transitional costs and other things as well as the transfer of data.

The CHAIRMAN: Member for Midland.

Mrs L.M. HARVEY: The commissioner has a further comment on this, if you do not mind, Madam Chair.

Mrs M.H. ROBERTS: I am very keen to move on to my question.

Mr M.J. COWPER: I would like to hear from the police commissioner if he has a comment.

Mrs M.H. ROBERTS: You have had about six questions.

Mr M.J. COWPER: No, I have three and that is the first question I have had.

The CHAIRMAN: Excuse me! I have just sat in the chair. The commissioner.

Dr K.J. O'Callaghan: I am sorry; I will be brief. We are actually talking only about the CAD system here, and the CAD system is not our main system for recording crime information. So, we will not necessarily get a comparative problem in terms of the one the member described about not being able to compare previous statistics. This is just a dispatch system. We are therefore upgrading from a system that is a little more than 10 years old.

Mrs M.H. ROBERTS: I have a couple of questions about closed-circuit television and I will refer to a couple of parts of the budget. On page 369 of the budget papers under "Spending Changes" there is a listing for a CCTV network with an amount of \$1.3 million for 2014–15 and nothing in the out years. I expect the minister is ready for this question, because the Liberal Party promised \$13.5 million at the 2013 election, specifically \$8.5 million over four years to develop a central police centre to access live feeds from compatible CCTV systems and to resource a dedicated CCTV team. Why can I not see that money in the budget? There was also a promise of \$5 million over four years towards an ongoing crime prevention structure fund with a focus on capital grants for infrastructure aimed at specifically increasing the number of CCTVs in identifiable high-crime areas. As I pointed out previously, press releases were published in numerous electorates, and local governments were under the expectation that they would be able to bid for some of that \$5 million to assist in putting CCTV in place. Clearly, there is an election promise there of \$13.5 million for CCTV. Last year just \$200 000 was listed for 2013. I cannot see in the budget whether that money has been spent, and this year only \$1.3 million is sitting there by itself.

While I am on the topic of CCTV, I note on page 374 that \$170 000 is made available for "CCTV Cameras for Hoons", which equates to about only \$43 000 per year. I note also that a promise was made during the 2013 election to spend \$1.6 million over four years to fund additional anti-hoon police activity in the suburbs. Is the rest of that \$1.6 million elsewhere in the budget papers, or is it a broken promise and is the government spending only \$170 000?

Mrs L.M. HARVEY: I thank the member for the question. The 2013 election commitment was for \$13.5 million, which was \$5 million over four years towards an ongoing crime prevention infrastructure fund with a focus on capital grants for CCTV infrastructure.

Mrs M.H. ROBERTS: That is what I just said.

[4.10 pm]

Mrs L.M. HARVEY: Yes. It was also for grants for the purchase and installation of new cameras in high crime areas. Of that amount, \$8.5 million is to enhance the existing police facility at Maylands to access live feeds from compatible CCTV systems. We have also resourced a dedicated police CCTV project team to assist us in delivering some better response times for police. In the 2013–14 state budget, we funded \$0.2 million to develop a strategy and business case. This year an additional amount of \$0.3 million has been provided to finalise the business specifications for the CCTV infrastructure and to develop the agreements to facilitate the accessibility

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of CCTV images between the CCTV systems. That business case is expected to be completed before the end of the 2014–15 financial year. This year we funded \$1 million to provide grants to local governments to establish CCTV infrastructure in crime hotspots. We have put together a stakeholder group to help us ensure that we get the strategy right. It is a large amount of money for CCTV, and we want to ensure that it is being installed and deployed in the crime hotspots that are a priority for both police and local communities.

We have put \$170 000 towards funding covert cameras to help catch hoons. Certainly, with the growth program for the 550 additional police and police auxiliary officers, we will ensure that additional police attention is given to hoons. There are still some outstanding aspects of some of our commitments from the 2013 election that obviously we will be working to achieve by 2017, which is the date by which we need to be held accountable for our commitments.

Mrs M.H. ROBERTS: I take it that the minister acknowledges that currently she is over \$10 million short on her election commitments. I note that her election commitments basically referred to each of the next four years. It sounds to me as though she is making it up as she goes along. Does she acknowledge that she is over \$10 million short; otherwise, why are moneys not listed in the out years to be spent responsibly?

Mrs L.M. HARVEY: As I have said, I acknowledge that there are election commitments from my portfolio that are still to be achieved. We have certainly funded the growth program for 550 additional police and police auxiliary officers and the \$67 million capital upgrade required to accommodate those officers. We have funded our commitment to attraction and retention payments for police officers. Yes, I acknowledge that some promises made at the 2013 election have not been achieved at this time, but, as minister, my responsibility is to work towards achieving them by 2017.

Mr R.F. JOHNSON: I am very happy for members of the opposition to have the lead on this and ask plenty of questions; I think it is their time to ask questions. I just want to ask a couple of questions, and one is to do with election promises and honesty in government in relation to election promises. When did the government achieve the election promise from 2008 for the 350 police officers, 150 police auxiliary officers and 200 police staff? On what date was that achieved? Can the minister give me an answer to that question?

Mrs L.M. HARVEY: Yes. The last intake for the 2008 growth program of 500 police and police auxiliary officers was being addressed this year. A squad is going through the academy as we speak, so that commitment will be achieved by 30 June 2014.

Mr R.F. JOHNSON: That is not within the five years that was promised by the government of the day.

Mrs L.M. HARVEY: Yes, it is.

Mr R.F. JOHNSON: No, it is not. I was minister at the time and I made the promise, so I know what promise was made.

The CHAIRMAN: What is the question?

Mr R.F. JOHNSON: I have asked the question; I want to follow on from the question. I am talking about honesty in government and election commitments. In relation to the promises that were made in 2013, I note that in last year's budget, the line item for the 550 additional officers had different amounts in the 2014–15, 2015–16 and 2016–17 out years. I assume that those figures have been incorporated in the upper section of division 32 for this year, because they do not appear at the bottom of the page, apart from \$10.356 million in the 2017–18 out year.

Mrs L.M. HARVEY: Can the member please give me the page number and the line item that he is referring to?

Mr R.F. JOHNSON: Yes, I certainly will. At the bottom of page 369 of the budget papers, there is a line item titled "Growth Funding—Boost to Police Resources—Additional 550". Nothing appears in that line item for the out years, other than in 2017–18; whereas in last year's budget papers, there were figures in each of the out years, including 2015–16 and 2016–17. Am I right in saying that the figures for the extra police officers are not in this part of the budget papers, but they are in the overall global figure?

Mrs L.M. HARVEY: I am glad that the member has raised the line item for the boost to police resources. Is the member referring to the figure of \$10.356 million in the 2017–18 forward estimate?

Mr R.F. JOHNSON: I am referring to the figures that do not appear in this part of the budget papers and I am asking whether they appear in the global figures further up the page.

Mrs L.M. HARVEY: The growth figures for the program for the 550 officers are in the —

Mr R.F. JOHNSON: Is there a specific line item that refers to the 550 extra police officers, which was the promise made at last year's election, and the other officers we have alluded to?

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Mrs L.M. HARVEY: I will get the executive director, Mr Kannis, to respond to the question about the table on page 369 that contains some accounting adjustments for the additional 550 officers and also to the member's other question about the line item for the 550 officers.

Mr A. Kannis: I can clarify that all the amounts, including the \$10.356 million, are included in the other budget numbers. The total expenses include that number, and so do all the amounts that were funded last year for the growth program. The amounts in the growth program from 2013–14 onwards—this includes all costs related to the growth program—are \$10.5 million in 2013–14, \$38.5 million in 2014–15, and \$69.2 million and \$96.8 million. The total amount in 2017–18 is \$107.156 million; however, the \$10.356 million reflects the marginal component over and above the 2016–17 figure.

Mr R.F. JOHNSON: I just want to clarify this. That figure is part of the global figure further up the page.

Mr A. Kannis: Yes.

Mrs L.M. HARVEY: Yes, it is.

Mr R.F. JOHNSON: So there is no line item dictating how much will be spent on the 550 officers—the government promise that was made—in this budget other than a global figure, which could be lost anywhere?

Mrs L.M. HARVEY: The executive director.

Mr A. Kannis: The answer to that question is that the amounts allocated are spread between salaries and other expenses because the total cost of the 550 officers includes salary expenses, uniform costs and vehicles that went with the additional officers, so it is spread amongst the rest of the budget, yes.

Mrs L.M. HARVEY: An amount of \$282 million was part of that commitment for the growth program, and of that \$282 million, there was money for marketing for recruitment and for the Joondalup academy for training recruits. Some of that \$282 million has been allocated to uniforms, vehicles and firearms. The member will find the wages component in the wages and salaries area. If it was left as a line item, it would not give a true reflection of where those costs will be borne within the different units within WA Police.

Mr R.F. JOHNSON: The minister said that some of that money is for fleet and equipment for the police officers who will be taken on, yet there is \$8.16 million for the line item headed "Fleet and Equipment Purchases—New and Replacement" under the heading "Works in Progress" in the table on page 374 but nothing for the forward years, so are we not going to buy any of that stuff in the out years?

 $[4.20 \, pm]$

Mrs L.M. HARVEY: No; that is not an accurate assessment.

Mr R.F. JOHNSON: It is in the paper.

Mrs L.M. HARVEY: As far as the growth program goes, while the line item for the total cost of the commitment for the additional 550 police, or 400 police and 150 police auxiliary officers, from 2013 cannot be seen, we will see the growth in the number of police officers by 2017. The member will be able to see that the government is achieving that commitment of the growth program because there will be an increase in the number of police officers as part of our police officer FTE. We have a program around the fleet replacement, and Mr Kannis can certainly elaborate further.

Mr R.F. JOHNSON: There is no money in the out years.

Mr A. Kannis: Under "Works in Progress" there is \$8.16 million for the fleet equipment replacement. Also, under "New Works" is an ongoing program with \$6.12 million provided for fleet equipment replacement in 2015–16.

Mr R.F. JOHNSON: Does that include police vehicles and all the things we have been talking about?

Mr A. Kannis: It includes all capital items related to the growth program. As the member might appreciate, normal vehicles are leased so they are in our operating costs. We do not buy the vehicles, we lease them.

Mr R.F. JOHNSON: I appreciate that. Why does nothing appear in the out years under "Fleet and Equipment Purchases"? Are we not going to buy any of those in the out years? If we are, why does it not appear in the line item?

Mrs L.M. HARVEY: I will get Mr Kannis to elaborate on which fleet vehicles are leased and which are purchased. Obviously, we purchase the booze buses, for example, as something that is quite specific, but other vehicles that form part of our leasing program do not appear under the capital works asset investment program. Mr Kannis can elaborate on which parts of our fleet are leased and which parts are purchased.

Mr A. Kannis: Our normal patrol vehicles are leased through State Fleet. However, we purchase our booze buses and other things like that as capital items. We replace other items under this program, including our

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aircraft. If one of the PC12s needs to be replaced, we have a program that comes out of this funding. It is an accounting treatment, below 5 000 and above 5 000.

Mr R.F. JOHNSON: I appreciate that.

Mrs L.M. HARVEY: Mr Lord manages the asset purchases.

Mr G. Lord: The fleet equipment replacement program is predominantly a replacement program for existing fleet and equipment. We have in the order of 55 000 equipment items throughout the agency at a value of about \$280 million. That program covers not only aircraft but vessels and aircraft other than rotary because of the cost of them. Under that program we will replace fixed wings, vessels, weapons and any handheld front-line equipment. It is a huge program, hence the funding in the out years as well as predominantly for the replacement of existing items.

Mrs M.H. ROBERTS: Towards the beginning of the member for Hillarys' question, the minister advised that the final 100 police officers of the 2008 election commitment would be met by June 2014. Does that mean the recruits will have just entered the academy, will they have graduated from the academy and be on the street or will they graduate sometime towards the end of the year?

Mrs L.M. HARVEY: Mr Kannis is responsible for the academy so I will get him to respond about when they will be on the street.

Mr A. Kannis: Based on the accounting procedures, recruits that come into the school this financial year are counted in the number of recruits we —

Mrs M.H. ROBERTS: I know that; that is why I am asking the question.

Mr A. Kannis: I can tell the member that we will be recruiting in total 376 officers through the academy this year.

Mrs M.H. ROBERTS: My question has not been answered. My question was to the minister. The minister said the final 100 of the 2008 election commitment will be met by June 2014. That is what she told the member for Hillarys. I am asking: will that final 100 be merely in the academy or will they have graduated from the academy and if they have not graduated from the academy, when will they graduate and be on the streets?

Mrs L.M. HARVEY: As I responded earlier, that commitment from the September 2008 election was a five-year program. It did not commence until the 2009–10 financial year, so the way the FTEs have been counted —

Mrs M.H. ROBERTS: I want to raise a point of order. Madam Chairman, you have not been here the whole time. We have heard this over and again. I have asked a really simple question. We disagree about the promise, but the minister made a statement. She will have met the final part of her commitment, as she sees it, by June this year.

The CHAIRMAN: Thank you, member.

Mrs M.H. ROBERTS: Will they be recruits in the academy or will they be police officers on the street?

The CHAIRMAN: Minister, I note this question has gone on for just over 12 minutes and it looks like you have another division. Can you quickly answer the question so we can move on.

Mrs L.M. HARVEY: I am happy to. The commitment was for sworn police officers and that is what we will have achieved by June 2014.

Mrs M.H. ROBERTS: When?

Mrs L.M. HARVEY: We will have achieved the additional 500 —

Mrs M.H. ROBERTS: Where will they be, does the minister not know where they will be or will she not say?

The CHAIRMAN: Excuse me.

Mrs L.M. HARVEY: There will be 350 sworn police officers and 150 police auxiliary officers by June 2014.

Mrs M.H. ROBERTS: Why will the minister not be accountable?

Mrs L.M. HARVEY: We are on track for achieving our 2013 recruitment targets as well.

Mrs M.H. ROBERTS: I take it they will not graduate until the end of the year, is that right?

Mrs L.M. HARVEY: They are sworn police officers.

Mrs M.H. ROBERTS: In training! Why does the minister not tell the truth?

The CHAIRMAN: Member for Midland!

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Mrs M.H. ROBERTS: If she told the truth, we would not be having this argument.

The CHAIRMAN: Member for Midland, let us move on.

Mr J.R. QUIGLEY: I refer to "Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians." under "Government Goal" on page 370. At the last estimates hearing in August 2013, the minister identified one of those goals as the speedy delivery of justice in the courts, in particular Sunday courts and night courts, and she said in August 2013, prior to the election, that they had been fully funded. Can she tell me, since 1 September 2013 until the end of, say April 2014, how often have the Sunday courts sat at the new police complex and on how many occasions have the night courts sat?

Mrs L.M. HARVEY: My involvement in that Northbridge police complex is as Minister for Police. Questions about the operations of the court need to be appropriately directed to the Attorney General, because I do not have the data about the operations and the staffing of the courts available to me; it is not my portfolio so it is not my responsibility as a minister.

Mr J.R. QUIGLEY: How many police prosecutors have been allocated to the court situated at the police complex to run the Sunday and night courts?

Mrs L.M. HARVEY: I will refer to the commissioner the question about how the police prosecutor section works.

Dr K.J. O'Callaghan: We do not allocate specific prosecutors to a court like the Perth court. We source the prosecutors from our prosecuting section and they go to different courts as required. Certainly, in the CBD we are not allocating any specific police prosecutors to any specific court; it is more a general allocation from the prosecuting section, which is in the CBD anyway.

Mr J.R. QUIGLEY: In view of what the commissioner has informed the minister, on how many occasions have police prosecutors been sent across to the police complex on a Sunday or on an evening on any day of the week to prosecute on Sundays or at night?

Mrs L.M. HARVEY: I would need to determine from the commissioner whether that information can be made available by way of supplementary information.

[4.30 pm]

Mr J.R. QUIGLEY: The answer is zero, anyway.

Mrs L.M. HARVEY: Yes, we will provide that by way of supplementary information.

The CHAIRMAN: Can the minister outline what she is providing?

Mrs L.M. HARVEY: I think the member for Butler wants us to provide by way of supplementary information the number of times police prosecutors have appeared on a Sunday at the Northbridge court.

Mr J.R. QUIGLEY: For hearings on a Sunday and —

Mrs L.M. HARVEY: For the year to date.

Mr J.R. QUIGLEY: And—not just Sundays—have been allocated to the Perth Police Complex to prosecute at night.

Mrs L.M. HARVEY: If that information is available, I will provide it by way of supplementary information.

[Supplementary Information No B13.]

Mrs M.H. ROBERTS: That is information to date for this financial year, is it?

Mrs L.M. HARVEY: That supplementary information would have to be year to date for this financial year.

Mr J.R. QUIGLEY: I asked for it to be to the end of April 2014. The prosecution branch will know that.

Mrs L.M. HARVEY: I do not expect that it will be a big number.

Mr J.R. QUIGLEY: I think it is zero.

Mr F.A. ALBAN: At the bottom of page 376, I refer to the details of controlled grants and subsidies and the third last line, which sets out the infrastructure funding to police and community youth centres. There is a large amount of some \$4 million for the 2014–15 budget, and an amount of some \$6 million in the forward estimates for 2015–16, unless I am mistaken. The question is: what progress regarding PCYCs has been achieved to date; and what plans does the government have for the future to provide PCYCs across the state? If I can push my luck, a PCYC was considered for Ellenbrook and also for Mundaring. Is that a possibility?

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Mrs L.M. HARVEY: Ultimately, the member will need to liaise with the Federation of Western Australian Police and Community Youth Centres about where PCYC services will be provided. What we funded originally as part of that commitment in the 2013 election campaign was \$0.25 million for PCYC to develop a business plan, an infrastructure plan and a strategic plan for its organisation. That came out of the review by Peter Browne, JP. I commissioned a review of PCYCs, and that was completed in December 2012. That review came out with—I think the member is familiar with it—a raft of recommendations about where PCYC needed to provide services and what needed to happen with the organisation in order for it to address youth at risk and young offenders in our community. The amount of \$0.25 million was to give PCYC the funding to do the strategic planning work that was required for it to meet the recommendations of the Browne review. We have backed that up with that \$10 million worth of infrastructure investment in PCYCs to allow them to deliver the program in the priority areas that Peter Browne identified as part of his review. From a policing perspective, we also have police youth officers, and we have certainly been rolling them out at a number of existing PCYCs to ensure that they are engaging with the prolific offenders and also some youth at risk as part of our agreement out of the Browne review. In short, we are waiting on PCYC to come to us with its strategic plan and where it sees that \$10 million worth of infrastructure investment occurring across its network. It may be upgrades to existing facilities, mobile facilities or investing in new facilities in certain areas where there is an absence of infrastructure with which it can deliver its program. We liaise very closely with PCYC. It is doing a very good job and getting very good feedback from the community. Certainly, some of the existing PCYCs have started to look at upgrades of the facilities that our police youth officers will be able to work from.

Mr D.A. TEMPLEMAN: I refer to the final item under the spending changes table at the bottom of page 369, which deals with the district allowance adjustment. Can the minister confirm whether there has been, or will be, any change to district allowances to officers in rural and remote Western Australia, in particular any decreases in district allowances for officers?

Mrs L.M. HARVEY: Yes. What we see there is a reflection of some changes to the district allowance. As the member knows, the district allowance is a basket, if you like, of expenses incurred in regional areas. In our instance, the district allowance is afforded to police officers who are working in regional areas where the cost of living is higher than it is in the metropolitan area. That district allowance calculation is overseen by the Minister for Commerce and the Minister for Regional Development, as I understand it. What we see there is a reflection of a reduction in the district allowance liabilities that WA Police will have to cover for police officers. As the member is probably aware, the government has already paid out \$1.2 million worth of our attraction and retention payments for police officers who have gone to some of our hard-to-fill locations across the state, and also police officers who have decided to stay for longer periods of tenure in some of those hard-to-fill police stations. We have a couple of irons in the fire in ensuring that we get the circumstances right for police officers working in those regional locations.

Mr D.A. TEMPLEMAN: Will any officers in regional WA be worse off in terms of the allowances they will receive this financial year? Will they effectively get a pay cut because the district allowance is no longer available or has been reduced?

Mrs L.M. HARVEY: Usually, the expectation is that the district allowance will go up, but my understanding is that because some of the rental costs in regional Western Australia have come off and rentals are cheaper, the district allowance has been revised down. I would like to make the member for Mandurah aware that in some of those regional areas a lot of our police officers who have been receiving the district allowance, which covers additional expenses for rent, are in accommodation for which they pay no rent. They have been receiving an allowance to compensate for a cost that they have not actually incurred. I might let the executive director, Mr Kannis, elaborate further on the district allowances. It is not something that, as a minister, I am involved in; it is the Minister for Commerce.

Mr D.A. TEMPLEMAN: All I want to know is which regions are mainly affected by this decrease in the district allowance. In the Pilbara, rents have decreased. The minister's government has been trumpeting that. Will the officers in the Pilbara, for example, see a decrease in their overall salary because the district allowance will decrease? That is all I want. I just want to know where the district allowances will go down.

Mrs L.M. HARVEY: I think the member might more appropriately ask that question of the Minister for Commerce or the Minister for Regional Development, because it is an allowance that applies to the whole of government. I am not certain that we can necessarily give the member a breakdown per district for police officers. I will let Mr Kannis confirm that.

Mr A. Kannis: I can clarify that a circular on the Department of Commerce website explains the changes to the district allowances. That gives the full detail.

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Mr D.A. TEMPLEMAN: This is a line item in the budget. Therefore, WA Police must have information that tells us how this reduction, which affects its employees, is going to affect them. I am not going to be sent off to a website. This is a line item. Tell me how many officers are affected by the reduction in district allowance and where they come from.

[4.40 pm]

Mrs M.H. ROBERTS: For example, in the Pilbara.

Mrs L.M. HARVEY: Where applicable, the reductions to the district allowance will be staged for employees in some of the regional locations. The areas that will be affected are the Kimberley, Pilbara and Kalgoorlie–Boulder, but employees new to locations will be paid at the new rates immediately. Staged reductions for existing employees will apply mostly from July 2014 and they will be fully applied from July 2015. We can probably provide the number of employees and how that would translate from district to district by supplementary information.

Mr D.A. TEMPLEMAN: I would appreciate that information.

Mrs L.M. HARVEY: By way of supplementary information we will provide the number of employees and the total reduction in the district allowance for the districts of the Kimberley, Pilbara and Kalgoorlie–Boulder from July 2014 to July 2015.

[Supplementary Information No B14.]

Mr D.A. TEMPLEMAN: Will they be for each separate entity?

Mrs L.M. HARVEY: They are the regional locations where there has been a revision—that is, the Kimberley, Pilbara and Kalgoorlie–Boulder.

Mr D.A. TEMPLEMAN: Just to clarify, will we get a separate one for each district? For the Pilbara, it will have the number of officers and the reduction amount.

Mrs L.M. HARVEY: Yes, the change from 2013–14 to 2014–15.

Mr D.A. TEMPLEMAN: And the same for the Kimberley and the goldfields?

Mrs L.M. HARVEY: Yes.

Mr D.A. TEMPLEMAN: Thank you.

The CHAIRMAN: The supplementary information number is B14. I am told that each one should be done as separate supplementary information and would therefore need a separate number. How many do we have?

Mrs L.M. HARVEY: Does it need to be separate? I think it can all be done in one answer.

The CHAIRMAN: That is fine; we will continue.

Mrs M.H. ROBERTS: Before I ask my question, the supplementary information will be one answer but will we get separate figures for each of the districts and then a global figure?

Mrs L.M. HARVEY: I believe that is what I said. We will provide the value of the district allowance from the 2013–14 financial year as a comparison to the 2014–15 financial year for the districts of the Kimberley, Pilbara and Kalgoorlie–Boulder.

Mrs M.H. ROBERTS: Thank you. My question again relates to recruitment. This time I refer to the Liberal Party election commitment to engage 550 new officers, comprised of 200 detectives, 150 police auxiliary officers, 50 officers for the rapid response unit south of the river and 150 general purpose police officers. In some earlier comments, Mr Kannis referred to 384 police officers being recruited this year. I would expect that currently, the minister needs to recruit to cover attrition, to cover the 200 people who left recently as part of that government package and the minister needs new recruits as part of the total of 550. Could I be advised of the timetable of general recruitments; total recruitments, schools and dates of schools for this year and all years of the forward estimates; and in particular, can the minister separate out the 550 and how their recruitment will be achieved this year and in the out years?

Mrs L.M. HARVEY: Certainly; this is from the commitment in 2013 for the additional 150 police auxiliary officers and 400 police officers. In 2013–14 we will recruit 33 police auxiliary officers, in 2014–15 there will be 50, in 2015–16 there will be 51 and in 2016–17 there will be 16 for a total of 150. For the 400 police officers, we are recruiting 50 FTEs in 2013–14 that will go to the rapid response unit south of the river. We will have 60 general purpose, if you like, police officers in 2014–15, 50 in 2015–16 and 40 in 2016–17, which brings us to 150 general purpose police officers, which, if added to the RRG officers, gives us 200. For the 200 detectives in

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suburban stations, we will be recruiting and training 70 in 2014–15, 70 in 2015–16 and 60 in 2016–17, which makes a total of 200.

I am pleased to advise members that our attrition rate is at an all-time record low so our recruitment requirement to cover attrition is considerably less than was anticipated at the time that we made the commitment; although, we are, obviously, having to backfill for those officers who took the voluntary severance package.

Mrs M.H. ROBERTS: Did the 200 leave at once?

Mrs L.M. HARVEY: In April we only had 13 officers leave WA Police so the attrition rate has certainly come off considerably. We anticipate a small dip in the numbers as a result of the voluntary severance package. At the moment we are tracking above what we projected—the place that we projected we would be with recruitment—because we are not having to cover for high levels of attrition.

Mrs M.H. ROBERTS: Further to that, surely the minister does not think it is surprising that there would be lower attrition in, for example, April this year, when a package had just been offered to 200 officers who all left at once. I ask the minister whether or not she actually thinks that attrition is going to stay at 13 a month on the basis of what she has said so far. Secondly, I reiterate my earlier question. Could I have the dates of each of the recruit schools, at least by the month that the minister intends to recruit those police officers that she has so far listed?

Mrs L.M. HARVEY: With respect to the attrition rate, the answer is no, we do not expect the attrition rate to remain at 13. I say that our projection for attrition is about 23 officers a month, which is roundabout less than half what it was five years ago when we took government in Western Australia. We are pretty pleased that that attrition rate has slowed somewhat. It does allow us an advantage in trying to achieve our recruitment targets and our election commitments. With respect to the actual squad start dates, I cannot give the member those dates because those dates are actually dependent on the quality and calibre of the applicants that we have applying to become police officers. At the moment we are getting about 175 applicants a month and about one in six of those are successful. As we get a viable number together for a squad, those squads will be factored into the program at the academy. I cannot give the member a specific date for when each of those squads will come together, be sworn in and start their training as police officers.

Mrs M.H. ROBERTS: I have two things from that. One is that the minister is the first minister that has not been able to do that. Secondly, am I to deduce from the minister's comments that she is finding it difficult to identify sufficient suitably qualified persons to fill her recruit schools?

Mrs L.M. HARVEY: No, that is not correct. We are managing to fill our recruit schools, but with the fluctuations in the employment market it is impossible to say how quickly we can get a squad together and have them through the academy. My understanding is that previous ministers have not provided exact dates for when squads will be sworn in and start their training that far in advance. That is what the member says, but I have not been here for longer than five years, so I cannot really speculate on that. We are confident that we are getting a good calibre of applicant; we are getting a good response to our recruitment marketing campaigns; and with the low attrition rate, we are above our expected recruitment targets and fulfilling our commitments. It is looking very pleasing at this point in time.

[4.50 pm]

Mrs M.H. ROBERTS: Does the minister understand the difficulty I have understanding what she is saying? The minister is basically telling me that she cannot give me the dates of future recruit schools and the number of recruits in them, because she does not know when they will accumulate sufficient suitable recruits to be in a recruit school. The only deduction I can make from that is that the minister is having difficulty getting recruits together. If there were lots of well-qualified applicants ready to go—if there was a queue of them waiting—the recruit schools would be full and the minister would be able to announce the numbers and when the schools will be held. To me, what the minister is saying does not make any sense at all. Can the minister explain; or am I missing something?

Mrs L.M. HARVEY: I guess the member and I have another difference of opinion. I think that I have explained and committed to the targets that we will have to achieve each year to meet our 2013 election commitment on recruitment. We will meet the target; we have an aggressive recruitment campaign out there and we are getting applications across the desk. I will not commit to the exact dates that the squads will start, because we have a range of programs going through the Western Australia Police Academy, and if I commit to exact dates and we are one day late, I know the member will be out there saying that it is a broken promise.

Mrs M.H. ROBERTS: That is rubbish; the minister is the first Minister for Police who has not been open and accountable on these matters.

Mr R.F. JOHNSON: My question is about—I am trying to find it, perhaps the minister can help me—the increase in drink and drug testing. I notice that the road trauma trust account is allocating over \$5 million to WA

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Police for increased drink and drug testing, but I cannot find it anywhere in the budget papers. Can the minister please point it out to me?

Mrs L.M. HARVEY: I am sorry, what did the member refer to? Is he referring to the road trauma trust account for next year?

Mr R.F. JOHNSON: I thank the minister, she has given me a copy of that information, which shows that there are two expenditure items: \$4.621 million for increased breath and drug testing and \$576 800 for the expansion of drug testing capabilities. That has been allocated to WA Police, but I cannot see it in the WA Police budget papers. Can the minister tell me where it is?

Mrs L.M. HARVEY: We do not delineate specific line items for the funding of operations from the road trauma trust account. Operations funded through the road trauma trust account form part of the traffic unit. For instance, random breath, drink and drug testing is run by the traffic operations at Midland. Those tests and funding from the original trust account for those projects is actually part of overtime hours and sometimes additional police resources. The road trauma trust account items do not appear in the police budget as separate funding items.

Mr R.F. JOHNSON: I am sorry, but they do. There are other areas of the budget that quite clearly show road trauma trust account income to the police budget where they are appropriated funds. In the past, there have been one liners, comments and written statements to say that there would be so many extra hours given to drink and drug testing by police courtesy of the road trauma trust account. I cannot see that anywhere in the police budget papers this year, and I am asking why not.

Mrs L.M. HARVEY: Of that, what is reflected in the budget papers is on page 379, member for Hillarys. On page 379 under the heading "Net Appropriation Determination" the member will see the table on the second half of the page and the line item "Road Trauma Trust Account" and the total appropriation for the 2014–15 financial year listed as \$14.954 million. That is expended through the various units for specific targeted programs, for instance overtime during the Easter road safety campaign and those sorts of things.

Mr R.F. JOHNSON: I think a large portion of that—\$9 million or so—is allocated for infringement processing; it is not allocated to be used to go out and stop people drinking and driving or testing them.

Mrs L.M. HARVEY: On page 379, the member will see the net appropriation from the road trauma trust account. The breakdown of that for the 2014–15 financial year is \$4.6 million to increase breath and drug testing, \$0.6 million for the expansion of drug testing capabilities, \$0.3 million towards the recurrent expenditure on the advanced traffic management vehicles, \$2.4 million for the strategic traffic enforcement project and \$7.1 million for the enhanced speed enforcement administration costs.

Mr R.F. JOHNSON: That is \$7 million and it is simply for processing the infringements.

Mrs L.M. HARVEY: That is right.

Mr R.F. JOHNSON: That is part of the question, actually. That has to come off the \$14 million. Is the minister saying that the balance of that money will be spent on extra drink and drug testing? Will there be any new booze buses?

Mrs L.M. HARVEY: Member, \$4.6 million is for increased drink and drug testing and \$0.6 million for the expansion of our drug testing capabilities.

Mr R.F. JOHNSON: Whereabouts is that in the budget papers; can the minister point that out to me?

Mrs L.M. HARVEY: I understand that the net appropriation from the road trauma trust account is how that appropriation has been treated by police.

Mr R.F. JOHNSON: Surely, we have the right to know where that money is being appropriated and where it is being spent. The minister told us—she obviously has a green paper there—but there is nothing in the budget papers that repeats what the minister just said.

Mrs L.M. HARVEY: I acknowledge that, but I just advised the house exactly how that appropriation will be divided up and it will be in *Hansard*. It has been explained.

Mr J.R. QUIGLEY: Taking up questions asked by the member for Midland about police numbers, last August, in the estimates committee, the minister was asked what the current ratio of police to population was in Western Australia. The Commissioner of Police indicated that they did work to such a ratio and, at that estimates hearing, was unable to provide it. Nine months later, is the minister able to provide that ratio?

Mrs L.M. HARVEY: I will refer to the commissioner for a response.

Dr K.J. O'Callaghan: There has been a long-held general view that the police-to-population ratio is just one indicator of how police might be distributed. These days there are a lot more complex indicators. The social

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disadvantage index and a whole range of others that are factored into the way we think about deploying policing in the different regions. The police-to-population ratio is not really the main driver of the way that we think about policing. I can talk about what has been looked at in the past—I do not have it with me today—but I can say that it is not the main determinant of where we put our police officers; we take lot of other factors into account when we deploy resources.

Mr J.R. QUIGLEY: I have a follow-up question. Last year, the commissioner responded to this question from the member for Armadale, Dr Buti, saying that other states have those ratios and the police had such a ratio. I am curious to find out about it, although there are other determinant factors such as remoteness in Western Australia. Returning to the commissioner's answer to the estimates committee, *Hansard* for Wednesday, 21 August 2013, states —

Dr A.D. BUTI: Does the minister have the current ratio?

Mrs L.M. HARVEY: I will ask the commissioner to elaborate on whether we routinely keep those figures and keep track of that.

Mr K.J. O'Callaghan: We do have a current ratio, but I am just checking to see whether we have the current ratio.

Then the minister goes on to say that the information will have to be provided by way of supplementary information. Can the commissioner, or the minister at least, at this estimates hearing tell us the current target ratio between police and population?

[5.00 pm]

Mrs L.M. HARVEY: I can give the member the comparison of Western Australian population forecast to police officer forecast, but it is not one of those snapshot numbers of full-time equivalents at a point in time; it is taken as an average across the year of the fluctuations in employment of police officers. For the Western Australian population for 2014-15, the estimate or forecast is 2 696 418 people, which is an around 3.4 per cent increase on this year's forecast. We expect to have 5 907 police officers. The ratio of police officers to population is 456 members of the population for each police officer. The report on government services compares jurisdictions with respect to this, but the member will understand that there are wide distortions in the way we would calculate that in Western Australia because we have multifunctioning police facilities where there might be two police officers for only 100 people; in other areas there will be large concentrations of the population where that police-to-population ratio would be different and skewed a different way. I just want to put the caveat on this, that it is the average for the police-to-population ratio across the state. It is probably, as the commissioner said, not the most useful tool in determining whether we have our policing mix right across the state.

Mr J.R. QUIGLEY: With that caveat on it—that there are other measures or parameters—nonetheless the commissioner said that the police has a ratio, not a predicted ratio. In fact, at the last estimates hearing the minister was at pains to say she could not predict the future population because she did not have a crystal ball. But the minister asked the commissioner whether he had a ratio of police.

Mrs M.H. ROBERTS: We got that by supplementary.

Mr J.R. QUIGLEY: Did the minister say it is now 453 people to one police officer?

Mrs L.M. HARVEY: It is 456 members of the population for each police officer. There is a range of issues that we look at when we consider the demand for policing services.

Mr J.R. QUIGLEY: And look at demand for services.

Mrs L.M. HARVEY: I will let the commissioner expand a little on that. We look at demand for services, which is calls for attendance by a police officer, crime rates in the community, social disadvantage, geographical difference—a whole range of different things.

Mr J.R. QUIGLEY: Mr Chairman, this is going on for a long while. We just want to know whether the minister has the figure or not. Does the minister know what the commissioner's figure is for optimum ratio police to public? That is all.

Mrs L.M. HARVEY: We do not have an optimum ratio, I do not believe, do we?

Dr K.J. O'Callaghan: No.

Mr J.R. QUIGLEY: If it is demand-driven, in the Legislative Assembly the other week the minister was at pains to point out that there were 1 800 home burglaries in Butler alone: is that not indicative that there are not enough police in Butler?

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Mrs L.M. HARVEY: I would suggest that that is probably indicative of a number of things. It could be indicative of the fact that there are people being caught for burglary who are not receiving appropriate custodial sentences and are therefore able to continue to offend in the community and commit burglaries as recidivist offenders. There could be a range of issues why that is occurring in the member for Butler's community.

Mr J.R. QUIGLEY: I have a supplementary question.

Mrs L.M. HARVEY: It may be that more police officers are required in Butler and surrounds because I know there has been expansion —

Mr J.R. QUIGLEY: Yes; they have been screaming for it, minister.

The CHAIRMAN: Member, the minister has the floor.

Mrs L.M. HARVEY: But as for the operational requirement for police officers in the member's area to address specifically that issue of burglary, usually that is the volume crime teams and the detective teams that we put together to deal with those. I will let the commissioner talk about those operational matters.

Dr K.J. O'Callaghan: Exactly. I think it is the same discussion we have had before about the fact that someone says there have been a number of burglaries so the way to fix that is to increase the number of police in the area; that is not true. The two things do not equate to each other. Simply increasing the number of police will not necessarily reduce the number of burglaries; that is exactly why we go back to where I started today, to talk about the new policing model. The burglaries in places like Butler and Clarkson will be driven by all sorts of factors, and particularly in those areas there are social disadvantage factors. There will be families in crisis, there will be kids who are not at school, there will be kids who are on the street at night or there will be problems with drug use. There will be a whole range of factors that, if we are going to have an impact on those 1 800 burglaries in Butler, we actually need to deal with. Police have a role to play in that—we are playing our part and that new model will come to Butler—but so does Child Protection and a number of other non-government services if we really want to have an impact on that. The fact that there are 1 800 burglaries in Butler is not an indication necessarily that there are not enough police; the two things do not equate.

Mrs M.H. ROBERTS: I have a further question on this population matter. I refer to page 370 of the *Budget Statements* under the heading "Demand for Services", which reads —

Western Australia Police continues to address the challenges of providing quality policing services in an environment of increasing demand for services and population growth. Frontline 2020 is a major program aimed at making extensive reforms relating to structure and service delivery to effectively deal with these challenges.

I would specifically like to know, minister, whether WA Police has engaged any outside consultants to assist with this challenge; and, if so, what are the costs of those consultants? I specifically ask whether KPMG has been engaged; and, if so, what services it is providing and whether it is at a cost of more than \$800 000? Indeed, what is the specific amount if it indeed has been engaged to do something, and what is it that it is specifically engaged to do for what period of time?

The CHAIRMAN: Is that a further question or a new question?

Mrs M.H. ROBERTS: No, that is a further question about how WA Police is managing population growth and Frontline 2020.

Mrs L.M. HARVEY: My understanding is that we have allocated \$800 000 for the provision of external consultants to provide the kind of work and analysis that we require consistent with the Frontline 2020 program—the reform program. Obviously, our police officer growth program is also out there to help us address the challenges of ensuring we have enough police officers out there in the context of increasing population, which is also detailed under "Demand for Services".

Mrs M.H. ROBERTS: I specifically asked the minister whether KPMG has been engaged or not; and, if so, on what date on was it engaged, how much is it being paid, what is it doing and when will it be finished?

Mrs L.M. HARVEY: We can provide that information via supplementary information, Mr Chairman. There are obviously quite a few different tranches to the Frontline 2020 program.

The CHAIRMAN: Can the minister confirm exactly what will be provided, for the record?

Mrs L.M. HARVEY: With respect to the reform program—Frontline 2020—I will provide the cost and the contracted services for external consultants, the costs of those contracts and the dates that those contractors were engaged to perform the work for WA Police as part of Frontline 2020.

Mrs M.H. ROBERTS: And when they will be completed.

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[Supplementary Information No B15.]

The CHAIRMAN: Before we go any further, I remind members of the time and that we still have the Main Roads Western Australia division to do. I understand that earlier on in the proceedings it was apparently mentioned at about five o'clock —

Mrs M.H. ROBERTS: Sometime between 5.00 pm and 5.30 pm is what we said, yes.

The CHAIRMAN: It is up to members, but I just wanted to alert you to that. It is up to members to determine when you move on to the next division.

Member for Midland, do you have a new question?

[5.10 pm]

Mrs M.H. ROBERTS: Yes, I have a new question, but I am also keen to move on to the next division. This year, we have seen the budget papers presented in a very different way in terms of the outcomes, services and key performance information. Previously, there were seven service groups: intelligence and protective services; crime prevention and public order; community support—non-offence incidents; emergency management and coordination; response to and investigation of offences; services to the judicial process; and traffic law enforcement and management. We are now down to just three services: metropolitan policing services; regional and remote policing services; and specialist policing services. Services 1 and 2 are at page 372, and service 3 is at page 373. The number of full-time equivalents for service 1 is 3 638; the number of FTEs for service 2 is 2 010; and the number of FTEs for service 3 is 2 447. For the number of FTEs in each of those service areas, can the minister give me a breakdown of the categories of employees that those numbers comprise; that is, how many are police officers, how many are staff, and how many are police auxiliary officer and other categories?

Mrs L.M. HARVEY: I will have to provide that by way of supplementary information, Mr Chairman.

Mrs M.H. ROBERTS: If I could summarise the information that I would like, for each of the three new service groups—service 1, metropolitan policing services; service 2, regional and remote policing services; and service 3, specialist policing services—will the minister provide a breakdown of the FTE numbers by staff category?

Mrs L.M. HARVEY: What I can provide, member, is that the way those figures are calculated is based on the hours of effort that goes into achieving those services. So the allocation is hours of effort, which is then, as I understand it, converted to FTE. Is that correct?

Mr A. Kannis: Yes, it is.

Mrs M.H. ROBERTS: What I want to know is how many hours of effort will be made by police and how many hours of effort will be made by other staff.

Mrs L.M. HARVEY: Okay. I think I understand. What I will provide by way of supplementary information is as follows: for service 1, metropolitan policing services, the allocation of hours of effort for full-time equivalents for the 2014–15 budget target of police officers and police public servants; for service 2, regional and remote policing services, the FTE equivalent of hours of effort of police officers and police public servants for the 2014–15 budget target, currently represented as 2 010, on page 372; and the same for service 3, specialist policing services, on page 373. That is it.

[Supplementary Information No B16.]

Mr J.R. QUIGLEY: I refer to page 371 and the line item "Rate of offences against property per 100,000 people". The commissioner talked earlier about home burglary as being a volume crime. When recording home burglaries, is that broken down into subsets so that WA Police can identify what percentage of the 27 000 home burglaries reported to the end of the 2012 fiscal year were aggravated home burglaries, and what percentage of those would attract a mandatory sentence once the home burglary mandatory sentencing legislation comes into effect, or are they just all classified as home burglaries?

Mrs L.M. HARVEY: I will ask Mr Hodges to respond to this.

Mr S. Hodges: Because of the recording systems that we have, circumstances of aggravation are recorded not in our offence categories but in our brief categories; that is, when we present a brief of evidence. So we can count circumstances of aggravation only once we get to charge the person, because we do not have a system for capturing circumstances of aggravation at the investigation stage.

Mr J.R. QUIGLEY: So of the home burglaries charged, how many by percentage are aggravated home burglaries?

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Mrs L.M. HARVEY: I am not sure whether Mr Hodges is able to answer that question. We can provide that by way of supplementary information. But the way that they are logged in the system, as Mr Hodges says, is as a home burglary, and circumstances of aggravation are captured when they go to prosecution. So we would need to provide by way of supplementary information the proportion of aggravated home burglaries that form part of home burglaries.

Mr J.R. QUIGLEY: In relation to Butler and the year that the minister gave, with 1 800 offences of home burglary in Butler, I take it from the minister's answer that because not all of those have been charged, the minister would not know how many of those are aggravated home burglaries and how many are not aggravated home burglaries.

Mrs L.M. HARVEY: That is true. It would be difficult for us to get an accurate snapshot so that we could determine how many of those home burglaries overall end up being charged as aggravated home burglaries.

Mr J.R. QUIGLEY: You would not know!

Mrs L.M. HARVEY: We would not be able to tell the member, no.

Mr J.R. QUIGLEY: So the minister would not know what effect mandatory sentencing will have on the home burglary rate—the volume crime—in Butler.

Mrs L.M. HARVEY: It is very, very difficult for us to predict what stronger penalties will do with respect to a deterrent effect.

Mr J.R. QUIGLEY: But the minister would not know, even, how many of those would be subject to a mandatory sentence for home burglary, because that figure is not kept, as Mr Hodges has said. Is that correct?

Mrs L.M. HARVEY: Ultimately they need to be, first of all, reported, charged and convicted, and then the mandatory penalties would apply if they fit the rules. That is a very complicated piece of work to try to determine. For each dwelling in Butler that is the victim of a home burglary, it is impossible for us to determine whether the offender who committed that burglary was a prior offender at the time that burglary was committed. That can happen only at the point that it goes to court and there is an outcome and a sentence is imposed.

Mr J.R. QUIGLEY: With respect, that relates only to three-strike home burglaries. But aggravated home burglary in certain circumstances will attract a mandatory term of up to 15 years. But the minister is saying, as I understand it, with the assistance from Mr Hodges, that WA Police does not capture, in terms of reported offences, aggravated home burglaries as opposed to other home burglaries.

Mrs L.M. HARVEY: Well, the penalty for an aggravated home burglary can always be 20 years, as I understand it, depending on the circumstances —

Mr J.R. QUIGLEY: That is not the question.

Mrs L.M. HARVEY: — when that comes before the magistrate or the judge as it may be. It depends on what happens, and there are going to be different penalties as a result of it. When a victim of crime calls the police to say that they have been burgled, they do not say, "I am the victim of aggravated home burglary." They say, "My house has been robbed", and the police come out and try to work out the circumstances and try to link that to an offender and then get a prosecution brief together. We do not record that information in that form, no.

Mr J.R. QUIGLEY: At the time the officer takes an offence report and assigns it an offence report number—that is, at the time the person has given an account of what has happened—WA Police does not keep a separate log of which ones are aggravated home burglaries and which ones are not. Mr Hodges has got a message for the minister; he is shaking his head left to right, saying no, I take it.

[5.20 pm]

Mrs L.M. HARVEY: If the question has ended, I will get the commissioner to respond.

Dr K.J. O'Callaghan: The member is correct that the point Mr Hodges was making is that the system is capable of recording these things only as a burglary. That is not to say we cannot get the information and establish whether there was a circumstance of aggravation. In the detail that is entered on the system by the officer, there will be the circumstances of the burglary. If it is accompanied by a circumstance of aggravation, we can find that out. Mr Hodges was saying that it is not simply retrievable, but it is retrievable if we choose to spend the time on it

Mr J.R. QUIGLEY: Of the 1 800 home burglaries in Butler, the police are not able to say how many would constitute aggravated home burglary and how many would not.

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Dr K.J. O'Callaghan: That is not strictly true. One of our analysts could spend the time, if there was a request, and tell someone the percentage of home burglaries that was accompanied by a circumstance of aggravation. As I said before, it is not an easy thing to retrieve; it is not obtained by simply pushing a button, because our system does not separate them out, but it is possible to review the elements of the offence.

Mr R.F. JOHNSON: I refer to the line item for the western suburbs police station on page 374 of budget paper No 2. I understand that the government made an election promise to go ahead with that much-needed police facility, which would replace a lot of the dilapidated and unsafe older police stations in and around the western suburbs. There is nothing in the budget for the foreseeable future to implement that. Is that another broken promise?

Mrs L.M. HARVEY: That project is estimated to cost around \$25.493 million.

Mr R.F. JOHNSON: I can see that.

Mrs L.M. HARVEY: Some money has been allocated in this financial year towards that project, but it is not funded as part of our capital works program until the 2017–18 financial year.

Mr R.F. JOHNSON: I want to clarify whether it is a broken promise. That was promised to be built when I was Minister for Police, and it was reiterated at the last election that that would happen. It is desperately needed but it will not happen in this budget period or in the forward estimates.

Mrs L.M. HARVEY: It is a shame that it was not built when the member for Hillarys was police minister, but we have an aggressive capital works program.

Mrs M.H. ROBERTS: You pushed it out!

Mr R.F. JOHNSON: The minister has pushed it right out; it has \$3 000 in it!

The CHAIRMAN: The minister has the floor.

Mrs L.M. HARVEY: We have achieved a number of election commitments, including the Ballajura police station that we anticipate will commence construction this year. I acknowledge that the western suburbs police station has become a lower priority in the context of other emerging priorities in our asset reinvestment plan. Obviously, it is in the budget as a line item and we would like to see that occur in 2017–18 as part of the forward estimates.

Mr R.F. JOHNSON: That is not until after the next election, quite frankly, so it is a broken promise. The minister seems happy to have police officers in the western suburbs working in those old police stations, many of which do not comply with the occupational health and safety regulations, which is why the western suburbs police station was to be built. The minister seems happy to leave that and not even put it in the forward estimates in this term of government.

Mrs L.M. HARVEY: The commissioner would like to respond on the western suburbs police station and on our quite aggressive asset investment program.

Dr K.J. O'Callaghan: The member would be aware there were police stations in the western suburbs that I believed were not fit for occupation, one of which was Subiaco and the other North Perth, both of which have been closed. He would also be aware that we have spent a substantial amount of money, somewhere in the vicinity of three quarters of a million dollars, on the Wembley site to provide adequate accommodation that is safe for officers working in the western suburbs until the western suburbs hub is built. I would not like members to leave here with the impression that officers are working in unsafe conditions in the western suburbs, because a lot of money has been put into developing the Wembley site to make sure we provide a good policing service under safe circumstances, until the new western suburbs police station is delivered.

The appropriation was recommended.